

Form **990**

# Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

# 2012

Open to Public Inspection

Department of the Treasury  
Internal Revenue Service

The organization may have to use a copy of this return to satisfy state reporting requirements.

**A** For the **2012** calendar year, or tax year beginning **JUN 1, 2012** and ending **MAY 31, 2013**

<b>B</b> Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	<b>C</b> Name of organization THE GERMAN MARSHALL FUND OF THE UNITED STATES		<b>D</b> Employer identification number 52-0954751
	Doing Business As		<b>E</b> Telephone number 202-683-2650
	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	<b>G</b> Gross receipts \$ 122,215,466.
	1744 R. STREET, NW		<b>H(a)</b> Is this a group return for affiliates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
	City, town, or post office, state, and ZIP code WASHINGTON, DC 20009		<b>H(b)</b> Are all affiliates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. (see instructions)
<b>F</b> Name and address of principal officer: CRAIG KENNEDY SAME AS C ABOVE		<b>H(c)</b> Group exemption number	
<b>I</b> Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) ( ) (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527			
<b>J</b> Website: HTTP://WWW.GMFUS.ORG			
<b>K</b> Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other			<b>L</b> Year of formation: 1972
			<b>M</b> State of legal domicile: DC

## Part I Summary

Activities & Governance	1 Briefly describe the organization's mission or most significant activities: <u>PROMOTING GREATER COOPERATION AND UNDERSTANDING BETWEEN THE UNITED STATES AND EUROPE.</u>			
	2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.			
	3	Number of voting members of the governing body (Part VI, line 1a)	3 21	
	4	Number of independent voting members of the governing body (Part VI, line 1b)	4 20	
	5	Total number of individuals employed in calendar year 2012 (Part V, line 2a)	5 106	
	6	Total number of volunteers (estimate if necessary)	6 0	
	7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a -97,789.	
	7b	Net unrelated business taxable income from Form 990-T, line 34	7b -98,039.	
Revenue			<b>Prior Year</b>	<b>Current Year</b>
	8	Contributions and grants (Part VIII, line 1h)	18,650,313.	29,554,047.
	9	Program service revenue (Part VIII, line 2g)	34,578.	0.
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	10,809,027.	12,008,147.
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	29,225.	54,750.
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	29,523,143.	41,616,944.
Expenses	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	6,434,691.	6,437,370.
	14	Benefits paid to or for members (Part IX, column (A), line 4)	0.	0.
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	14,225,769.	14,337,098.
	16a	Professional fundraising fees (Part IX, column (A), line 11e)	0.	0.
	17	b Total fundraising expenses (Part IX, column (D), line 25)	636,315.	
	18	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	17,327,031.	16,859,273.
Net Assets or Fund Balances	19	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	37,987,491.	37,633,741.
	20	Revenue less expenses. Subtract line 18 from line 12	-8,464,348.	3,983,203.
			<b>Beginning of Current Year</b>	<b>End of Year</b>
	21	Total assets (Part X, line 16)	200,692,260.	199,259,803.
22	Total liabilities (Part X, line 26)	29,223,652.	23,432,193.	
22	Net assets or fund balances. Subtract line 21 from line 20	171,468,608.	175,827,610.	

## Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

<b>Sign Here</b>	Signature of officer	Date			
	DEBORAH R. IWIG, CHIEF FINANCIAL OFFICER Type or print name and title				
<b>Paid Preparer Use Only</b>	Print/Type preparer's name YONG ZHANG, CPA	Preparer's signature <i>Yong Zhang</i>	Date 02/18/14	Check if self-employed <input type="checkbox"/>	PTIN P01249785
	Firm's name MCGLADREY LLP	Firm's EIN 42-0714325	Firm's address 1861 INTERNATIONAL DRIVE, SUITE 400 MCLEAN, VA 22102	Phone no. 703-336-6400	

May the IRS discuss this return with the preparer shown above? (see instructions)  Yes  No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response to any question in this Part III [X]

1 Briefly describe the organization's mission: THE GERMAN MARSHALL FUND OF THE UNITED STATES (GMF) STRENGTHENS TRANSATLANTIC COOPERATION ON REGIONAL, NATIONAL, AND GLOBAL CHALLENGES AND OPPORTUNITIES IN THE SPIRIT OF THE MARSHALL PLAN.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [ ] Yes [X] No

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [ ] Yes [X] No

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code: ) (Expenses \$ 7,315,551. including grants of \$ 5,420,595. ) (Revenue \$ ) CIVIL SOCIETY AND GRANT-MAKING

GRANTMAKING IS ONE OF GMF'S CORE MISSIONS, AND THROUGH THIS PROCESS, GMF SUPPORTS A WIDE RANGE OF INSTITUTIONS AND INDIVIDUALS WORKING ON TRANSATLANTIC POLICY ISSUES. GMF AWARDS GRANTS PRIMARILY THROUGH FOUR MAJOR GRANTMAKING PROGRAMS - THE BALKAN TRUST FOR DEMOCRACY; THE BLACK SEA TRUST FOR REGIONAL COOPERATION; THE FUND FOR BELARUS DEMOCRACY; AND THE MIDDLE EAST AND NORTH AFRICA.

THE BALKAN TRUST FOR DEMOCRACY IS A 10-YEAR, \$30-MILLION GRANTMAKING INITIATIVE THAT SUPPORTS DEMOCRACY, GOOD GOVERNANCE, AND EUROATLANTIC INTEGRATION IN SOUTHEASTERN EUROPE. THIS AWARD-WINNING PUBLIC-PRIVATE

4b (Code: ) (Expenses \$ 5,234,693. including grants of \$ 865,718. ) (Revenue \$ ) FOREIGN AND SECURITY POLICY PROGRAM

GMF'S FOREIGN AND SECURITY POLICY PROGRAM COMPRISES A RANGE OF RESEARCH AND CONVENING ACTIVITIES WITH A FOCUS ON TRANSATLANTIC PERSPECTIVES AND COOPERATION. OVER FOUR DECADES, GMF HAS FOCUSED ON CORE ISSUES OF POLITICS AND ECONOMY IN EUROPE, SECURITY COOPERATION IN NATO AND WITHIN THE EUROPEAN UNION, AND POLICIES OF DEMOCRATIC ENLARGEMENT AND INTEGRATION ACROSS EUROPE'S EASTERN AND SOUTHERN NEIGHBORHOODS. IN RECENT YEARS, THE PROGRAM HAS PAID GROWING ATTENTION TO GLOBAL ISSUES IN TRANSATLANTIC CONTEXT. CURRENT PROGRAM AREAS INCLUDE: EUROPEAN FUTURES; INTERNATIONAL SECURITY; WIDER EUROPE; TURKEY; MEDITERRANEAN POLICY; ASIA AND EMERGING POWERS; AND THE WIDER (SOUTHERN) ATLANTIC.

4c (Code: ) (Expenses \$ 4,158,456. including grants of \$ ) (Revenue \$ ) MAJOR CONFERENCES

WITH THE INCREASING IMPORTANCE OF THE WIDER ATLANTIC REGION AS BACKDROP, GMF CONVENED FOR THE FIRST TIME THE ATLANTIC DIALOGUES IN 2012, IN RABAT, MOROCCO. THE ATLANTIC DIALOGUES IS AN ANNUAL HIGH-LEVEL GATHERING OF 400 INFLUENTIAL POLICYMAKERS, BUSINESS LEADERS, AND OPINION-SHAPERS FROM AFRICA, THE AMERICAS, THE CARIBBEAN AND EUROPE. THE ATLANTIC DIALOGUES AGENDA EXAMINES TRANSATLANTIC RELATIONS FROM A NEW PERSPECTIVE, ENCOMPASSING THE VOICES OF SOUTHERN ATLANTIC LEADERS ON CROSS-REGIONAL ISSUES AFFECTING THE ATLANTIC BASIN. THIS FORUM PROVIDES A: PLATFORM FOR FOSTERING A UNIQUE NETWORK ACROSS GENERATIONS, CONTINENTS AND CULTURES, AND SUPPORTING NEW EMERGING LEADERS FROM

4d Other program services (Describe in Schedule O.) (Expenses \$ 10,578,217. including grants of \$ 151,057. ) (Revenue \$ )

4e Total program service expenses 27,286,917.

**Part IV Checklist of Required Schedules**

		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	X	
2	Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ?	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>		X
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>	X	
c	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>		X
e	Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	X	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>	X	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? <i>If "Yes," complete Schedule F, Parts II and IV</i>	X	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? <i>If "Yes," complete Schedule F, Parts III and IV</i>		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i>		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>		X
20a	Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		

**Part IV Checklist of Required Schedules** (continued)

	Yes	No
<b>21</b> Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> .....	X	
<b>22</b> Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> .....		X
<b>23</b> Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> .....	X	
<b>24a</b> Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25</i> .....	X	
<b>b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? .....		X
<b>c</b> Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? .....		X
<b>d</b> Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? .....		X
<b>25a Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> .....		X
<b>b</b> Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> .....		X
<b>26</b> Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i> .....		X
<b>27</b> Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i> .....		X
<b>28</b> Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
<b>a</b> A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> .....		X
<b>b</b> A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> .....		X
<b>c</b> An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i> .....		X
<b>29</b> Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> .....		X
<b>30</b> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> .....		X
<b>31</b> Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> .....		X
<b>32</b> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> .....		X
<b>33</b> Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> .....	X	
<b>34</b> Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i> .....		X
<b>35a</b> Did the organization have a controlled entity within the meaning of section 512(b)(13)? .....		X
<b>b</b> If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> .....		
<b>36 Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> .....		X
<b>37</b> Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> .....		X
<b>38</b> Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? .....	X	

**Note.** All Form 990 filers are required to complete Schedule O .....

**Part V Statements Regarding Other IRS Filings and Tax Compliance**

Check if Schedule O contains a response to any question in this Part V

		Yes	No
<b>1a</b>	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable		
<b>1b</b>	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable		
<b>1c</b>	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	X	
<b>2a</b>	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return		
<b>2b</b>	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? <b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	X	
<b>3a</b>	Did the organization have unrelated business gross income of \$1,000 or more during the year?		X
<b>3b</b>	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O		
<b>4a</b>	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	X	
<b>4b</b>	If "Yes," enter the name of the foreign country: <u>SEE SCHEDULE O</u> See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.		
<b>5a</b>	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		X
<b>5b</b>	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		X
<b>5c</b>	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?		
<b>6a</b>	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		X
<b>6b</b>	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		
<b>7</b>	<b>Organizations that may receive deductible contributions under section 170(c).</b>		
<b>7a</b>	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?		X
<b>7b</b>	If "Yes," did the organization notify the donor of the value of the goods or services provided?		
<b>7c</b>	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		X
<b>7d</b>	If "Yes," indicate the number of Forms 8282 filed during the year		
<b>7e</b>	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		X
<b>7f</b>	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		X
<b>7g</b>	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		
<b>7h</b>	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		
<b>8</b>	<b>Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?		
<b>9</b>	<b>Sponsoring organizations maintaining donor advised funds.</b>		
<b>9a</b>	Did the organization make any taxable distributions under section 4966?		
<b>9b</b>	Did the organization make a distribution to a donor, donor advisor, or related person?		
<b>10</b>	<b>Section 501(c)(7) organizations.</b> Enter:		
<b>10a</b>	Initiation fees and capital contributions included on Part VIII, line 12		
<b>10b</b>	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities		
<b>11</b>	<b>Section 501(c)(12) organizations.</b> Enter:		
<b>11a</b>	Gross income from members or shareholders		
<b>11b</b>	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)		
<b>12a</b>	<b>Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?		
<b>12b</b>	If "Yes," enter the amount of tax-exempt interest received or accrued during the year		
<b>13</b>	<b>Section 501(c)(29) qualified nonprofit health insurance issuers.</b>		
<b>13a</b>	Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for additional information the organization must report on Schedule O.		
<b>13b</b>	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans		
<b>13c</b>	Enter the amount of reserves on hand		
<b>14a</b>	Did the organization receive any payments for indoor tanning services during the tax year?		X
<b>14b</b>	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O		

**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI

**Section A. Governing Body and Management**

		Yes	No
<b>1a</b>	Enter the number of voting members of the governing body at the end of the tax year ..... If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.		
<b>1b</b>	Enter the number of voting members included in line 1a, above, who are independent .....		
<b>2</b>	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? .....		X
<b>3</b>	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? .....		X
<b>4</b>	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? .....		X
<b>5</b>	Did the organization become aware during the year of a significant diversion of the organization's assets? .....		X
<b>6</b>	Did the organization have members or stockholders? .....		X
<b>7a</b>	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? .....		X
<b>7b</b>	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? .....		X
<b>8</b>	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
<b>8a</b>	The governing body? .....	X	
<b>8b</b>	Each committee with authority to act on behalf of the governing body? .....	X	
<b>9</b>	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O .....		X

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
<b>10a</b>	Did the organization have local chapters, branches, or affiliates? .....	X	
<b>10b</b>	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? .....	X	
<b>11a</b>	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? .....	X	
<b>11b</b>	Describe in Schedule O the process, if any, used by the organization to review this Form 990.		
<b>12a</b>	Did the organization have a written conflict of interest policy? If "No," go to line 13 .....	X	
<b>12b</b>	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? .....	X	
<b>12c</b>	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done .....	X	
<b>13</b>	Did the organization have a written whistleblower policy? .....	X	
<b>14</b>	Did the organization have a written document retention and destruction policy? .....	X	
<b>15</b>	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
<b>15a</b>	The organization's CEO, Executive Director, or top management official .....	X	
<b>15b</b>	Other officers or key employees of the organization .....	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		
<b>16a</b>	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? .....		X
<b>16b</b>	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? .....		

**Section C. Disclosure**

- 17** List the states with which a copy of this Form 990 is required to be filed  NONE
- 18** Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.  
 Own website     Another's website     Upon request     Other (explain in Schedule O)
- 19** Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20** State the name, physical address, and telephone number of the person who possesses the books and records of the organization:  \_\_\_\_\_  
 DEBORAH R. IWIG - 202-683-2650  
 1744 R. STREET, NW, WASHINGTON, DC 20009

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII

**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) MICHAEL AHEARN TRUSTEE	1.00	X						0.	0.	0.
(2) ROBERT BENNETT TRUSTEE	1.00	X						0.	0.	0.
(3) MARGARET CARLSON TRUSTEE	1.00	X						0.	0.	0.
(4) GREGORY CRAIG TRUSTEE	1.00	X						0.	0.	0.
(5) GUIDO GOLDMAN TRUSTEE	1.00	X						0.	0.	0.
(6) MARC GROSSMAN TRUSTEE	1.00	X						0.	0.	0.
(7) JOHN HARRIS TRUSTEE	1.00	X						0.	0.	0.
(8) DAVID IGNATIUS TRUSTEE	1.00	X						0.	0.	0.
(9) NIKE IRVIN TRUSTEE	1.00	X						0.	0.	0.
(10) MARC LELAND TRUSTEE	1.00	X						0.	0.	0.
(11) ROMAN MARTINEZ TRUSTEE	1.00	X						0.	0.	0.
(12) MEGHAN L. O'SULLIVAN TRUSTEE	1.00	X						0.	0.	0.
(13) RICHARD POWERS TRUSTEE	1.00	X						0.	0.	0.
(14) JIM QUIGLEY TRUSTEE	1.00	X						0.	0.	0.
(15) ANN RONDEAU TRUSTEE	1.00	X						0.	0.	0.
(16) DAVID M. SMICK TRUSTEE	1.00	X						0.	0.	0.
(17) PAUL STAFFORD TRUSTEE	1.00	X						0.	0.	0.

**Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(18) ELLEN TAUSCHER TRUSTEE	1.00	X						0.	0.	0.
(19) J. ROBINSON WEST TRUSTEE	1.00	X						0.	0.	0.
(20) ROBERT WEXLER TRUSTEE	1.00	X						0.	0.	0.
(21) R. CRAIG KENNEDY PRESIDENT	40.00	X		X				496,110.	0.	65,134.
(22) KENNETH M. CROGNALE CHIEF FINANCIAL OFFICER	40.00			X				111,092.	0.	17,541.
(23) DEBBI IWIG VICE PRESIDENT AND CFO	40.00			X				37,751.	0.	155.
(24) NEIL SUMILAS MANAGING DIRECTOR	40.00			X				151,209.	0.	30,312.
(25) IVAN VEJVODA VICE PRESIDENT	40.00				X			321,392.	0.	33,684.
(26) IAN LESSER SR. DIRECTOR, FOREIGN AND SECURITY P	40.00				X			276,412.	0.	53,648.
<b>1b Sub-total</b>								1,393,966.	0.	200,474.
<b>c Total from continuation sheets to Part VII, Section A</b>								1,691,788.	0.	200,452.
<b>d Total (add lines 1b and 1c)</b>								3,085,754.	0.	400,926.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **24**

	Yes	No
3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual		X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	X	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person		X

**Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
CAPITAL EVENTS, 280, BOULEVARD BIR ANZARANE, CASABLANCA, MOROCCO 20100	ATLANTIC DIALOGUE 2012 SERVICE	1,191,954.
THE EUROPEAN OMNIBUS SURVEY, 8-10, RUE JULES COCKX, BRUSSELS, BELGIUM 1160	TRANSATLANTIC TRENDS 2012 SURVEY	538,205.
LAW OFFICES OF PAIGE E REFFE, 3300 LOWELL STREET, NW, WASHINGTON, DC 20008	CONSULTING FOR EVENTS	450,000.
ASSET COMMUNICATIONS, ALLEE DES FREESIAS 20 (B,6), BRUSSELS, BELGIUM 1030	CONSULTING FOR EVENTS	272,355.
DIALOGOS INTERNATIONAL, 43 THORNDIKE STREET, STE 205, CAMBRIDGE, MA 02141	ENERGY TRANSITION FORUM 2012 SERVICE	170,000.

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **7**



Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

Table with 7 columns: (A) Name and title, (B) Average hours per week, (C) Position (Individual trustee or director, Institutional trustee, Officer, Key employee, Highest compensated employee, Former), (D) Reportable compensation from the organization (W-2/1099-MISC), (E) Reportable compensation from related organizations (W-2/1099-MISC), (F) Estimated amount of other compensation from the organization and related organizations. Rows include: (27) ENDERS WIMBUSH, SR. DIRECTOR, FOREIGN POLICY; (28) DAVID ROMLEY, VICE PRESIDENT, PARTNERSHIP AND DEVELOPMENT; (29) DYMPCNA VAN DER IJNS, SR. DIRECTOR FOR PUBLIC POLICY; (30) ANDREW MICHTA, DIRECTOR, WARSAW OFFICE; (31) STEPHEN SZABO, EXEC. DIRECTOR, TRANSATLANTIC ACADEMY; (32) THOMAS KLEINE-BROCKHOFF, SR. TRANSATLANTIC FELLOW; (33) HEIKE MACKERRON, DIRECTOR, BERLIN OFFICE; (34) MARK FISCHER, MANAGING DIRECTOR, EUROPEAN OFFICE. Total to Part VII, Section A, line 1c: 1,691,788. (D) total: 1,691,788. (F) total: 200,452.

**Part VIII Statement of Revenue**

Check if Schedule O contains a response to any question in this Part VIII

			(A)	(B)	(C)	(D)	
			Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512, 513, or 514	
<b>Contributions, Gifts, Grants and Other Similar Amounts</b>	<b>1 a</b> Federated campaigns	<b>1a</b>					
	<b>b</b> Membership dues	<b>1b</b>					
	<b>c</b> Fundraising events	<b>1c</b>					
	<b>d</b> Related organizations	<b>1d</b>					
	<b>e</b> Government grants (contributions)	<b>1e</b>	11,834,043.				
	<b>f</b> All other contributions, gifts, grants, and similar amounts not included above	<b>1f</b>	17,720,004.				
	<b>g</b> Noncash contributions included in lines 1a-1f: \$						
	<b>h Total.</b> Add lines 1a-1f		29,554,047.				
	<b>Program Service Revenue</b>	<b>2 a</b>	Business Code				
<b>b</b>							
<b>c</b>							
<b>d</b>							
<b>e</b>							
<b>f</b> All other program service revenue							
<b>g Total.</b> Add lines 2a-2f							
<b>Other Revenue</b>	<b>3</b> Investment income (including dividends, interest, and other similar amounts)		3,720,031.		-97,789.	3,817,820.	
	<b>4</b> Income from investment of tax-exempt bond proceeds						
	<b>5</b> Royalties						
	<b>6 a</b> Gross rents	(i) Real					
		(ii) Personal					
		<b>b</b> Less: rental expenses					
		<b>c</b> Rental income or (loss)					
	<b>d</b> Net rental income or (loss)						
	<b>7 a</b> Gross amount from sales of assets other than inventory	(i) Securities					
		(ii) Other					
		<b>b</b> Less: cost or other basis and sales expenses		88,886,638.			
		<b>c</b> Gain or (loss)		80,598,522.			
	<b>d</b> Net gain or (loss)		8,288,116.			8,288,116.	
	<b>8 a</b> Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18	<b>a</b>					
		<b>b</b> Less: direct expenses					
<b>c</b> Net income or (loss) from fundraising events							
<b>9 a</b> Gross income from gaming activities. See Part IV, line 19	<b>a</b>						
	<b>b</b> Less: direct expenses						
	<b>c</b> Net income or (loss) from gaming activities						
<b>10 a</b> Gross sales of inventory, less returns and allowances	<b>a</b>						
	<b>b</b> Less: cost of goods sold						
	<b>c</b> Net income or (loss) from sales of inventory						
Miscellaneous Revenue		Business Code					
<b>11 a</b> OTHER INCOME	900099	54,750.			54,750.		
<b>b</b>							
<b>c</b>							
<b>d</b> All other revenue							
<b>e Total.</b> Add lines 11a-11d		54,750.					
<b>12 Total revenue.</b> See instructions.		41,616,944.	0.	-97,789.	12,160,686.		

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response to any question in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
<b>1</b> Grants and other assistance to governments and organizations in the United States. See Part IV, line 21	210,000.	210,000.		
<b>2</b> Grants and other assistance to individuals in the United States. See Part IV, line 22				
<b>3</b> Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16	6,227,370.	6,227,370.		
<b>4</b> Benefits paid to or for members				
<b>5</b> Compensation of current officers, directors, trustees, and key employees	2,204,225.	1,294,921.	909,304.	
<b>6</b> Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
<b>7</b> Other salaries and wages	8,974,329.	5,744,213.	2,786,415.	443,701.
<b>8</b> Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	559,666.	356,834.	184,524.	18,308.
<b>9</b> Other employee benefits	2,077,433.	1,257,071.	765,605.	54,757.
<b>10</b> Payroll taxes	521,445.	287,052.	212,311.	22,082.
<b>11</b> Fees for services (non-employees):				
<b>a</b> Management				
<b>b</b> Legal	272,770.	14,326.	252,648.	5,796.
<b>c</b> Accounting	157,693.	50,303.	107,390.	
<b>d</b> Lobbying				
<b>e</b> Professional fundraising services. See Part IV, line 17				
<b>f</b> Investment management fees	427,329.		427,329.	
<b>g</b> Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.)	4,890,291.	4,710,597.	179,694.	
<b>12</b> Advertising and promotion				
<b>13</b> Office expenses	1,302,886.	563,905.	711,398.	27,583.
<b>14</b> Information technology	215,017.	4,045.	205,576.	5,396.
<b>15</b> Royalties				
<b>16</b> Occupancy	1,453,921.	339,008.	1,114,913.	
<b>17</b> Travel	4,653,921.	4,448,584.	164,113.	41,224.
<b>18</b> Payments of travel or entertainment expenses for any federal, state, or local public officials				
<b>19</b> Conferences, conventions, and meetings	1,423,749.	1,274,830.	143,629.	5,290.
<b>20</b> Interest	119,477.		119,477.	
<b>21</b> Payments to affiliates				
<b>22</b> Depreciation, depletion, and amortization	957,443.	11,905.	938,708.	6,830.
<b>23</b> Insurance	131,775.	1,857.	129,918.	
<b>24</b> Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
<b>a</b> OTHER EXPENSES	853,001.	490,096.	357,557.	5,348.
<b>b</b>				
<b>c</b>				
<b>d</b>				
<b>e</b> All other expenses				
<b>25</b> Total functional expenses. Add lines 1 through 24e	37,633,741.	27,286,917.	9,710,509.	636,315.
<b>26</b> Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here  if following SOP 98-2 (ASC 958-720)

**Part X Balance Sheet**

Check if Schedule O contains a response to any question in this Part X

		(A) Beginning of year		(B) End of year
<b>Assets</b>	<b>1</b> Cash - non-interest-bearing .....	751.	<b>1</b>	997.
	<b>2</b> Savings and temporary cash investments .....	11,850,629.	<b>2</b>	10,926,450.
	<b>3</b> Pledges and grants receivable, net .....	8,824,636.	<b>3</b>	15,204,950.
	<b>4</b> Accounts receivable, net .....	154,232.	<b>4</b>	64,592.
	<b>5</b> Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L .....		<b>5</b>	
	<b>6</b> Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr). Complete Part II of Sch L .....		<b>6</b>	
	<b>7</b> Notes and loans receivable, net .....		<b>7</b>	
	<b>8</b> Inventories for sale or use .....		<b>8</b>	
	<b>9</b> Prepaid expenses and deferred charges .....	220,132.	<b>9</b>	368,637.
	<b>10a</b> Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D .....	<b>10a</b> 28,835,205.		
	<b>b</b> Less: accumulated depreciation .....	<b>10b</b> 6,358,241.	22,658,877.	<b>10c</b> 22,476,964.
	<b>11</b> Investments - publicly traded securities .....	76,170,153.	<b>11</b>	69,918,655.
	<b>12</b> Investments - other securities. See Part IV, line 11 .....	80,434,531.	<b>12</b>	79,938,794.
	<b>13</b> Investments - program-related. See Part IV, line 11 .....		<b>13</b>	
	<b>14</b> Intangible assets .....	244,769.	<b>14</b>	228,538.
	<b>15</b> Other assets. See Part IV, line 11 .....	133,550.	<b>15</b>	131,226.
<b>16 Total assets.</b> Add lines 1 through 15 (must equal line 34) .....	200,692,260.	<b>16</b>	199,259,803.	
<b>Liabilities</b>	<b>17</b> Accounts payable and accrued expenses .....	4,053,312.	<b>17</b>	2,664,604.
	<b>18</b> Grants payable .....	1,109,719.	<b>18</b>	98,946.
	<b>19</b> Deferred revenue .....	12,060,621.	<b>19</b>	8,668,643.
	<b>20</b> Tax-exempt bond liabilities .....	12,000,000.	<b>20</b>	12,000,000.
	<b>21</b> Escrow or custodial account liability. Complete Part IV of Schedule D .....		<b>21</b>	
	<b>22</b> Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L .....		<b>22</b>	
	<b>23</b> Secured mortgages and notes payable to unrelated third parties .....		<b>23</b>	
	<b>24</b> Unsecured notes and loans payable to unrelated third parties .....		<b>24</b>	
	<b>25</b> Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D .....		<b>25</b>	
	<b>26 Total liabilities.</b> Add lines 17 through 25 .....	29,223,652.	<b>26</b>	23,432,193.
<b>Net Assets or Fund Balances</b>	<b>Organizations that follow SFAS 117 (ASC 958), check here</b> <input checked="" type="checkbox"/> <b>and complete lines 27 through 29, and lines 33 and 34.</b>			
	<b>27</b> Unrestricted net assets .....	164,981,439.	<b>27</b>	160,176,322.
	<b>28</b> Temporarily restricted net assets .....	6,487,169.	<b>28</b>	15,651,288.
	<b>29</b> Permanently restricted net assets .....		<b>29</b>	
	<b>Organizations that do not follow SFAS 117 (ASC 958), check here</b> <input type="checkbox"/> <b>and complete lines 30 through 34.</b>			
	<b>30</b> Capital stock or trust principal, or current funds .....		<b>30</b>	
	<b>31</b> Paid-in or capital surplus, or land, building, or equipment fund .....		<b>31</b>	
	<b>32</b> Retained earnings, endowment, accumulated income, or other funds .....		<b>32</b>	
<b>33</b> Total net assets or fund balances .....	171,468,608.	<b>33</b>	175,827,610.	
<b>34</b> Total liabilities and net assets/fund balances .....	200,692,260.	<b>34</b>	199,259,803.	

**Part XI Reconciliation of Net Assets**

Check if Schedule O contains a response to any question in this Part XI

<b>1</b>	Total revenue (must equal Part VIII, column (A), line 12)	<b>1</b>	41,616,944.
<b>2</b>	Total expenses (must equal Part IX, column (A), line 25)	<b>2</b>	37,633,741.
<b>3</b>	Revenue less expenses. Subtract line 2 from line 1	<b>3</b>	3,983,203.
<b>4</b>	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	<b>4</b>	171,468,608.
<b>5</b>	Net unrealized gains (losses) on investments	<b>5</b>	535,697.
<b>6</b>	Donated services and use of facilities	<b>6</b>	
<b>7</b>	Investment expenses	<b>7</b>	
<b>8</b>	Prior period adjustments	<b>8</b>	
<b>9</b>	Other changes in net assets or fund balances (explain in Schedule O)	<b>9</b>	-159,898.
<b>10</b>	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))	<b>10</b>	175,827,610.

**Part XII Financial Statements and Reporting**

Check if Schedule O contains a response to any question in this Part XII

		Yes	No
<b>1</b>	Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		
<b>2a</b>	Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		X
<b>2b</b>	Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	X	
<b>2c</b>	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	X	
<b>3a</b>	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	X	
<b>3b</b>	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	X	

**SCHEDULE A**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No. 1545-0047

**2012**

Open to Public Inspection

<b>Name of the organization</b> THE GERMAN MARSHALL FUND OF THE UNITED STATES	<b>Employer identification number</b> 52-0954751
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**Part I Reason for Public Charity Status** (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.)

- 1  A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2  A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E.)
- 3  A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4  A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state: \_\_\_\_\_
- 5  An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II.)
- 6  A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7  An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 8  A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 9  An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete Part III.)
- 10  An organization organized and operated exclusively to test for public safety. See **section 509(a)(4)**.
- 11  An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See **section 509(a)(3)**. Check the box that describes the type of supporting organization and complete lines 11e through 11h.
  - a  Type I      b  Type II      c  Type III - Functionally integrated      d  Type III - Non-functionally integrated
- e  By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2).
- f If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box
- g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?
 

	Yes	No
(i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization? .....	<b>11g(i)</b>	
(ii) A family member of a person described in (i) above? .....	<b>11g(ii)</b>	
(iii) A 35% controlled entity of a person described in (i) or (ii) above? .....	<b>11g(iii)</b>	
- h Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section (see instructions))	(iv) Is the organization in col. (i) listed in your governing document?		(v) Did you notify the organization in col. (i) of your support?		(vi) Is the organization in col. (i) organized in the U.S.?		(vii) Amount of monetary support
			Yes	No	Yes	No	Yes	No	
<b>Total</b>									

**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ▶	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .....	21,768,604.	13,215,344.	21,388,423.	18,650,313.	29,554,047.	104,576,731.
<b>2</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf .....						
<b>3</b> The value of services or facilities furnished by a governmental unit to the organization without charge .....						
<b>4 Total.</b> Add lines 1 through 3 .....	21,768,604.	13,215,344.	21,388,423.	18,650,313.	29,554,047.	104,576,731.
<b>5</b> The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) .....						19,029,617.
<b>6 Public support.</b> Subtract line 5 from line 4.						85,547,114.

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ▶	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
<b>7</b> Amounts from line 4 .....	21,768,604.	13,215,344.	21,388,423.	18,650,313.	29,554,047.	104,576,731.
<b>8</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources .....	4,297,672.	3,681,233.	4,051,516.	8,615,394.	3,817,820.	24,463,635.
<b>9</b> Net income from unrelated business activities, whether or not the business is regularly carried on .....	54,158.	60,302.	34,016.			148,476.
<b>10</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) .....	412,207.	11,648.	58,819.	29,225.	54,750.	566,649.
<b>11 Total support.</b> Add lines 7 through 10						129,755,491.
<b>12</b> Gross receipts from related activities, etc. (see instructions) .....					12	102,328.
<b>13 First five years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> .....						<input type="checkbox"/>

**Section C. Computation of Public Support Percentage**

<b>14</b> Public support percentage for 2012 (line 6, column (f) divided by line 11, column (f)) .....	<b>14</b>	65.93 %
<b>15</b> Public support percentage from 2011 Schedule A, Part II, line 14 .....	<b>15</b>	62.92 %
<b>16a 33 1/3% support test - 2012.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization .....	<input checked="" type="checkbox"/>	
<b>b 33 1/3% support test - 2011.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization .....	<input type="checkbox"/>	
<b>17a 10% -facts-and-circumstances test - 2012.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization .....	<input type="checkbox"/>	
<b>b 10% -facts-and-circumstances test - 2011.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization .....	<input type="checkbox"/>	
<b>18 Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions .....	<input type="checkbox"/>	

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .....						
<b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose .....						
<b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513 .....						
<b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf .....						
<b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge .....						
<b>6 Total.</b> Add lines 1 through 5 .....						
<b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons .....						
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year .....						
<b>c</b> Add lines 7a and 7b .....						
<b>8 Public support.</b> (Subtract line 7c from line 6.)						

