Form	990

Department of the Treasury

** PUBLIC DISCLOSURE COPY ** **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)



The organization may have to use a copy of this return to satisfy state reporting requirements.

-		nue Service	The organization may have to				nspection						
Α	For the	e 2012 calend	dar year, or tax year beginning Ju	N 1 2012 and	ending M	AY 31, 2013							
В	Check if		of organization			D Employer identif	ication number						
	applicabl	e: THE GI	ERMAN MARSHALL FUND OF THE										
	Addre chang	e UNITE	D STATES										
	Name chang	hange Doing Business As											
	Initial	Numbe	er and street (or P.O. box if mail is not del	ivered to street address)	Room/suite	E Telephone numb	er						
Ē	Termia	1	R. STREET NW			202-6	83-2650						
Г	Amen		own, or post office, state, and ZIP code	Ð		G Gross receipts \$	122,215,466.						
Ē			NGTON DC 20009			H(a) Is this a group	return						
-	pendi		and address of principal officer:CRAIG	KENNEDY		for affiliates?	Yes X No						
			S C ABOVE			H(b) Are all affiliates in	ncluded? Yes No						
-	Tay.ev			(insert no.) 4947(a)(1)	or 🛄 527	If "No," attach	a list. (see instructions)						
_			//WWW.GMFUS.ORG			H(c) Group exempti	on number 🕨 👘						
				sociation Other	L Year		M State of legal domicile: DC						
	arti	Summary											
			be the organization's mission or most	significant activities: PROMOT	TNG GREAT	ER COOPERATION	· · · · · · · · · · · · ·						
8	1				1110 011011	an oooranariaon							
Activities & Governance		AND UNDERS	STANDING BETWEEN THE UNITED S	states and Europe,	sed of more	than 25% of its net a	assets.						
ler r	2						21						
õ	3		oting members of the governing body										
- ಇರ	4		ndependent voting members of the go										
ies	5		or of individuals employed in calendar y										
ivit	6		or of volunteers (estimate if necessary)										
Act	7 a		ed business revenue from Part VIII, co										
	b	Net unrelated	d business taxable income from Form	990-T, line 34	<u> </u>								
						Prior Year	Current Year						
e	8		is and grants (Part VIII, line 1h)			18,650,313							
Revenue	9		vice revenue (Part VIII, line 2g)		34,578								
lev.	10		income (Part VIII, column (A), lines 3, 4			10,809,027							
	11		ue (Part VIII, column (A), lines 5, 6d, 8d			29_225							
_	12		e - add lines 8 through 11 (must equa			29,523,143							
	13	Grants and s	similar amounts paid (Part IX, column	(A), lines 1-3)		6,434,691							
	14		d to or for members (Part IX, column (/			0							
5	15	Salaries, oth	er compensation, employee benefits (Part IX, column (A), lines 5-10)		14,225,769							
Exnenses	16a	Professional	I fundraising fees (Part IX, column (A),	line 11e)		0							
e o	b	Total fundrai	ising expenses (Part IX, column (D), lin	ie 25) 🕨 <u>636</u>	315.								
ш	1 17	Other expen	ses (Part IX, column (A), lines 11a-11d	i, 11f-24e)		17,327,031	. 16,859,273,						
	18	Total expens	ses. Add lines 13-17 (must equal Part	IX, column (A), line 25)		37,987,491							
	19	-	s expenses. Subtract line 18 from line			-8,464,348	3,983,203.						
Net Assets or	S.				Be	ginning of Current Year	End of Year						
ets	20	Total assets	(Part X, line 16)			200,692,260	199,259,803,						
Ass	21												
Set	22	17 17 17 17											
P	Part II	Signatu	re Block										
L. Un	der nen	alties of periury	y, I declare that I have examined this return	, including accompanying schedul	es and staten	nents, and to the best of	my knowledge and belief, it is						
tru	e corre	ct and comple	te. Declaration of preparer (other than offic	er) is based on all information of w	hich prepare	r has any knowledge.							
	0,00110												
c:	~~	Signatu	ure of officer			Date							
	gn	1	RAH R. IWIG, CHIEF FINANCIAL	OFFICER									
ne	ere	Type o											
-			-	Preparer's signature		Date Check	PTIN						
D -	:4		reparer's name	Ama Juna	8	02/18/14 If self-emp	loyed P01249785						
Pa		YONG ZHAN			<u>y</u>	Firm's EIN							
	eparer	-	MCGLADREY LLP										
US	e Only	⊢irm's addre	ESS ▶ 1861 INTERNATIONAL DRIVI	SUITE 400									

May the IRS discuss this return with the preparer shown above? (see instructions) 232001 12-10-12 LHA For Paperwork Reduction Act Notice, see the separate instructions.