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ►	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
<b>9</b> Amounts from line 6 .....						
<b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources .....						
<b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 .....						
<b>c</b> Add lines 10a and 10b .....						
<b>11</b> Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on .....						
<b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) .....						
<b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.)						

**14 First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

**Section C. Computation of Public Support Percentage**

<b>15</b> Public support percentage for 2012 (line 8, column (f) divided by line 13, column (f)) .....	<b>15</b>	%
<b>16</b> Public support percentage from 2011 Schedule A, Part III, line 15 .....	<b>16</b>	%

**Section D. Computation of Investment Income Percentage**

<b>17</b> Investment income percentage for 2012 (line 10c, column (f) divided by line 13, column (f)) .....	<b>17</b>	%
<b>18</b> Investment income percentage from 2011 Schedule A, Part III, line 17 .....	<b>18</b>	%

**19a 33 1/3% support tests - 2012.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

**b 33 1/3% support tests - 2011.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions



**Schedule B**  
**(Form 990, 990-EZ,**  
**or 990-PF)**

Department of the Treasury  
Internal Revenue Service

**Schedule of Contributors**

▶ **Attach to Form 990, Form 990-EZ, or Form 990-PF.**

OMB No. 1545-0047

**2012**

**Name of the organization**

THE GERMAN MARSHALL FUND OF THE  
UNITED STATES

**Employer identification number**

52-0954751

**Organization type** (check one):

**Filers of:**

**Section:**

Form 990 or 990-EZ

501(c)( 3 ) (enter number) organization

4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

527 political organization

Form 990-PF

501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

**Note.** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

**General Rule**

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II.

**Special Rules**

For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of **(1)** \$5,000 or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use *exclusively* for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.

For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use *exclusively* for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Do not complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year ..... ▶ \$ \_\_\_\_\_

**Caution.** An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on Part I, line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2012)

<b>Name of organization</b> THE GERMAN MARSHALL FUND OF THE UNITED STATES	<b>Employer identification number</b>  52-0954751
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**Part I Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	<hr/> <hr/> <hr/>	\$ <u>1,000,000.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
2	<hr/> <hr/> <hr/>	\$ <u>878,328.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
3	<hr/> <hr/> <hr/>	\$ <u>1,140,000.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
4	<hr/> <hr/> <hr/>	\$ <u>677,220.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
5	<hr/> <hr/> <hr/>	\$ <u>6,639,428.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
6	<hr/> <hr/> <hr/>	\$ <u>1,554,709.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)

<b>Name of organization</b> THE GERMAN MARSHALL FUND OF THE UNITED STATES	<b>Employer identification number</b>  52-0954751
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**Part I Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7	_____ _____ _____	\$ <u>1,461,330.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
8	_____ _____ _____	\$ <u>3,488,090.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
9	_____ _____ _____	\$ <u>713,613.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
10	_____ _____ _____	\$ <u>2,745,559.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
11	_____ _____ _____	\$ <u>974,007.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
_____	_____ _____ _____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)

<b>Name of organization</b> THE GERMAN MARSHALL FUND OF THE UNITED STATES	<b>Employer identification number</b> 52-0954751
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**Part II Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
_____	_____ _____ _____ _____	\$ _____	_____
_____	_____ _____ _____ _____	\$ _____	_____
_____	_____ _____ _____ _____	\$ _____	_____
_____	_____ _____ _____ _____	\$ _____	_____
_____	_____ _____ _____ _____	\$ _____	_____
_____	_____ _____ _____ _____	\$ _____	_____
_____	_____ _____ _____ _____	\$ _____	_____

<b>Name of organization</b> THE GERMAN MARSHALL FUND OF THE UNITED STATES	<b>Employer identification number</b> 52-0954751
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**Part III** Exclusively religious, charitable, etc., individual contributions to section 501(c)(7), (8), or (10) organizations that total more than \$1,000 for the year. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once.) ▶ \$ \_\_\_\_\_

Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
<b>(e) Transfer of gift</b>			
<b>Transferee's name, address, and ZIP + 4</b>		<b>Relationship of transferor to transferee</b>	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
<b>(e) Transfer of gift</b>			
<b>Transferee's name, address, and ZIP + 4</b>		<b>Relationship of transferor to transferee</b>	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
<b>(e) Transfer of gift</b>			
<b>Transferee's name, address, and ZIP + 4</b>		<b>Relationship of transferor to transferee</b>	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
<b>(e) Transfer of gift</b>			
<b>Transferee's name, address, and ZIP + 4</b>		<b>Relationship of transferor to transferee</b>	

**SCHEDULE D**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Financial Statements**

▶ **Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.**

▶ **Attach to Form 990. ▶ See separate instructions.**

OMB No. 1545-0047

**2012**

**Open to Public Inspection**

**Name of the organization** THE GERMAN MARSHALL FUND OF THE UNITED STATES

**Employer identification number**  
52-0954751

**Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.** Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year .....		
2 Aggregate contributions to (during year) .....		
3 Aggregate grants from (during year) .....		
4 Aggregate value at end of year .....		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? .....		<input type="checkbox"/> Yes <input type="checkbox"/> No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? .....		<input type="checkbox"/> Yes <input type="checkbox"/> No

**Part II Conservation Easements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

Preservation of land for public use (e.g., recreation or education)     Preservation of an historically important land area

Protection of natural habitat     Preservation of a certified historic structure

Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Tax Year
a Total number of conservation easements .....	2a
b Total acreage restricted by conservation easements .....	2b
c Number of conservation easements on a certified historic structure included in (a) .....	2c
d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register .....	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ \_\_\_\_\_

4 Number of states where property subject to conservation easement is located ▶ \_\_\_\_\_

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? .....

Yes  No

6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ▶ \_\_\_\_\_

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$ \_\_\_\_\_

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? .....

Yes  No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.**

Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenues included in Form 990, Part VIII, line 1 .....

▶ \$ \_\_\_\_\_

(ii) Assets included in Form 990, Part X .....

▶ \$ \_\_\_\_\_

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

a Revenues included in Form 990, Part VIII, line 1 .....

▶ \$ \_\_\_\_\_

b Assets included in Form 990, Part X .....

▶ \$ \_\_\_\_\_

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items

(check all that apply):

- a  Public exhibition
- b  Scholarly research
- c  Preservation for future generations
- d  Loan or exchange programs
- e  Other \_\_\_\_\_

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Yes  No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  Yes  No

b If "Yes," explain the arrangement in Part XIII and complete the following table:

	Amount
c Beginning balance	<b>1c</b>
d Additions during the year	<b>1d</b>
e Distributions during the year	<b>1e</b>
f Ending balance	<b>1f</b>

2a Did the organization include an amount on Form 990, Part X, line 21?  Yes  No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII

**Part V Endowment Funds.** Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	12,548,369.	13,333,808.	14,024,574.	14,747,128.	15,861,544.
b Contributions					22,019.
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs	612,581.	785,439.	690,766.	722,554.	1,136,435.
f Administrative expenses					
g End of year balance	11,935,788.	12,548,369.	13,333,808.	14,024,574.	14,747,128.

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

- a Board designated or quasi-endowment  100.00 %
- b Permanent endowment  %
- c Temporarily restricted endowment  %

The percentages in lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

	Yes	No
(i) unrelated organizations		X
(ii) related organizations		X

b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

4 Describe in Part XIII the intended uses of the organization's endowment funds.

**Part VI Land, Buildings, and Equipment.** See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		1,237,440.		1,237,440.
b Buildings		24,684,178.	4,149,302.	20,534,876.
c Leasehold improvements		4,415.	4,415.	0.
d Equipment				
e Other		2,909,172.	2,204,524.	704,648.
<b>Total.</b> Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)				22,476,964.

**Part VII Investments - Other Securities.** See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives .....		
(2) Closely-held equity interests .....		
(3) Other .....		
(A) VENTURE CAP FUNDS, LLP, AND HEDGE		
(B) FUNDS	79,938,794.	END-OF-YEAR MARKET VALUE
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
(I)		
<b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶	79,938,794.	

**Part VIII Investments - Program Related.** See Form 990, Part X, line 13.

(a) Description of investment type	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
(10)		
<b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶		

**Part IX Other Assets.** See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
(10)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶	

**Part X Other Liabilities.** See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
(10)	
(11)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	

2. FIN 48 (ASC 740) Footnote. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII



**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return**

<b>1</b>	Total revenue, gains, and other support per audited financial statements	<b>1</b>	41,639,764.
<b>2</b>	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
<b>a</b>	Net unrealized gains on investments	<b>2a</b>	535,697.
<b>b</b>	Donated services and use of facilities	<b>2b</b>	
<b>c</b>	Recoveries of prior year grants	<b>2c</b>	
<b>d</b>	Other (Describe in Part XIII.)	<b>2d</b>	-85,548.
<b>e</b>	Add lines <b>2a</b> through <b>2d</b>	<b>2e</b>	450,149.
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b>	<b>3</b>	41,189,615.
<b>4</b>	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b	<b>4a</b>	427,329.
<b>b</b>	Other (Describe in Part XIII.)	<b>4b</b>	
<b>c</b>	Add lines <b>4a</b> and <b>4b</b>	<b>4c</b>	427,329.
<b>5</b>	Total revenue. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 12.)	<b>5</b>	41,616,944.

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return**

<b>1</b>	Total expenses and losses per audited financial statements	<b>1</b>	37,281,717.
<b>2</b>	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
<b>a</b>	Donated services and use of facilities	<b>2a</b>	
<b>b</b>	Prior year adjustments	<b>2b</b>	
<b>c</b>	Other losses	<b>2c</b>	
<b>d</b>	Other (Describe in Part XIII.)	<b>2d</b>	75,305.
<b>e</b>	Add lines <b>2a</b> through <b>2d</b>	<b>2e</b>	75,305.
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b>	<b>3</b>	37,206,412.
<b>4</b>	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b	<b>4a</b>	427,329.
<b>b</b>	Other (Describe in Part XIII.)	<b>4b</b>	
<b>c</b>	Add lines <b>4a</b> and <b>4b</b>	<b>4c</b>	427,329.
<b>5</b>	Total expenses. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 18.)	<b>5</b>	37,633,741.

**Part XIII Supplemental Information**

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART V, LINE 4: THE GMF BOARD OF DIRECTORS HAS DESIGNATED A PORTION OF

THE UNRESTRICTED NET ASSETS TO BE UTILIZED FOR THE BALKAN TRUST FOR

DEMOCRACY AND THE BLACK SEA TRUST FUNDING.

PART X, LINE 2: GMF IS RECOGNIZED AS EXEMPT FROM FEDERAL INCOME TAX

UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE (THE CODE) AND IS

CURRENTLY CLASSIFIED AS AN ORGANIZATION THAT IS NOT A PRIVATE FOUNDATION

WITHIN THE MEANING OF SECTION 509(A) OF THE CODE. HOWEVER, THE GMF IS

**Part XIII** Supplemental Information (continued)

SUBJECT TO INCOME TAXES ON UNRELATED BUSINESS INCOME AS DEFINED BY THE  
INTERNAL REVENUE SERVICE.

DURING THE YEAR ENDED MAY 31, 2013, GMF INCURRED NO TAX EXPENSE RELATED TO  
UNRELATED BUSINESS INCOME ACTIVITIES.

LLC IS A SINGLE MEMBER LIMITED LIABILITY COMPANY FOR FEDERAL INCOME TAX  
PURPOSES. ALL TAX ATTRIBUTES FLOW THROUGH TO GMF UNDER THIS ENTITY FORM.  
ACCORDINGLY, NO PROVISION FOR INCOME TAXES HAS BEEN MADE.

TTF IS A FOREIGN NONPROFIT ENTITY INCORPORATED UNDER THE LAWS OF BRUSSELS,  
BELGIUM. THERE WAS IMMATERIAL ACTIVITY UNDER TTF DURING THE YEAR ENDED MAY  
31, 2013.

ACCORDING TO THE ACCOUNTING STANDARD FOR UNCERTAINTY IN INCOME TAXES, FOR  
THE PERIOD FROM THE GMF'S INCEPTION TO MAY 31, 2013, NO UNRECOGNIZED TAX  
PROVISION OR BENEFIT EXISTED. DEFERRED INCOME TAXES ARE PROVIDED USING THE  
LIABILITY METHOD, WHEREBY, DEFERRED TAX ASSETS ARE RECOGNIZED FOR  
DEDUCTIBLE TEMPORARY DIFFERENCES AND OPERATING LOSS AND TAX CREDIT  
CARRYFORWARDS AND DEFERRED TAX LIABILITIES ARE RECOGNIZED FOR TAXABLE  
TEMPORARY DIFFERENCES.

TEMPORARY DIFFERENCES ARE THE DIFFERENCES BETWEEN THE REPORTED AMOUNTS OF  
ASSETS AND LIABILITIES AND THEIR TAX BASES. DEFERRED TAX ASSETS ARE  
REDUCED BY A VALUATION ALLOWANCE WHEN, IN THE OPINION OF MANAGEMENT, IT IS  
MORE LIKELY THAN NOT THAT SOME PORTION OR ALL OF THE DEFERRED TAX ASSETS  
WILL NOT BE REALIZED. DEFERRED TAX ASSETS AND LIABILITIES ARE ADJUSTED FOR  
THE EFFECTS OF THE CHANGES IN TAX LAWS AND RATES OF THE DATE OF ENACTMENT.

**Part XIII** Supplemental Information (continued)

WHEN TAX RETURNS ARE FILED, IT IS HIGHLY CERTAIN THAT SOME POSITIONS TAKEN

WOULD BE SUSTAINED UPON EXAMINATION BY THE TAXING AUTHORITIES, WHILE

OTHERS ARE SUBJECT TO UNCERTAINTY ABOUT THE MERITS OF THE POSITION TAKEN

OR THE AMOUNT OF THE POSITION THAT WOULD BE ULTIMATELY SUSTAINED. THE

BENEFIT OF A TAX POSITION IS RECOGNIZED IN THE FINANCIAL STATEMENTS IN THE

PERIOD DURING WHICH, BASED ON ALL AVAILABLE EVIDENCE, MANAGEMENT BELIEVES

IT IS MORE LIKELY THAN NOT THAT THE POSITION WILL BE SUSTAINED UPON

EXAMINATION, INCLUDING THE RESOLUTION OF APPEALS OR LITIGATION PROCESSES,

IF ANY. TAX POSITIONS TAKEN ARE NOT OFFSET OR AGGREGATED WITH OTHER

POSITIONS. TAX POSITIONS THAT MEET THE MORE LIKELY THAN NOT RECOGNITION

THRESHOLD ARE MEASURED AS THE LARGEST AMOUNT OF TAX BENEFIT THAT IS MORE

THAN 50% LIKELY OF BEING REALIZED UPON SETTLEMENT WITH THE APPLICABLE

TAXING AUTHORITY. THE PORTION OF THE BENEFITS ASSOCIATED WITH TAX

POSITIONS TAKEN THAT EXCEEDS THE AMOUNT MEASURED AS DESCRIBED ABOVE WOULD

BE REFLECTED AS A LIABILITY FOR UNRECOGNIZED TAX BENEFITS IN THE

ACCOMPANYING BALANCE SHEET, ALONG WITH ANY ASSOCIATED INTEREST AND

PENALTIES THAT WOULD BE PAYABLE TO THE TAXING AUTHORITIES UPON

EXAMINATION. MANAGEMENT BELIEVES THERE ARE NO POSITIONS THAT WOULD RESULT

IN ADDITIONAL TAX LIABILITY.

INTEREST AND PENALTIES ASSOCIATED WITH UNRECOGNIZED TAX BENEFITS ARE

CLASSIFIED AS ADDITIONAL INCOME TAXES IN THE STATEMENT OF ACTIVITIES.

GMF FILES INCOME TAX RETURNS IN THE U.S. FEDERAL JURISDICTION. AS OF MAY

31, 2013, AND FOR THE YEAR THEN ENDED, THERE WERE NO MATERIAL

UNRECOGNIZED/DERECOGNIZED TAX BENEFITS OR TAX PENALTIES OR INTEREST.

GENERALLY, GMF IS NO LONGER SUBJECT TO U.S. FEDERAL INCOME TAX

EXAMINATIONS BY TAX AUTHORITIES FOR YEARS BEFORE 2010.

**Part XIII** Supplemental Information *(continued)*

PART XI, LINE 2D - OTHER ADJUSTMENTS:

REFUNDS FROM EXPIRED GRANTS -85,548.

PART XII, LINE 2D - OTHER ADJUSTMENTS:

FOREIGN CURRENCY EXCHANGE LOSS 75,305.

**SCHEDULE F  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Statement of Activities Outside the United States**

▶ Complete if the organization answered "Yes" to Form 990,  
Part IV, line 14b, 15, or 16.  
▶ Attach to Form 990. ▶ See separate instructions.

OMB No. 1545-0047

**2012**

Open to Public  
Inspection

Name of the organization  
THE GERMAN MARSHALL FUND OF THE  
UNITED STATES

Employer identification number  
52-0954751

**Part I** General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b.

**1 For grantmakers.** Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? .....  Yes  No

**2 For grantmakers.** Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

**3 Activities per Region.** (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
CENTRAL AMERICA AND THE CARIBBEAN			INVESTMENTS		59,017,128.
EUROPE (INCLUDING ICELAND & GREENLAND)	2	10	GRANTS TO RECIPIENTS		4,161,197.
RUSSIA & THE NEWLY INDEPENDENT STATES	1	3	GRANTS TO RECIPIENTS		2,021,935.
NORTH AMERICA	0	0	GRANTS TO RECIPIENTS		10,000.
EAST ASIA AND THE PACIFIC	0	0	GRANTS TO RECIPIENTS		34,236.
EAST ASIA AND THE PACIFIC	0	8	PROGRAM SERVICE	CONVENING	865,862.
SOUTH ASIA	0	0	PROGRAM SERVICE	CONVENING	282,508.
EUROPE (INCLUDING ICELAND & GREENLAND)	5	32	PROGRAM SERVICE	CONVENING	5,874,165.
<b>3 a</b> Sub-total .....	8	53			72,267,031.
<b>b</b> Total from continuation sheets to Part I .....	1	8			4,344,386.
<b>c Totals</b> (add lines 3a and 3b) .....	9	61			76,611,417.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2012

**Part I** Continuation of Activities per Region. (Schedule F (Form 990), Part I, line 3)

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
EUROPE (INCLUDING ICELAND & GREENLAND)	0	4	PROGRAM SERVICE	PUBLIC OPINION SURVEY	960,707.
EUROPE (INCLUDING ICELAND & GREENLAND)	0	1	FUNDRAISING		97,549.
MIDDLE EAST AND NORTH AFRICA	1	3	PROGRAM SERVICE	CONVENING	3,286,130.
<b>Totals</b> .....	1	8			4,344,386.

**Part II** **Grants and Other Assistance to Organizations or Entities Outside the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

<b>1</b> <b>(a)</b> Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	<b>(c)</b> Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	<b>(f)</b> Manner of cash disbursement	<b>(g)</b> Amount of non-cash assistance	<b>(h)</b> Description of non-cash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)
		EAST ASIA AND THE PACIFIC	TRANSATLANTIC DIALOGUE	34,236.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	33,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	41,906.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	35,000.	ELECTRONIC FUND TRANSFER	0.		

**2** Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter ..... **258**

**3** Enter total number of other organizations or entities ..... **0**

Schedule F (Form 990)

<b>Part II</b> Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
<b>1</b> <b>(a)</b> Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	<b>(c)</b> Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	<b>(f)</b> Manner of cash disbursement	<b>(g)</b> Amount of non-cash assistance	<b>(h)</b> Description of non-cash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	31,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,600.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	4,500.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,500.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,900.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,500.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000.	ELECTRONIC FUND TRANSFER	0.		



Schedule F (Form 990)

<b>Part II</b> Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
<b>1</b> <b>(a)</b> Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	<b>(c)</b> Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	<b>(f)</b> Manner of cash disbursement	<b>(g)</b> Amount of non-cash assistance	<b>(h)</b> Description of non-cash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,980.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,900.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,965.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,680.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,150.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,800.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,935.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)

<b>Part II</b> Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
<b>1</b> <b>(a)</b> Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	<b>(c)</b> Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	<b>(f)</b> Manner of cash disbursement	<b>(g)</b> Amount of non-cash assistance	<b>(h)</b> Description of non-cash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,500.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,995.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	33,650.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,500.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	40,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,300.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)

<b>Part II</b> Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
<b>1</b> <b>(a)</b> Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	<b>(c)</b> Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	<b>(f)</b> Manner of cash disbursement	<b>(g)</b> Amount of non-cash assistance	<b>(h)</b> Description of non-cash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,972.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	17,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,300.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,000.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)

<b>Part II</b> Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
<b>1</b> <b>(a)</b> Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	<b>(c)</b> Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	<b>(f)</b> Manner of cash disbursement	<b>(g)</b> Amount of non-cash assistance	<b>(h)</b> Description of non-cash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	35,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	40,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	50,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	41,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	50,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,870.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,000.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)

<b>Part II</b> Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
<b>1</b> <b>(a)</b> Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	<b>(c)</b> Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	<b>(f)</b> Manner of cash disbursement	<b>(g)</b> Amount of non-cash assistance	<b>(h)</b> Description of non-cash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	21,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,500.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,775.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	21,750.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	34,460.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	35,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)

<b>Part II</b> Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
<b>1</b> <b>(a)</b> Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	<b>(c)</b> Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	<b>(f)</b> Manner of cash disbursement	<b>(g)</b> Amount of non-cash assistance	<b>(h)</b> Description of non-cash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,950.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	21,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,500.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,700.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,000.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)

<b>Part II</b> Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
<b>1</b> <b>(a)</b> Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	<b>(c)</b> Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	<b>(f)</b> Manner of cash disbursement	<b>(g)</b> Amount of non-cash assistance	<b>(h)</b> Description of non-cash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	21,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,750.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,600.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,950.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	40,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	38,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,000.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)

<b>Part II</b> Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
<b>1</b> <b>(a)</b> Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	<b>(c)</b> Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	<b>(f)</b> Manner of cash disbursement	<b>(g)</b> Amount of non-cash assistance	<b>(h)</b> Description of non-cash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,995.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,600.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,900.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	30,000.	ELECTRONIC FUND TRANSFER	0.		



Schedule F (Form 990)

<b>Part II</b> Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
<b>1</b> <b>(a)</b> Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	<b>(c)</b> Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	<b>(f)</b> Manner of cash disbursement	<b>(g)</b> Amount of non-cash assistance	<b>(h)</b> Description of non-cash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	28,300.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,970.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,500.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,224.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,390.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,765.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	42,500.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	21,076.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)

<b>Part II</b> Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
<b>1</b> <b>(a)</b> Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	<b>(c)</b> Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	<b>(f)</b> Manner of cash disbursement	<b>(g)</b> Amount of non-cash assistance	<b>(h)</b> Description of non-cash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	27,212.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,075.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	17,290.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,672.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	45,619.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	70,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	63,875.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,995.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	59,500.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)

<b>Part II</b> Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
<b>1</b> <b>(a)</b> Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	<b>(c)</b> Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	<b>(f)</b> Manner of cash disbursement	<b>(g)</b> Amount of non-cash assistance	<b>(h)</b> Description of non-cash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,999.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	64,926.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,312.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,999.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,750.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,950.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,930.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	21,408.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,550.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)

<b>Part II</b> Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
<b>1</b> <b>(a)</b> Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	<b>(c)</b> Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	<b>(f)</b> Manner of cash disbursement	<b>(g)</b> Amount of non-cash assistance	<b>(h)</b> Description of non-cash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,680.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,917.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,795.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	50,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	60,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,750.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,650.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,270.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)

<b>Part II</b> Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
<b>1</b> <b>(a)</b> Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	<b>(c)</b> Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	<b>(f)</b> Manner of cash disbursement	<b>(g)</b> Amount of non-cash assistance	<b>(h)</b> Description of non-cash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	3,414.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,800.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,500.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	7,700.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	3,750.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,684.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	4,950.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	50,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	CHARITABLE, SCIENTIFIC, LITERARY, AND EDUCATION	10,000.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)

Part II Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	TRANSATLANTIC DIALOGUE	400,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	TRANSATLANTIC DIALOGUE	438,122.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	CHARITABLE, SCIENTIFIC, LITERARY, AND EDUCATION	100,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	CHARITABLE, SCIENTIFIC, LITERARY, AND EDUCATION	27,596.	ELECTRONIC FUND TRANSFER	0.		
		NORTH AMERICA	DIALOGUE ON DOMESTIC, REGIONAL, & INTERNATIONAL CONTEXTS	10,000.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	36,440.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	48,630.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,980.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,705.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)

Part II Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,996.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,090.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,880.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,642.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	33,490.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,982.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	17,840.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,304.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	51,930.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)

<b>Part II</b> Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
<b>1</b> <b>(a)</b> Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	<b>(c)</b> Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	<b>(f)</b> Manner of cash disbursement	<b>(g)</b> Amount of non-cash assistance	<b>(h)</b> Description of non-cash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	41,930.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	55,000.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,686.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	4,054.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,000.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	17,000.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,705.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	84,300.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	21,925.	ELECTRONIC FUND TRANSFER	0.		



Schedule F (Form 990)

Part II Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	52,505.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	52,165.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	40,570.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	21,865.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,999.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,935.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	21,150.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,230.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,767.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)

<b>Part II</b> Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
<b>1</b> <b>(a)</b> Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	<b>(c)</b> Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	<b>(f)</b> Manner of cash disbursement	<b>(g)</b> Amount of non-cash assistance	<b>(h)</b> Description of non-cash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,400.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	7,710.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	2,850.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	3,000.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,000.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,322.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,976.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	21,520.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,000.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)

Part II Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,000.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,820.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,720.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,940.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,485.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,000.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,550.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,700.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,658.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)

Part II Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,955.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,895.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,950.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	54,000.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,702.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,810.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,950.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,700.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)

<b>Part II</b> Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
<b>1</b> <b>(a)</b> Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	<b>(c)</b> Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	<b>(f)</b> Manner of cash disbursement	<b>(g)</b> Amount of non-cash assistance	<b>(h)</b> Description of non-cash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,963.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,900.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,375.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,990.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,185.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,875.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,980.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,929.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,000.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)

<b>Part II</b> Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
<b>1</b> <b>(a)</b> Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	<b>(c)</b> Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	<b>(f)</b> Manner of cash disbursement	<b>(g)</b> Amount of non-cash assistance	<b>(h)</b> Description of non-cash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,465.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,500.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,866.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	7,200.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,705.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,500.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,160.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)

<b>Part II</b> Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
<b>1</b> <b>(a)</b> Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	<b>(c)</b> Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	<b>(f)</b> Manner of cash disbursement	<b>(g)</b> Amount of non-cash assistance	<b>(h)</b> Description of non-cash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	4,800.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,255.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,000.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,000.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,965.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,915.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,380.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,792.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)

<b>Part II</b> Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
<b>1</b> <b>(a)</b> Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	<b>(c)</b> Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	<b>(f)</b> Manner of cash disbursement	<b>(g)</b> Amount of non-cash assistance	<b>(h)</b> Description of non-cash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,990.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,980.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,987.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,328.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,500.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,210.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,985.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000.	ELECTRONIC FUND TRANSFER	0.		



Schedule F (Form 990)

Part II Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	7,860.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	7,355.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,900.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,700.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,190.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,938.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,670.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,979.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,492.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)

<b>Part II</b> Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
<b>1</b> <b>(a)</b> Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	<b>(c)</b> Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	<b>(f)</b> Manner of cash disbursement	<b>(g)</b> Amount of non-cash assistance	<b>(h)</b> Description of non-cash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,492.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,273.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,000.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,943.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,700.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,811.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,160.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,000.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,000.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)

<b>Part II</b> Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
<b>1</b> <b>(a)</b> Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	<b>(c)</b> Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	<b>(f)</b> Manner of cash disbursement	<b>(g)</b> Amount of non-cash assistance	<b>(h)</b> Description of non-cash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,020.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,000.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,000.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,000.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,100.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,120.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,245.	ELECTRONIC FUND TRANSFER	0.		



**Part IV Foreign Forms**

- 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* .....  Yes  No
  
- 2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)* .....  Yes  No
  
- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations. (see Instructions for Form 5471)* .....  Yes  No
  
- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)* .....  Yes  No
  
- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Foreign Partnerships. (see Instructions for Form 8865)* .....  Yes  No
  
- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to file Form 5713, International Boycott Report. (see Instructions for Form 5713)* .....  Yes  No

Schedule F (Form 990) 2012

**Part V Supplemental Information**

Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information.

SCHEDULE F, PART I, LINE 2: PRESCREENING OF FUTURE GRANTEES IS AN

IMPORTANT ADVANCE PART OF THE MONITORING OF GRANT FUNDS AND SUPPORTS THE

FURTHER MONITORING PROCESS. THE RESPONSIBLE STAFF PERSON IS IN TOUCH

WITH THE GRANTEE AND CONDUCTS ON-SITE MONITORING AND/OR RECEIVES INTERIM

WRITTEN OR ORAL REPORTS. ADDITIONALLY, ADVISORY BOARD MEMBERS HELP AND

CONDUCT MONITORING UPON REQUEST OF THE GMF STAFF. THE GRANTEE IS UNDER

OBLIGATION TO FOLLOW THE GRANT BUDGET LINES ALLOCATED FOR SPECIFIC

SPENDING AND STAFF ROUTINELY CHECK SPENDING. MANY OF GMF'S GRANTS ARE

INDEPENDENTLY REVIEWED BY EXTERNAL EVALUATORS WHICH ADDS ANOTHER DEGREE

OF OVERSIGHT OF SPENDING OF GRANT FUNDS. FINALLY, THE GRANTEE IS

OBLIGATED TO SEND A DETAILED NARRATIVE AND FINANCIAL REPORT ON HOW GRANT

FUNDS WERE SPENT.

**SCHEDULE I  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Grants and Other Assistance to Organizations,  
Governments, and Individuals in the United States**

**Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.  
▶ Attach to Form 990.**

OMB No. 1545-0047

**2012**

**Open to Public  
Inspection**

Name of the organization **THE GERMAN MARSHALL FUND OF THE  
UNITED STATES**

**Employer identification number**  
52-0954751

**Part I General Information on Grants and Assistance**

- 1** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?  **Yes**  **No**
- 2** Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

**Part II Grants and Other Assistance to Governments and Organizations in the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

<b>1 (a)</b> Name and address of organization or government	<b>(b)</b> EIN	<b>(c)</b> IRC section if applicable	<b>(d)</b> Amount of cash grant	<b>(e)</b> Amount of non-cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	<b>(g)</b> Description of non-cash assistance	<b>(h)</b> Purpose of grant or assistance
AMERICAN COUNCIL ON GERMANY 14 EAST 60TH STREET NEW YORK, NY 10022	13-1889074	501 ( C ) ( 3 )	50,000.	0.			TRANSATLANTIC DIALOGUE
AMERICAN INSTITUTE FOR CONTEMPORARY GERMAN STUDIES - 1755 MASSACHUSETTS AVE, NW - WASHINGTON, DC 20036	52-1309525	501 ( C ) ( 3 )	50,000.	0.			TRANSATLANTIC DIALOGUE
U.S. ASSOCIATION OF FORMER MEMBERS OF CONGRESS - 1401 K STREET NW - WASHINGTON, DC 20005	54-0883744	501 ( C ) ( 3 )	90,000.	0.			TRANSATLANTIC DIALOGUE
ARTHUR BURNS FELLOWSHIP 1616 H ST, NW WASHINGTON, DC 20006	54-1629976	501 ( C ) ( 3 )	20,000.	0.			TRANSATLANTIC DIALOGUE

- 2** Enter total number of section 501(c)(3) and government organizations listed in the line 1 table **4.**
- 3** Enter total number of other organizations listed in the line 1 table **0.**

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2012)

**Part III** Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.  
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance

**Part IV** Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

SCHEDULE I, PART I, LINE 2: REVIEW OF APPLICATION PROCESS OF FUTURE

GRANTEES IS AN IMPORTANT ADVANCE PART OF THE MONITORING OF GRANT FUNDS AND

SUPPORTS THE FURTHER MONITORING PROCESS. THE RESPONSIBLE STAFF PERSON

REVIEWS THE INTERIM WRITTEN REPORTS RECEIVED FROM THE GRANTEE. THE GRANTEE

IS UNDER OBLIGATION TO FOLLOW THE GRANT BUDGET LINES ALLOCATED FOR SPECIFIC

SPENDING AND STAFF ROUTINELY CHECK SPENDING. FINALLY, THE GRANTEE IS

OBLIGATED TO SEND A DETAILED NARRATIVE AND FINANCIAL REPORT ON HOW GRANT

FUNDS WERE SPENT.