MCLEAN, VA 22102

No

x Yes

Phone no. 703-336-6400

Form BBO (2012) INITED BYARES 52.0354751 Page 2 Permit III Statement of Program Service Accomplishments Image: Complexity of the organization mission Image: Complexity of the organization mission 1 Birdly decomposition mission Image: Complexity of the organization of the REIT OF THE MAREHALL FLAK. 2 Other organization underlake any significant program services during the year which were not lated on the profession of the profesion of the profession of the profesion of the profe		THE GERMAN MARSHALL FUND OF THE		
Check # Scheduk 0 contains arsogness to any guestion in the PartIII ▼ 1 Birdy decision the cognization is masked. The assessment is masked. The assessment is masked. 2 Birdy decision the cognization of R BEGIORAL, NATCHAL, AND GLOBAL CHALLENGES. AND OFFORTUNITIES IN THE SPIEIF OF THE MAREHALL PLAN. 2 Did the cognization undertake any significant program services during the year which were not listed on the prior form 900 or 900-627. Ves X No 1 TYSe, "Gatoric these new services on Schedule O. Ves X No Ves X No 2 Did the cognization undertake any significant program services and revenue, damy for an early organization codes on Schedule O. Ves X No 3 Did the cognization codes conducting, or make significant program services, any program services, and execute, damy for an early organization codes on Schedule O. Ves X No 4 Cost::::::::::::::::::::::::::::::::::::	Form	990 (2012) UNITED STATES	52-0954751	Page 2
1 Berky describe the opgenization measure. 1 Berky describe the opgenization measure. 2 Did the organization undertake any significant program services during the year which were not listed on the port of model of the organization undertake any significant program services during the year which were not listed on the port of model of the organization case occulation, or main services and schedule 0. □ Vest No. 2 Did the organization case occurrent of the significant changes in how it conducts, any program services, and the organization case occurrent of significant changes in how it conducts, any program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organization case occurrent of organization service report the amount of grants and allocations to others, the total expenses, and revenue, if any for each organization service report the amount of grants and allocations to others, the total expenses, and revenue, if any for each organization service organization service report the amount of grants and allocations to others, the total expenses, and revenue, if any for each organization service report the amount of grants and allocations to others, the total expenses, and revenue, if any for each organizes of program service sectored. 4 (once) (Envenues 2 , 420, 595.) (Newsure 3)) Cittle sector of Basel AND RANTYPALTING 15 ONE OF BASINGK, AND THROUGH THIS PROCEERS, Concerning the report of the sectored of the sectored occurrent of grants and allocation to others, the sectored occurrent of the sectored occurrent of the sectored occurrent occurrent occurrent occurrent occurent occurrent occurent occurrent occurrent occurrent occ	Pa	t III Statement of Program Service Accomplishments		
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AND OFFORTUNITIES IN THE SPIRIT OF THE MARSHALL PLAN. 2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 980 or 580 eE27 □ Yes X No 3 Did the organization cases conducting, or make significant changes in how it conducts, any program services? □ Yes X No 4 Describe the organization cases conducting, or make significant thanges in how it conducts, any program services? □ Yes X No 4 Describe the organization sprogram service accompliatments for each of its three largest program services, as measured by expenses. Sectors 01(6)(3) and 501(6)(4) cognizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service exported. 4 4 (Cote) (Express) (Express) (Express) (Express) (Express				
2 Did the organization undertake any significant program services during the year which were not listed on the prior form 990 or 990-E27 □ Yes X No 11"Yes," describe these new services on Schedule 0. □ Yes," describe these new services on Schedule 0. □ Yes, "Xes No 11"Yes," describe these new services on Schedule 0. □ Yes," describe these newsels on Schedule 0. □ Yes," describe these newsels on Schedule 0. □ Yes," describe these changes change on Schedule 0. □ Yes," des				
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 3 Did the organization cease conducting, or make significant changes in how it conducts, any program services?			Y	es 🖾 No
<pre>H "Yes, describe these changes on Schedule O. 4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(d)(d) and 501(d) organizations are required to report the amount of grants and allocations to others, the total expenses, and reverue, if any, for each program service reported. 4 (cosc)(brownes</pre>	2			
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44 (Cote:				, un u
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Form	990 (2012) UNITED STATES 52-0954751		P	age 3
Pa	rt IV Checklist of Required Schedules		_	
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			x
	public office? If "Yes," complete Schedule C, Part I	3		
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		x
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
_	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		x
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>	8		x
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		x
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent	<u> </u>		
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	x	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	x	
c	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total	110		
Ŭ	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		x
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		x
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		х
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	x	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
-	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		x
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		x
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	х	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If</i> "Yes," <i>complete Schedule F, Parts I and IV</i>	14b	x	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization			
	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15	x	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals			
	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
40	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If</i> "Yes," <i>complete Schedule G, Part III</i>	19		x
20	complete Schedule G, Part III	19 20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20a 20b		
	,			