**SCHEDULE J  
(Form 990)**

**Compensation Information**

OMB No. 1545-0047

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

**2012**

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

Open to Public Inspection

Department of the Treasury  
Internal Revenue Service

▶ Attach to Form 990. ▶ See separate instructions.

Name of the organization	THE GERMAN MARSHALL FUND OF THE UNITED STATES	Employer identification number	52-0954751
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**Part I Questions Regarding Compensation**

	Yes	No								
<p><b>1a</b> Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.</p> <table border="0"> <tr> <td><input type="checkbox"/> First-class or charter travel</td> <td><input checked="" type="checkbox"/> Housing allowance or residence for personal use</td> </tr> <tr> <td><input type="checkbox"/> Travel for companions</td> <td><input type="checkbox"/> Payments for business use of personal residence</td> </tr> <tr> <td><input checked="" type="checkbox"/> Tax indemnification and gross-up payments</td> <td><input type="checkbox"/> Health or social club dues or initiation fees</td> </tr> <tr> <td><input type="checkbox"/> Discretionary spending account</td> <td><input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)</td> </tr> </table>	<input type="checkbox"/> First-class or charter travel	<input checked="" type="checkbox"/> Housing allowance or residence for personal use	<input type="checkbox"/> Travel for companions	<input type="checkbox"/> Payments for business use of personal residence	<input checked="" type="checkbox"/> Tax indemnification and gross-up payments	<input type="checkbox"/> Health or social club dues or initiation fees	<input type="checkbox"/> Discretionary spending account	<input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)		
<input type="checkbox"/> First-class or charter travel	<input checked="" type="checkbox"/> Housing allowance or residence for personal use									
<input type="checkbox"/> Travel for companions	<input type="checkbox"/> Payments for business use of personal residence									
<input checked="" type="checkbox"/> Tax indemnification and gross-up payments	<input type="checkbox"/> Health or social club dues or initiation fees									
<input type="checkbox"/> Discretionary spending account	<input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)									
<b>b</b> If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain .....	X									
<b>2</b> Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? .....	X									
<p><b>3</b> Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.</p> <table border="0"> <tr> <td><input checked="" type="checkbox"/> Compensation committee</td> <td><input type="checkbox"/> Written employment contract</td> </tr> <tr> <td><input type="checkbox"/> Independent compensation consultant</td> <td><input checked="" type="checkbox"/> Compensation survey or study</td> </tr> <tr> <td><input checked="" type="checkbox"/> Form 990 of other organizations</td> <td><input checked="" type="checkbox"/> Approval by the board or compensation committee</td> </tr> </table>	<input checked="" type="checkbox"/> Compensation committee	<input type="checkbox"/> Written employment contract	<input type="checkbox"/> Independent compensation consultant	<input checked="" type="checkbox"/> Compensation survey or study	<input checked="" type="checkbox"/> Form 990 of other organizations	<input checked="" type="checkbox"/> Approval by the board or compensation committee				
<input checked="" type="checkbox"/> Compensation committee	<input type="checkbox"/> Written employment contract									
<input type="checkbox"/> Independent compensation consultant	<input checked="" type="checkbox"/> Compensation survey or study									
<input checked="" type="checkbox"/> Form 990 of other organizations	<input checked="" type="checkbox"/> Approval by the board or compensation committee									
<b>4</b> During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:										
<b>a</b> Receive a severance payment or change-of-control payment? .....		X								
<b>b</b> Participate in, or receive payment from, a supplemental nonqualified retirement plan? .....		X								
<b>c</b> Participate in, or receive payment from, an equity-based compensation arrangement? .....		X								
If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.										
<b>Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.</b>										
<b>5</b> For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:										
<b>a</b> The organization? .....		X								
<b>b</b> Any related organization? .....		X								
If "Yes" to line 5a or 5b, describe in Part III.										
<b>6</b> For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:										
<b>a</b> The organization? .....		X								
<b>b</b> Any related organization? .....		X								
If "Yes" to line 6a or 6b, describe in Part III.										
<b>7</b> For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III .....		X								
<b>8</b> Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III .....		X								
<b>9</b> If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)? .....										

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2012

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

**Note.** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported as deferred in prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) R. CRAIG KENNEDY PRESIDENT	(i)	443,222.	50,000.	2,888.	45,000.	20,134.	561,244.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) NEIL SUMILAS MANAGING DIRECTOR	(i)	150,938.	0.	271.	22,543.	7,769.	181,521.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) IVAN VEJVODA VICE PRESIDENT	(i)	215,798.	0.	105,594.	21,551.	12,133.	355,076.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) IAN LESSER SR. DIRECTOR, FOREIGN AND SECURITY P	(i)	216,606.	0.	59,806.	32,327.	21,321.	330,060.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) ENDERS WIMBUSH SR. DIRECTOR, FOREIGN POLICY	(i)	202,796.	0.	5,112.	17,777.	10,863.	236,548.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) DAVID ROMLEY VICE PRESIDENT, PARTNERSHIP AND DEVE	(i)	180,860.	0.	379.	0.	2,308.	183,547.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) DYMPHNA VAN DER IANS SR. DIRECTOR FOR PUBLIC POLICY	(i)	168,476.	0.	346.	10,777.	10,091.	189,690.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(8) ANDREW MICHTA DIRECTOR, WARSAW OFFICE	(i)	171,619.	0.	145,082.	13,079.	21,155.	350,935.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(9) STEPHEN SZABO EXEC.DIRECTOR, TRANSATLANTIC ACADEMY	(i)	206,006.	0.	5,334.	28,172.	14,352.	253,864.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(10) THOMAS KLEINE-BROCKHOFF SR. TRANSATLANTIC FELLOW	(i)	209,047.	0.	966.	31,939.	17,075.	259,027.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(11) HEIKE MACKERRON DIRECTOR, BERLIN OFFICE	(i)	210,558.	0.	0.	0.	0.	210,558.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(12) MARK FISCHER MANAGING DIRECTOR, EUROPEAN OFFICE	(i)	152,389.	0.	32,818.	15,688.	7,176.	208,071.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

**Part III Supplemental Information**

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 1A: THE FOLLOWING EMPLOYEE RECEIVED TAX INDEMNIFICATION

AND GROSS-UP PAYMENTS, WHICH IS TAXABLE:

ANDREW MICHTA: \$66,142

THE FOLLOWING EMPLOYEES RECEIVED HOUSING ALLOWANCE OR RESIDENCE FOR

PERSONAL USE, WHICH IS TAXABLE:

MARK FISCHER: \$14,749

IAN LESSER: \$29,000

ANDREW MICHTA: \$37,192

IVAN VEJVODA: \$63,288

**Supplemental Information on Tax-Exempt Bonds**

▶ **Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.**  
▶ **Attach to Form 990.** ▶ **See separate instructions.**

Name of the organization **THE GERMAN MARSHALL FUND OF THE UNITED STATES** Employer identification number **52-0954751**

**Part I Bond Issues**

(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pooled financing	
						Yes	No	Yes	No	Yes	No
<b>A</b> DISTRICT OF COLUMBIA	53-6001131	25483VDJ0	04/21/11	12,000,000.	SEE PART V FOR DETAILS		X		X		X
<b>B</b>											
<b>C</b>											
<b>D</b>											

**Part II Proceeds**

	A		B		C		D	
<b>1</b> Amount of bonds retired .....								
<b>2</b> Amount of bonds legally defeased .....								
<b>3</b> Total proceeds of issue .....	12,000,000.							
<b>4</b> Gross proceeds in reserve funds .....								
<b>5</b> Capitalized interest from proceeds .....								
<b>6</b> Proceeds in refunding escrows .....								
<b>7</b> Issuance costs from proceeds .....	261,785.							
<b>8</b> Credit enhancement from proceeds .....								
<b>9</b> Working capital expenditures from proceeds .....								
<b>10</b> Capital expenditures from proceeds .....								
<b>11</b> Other spent proceeds .....								
<b>12</b> Other unspent proceeds .....								
<b>13</b> Year of substantial completion .....								
	Yes	No	Yes	No	Yes	No	Yes	No
<b>14</b> Were the bonds issued as part of a current refunding issue? .....		X						
<b>15</b> Were the bonds issued as part of an advance refunding issue? .....		X						
<b>16</b> Has the final allocation of proceeds been made? .....		X						
<b>17</b> Does the organization maintain adequate books and records to support the final allocation of proceeds? .....	X							

**Part III Private Business Use**

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
<b>1</b> Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds? .....		X						
<b>2</b> Are there any lease arrangements that may result in private business use of bond-financed property? .....		X						

**Part III Private Business Use** (Continued)

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
<b>3a</b> Are there any management or service contracts that may result in private business use of bond-financed property? .....		X						
<b>b</b> If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? .....								
<b>c</b> Are there any research agreements that may result in private business use of bond-financed property? .....		X						
<b>d</b> If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? .....								
<b>4</b> Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government .....		%		%		%		%
<b>5</b> Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government .....		%		%		%		%
<b>6</b> Total of lines 4 and 5 .....		%		%		%		%
<b>7</b> Does the bond issue meet the private security or payment test? .....		X						
<b>8a</b> Has there been a sale or disposition of any of the bond-financed property to a non-governmental person other than a 501(c)(3) organization since the bonds were issued? .....		X						
<b>b</b> If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of .....		%		%		%		%
<b>c</b> If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2? .....								
<b>9</b> Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2? .....		X						

**Part IV Arbitrage**

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
<b>1</b> Has the issuer filed Form 8038-T? .....		X						
<b>2</b> If "No" to line 1, did the following apply? .....								
<b>a</b> Rebate not due yet? .....		X						
<b>b</b> Exception to rebate? .....	X							
<b>c</b> No rebate due? .....		X						
If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed .....								
<b>3</b> Is the bond issue a variable rate issue? .....	X							
<b>4a</b> Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue? .....		X						
<b>b</b> Name of provider .....								
<b>c</b> Term of hedge .....								
<b>d</b> Was the hedge superintegrated? .....								
<b>e</b> Was the hedge terminated? .....								

**Part IV Arbitrage** (Continued)

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
<b>5a</b> Were gross proceeds invested in a guaranteed investment contract (GIC)? .....		X						
<b>b</b> Name of provider .....								
<b>c</b> Term of GIC .....								
<b>d</b> Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
<b>6</b> Were any gross proceeds invested beyond an available temporary period? .....		X						
<b>7</b> Has the organization established written procedures to monitor the requirements of section 148? .....		X						

**Part V Procedures To Undertake Corrective Action**

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations? .....	X							

**Part VI Supplemental Information.** Complete this part to provide additional information for responses to questions on Schedule K (see instructions).

SCHEDULE K, PART I, COLUMN (F)

PURPOSE OF BONDS

THE DISTRICT OF COLUMBIA ISSUED ITS \$12,000,000 AGGREGATE PRINCIPAL AMOUNT VARIABLE RATE DEMAND REVENUE BONDS (THE GERMAN MARSHALL FUND OF THE UNITED STATES ISSUE) SERIES 2011 (THE BONDS), AND LOANED THE PROCEEDS TO GMF TO FINANCE CERTAIN COSTS OF THE RENOVATION, IMPROVING, REMODELING AND EQUIPPING OF ITS OFFICE BUILDINGS LOCATED AT 1700 18TH STREET NW, AND 1744 R. ST. NW, WASHINGTON D.C.

**SCHEDULE O**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.  
▶ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

**2012**

Open to Public  
Inspection

Name of the organization	THE GERMAN MARSHALL FUND OF THE UNITED STATES	Employer identification number	52-0954751
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FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

GMF DOES THIS BY SUPPORTING INDIVIDUALS AND INSTITUTIONS WORKING IN THE

TRANSATLANTIC SPHERE, BY CONVENING LEADERS AND MEMBERS OF THE POLICY

AND BUSINESS COMMUNITIES, BY CONTRIBUTING RESEARCH AND ANALYSIS ON

TRANSATLANTIC TOPICS, AND BY PROVIDING EXCHANGE OPPORTUNITIES TO FOSTER

RENEWED COMMITMENT TO THE TRANSATLANTIC RELATIONSHIP. IN ADDITION, GMF

SUPPORTS A NUMBER OF INITIATIVES TO STRENGTHEN DEMOCRACIES. FOUNDED IN

1972 AS A NON-PARTISAN, NON-PROFIT ORGANIZATION THROUGH A GIFT FROM

GERMANY AS A PERMANENT MEMORIAL TO MARSHALL PLAN ASSISTANCE, GMF

MAINTAINS A STRONG PRESENCE ON BOTH SIDES OF THE ATLANTIC.

IN ADDITION TO ITS HEADQUARTERS IN WASHINGTON, DC, GMF HAS OFFICES IN

BERLIN, PARIS, BRUSSELS, BELGRADE, ANKARA, BUCHAREST, WARSAW, AND

TUNIS. GMF ALSO HAS SMALLER REPRESENTATIONS IN BRATISLAVA, TURIN, AND

STOCKHOLM.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

PARTNERSHIP WAS CREATED IN 2003 BY THE GERMAN MARSHALL FUND OF THE

UNITED STATES, THE UNITED STATES AGENCY FOR INTERNATIONAL DEVELOPMENT

(USAID), AND THE CHARLES STEWART MOTT FOUNDATION.

A PUBLIC-PRIVATE PARTNERSHIP MODELED ON THE SUCCESSFUL BALKAN TRUST FOR

DEMOCRACY, THE BLACK SEA TRUST WORKS IN COLLABORATION WITH A RANGE OF

DONORS TO PROVIDE GRANTS TO INDIGENOUS ORGANIZATIONS WORKING TO FOSTER

AND STRENGTHEN REGIONAL COOPERATION, CIVIL SOCIETY, AND DEMOCRATIC

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2012)

Name of the organization THE GERMAN MARSHALL FUND OF THE  
UNITED STATES

Employer identification number  
52-0954751

FOUNDATIONS. BST WILL BE OPERATED AS A 10-YEAR INITIATIVE, THOUGH GMF  
REMAINS OPEN TO CONSIDERING A LONGER-TERM EFFORT.

IN 2005, GMF LAUNCHED THE FUND FOR BELARUS DEMOCRACY IN PARTNERSHIP  
WITH USAID AND A NUMBER OF PUBLIC AND PRIVATE DONORS FROM EUROPE AND  
THE UNITED STATES. UNLIKE THE OTHER TRUSTS THAT GMF OPERATES, THE FUND  
FOR BELARUS DEMOCRACY FOCUSES ON ONLY ONE COUNTRY. THIS SINGLE-COUNTRY  
APPROACH RESPONDS TO THE PARTICULARLY DIRE SITUATION AS A FULLY-FLEDGED  
DICTATORSHIP SUPPRESSES DISSENT BRUTALLY, ARRESTS DISSIDENTS, AND  
INTIMIDATES CITIZENS IN BELARUS.

TO SUPPORT REFORM EFFORTS IN THE MIDDLE EAST AND NORTH AFRICA, GMF, THE  
U.S. DEPARTMENT OF STATE, THE DUTCH AND LITHUANIAN GOVERNMENTS, AND  
OTHER FUNDERS ANNOUNCED THE CREATION OF THE MENA PARTNERSHIP FOR  
DEMOCRACY AND DEVELOPMENT IN LATE 2012. BASED IN TUNIS, TUNISIA, GMF'S  
NEWEST TRUST WILL SUPPORT NON-GOVERNMENTAL ORGANIZATIONS IN NORTH  
AFRICA (TUNISIA, EGYPT, AND LIBYA INITIALLY) AND EVENTUALLY THE ENTIRE  
MIDDLE EAST.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:

THE PROGRAM PRODUCES VARIETY OF ACTIVITIES:

THE TRANSATLANTIC TRENDS SURVEY IS A LEADING AND WIDELY CITED ANNUAL  
SURVEY OF PUBLIC OPINION IN TWELVE EUROPEAN COUNTRIES AND THE US.  
FINDINGS ARE BRIEFED WIDELY TO AUDIENCES ON BOTH SIDES OF THE ATLANTIC,  
AND RECEIVE EXTENSIVE MEDIA COVERAGE. THIS ACTIVITY IS NOW IN ITS 12TH  
YEAR. GMF TRILATERAL DIALOGUES ARE OFF-THE-RECORD FORUMS BRING TOGETHER  
LEADING OFFICIALS, EXPERTS AND OPINION SHAPERS FOR TWICE-YEARLY



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DISCUSSIONS WITH CHINA, JAPAN, INDIA, TURKEY, AND ON MEDITERRANEAN POLICY QUESTIONS. THESE MEETINGS ENGAGE ROUGHLY 500 PARTICIPANTS EACH YEAR, YIELDING A STRONG TRANSATLANTIC NETWORK. IN ADDITION TO THAT, GMF EXPERTS PRODUCE OVER 150 PUBLICATIONS EACH YEAR, FROM BOOKS AND REPORTS TO OPINION PIECES. NOTABLE RECENT PRODUCTS INCLUDE A WIDELY-DEBATED REPORT, GLOBAL SWING STATES, OUR HIGHLY RESPECTED ON TURKEY SERIES, A GROUND-BREAKING SET OF STUDIES ON THE GEO-ECONOMICS OF THE WIDER ATLANTIC; AND IN-DEPTH ANALYSES ON THE GEOPOLITICS OF ENERGY IN ISRAEL, CYPRUS AND THE EASTERN MEDITERRANEAN.

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS: AFRICA, THE AMERICAS AND EUROPE; AND IN-DEPTH DISCUSSIONS FOCUSING ON THE NEW DYNAMICS OF THE ATLANTIC BASIN IN TERMS OF SHARED VALUES, SOCIAL CONNECTIVITY, COMMON SECURITY CHALLENGES, ECONOMIC OPPORTUNITIES, AND GROWING COOPERATION BETWEEN THE FOUR ATLANTIC CONTINENTS. THE ATLANTIC DIALOGUES AIMS TO REDEFINE ATLANTIC COOPERATION AND CREATE NEW MENTAL MAPS OF THE ATLANTIC SPACE; PROMOTE AND ADVANCE WIDER ATLANTIC COOPERATION, AND EXPOSE THE NEXT GENERATION OF EMERGING LEADERS BY OFFERING THEM THE OPPORTUNITY TO ADDRESS GLOBAL ISSUES ON THE TRANSATLANTIC AGENDA

BRUSSELS FORUM HAS EMERGED AS THE LEADING ANNUAL TRANSATLANTIC GATHERING WHERE OVER 400 OF THE BEST AND BRIGHTEST GLOBAL LEADERS FROM THE SPHERES OF POLITICS, INDUSTRY, AND IDEAS COME TOGETHER TO ANALYZE AND EXPLORE THE EVOLVING 21ST CENTURY CHALLENGES FACING DECISION-MAKERS IN THE UNITED STATES, EUROPE, AND AROUND THE WORLD. THIS FORUM SUCCEEDED TO: CREATE A UNIQUE NETWORK OF INDIVIDUALS FROM POLITICS, INDUSTRY, AND CIVIL SOCIETY TO EXCHANGE IDEAS AND LESSONS LEARNED TO

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HELP THE TRANSATLANTIC COMMUNITY ADVANCE ON GLOBAL CHALLENGES;  
 TRANSPARENT AND ROBUST INTERACTION ON ISSUES RANGING FROM TRANSATLANTIC  
 TRADE, INVESTMENT, SUSTAINABILITY, AND INNOVATION TO THE PROMOTION OF  
 MORE DEMOCRATIC AND OPEN SOCIETIES AND A RANGE OF INTERNATIONAL  
 STRATEGY ISSUES, INCLUDING REGIONAL GEOPOLITICS, ECONOMIC RESILIENCE  
 AND ENERGY SECURITY; PROVIDE IN DEPTH DISCUSSIONS BETWEEN HIGH-LEVEL  
 LEADERS AND BRUSSELS FORUM PARTICIPANTS THROUGH LIVELY CONVERSATIONS;  
 AND CULTIVATE DIALOGUE AMONG YOUNG LEADERS ACROSS THE ATLANTIC THROUGH  
 TWO MAJOR INITIATIVES: THE BRUSSELS FORUM YOUNG WRITERS AWARD AND THE  
 YOUNG PROFESSIONAL SUMMIT. BRUSSELS FORUM PROMOTES AND ADVANCES  
 TRANSATLANTIC COOPERATION, STRENGTHENS NETWORKS FOR LEADERS FROM  
 POLITICS, INDUSTRY, MEDIA, AND THINK TANK COMMUNITY, FURTHERS IN-DEPTH  
 POLICY DISCUSSIONS THROUGH BOTH CONFERENCE PANELS AS WELL AS  
 OFF-THE-RECORD BILATERAL MEETINGS, EXPOSES THE NEXT GENERATION OF  
 INTERNATIONAL LEADERS TO GLOBAL ISSUES FACING THE TRANSATLANTIC  
 COMMUNITY, AND ENCOURAGES AND RECOGNIZES FOREIGN OR ECONOMIC POLICY  
 ENTREPRENEURSHIP THROUGH THE ASMUS POLICY ENTREPRENEURSHIP FELLOWSHIP.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

PUBLIC POLICY

THE PUBLIC POLICY PROGRAMS AT GMF INCLUDE: (1)THE URBAN AND REGIONAL  
 POLICY PROGRAM, WHICH SERVES AS A KEY RESOURCE AND NETWORK BUILDER FOR  
 INDIVIDUALS AND GROUPS WHO MAKE, INFLUENCE, AND IMPLEMENT URBAN AND  
 REGIONAL POLICY; (2)THE IMMIGRATION AND INTEGRATION PROGRAM, WHICH IS A  
 NEUTRAL SUPPORTER OF INFORMED DECISION MAKING ABOUT IMMIGRATION AND  
 INTEGRATION IN AN OFTEN CONTROVERSIAL SPACE; AND (3)THE ENERGY &  
 SOCIETY PROGRAM, WHICH AIMS TO ADVANCE TRANSATLANTIC LEADERSHIP ON

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SCALABLE AND INNOVATIVE POLICY AND BUSINESS SOLUTIONS TO ACHIEVE A  
 SECURE, AFFORDABLE, AND LOW-CARBON ENERGY FUTURE, REDUCE THE RISKS OF  
 CLIMATE CHANGE, AND CONSERVE NATURAL RESOURCES.

GMF'S URBAN AND REGIONAL POLICY PROGRAM FACILITATES A SUSTAINABLE  
 NETWORK OF GLOBALLY AWARE AND LOCALLY ENGAGED LEADERS BY PROMOTING THE  
 TRANSATLANTIC EXCHANGE OF KNOWLEDGE AND THE INCUBATION OF INNOVATIVE  
 SOLUTIONS FOR CURRENT URBAN AND REGIONAL CHALLENGES. IT PRIMARILY DOES  
 THIS BY COACHING AND CONNECTING URBAN POLICY LEADERS AND CHAMPIONING  
 THEIR SUCCESSES. IN CALENDAR YEAR 2013, THE PROGRAM ORGANIZED AND  
 EXECUTED 14 MULTIDAY EVENTS IN CITIES AND PUBLISHED 7 POLICY BRIEFS ON  
 TOPICS IMPORTANT TO POLICY PRACTITIONERS IN NORTH AMERICA AND EUROPE ON  
 TOPICS RANGING FROM BICYCLE INFRASTRUCTURE AND PUBLIC SPACE DESIGN TO  
 THE LESSONS THAT GERMAN AND AMERICAN CITIES CAN LEARN FROM ONE ANOTHER  
 ON CIVIC ENGAGEMENT.

GMF'S IMMIGRATION AND INTEGRATION PROGRAM DEVELOPS, INFORMS, AND  
 SUPPORTS COLLABORATION AMONG LEADERS IN THE IMMIGRATION AND INTEGRATION  
 POLICY FIELD BY PROVIDING CAPACITY TRAINING FOR YOUNG LEADERS,  
 SUPPORTING POLICY ANALYSIS THAT CAN DRIVE INFORMED DECISION-MAKING, AND  
 BRINGING POLICYMAKERS AND OTHER RELEVANT STAKEHOLDERS TOGETHER TO  
 EXCHANGE BEST PRACTICES AND DEVELOP POLICY VISIONS. THE IMMIGRATION  
 PROGRAM OPERATES ON THE LOCAL, NATIONAL, AND INTERNATIONAL LEVELS. AS A  
 NON-PARTISAN ORGANIZATION, GMF PROVIDES A NEUTRAL SPACE FOR A TOPIC  
 THAT OFTEN SPARKS CONTENTIOUS DEBATES. IN 2013, THE PROGRAM CONDUCTED  
 FOUR WORKSHOPS AND ROUNDTABLES FOR LOCAL STAKEHOLDERS AND NGOS ON HOW  
 TO ESTABLISH A WELCOMING CLIMATE IN CITIES TO LEVERAGE THE POTENTIAL OF  
 MIGRANTS FOR THE SOCIAL AND ECONOMIC DEVELOPMENT OF THE WHOLE CITY,

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JOINTLY COORDINATED ONE TRAINING FOR YOUNG POLICYMAKERS OR ASPIRING  
POLICYMAKERS FROM UNDERREPRESENTED MINORITY AND MIGRATION BACKGROUNDS  
FROM EUROPE AND THE UNITED STATES TO PROVIDE TOOLS AND INSIGHTS HOW TO  
RUN FOR POLITICAL OFFICE, GAUGED PUBLIC OPINION ON MIGRATION AND  
INTEGRATION ISSUES IN 13 COUNTRIES PUBLISHED IN A TRANSATLANTIC TRENDS  
KEY FINDINGS REPORT, AND ESTABLISHED THE MIGRATION STRATEGY GROUP ON  
GLOBAL COMPETITIVENESS UNDER THE CHAIRMANSHIP OF THE SWEDISH MINISTER  
FOR MIGRATION AND ASYLUM POLICY, TOBIAS BILLSTROM, BRINGING TOGETHER  
HIGH LEVEL POLICY STAKEHOLDERS TO ENGAGE IN A MORE COHERENT THINKING  
ABOUT MIGRATION AND DEVELOPMENT POLICIES.

GMF'S ENERGY & SOCIETY PROGRAM AIMS TO ADVANCE TRANSATLANTIC LEADERSHIP  
ON SCALABLE POLICY AND BUSINESS SOLUTIONS TO REDUCE THE RISKS OF  
CLIMATE CHANGE AND ACHIEVE A LOW-CARBON, SECURE, AND AFFORDABLE ENERGY  
FUTURE, WHILE CONSERVING NATURAL RESOURCES. THE PROGRAM WORKS TO  
SUPPORT TRANSATLANTIC COOPERATION ON U.S. AND EU DOMESTIC CLIMATE AND  
ENERGY POLICIES AND INTERNATIONAL CLIMATE AND ENERGY COOPERATION MORE  
BROADLY. THIS WORK IS EXEMPLIFIED IN THE PROGRAM'S SIGNATURE  
INITIATIVE, THE ENERGY TRANSITION FORUM (ETF). THE ETF PROVIDES A  
REGULAR VENUE FOR OPEN, STRUCTURED, AND FACT BASED DIALOGUE AMONG  
SENIOR LEADERS FROM THE UNITED STATES AND EUROPE ABOUT THE MARKET  
CONDITIONS AND POLICY FRAMEWORKS NEEDED FOR A TIMELY TRANSITION TO A  
SECURE, AFFORDABLE, AND LOW-CARBON ENERGY FUTURE. GMF BELIEVES THAT  
TRANSATLANTIC COOPERATION ON THESE ISSUES IS BOTH MUTUALLY BENEFICIAL  
AND ESSENTIAL FOR GLOBAL LEADERSHIP TO AVOID DANGEROUS CLIMATE CHANGE.  
FINALLY, GMF BELIEVES THAT INTERNATIONAL PROGRESS ON CLIMATE AND ENERGY  
POLICY DEPENDS ON THE BROADENING OF THE DEBATE AWAY FROM A NARROW FOCUS  
ON ENVIRONMENTAL POLICY TO SOMETHING THAT INFORMS ALL SOCIAL, ECONOMIC,

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AND FOREIGN POLICY. THE ENERGY & SOCIETY PROGRAM HELD A MULTITUDE OF  
EVENTS THROUGH 2013 ACROSS EUROPE AND IN WASHINGTON, DC ON A RANGE OF  
TOPICS INCLUDING NATURAL GAS MARKETS, LEADERSHIP IN THE ENERGY SECTOR,  
AND HYDROCARBON MANAGEMENT IN THE EASTERN MEDITERRANEAN REGION. SEVERAL  
PAPERS ON ENERGY SECURITY, INNOVATION IN THE ENERGY SECTOR, AND THE  
GLOBAL TRADE IMPLICATIONS OF A CARBON TAX WERE PUBLISHED IN 2013.  
EXPENSES \$ 3,388,712. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0.

TRANSATLANTIC ACADEMY

THE THEME FOR THE ACADEMY'S FIFTH YEAR (2012-2013 ACADEMIC YEAR) WAS  
THE FUTURE OF THE WESTERN LIBERAL ORDER. DURING THE YEAR, THE ACADEMY  
EXAMINED A WIDE RANGE OF TOPICS INCLUDING THE RISE OF A NEW  
AUTHORITARIANISM FROM OUTSIDE THE WESTERN COMMUNITY, CHALLENGES TO  
WESTERN LIBERAL DEMOCRATIC SOCIETIES FROM WITHIN AND THE NEW HOPES AND  
FEARS RAISED BY THE WAVE OF CHANGE IN THE MIDDLE EAST AND BEYOND. THE  
ACADEMY PUBLISHED NUMEROUS POLICY REPORTS AND PAPERS THROUGHOUT THE  
YEAR, INCLUDING ITS ANNUAL CAPSTONE COLLABORATIVE REPORT. THIS YEAR'S  
REPORT, THE DEMOCRATIC DISCONNECT: CITIZENSHIP AND ACCOUNTABILITY IN  
THE TRANSATLANTIC COMMUNITY, WAS RELEASED IN MAY 2013. IT OFFERS  
GROUNDBREAKING ORIGINAL ANALYSIS AND POLICY RECOMMENDATIONS, RECEIVED  
ACCOLADES FROM CRITICAL PLAYERS WITHIN THE U.S. AND GERMAN GOVERNMENTS,  
AND GARNERED A GREAT DEAL OF MEDIA COVERAGE, PARTICULARLY IN  
WASHINGTON.

WASHINGTON POST COLUMNIST E.J. DIONNE DREW HEAVILY ON THE REPORT IN HIS  
MAY 19 OP-ED "POLITICAL DYSFUNCTION SPELLS TROUBLE FOR DEMOCRACIES,"  
CALLING IT "A SOBER REPORT BY A GROUP OF DISTINGUISHED ACADEMICS." ON

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MAY 28, TA SENIOR FELLOW SEYLA BENHABIB WAS INVITED TO APPEAR ON  
NATIONAL PUBLIC RADIO'S "THE DIANE REHM SHOW" TO DISCUSS THE REPORT  
WITH E.J. DIONNE AND MOISES NAIM. THE GLOBAL RESOURCE NEXUS AND ACADEMY  
DISSEMINATION EVENTS WERE ALSO COVERED OR CITED BY THE HAMBURGER  
ABENDBLATT, DIE WELT, FOREIGN POLICY MAGAZINE, THE GLOBE AND MAIL, THE  
CHRISTIAN SCIENCE MONITOR, AND THE HUFFINGTON POST.