Form **990** (2012)

16	GERMAN	MARSHALL	LOND	Or	т I I

121 Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 11 // "Yes," complete Schedule I, Parts I and II 21 X 220 Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 21 // "Yes," complete Schedule I, Parts I and III 22 X 230 Did the organization never "Yes" to Part IV, lisc Action A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J 23 X 240 Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule A. If "No", go to line 25 X 240 Did the organization mixest any proceeds of tax-exempt bonds beyond a temporary period exception? 24d X 240 Did the organization mixest any proceeds of tax-exempt bonds soutstanding at my time during the year? 24d X 243 Did the organization mixest any proceeds of tax-exempt bonds soutstanding at my time during the year? 24d X 244 Exaction 4 Did the organization and at an orbehal of " issuer for bonds outstanding at my time during the year? 24		THE GERMAN MARSHALL FUND OF THE			
21 Did the organization report more than 55,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 17 // "Yes," complete Schedule J, Parts / and // 21 X 20 Did the organization report more than 55,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 27 // "Yes," complete Schedule / Parts I and II. 22 X 20 Did the organization answer "Yes" to Part VII. Section A, line 3, 4, or 5 about compensation of the organization current and forms rofloces, directors, trustes, key employees, and highest compensation of the organization current and forms rofloces, directors, trustes, key employees, and highest companization scurrent and the organization maintain an escrew account other than a refunding earour of more than \$100,000 as of the Schedule K. If "No"; go to line 20 24a X 24a Did the organization maintain an escrew account other than a refunding earour any time during the year to defease any tax-seemb bonds? 24a X 24b Did the organization act as an 'to behal of' issuer for bonds outstanding at any time during the year? 24d X 25a Section 50(2(3) and 50(1)(4) organizations. Did the organizations reports bene threasetton with a disqualified person during the year? If "Yes," complete Schedule I, Part I 25a X 26 Section 50(2(3) and 50(1)(4) organizations. Did the organization's prior Forms 990 or 990-E2? If "Yes," complete Schedule I, Part I 25b				P	age 4
12 Did the organization report more than \$5,000 of grants and other assistance to bary government or organization in the United States on Part IX, column (A), line 17 If "Yes," complete Schedule I, Parts I and III 21 X 20 Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 71 If "Yes," complete Schedule I, Parts I and III 22 X 20 Did the organization never "Vers" for ATIII, Schedin A, Iin 3, 4, or 5 about compensation of the organization scurrent and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J 23 X 240 Did the organization have a tax exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was situed after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No", go to line 25 X 240 Did the organization mixed an "on behalf Of" issuer for bonds outstanding at any time during the year 10 decases any tax exempt bond's? Zet X 241 Did the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prory year, and that the transaction has not bean reported on any of the organization sport and on the assistance to an officer, director, trustee, key employee, highest complete Schedule L, Part I Zeb X 240 V Did the organization and a	Pa	t IV Checklist of Required Schedules (continued)			
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column (A), line 2? If Yes,* complete Schedule (, Part I and III 22 X 23 Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, director, trustees, key employees, and highest compensated employees? If 'Yes,* complete Schedule J, I''''''s, '' complete Schedule J, I'''''''''''''''''''''''''''''''''''	22				
23 Did the organization answer "Yes" to Part VII. Section A, Ine 3, 4, or 5 about compensation of the organization scurent and forms officers, directors, trustees, key employees, and highest compensated employee? If "Yes," complete Schedule J. 23 X 24 Did the organization have a taxe-sempt bond issue with an outstanding principal amount of more than \$100,000 as of the list stay of the year, that was sisued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No", a to line 25 24a X 24 Did the organization neare any proceeds of taxexempt bonds beyond a temporary period exception? 24b X 24 Did the organization animatian an escrow account other than a refunding escrow at any time during the year? 24c X 25 Bott the organization aware that it engaged in an excess benefit transaction with a disqualified person during the year? 24d X 26 Was a loan to or by a current or former officer, director, trustee, key employee, highest comparisated employee, or disqualified person on a prior year, and that the transaction committee member, or to a 35% controlled entity or family member of any or these persons? If "Yes," complete Schedule L, Part I 26 X 27 Did the organization are period, accounties tax year? If "Yes," complete Schedule L, Part I 28a X 28 Was the organization are period, across teschedule L, Part I 28a X 29 D			22		х
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 28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions): a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV 28a X 28b X 30 Id the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule A, Part I 31 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?If "Yes," complete Schedule A, Part II, III, or IV, and Part V, line 1<			07		x
instructions for applicable filing thresholds, conditions, and exceptions): A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV 28a X b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV 28b X c An entity of which a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV 28c X 29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 29 X 30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M 30 X 31 Did the organization ilquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I 31 X 32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?If "Yes," complete Schedule N, Part I 31 X 33 Did the organization nelated to any tax exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 33 X 34 Was the organization nelated to any tax exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 34 X 35a Did the organization have	20	• •	21		
a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV 28a X b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV 28b X c An entity of which a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV 28c X 29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 29 X 30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule N, Part I 30 X 31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part II 31 X 32 Did the organization neul, exchange, dispose of, or transfer more than 25% of its net assets?If "Yes," complete Schedule N, Part II 31 X 33 Did the organization neuled to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 33 X 34 Was the organization have a controlled entity within the meaning of section 512(b)(13)? 35a X 35a Did the organizations. Did the organization make any transfers to an exempt non-charitable related organization? 34 X	20				
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38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	-		37		х
	38				
		Note. All Form 990 filers are required to complete Schedule O	38	х	