THE TRANSATLANTIC ACADEMY'S DISSEMINATION EFFORTS FOR THE 2012-2013  
FELLOWSHIP YEAR SAW ACADEMY FELLOWS HOLD EVENTS IN WASHINGTON, BERLIN,  
HAMBURG, WARSAW, ISTANBUL, AND BRUSSELS IN THE SPRING OF 2013. EACH  
YEAR, ACADEMY AND STAFF ORGANIZE AND PARTICIPATE IN MORE ACADEMIC AND  
POLICY EVENTS IN THE UNITED STATES, EUROPE, AND CANADA, INCREASING THE  
EXPOSURE OF THE ONGOING WORK OF THE ACADEMY. THE NUMBER OF INTERVIEW  
REQUESTS, FELLOWS BEING QUOTED IN PUBLICATIONS, AND REPORTS, PAPERS,  
AND OP-ED PIECES WRITTEN BY FELLOWS HAS CONTINUED TO INCREASE OVER THE  
YEARS.

EXPENSES \$ 1,323,099. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0.

CONGRESSIONAL AFFAIRS PROGRAM

THE CONGRESSIONAL AFFAIRS PROGRAM AT GMF INFORMS AND EDUCATES MEMBERS  
OF THE U.S. CONGRESS AND THEIR STAFF ON TRANSATLANTIC AFFAIRS. IT DOES  
THIS THROUGH CONVENING REGULAR BRIEFINGS ON CAPITOL HILL WITH VISITING  
SENIOR POLICYMAKERS, BRINGING MEMBERS OF CONGRESS TO PARTICIPATE IN  
HIGH-LEVEL PANEL DISCUSSIONS AT MAJOR GMF CONFERENCES, AND CREATING  
NETWORKING AND DIALOGUE OPPORTUNITIES.

NOTABLY, IN JUNE 2013 GMF'S CONGRESSIONAL AFFAIRS PROGRAM LAUNCHED THE

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RICHARD G. LUGAR INSTITUTE FOR DIPLOMACY AND CONGRESS, WHICH SUPPORTS

ROBUST COMMUNICATION BETWEEN MEMBERS OF CONGRESS AND THE FOREIGN

DIPLOMATIC COMMUNITY IN WASHINGTON. SENATOR LUGAR WAS JOINED BY U.S.

SECRETARY OF STATE JOHN KERRY, SENATOR BOB CORKER (RANKING MEMBER OF

THE SENATOR FOREIGN RELATIONS COMMITTEE), AND A HOST OF OTHER MEMBERS

OF THE SENATE AND HOUSE TO CELEBRATE THE NEW INSTITUTE WITH THE

AMBASSADORS OF FOUNDING COUNTRY MEMBERS MOROCCO AND MONTENEGRO. THE

LUGAR INSTITUTE HAS THUS FAR CONVENED SEVERAL HIGH-LEVEL AMBASSADORIAL

DIALOGUES ON NATO, ENERGY SECURITY, AND U.S.-AFRICA RELATIONS.

GMF'S ANNUAL PARLIAMENTARY EXCHANGE CONFERENCE IN PARTNERSHIP WITH THE

ROBERT BOSCH FOUNDATION CELEBRATED ITS 9TH ANNIVERSARY WITH A

SUCCESSFUL CONGRESS-BUNDESTAG FORUM IN GERMANY IN FEBRUARY 2013. FOUR

MEMBERS OF THE HOUSE AND NINE MEMBERS OF THE GERMAN BUNDESTAG

PARTICIPATED IN THE CLASSIC CONFERENCE. THE PROJECT WAS ALSO

SUCCESSFULLY EXPANDED IN 2013 TO INCLUDE A STUDY TOUR TO MOROCCO FOR

MEMBERS IN JANUARY 2013 AND A STUDY TOUR TO BERLIN FOR CHIEFS OF STAFF

ON THE EVE OF GERMANY'S FEDERAL ELECTIONS

EXPENSES \$ 755,154. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0.

TRANSATLANTIC LEADERSHIP INITIATIVES

TRANSATLANTIC LEADERSHIP INITIATIVES (TLI) HAS PIONEERED THE FIELD OF

EXPERIENTIAL LEADERSHIP DEVELOPMENT PROGRAMMING AND HAS PREPARED

EMERGING LEADERS TO ASSUME POSITIONS OF AUTHORITY IN THE TRANSATLANTIC

SPHERE. TLI EXCELS AT BUILDING LEADERSHIP NETWORKS THAT REMAIN

CONNECTED AND COLLABORATE ON SOLUTIONS TO TRANSATLANTIC CHALLENGES. THE

ALUMNI NETWORK ACROSS ALL PROGRAMS NUMBERS CLOSE TO 3,000 MEMBERS.

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TLI'S MARSHALL MEMORIAL FELLOWSHIP PROVIDES A UNIQUE OPPORTUNITY FOR  
EMERGING LEADERS FROM THE UNITED STATES AND EUROPE TO TRAVEL, MEET WITH  
A RANGE OF DISTINGUISHED LEADERS, AND BUILD AN UNDERSTANDING OF THE  
OTHER SIDE OF THE ATLANTIC. 75 AWARDS ARE MADE YEARLY ACROSS 21  
SELECTION SITES THAT SPAN 39 COUNTRIES. THE MANFRED WORNER SEMINAR  
BRINGS TOGETHER 30 YOUNG AMERICANS AND GERMANS ANNUALLY TO EXAMINE  
GERMAN AND WIDER EUROPEAN SECURITY POLICY. THE ASMUS POLICY  
ENTREPRENEURS FELLOWSHIP BRINGS 2-3 AMERICAN AND EUROPEAN POLICY  
PRACTITIONERS TOGETHER TO ADVANCE POLICY QUESTIONS AND TO FRAME  
INNOVATIVE ALTERNATIVES TO SHARED CHALLENGES. THE LEADERSHIP DIVERSITY  
& INCLUSION SHAPES AND SHARES DIVERSITY AND INCLUSION BEST PRACTICES  
ACROSS THE ATLANTIC TO DEVELOP DIVERSE LEADERS WHO ARE COMMITTED TO  
MORE INCLUSIVE SOCIETIES. IT HAS ESTABLISHED THE TRANSATLANTIC  
INCLUSION LEADERS NETWORK, AN INNOVATIVE LEADERSHIP PROGRAM FOR YOUNG  
DIVERSE ELECTED LEADERS FROM THE U.S. AND EUROPE. THE BILBAO URBAN  
INNOVATION & LEADERSHIP DIALOGUES EXPLORES HOW CITIES AND REGIONS CAN  
PURSUE LOCAL ECONOMIC GROWTH AND SUSTAINABILITY BY BECOMING MORE  
GLOBALLY ENGAGED. 100 PARTICIPANTS WILL ATTEND THE DIALOGUES IN JUNE  
2014. THE TRANSATLANTIC LEADERSHIP SEMINARS OFFER A ONE WEEK IMMERSIVE  
COURSE IN EFFECTIVE LEADERSHIP SET IN REGIONS OF THE GLOBE THAT HAVE  
RECENTLY UNDERGONE RAPID CHANGE. TLI ALSO OFFERS 1-2 DAY ISSUE BASED  
PROGRAMS AND SEMINARS FOR LEADERS WHO HAVE COMPLETED A GMF FELLOWSHIP  
THAT KEEP THEM CONNECTED AND PROVIDE FOR THEIR LEADERSHIP DEVELOPMENT  
NEEDS.

EXPENSES \$ 1,904,370. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0.

OTHER PROGRAMS.



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EXPENSES \$ 3,206,882. INCLUDING GRANTS OF \$ 151,057. REVENUE \$ 0.

FORM 990, PART V, LINE 4B, LIST OF FOREIGN COUNTRIES:

GERMANY, FRANCE, BELGIUM, ROMANIA,

TURKEY, POLAND, TUNISIA, SERBIA

FORM 990, PART VI, SECTION B, LINE 11: PRIOR TO FILING THE 990 WITH THE

IRS, THE GERMAN MARSHALL FUND'S REVIEW OF THE 990 IS CONDUCTED BY THE

OFFICERS OF THE ORGANIZATION (PRESIDENT, MANAGING DIRECTOR OF EXECUTIVE

OFFICE, AND CHIEF FINANCIAL OFFICER), AND BOARD OF TRUSTEES.

FORM 990, PART VI, SECTION B, LINE 12C: GERMAN MARSHALL FUND HAS A WRITTEN

CONFLICT OF INTEREST POLICY AND ALL TRUSTEES, OFFICERS, AND EMPLOYEES ARE

REQUIRED TO READ AND SIGN THE POLICY. THIS POLICY IS INTENDED TO HELP

IDENTIFY SITUATIONS THAT PRESENT POTENTIAL CONFLICT OF INTERESTS AND TO

PROVIDE PROCEDURES TO ADDRESS ANY POTENTIAL CONFLICTS. ADDITIONALLY, EACH

TRUSTEE, OFFICER, AND EMPLOYEE IS REQUIRED TO ANNUALLY SIGN A STATEMENT

AFFIRMING THE (1) RECEIPT OF THE CONFLICT OF INTEREST POLICY; (2) HAS READ

AND UNDERSTANDS THE POLICY; AND (3) AGREES TO COMPLY WITH THE POLICY. ALL

DECISIONS ARE PROPERLY DOCUMENTED.

FORM 990, PART VI, SECTION B, LINE 15: GERMAN MARSHALL FUND USES BOTH A

COMPENSATION SYSTEM AND COMPARABILITY DATA TO DETERMINE COMPENSATION FOR

OFFICERS AND EMPLOYEES. THIS SYSTEM EVALUATES RELATIVE MARKETPLACE JOB

WORTH OF THE POSITION COMPARABLE TO SIMILAR POSITIONS OF OTHER LOCAL

ORGANIZATIONS. THE SYSTEM ALSO EVALUATES THE RELATIVE WORTH OF EACH

POSITION WHEN COMPARING THE REQUIRED LEVEL OF JOB COMPETENCIES AND FORMAL

TRAINING AND EXPERIENCE. SENIOR MANAGEMENT AND HUMAN RESOURCES PERFORMS AN

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ANNUAL REVIEW OF ALL COMPENSATION. ADDITIONALLY, THE COMPENSATION

COMMITTEE OF THE BOARD OF TRUSTEES, REVIEWS AND APPROVES COMPENSATION FOR

THE OFFICERS OF THE ORGANIZATION.

FORM 990, PART VI, SECTION C, LINE 19: GERMAN MARSHALL FUNDS MAKES

AVAILABLE ITS GOVERNING DOCUMENTS, AUDITED FINANCIAL STATEMENTS, AND

CONFLICT OF INTEREST POLICY AVAILABLE TO THE GENERAL PUBLIC UPON REQUEST.

FORM 990, PART IX, LINE 11G, OTHER FEES:

OTHER PROFESSIONAL SERVICES:

PROGRAM SERVICE EXPENSES	4,710,597.
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MANAGEMENT AND GENERAL EXPENSES	179,694.
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FUNDRAISING EXPENSES	0.
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TOTAL EXPENSES	4,890,291.
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TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A	4,890,291.
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FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

FOREIGN CURRENCY EXCHANGE LOSS	-75,305.
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REFUNDS FROM EXPIRED GRANTS	-85,548.
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FDN NET ASSETS	955.
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TOTAL TO FORM 990, PART XI, LINE 9	-159,898.
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FORM 990, PART XII, LINE 2C

THE PROCESS FOR OVERSEEING THE AUDIT OF THE FINANCIAL STATEMENTS AND

SELECTION OF AN INDEPENDENT ACCOUNTANT THAT AUDITED THE FINANCIAL

STATEMENTS HAS BEEN CONSISTENT WITH PRIOR YEARS.

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FORM 990, PART I, COLUMN A

THE ORGANIZATION ADOPTED A DIFFERENT AND DETAILED APPROACH TO COMPLETE

PART IX, STATEMENT OF FUNCTIONAL EXPENSE, OF 2012 FORM 990 TO BETTER

REPRESENT ITS NATURAL CLASSIFICATION OF EXPENSES. THEREFORE, THE

ORGANIZATION MADE THE FOLLOWING ADJUSTMENT ON PRIOR YEAR COLUMN OF PART

I OF 2012 FORM 990 TO BE CONSISTENT WITH CURRENT YEAR CHANGES:

LINE 15 (SALARIES, OTHER COMPENSATION, EMPLOYEE BENEFITS) INCREASED

\$7,639,603 TO \$14,225,769 AND LINE 17 (OTHER EXPENSES) DECREASED

\$7,639,603 TO \$17,327,031.

**Related Organizations and Unrelated Partnerships**

▶ **Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.**  
▶ **Attach to Form 990.** ▶ **See separate instructions.**

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**Part I Identification of Disregarded Entities** (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
1700 18TH STREET, LLC - SINGLE MEMBER LLC - 52-0954751, 1744 R STREET, NW, WASHINGTON, DC 20009	REAL ESTATE	DISTRICT OF COLUMBIA	0.	5,820,981.	THE GERMAN MARSHALL FUND OF UNITED STATES
THE TRANSATLANTIC FOUNDATION - 98-1154381 RUE DE LA LOI 155 BRUSSELS, BELGIUM 1040	PROMOTE GREATER COOPERATION AND UNDERSTANDING BETWEEN THE U.S. AND EUROPE	BELGIUM	206,195.	142,990.	THE GERMAN MARSHALL FUND OF UNITED STATES

**Part II Identification of Related Tax-Exempt Organizations** (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No

**Part III Identification of Related Organizations Taxable as a Partnership** (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportion- ate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

**Part IV Identification of Related Organizations Taxable as a Corporation or Trust** (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No

**Part V Transactions With Related Organizations** (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)

**Note.** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

**1** During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

	Yes	No
<b>a</b> Receipt of <b>(i)</b> interest <b>(ii)</b> annuities <b>(iii)</b> royalties or <b>(iv)</b> rent from a controlled entity .....	<b>1a</b>	
<b>b</b> Gift, grant, or capital contribution to related organization(s) .....	<b>1b</b>	
<b>c</b> Gift, grant, or capital contribution from related organization(s) .....	<b>1c</b>	
<b>d</b> Loans or loan guarantees to or for related organization(s) .....	<b>1d</b>	
<b>e</b> Loans or loan guarantees by related organization(s) .....	<b>1e</b>	
<b>f</b> Dividends from related organization(s) .....	<b>1f</b>	
<b>g</b> Sale of assets to related organization(s) .....	<b>1g</b>	
<b>h</b> Purchase of assets from related organization(s) .....	<b>1h</b>	
<b>i</b> Exchange of assets with related organization(s) .....	<b>1i</b>	
<b>j</b> Lease of facilities, equipment, or other assets to related organization(s) .....	<b>1j</b>	
<b>k</b> Lease of facilities, equipment, or other assets from related organization(s) .....	<b>1k</b>	
<b>l</b> Performance of services or membership or fundraising solicitations for related organization(s) .....	<b>1l</b>	
<b>m</b> Performance of services or membership or fundraising solicitations by related organization(s) .....	<b>1m</b>	
<b>n</b> Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) .....	<b>1n</b>	
<b>o</b> Sharing of paid employees with related organization(s) .....	<b>1o</b>	
<b>p</b> Reimbursement paid to related organization(s) for expenses .....	<b>1p</b>	
<b>q</b> Reimbursement paid by related organization(s) for expenses .....	<b>1q</b>	
<b>r</b> Other transfer of cash or property to related organization(s) .....	<b>1r</b>	
<b>s</b> Other transfer of cash or property from related organization(s) .....	<b>1s</b>	

**2** If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of other organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			

**Part VI Unrelated Organizations Taxable as a Partnership** (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under section 512-514)	(e) Are all partners sec. 501(c)(3) orgs.?		(f) Share of total income	(g) Share of end-of-year assets	(h) Dispropor- tionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
				Yes	No			Yes	No		Yes	No	

**Part VII Supplemental Information**

Complete this part to provide additional information for responses to questions on Schedule R (see instructions).

Ruled area for providing supplemental information, consisting of multiple horizontal lines.



2012 DEPRECIATION AND AMORTIZATION REPORT

FORM 990 PAGE 10

990

Asset No.	Description	Date Acquired	Method	Life	Conv	Line No.	Unadjusted Cost Or Basis	Bus % Excl	Section 179 Expense	* Reduction In Basis	Basis For Depreciation	Beginning Accumulated Depreciation	Current Sec 179 Expense	Current Year Deduction	Ending Accumulated Depreciation
	BUILDINGS														
3	BUILDING 1744 R STREET	VARIOUS	SL	39.00		MM16	5,963,975.				5,963,975.	1,503,794.		149,099.	1,652,893.
4	BUILDING 1700 18TH STREET	VARIOUS	SL	39.00		MM16	5,041,535.				5,041,535.	1,008,307.		126,038.	1,134,345.
5	BUILDING IMPROV, 1744 R STREET	VARIOUS	SL	39.00		MM16	6,298,440.				6,298,440.	1,044,651.		158,619.	1,203,270.
	* 990 PAGE 10 TOTAL BUILDINGS						17303950.				17303950.	3,556,752.		433,756.	3,990,508.
	FURNITURE & FIXTURES														
1	FURNITURE AND EQUIPMENT	VARIOUS	SL	5.00		16	2,909,172.				2,909,172.	1,839,632.		364,892.	2,204,524.
	* 990 PAGE 10 TOTAL FURNITURE & FIXTURES						2,909,172.				2,909,172.	1,839,632.		364,892.	2,204,524.
	LAND														
6	LAND 1744 R STREET	VARIOUS	L				300,000.				300,000.			0.	
7	LAND 1700 18TH STREET	VARIOUS	L				937,440.				937,440.			0.	
	* 990 PAGE 10 TOTAL LAND						1,237,440.				1,237,440.	0.		0.	0.
	MANAGEMENT AND GENERAL														
2	LEASEHOLD IMPROVEMENTS	VARIOUS	SL	15.00		16	4,415.				4,415.	4,415.		0.	4,415.
8	BUILDING 1700 RENOVATION	VARIOUS	SL	39.00		MM16	7,380,228.				7,380,228.			158,794.	158,794.
	* 990 PAGE 10 TOTAL MANAGEMENT AND GENERAL						7,384,643.				7,384,643.	4,415.		158,794.	163,209.
	* GRAND TOTAL 990 PAGE 10 DEPR						28835205.				28835205.	5,400,799.		957,442.	6,358,241.

Exempt Organization Business Income Tax Return (and proxy tax under section 6033(e))

2012

Open to Public Inspection for 501(c)(3) Organizations Only

Department of the Treasury Internal Revenue Service

For calendar year 2012 or other tax year beginning JUN 1, 2012, and ending MAY 31, 2013

Header section containing organization name (THE GERMAN MARSHALL FUND OF THE UNITED STATES), address (1744 R. STREET, NW WASHINGTON, DC 20009), and exemption type (501(c) corporation).

H Describe the organization's primary unrelated business activity. PARTNERSHIP INVESTMENTS

I During the tax year, was the corporation a subsidiary in an affiliated group or a parent-subsidiary controlled group? No

J The books are in care of DEBORAH R. IWIG Telephone number 202-683-2650

Table with 4 columns: Part I Unrelated Trade or Business Income, (A) Income, (B) Expenses, (C) Net. Rows include Gross receipts, Cost of goods sold, Capital gain, and Total income of -97,789.

Part II Deductions Not Taken Elsewhere (see instructions for limitations on deductions) (except for contributions, deductions must be directly connected with the unrelated business income)

Table with 4 columns: Line number, Description, Sub-column, Total. Rows include Compensation of officers, Salaries and wages, Charitable contributions, and Total deductions of 250.

Part III Tax Computation

Table with 3 columns: Description, Line Number, Amount. Rows include Organizations taxable as corporations (35), Trusts taxable at trust rates (36), Proxy tax (37), Alternative minimum tax (38), and Total (39).

Part IV Tax and Payments

Table with 3 columns: Description, Line Number, Amount. Rows include Foreign tax credit (40a-40e), Other taxes (42), Total tax (43), Payments (44a-44g), Total payments (45), Estimated tax penalty (46), Tax due (47), Overpayment (48), and Refunded (49).

Part V Statements Regarding Certain Activities and Other Information (see instructions)

Table with 3 columns: Question, Yes, No. Questions 1-3 regarding foreign accounts, foreign trusts, and tax-exempt interest.

Schedule A - Cost of Goods Sold. Enter method of inventory valuation N/A

Table with 3 columns: Description, Line Number, Amount. Rows include Inventory at beginning/end of year (1, 6), Purchases (2), Cost of labor (3), Additional section 263A costs (4a, 4b), and Total (5, 7). Includes question 8 about section 263A rules.

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

Sign Here: Signature of officer, Date, CHIEF FINANCIAL OFFICER, Title. Includes box: May the IRS discuss this return with the preparer shown below (see instructions)? [X] Yes [ ] No

Paid Preparer Use Only: Print/Type preparer's name (YONG ZHANG, CPA), Preparer's signature, Date, Check self-employed, PTIN (P01249785), Firm's name (MCGLADREY LLP), Firm's EIN (42-0714325), Firm's address (1861 INTERNATIONAL DRIVE, SUITE 400, MCLEAN, VA 22102), Phone no. (703-336-6400)

**Schedule C - Rent Income (From Real Property and Personal Property Leased With Real Property)** (see instructions)

1. Description of property

(1)
(2)
(3)
(4)

2. Rent received or accrued		3(a) Deductions directly connected with the income in columns 2(a) and 2(b) (attach statement)
(a) From personal property (if the percentage of rent for personal property is more than 10% but not more than 50%)	(b) From real and personal property (if the percentage of rent for personal property exceeds 50% or if the rent is based on profit or income)	
(1)		
(2)		
(3)		
(4)		
Total	0.	Total 0.

(c) **Total income.** Add totals of columns 2(a) and 2(b). Enter here and on page 1, Part I, line 6, column (A) **0.** (b) **Total deductions.** Enter here and on page 1, Part I, line 6, column (B) **0.**

**Schedule E - Unrelated Debt-Financed Income** (see instructions)

1. Description of debt-financed property	2. Gross income from or allocable to debt-financed property	3. Deductions directly connected with or allocable to debt-financed property	
		(a) Straight line depreciation (attach statement)	(b) Other deductions (attach statement)
(1)			
(2)			
(3)			
(4)			

4. Amount of average acquisition debt on or allocable to debt-financed property (attach statement)	5. Average adjusted basis of or allocable to debt-financed property (attach statement)	6. Column 4 divided by column 5	7. Gross income reportable (column 2 x column 6)	8. Allocable deductions (column 6 x total of columns 3(a) and 3(b))
(1)		%		
(2)		%		
(3)		%		
(4)		%		

**Totals** Enter here and on page 1, Part I, line 7, column (A). **0.** Enter here and on page 1, Part I, line 7, column (B). **0.**

**Total dividends-received deductions** included in column 8 **0.**

**Schedule F - Interest, Annuities, Royalties, and Rents From Controlled Organizations** (see instructions)

1. Name of controlled organization	2. Employer identification number	Exempt Controlled Organizations			
		3. Net unrelated income (loss) (see instructions)	4. Total of specified payments made	5. Part of column 4 that is included in the controlling organization's gross income	6. Deductions directly connected with income in column 5
(1)					
(2)					
(3)					
(4)					

Nonexempt Controlled Organizations

7. Taxable Income	8. Net unrelated income (loss) (see instructions)	9. Total of specified payments made	10. Part of column 9 that is included in the controlling organization's gross income	11. Deductions directly connected with income in column 10
(1)				
(2)				
(3)				
(4)				

Add columns 5 and 10. Enter here and on page 1, Part I, line 8, column (A). Add columns 6 and 11. Enter here and on page 1, Part I, line 8, column (B).

**Totals** **0.** **0.**

**Schedule G - Investment Income of a Section 501(c)(7), (9), or (17) Organization**

(see instructions)

1. Description of income	2. Amount of income	3. Deductions directly connected (attach statement)	4. Set-asides (attach statement)	5. Total deductions and set-asides (col. 3 plus col. 4)
(1)				
(2)				
(3)				
(4)				
<b>Totals</b> .....	0.			0.

**Schedule I - Exploited Exempt Activity Income, Other Than Advertising Income**

(see instructions)

1. Description of exploited activity	2. Gross unrelated business income from trade or business	3. Expenses directly connected with production of unrelated business income	4. Net income (loss) from unrelated trade or business (column 2 minus column 3). If a gain, compute cols. 5 through 7.	5. Gross income from activity that is not unrelated business income	6. Expenses attributable to column 5	7. Excess exempt expenses (column 6 minus column 5, but not more than column 4).
(1)						
(2)						
(3)						
(4)						
<b>Totals</b> .....	0.	0.				0.

**Schedule J - Advertising Income** (see instructions)

**Part I Income From Periodicals Reported on a Consolidated Basis**

1. Name of periodical	2. Gross advertising income	3. Direct advertising costs	4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compute cols. 5 through 7.	5. Circulation income	6. Readership costs	7. Excess readership costs (column 6 minus column 5, but not more than column 4).
(1)						
(2)						
(3)						
(4)						
<b>Totals</b> (carry to Part II, line (5)) .....	0.	0.				0.

**Part II Income From Periodicals Reported on a Separate Basis** (For each periodical listed in Part II, fill in columns 2 through 7 on a line-by-line basis.)

1. Name of periodical	2. Gross advertising income	3. Direct advertising costs	4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compute cols. 5 through 7.	5. Circulation income	6. Readership costs	7. Excess readership costs (column 6 minus column 5, but not more than column 4).
(1)						
(2)						
(3)						
(4)						
<b>Totals from Part I</b>	0.	0.				0.
<b>Totals, Part II</b> (lines 1-5) .....	0.	0.				0.

**Schedule K - Compensation of Officers, Directors, and Trustees** (see instructions)

1. Name	2. Title	3. Percent of time devoted to business	4. Compensation attributable to unrelated business
(1)		%	
(2)		%	
(3)		%	
(4)		%	
<b>Total.</b> Enter here and on page 1, Part II, line 14 .....			0.

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FORM 990-T                              INCOME (LOSS) FROM PARTNERSHIPS                              STATEMENT      1

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DESCRIPTION	AMOUNT
ENERGY & MINERALS GROUP FUND II, LP	-59,344.
WI HARPER INC FUND VI LTD	-107.
NEW VENTURES I, LLC	-7,592.
IRON POINT REAL ESTATE PARTNERS II-TE, LP	-17,115.
KAYNE ADERSON MEZZANINE PARTNERS	-22,731.
DAVIDSON KEMPNER INSTITUTIONAL PARTNERS L.P.	-32.
TOTAL TO FORM 990-T, PAGE 1, LINE 5	-106,921.

**Capital Gains and Losses**

▶ Attach to Form 1120, 1120-C, 1120-F, 1120-FSC, 1120-H, 1120-IC-DISC, 1120-L, 1120-ND, 1120-PC, 1120-POL, 1120-REIT, 1120-RIC, 1120-SF, or certain Forms 990-T.  
▶ Information about Schedule D (Form 1120) and its separate instructions is at [www.irs.gov/form1120](http://www.irs.gov/form1120).

**2012**

Name  THE GERMAN MARSHALL FUND OF THE  UNITED STATES	Employer identification number  52-0954751
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**Part I Short-Term Capital Gains and Losses - Assets Held One Year or Less**

Complete Form 8949 before completing line 1, 2, or 3. This form may be easier to complete if you round off cents to whole dollars.	(d) Proceeds (sales price) from Form(s) 8949, Part I, line 2, column (d)	(e) Cost or other basis from Form(s) 8949, Part I, line 2, column (e)	(g) Adjustments to gain or loss from Form(s) 8949, Part I, line 2, column (g)	(h) Gain or (loss). Subtract column (e) from column (d) and combine the result with column (g)
1 Short-term totals from all Forms 8949 with <b>box A</b> checked in Part I .....				
2 Short-term totals from all Forms 8949 with <b>box B</b> checked in Part I .....				
3 Short-term totals from all Forms 8949 with <b>box C</b> checked in Part I .....				
4 Short-term capital gain from installment sales from Form 6252, line 26 or 37 .....				4
5 Short-term capital gain or (loss) from like-kind exchanges from Form 8824 .....				5
6 Unused capital loss carryover (attach computation) .....				6 ( )
7 Net short-term capital gain or (loss). Combine lines 1 through 6 in column h .....				7

**Part II Long-Term Capital Gains and Losses - Assets Held More Than One Year**

Complete Form 8949 before completing line 8, 9, or 10. This form may be easier to complete if you round off cents to whole dollars.	(d) Proceeds (sales price) from Form(s) 8949, Part II, line 4, column (d)	(e) Cost or other basis from Form(s) 8949, Part II, line 4, column (e)	(g) Adjustments to gain or loss from Form(s) 8949, Part II, line 4, column (g)	(h) Gain or (loss). Subtract column (e) from column (d) and combine the result with column (g)
8 Long-term totals from all Forms 8949 with <b>box A</b> checked in Part II .....				
9 Long-term totals from all Forms 8949 with <b>box B</b> checked in Part II .....				9,132.
10 Long-term totals from all Forms 8949 with <b>box C</b> checked in Part II .....				
11 Enter gain from Form 4797, line 7 or 9 .....				11
12 Long-term capital gain from installment sales from Form 6252, line 26 or 37 .....				12
13 Long-term capital gain or (loss) from like-kind exchanges from Form 8824 .....				13
14 Capital gain distributions .....				14
15 Net long-term capital gain or (loss). Combine lines 8 through 14 in column h .....				15 9,132.

**Part III Summary of Parts I and II**

16 Enter excess of net short-term capital gain (line 7) over net long-term capital loss (line 15) .....	16	
17 Net capital gain. Enter excess of net long-term capital gain (line 15) over net short-term capital loss (line 7) .....	17	9,132.
18 Add lines 16 and 17. Enter here and on Form 1120, page 1, line 8, or the proper line on other returns .....	18	9,132.

**Note.** If losses exceed gains, see **Capital losses** in the instructions.

Name(s) shown on return. (Name and SSN or taxpayer identification no. not required if shown on other side.)  
 THE GERMAN MARSHALL FUND OF THE  
 UNITED STATES

**Social security number or taxpayer identification no.**  
 52-0954751

Most brokers issue their own substitute statement instead of using Form 1099-B. They also may provide basis information (usually your cost) to you on the statement even if it is not reported to the IRS. Before you check Box A, B, or C below, determine whether you received any statement(s) and, if so, the transactions for which basis was reported to the IRS. Brokers are required to report basis to the IRS for most stock you bought in 2011 or later.

**Part II Long-Term.** Transactions involving capital assets you held more than one year are long term. For short-term transactions, see page 1.

You *must* check Box A, B, or C below. Check only one box. If more than one box applies for your long-term transactions, complete a separate Form 8949, page 2, for each applicable box. If you have more long-term transactions than will fit on this page for one or more of the boxes, complete as many forms with the same box checked as you need.

- (A) Long-term transactions reported on Form(s) 1099-B showing basis was reported to the IRS
- (B) Long-term transactions reported on Form(s) 1099-B showing basis was not reported to the IRS
- (C) Long-term transactions not reported to you on Form 1099-B

3	(a) Description of property (Example: 100 sh. XYZ Co.)	(b) Date acquired (Mo., day, yr.)	(c) Date sold or disposed (Mo., day, yr.)	(d) Proceeds (sales price)	(e) Cost or other basis. See the Note below and see Column (e) in the instructions	Adjustment, if any, to gain or loss. If you enter an amount in column (g), enter a code in column (f). See instructions.		(h) Gain or (loss). Subtract column (e) from column (d) and combine the result with column (g)
						(f) Code(s)	(g) Amount of adjustment	
	IRON POINT REAL ESTATE							
	PARTNERS II-TE, LP	VARIOUS	99/99/99					9,132.
<b>4 Totals.</b>	Add the amounts in columns (d), (e), (g) and (h) (subtract negative amounts). Enter each total here and include on your Schedule D, <b>line 8</b> (if <b>Box A</b> above is checked), <b>line 9</b> (if <b>Box B</b> above is checked), or <b>line 10</b> (if <b>Box C</b> above is checked) ▶							9,132.

**Note.** If you checked Box A above but the basis reported to the IRS was incorrect, enter in column (e) the basis as reported to the IRS, and enter an adjustment in column (g) to correct the basis. See Column (g) in the separate instructions for how to figure the amount of the adjustment.