Form **990** (2012)

	THE GERMAN MARSHALL FUND OF THE									
Form	990 (2012) UNITED STATES		52-0954751		Р	age 5				
Pa	t V Statements Regarding Other IRS Filings and Tax Compliance									
	Check if Schedule O contains a response to any question in this Part V					X				
					Yes	No				
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	96							
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0							
с	Did the organization comply with backup withholding rules for reportable payments to vendors and r		lble gaming							
	(gambling) winnings to prize winners?									
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			1c						
	filed for the calendar year ending with or within the year covered by this return	2a	106							
h	If at least one is reported on line 2a, did the organization file all required federal employment tax returned in the second sec			2b	х					
D	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions			20						
30	Did the organization have unrelated business gross income of \$1,000 or more during the year?			3a		x				
				3b		<u> </u>				
	At any time during the calendar year, did the organization have an interest in, or a signature or other		ritu ovor o	30		<u> </u>				
44	financial account in a foreign country (such as a bank account, securities account, or other financial		•	40	x					
h	If "Yes," enter the name of the foreign country: \triangleright SEE SCHEDULE O	accou	nı, e	4a						
D										
F -	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial			F -		x				
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		X				
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transa			5b						
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			5c		<u> </u>				
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			-						
	any contributions that were not tax deductible as charitable contributions?			6a		X				
b	If "Yes," did the organization include with every solicitation an express statement that such contribut		•							
	were not tax deductible?			6b						
7	Organizations that may receive deductible contributions under section 170(c).									
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and set			7a		X				
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b						
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w									
	to file Form 8282?		1	7c		X				
d	If "Yes," indicate the number of Forms 8282 filed during the year									
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of	ontra	ct?	7e		X				
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit control	ract?		7f		X				
g	If the organization received a contribution of qualified intellectual property, did the organization file Fe	orm 88	399 as required?	7g						
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization	ation f	ile a Form 1098-C?	7h						
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. D	id the s	supporting							
	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at	any tin	ne during the year?	8						
9	Sponsoring organizations maintaining donor advised funds.									
а	Did the organization make any taxable distributions under section 4966?			9a						
b	Did the organization make a distribution to a donor, donor advisor, or related person?			9b						
10	Section 501(c)(7) organizations. Enter:									
а	Initiation fees and capital contributions included on Part VIII, line 12	10a								
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b								
11	Section 501(c)(12) organizations. Enter:									
а	Gross income from members or shareholders	11a								
b	Gross income from other sources (Do not net amounts due or paid to other sources against									
	amounts due or received from them.)	11b								
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form		?	12a						
		12b		124						
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		I							
a	Is the organization licensed to issue qualified health plans in more than one state?			13a						
a	Note. See the instructions for additional information the organization must report on Schedule O.			104						
h										
b	Enter the amount of reserves the organization is required to maintain by the states in which the	13b	I							
-	organization is licensed to issue qualified health plans									
	Enter the amount of reserves on hand	13c	I	14-		x				
				14a						
a	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedul	e U		14b		1				

Form 990 ((2012)
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	THE GERMAN MARSHALL FOND OF THE			
	990 (2012) UNITED STATES 52-095475:			age 6
Pai	t VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.	a "No" r	respon	se
				X
800	Check if Schedule O contains a response to any question in this Part VI			Δ
000	tion A. doverning body and Management		Yes	No
10	Enter the number of voting members of the governing body at the end of the tax year 1a 2	1	165	NO
Ia	If there are material differences in voting rights among members of the governing body, or if the governing	-		
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 2	0		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
~	officer, director, trustee, or key employee?	2		x
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision	_		
-	of officers, directors, or trustees, or key employees to a management company or other person?	3		x
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		х
6	Did the organization have members or stockholders?	6		х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a	X	
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,	101-	x	
110	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	X	
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990.	11a	A	
		12a	x	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12a	x	
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe	120		
Ŭ	in Schedule O how this was done	12c	x	
13	Did the organization have a written whistleblower policy?	13	x	
14	Did the organization have a written document retention and destruction policy?	14	x	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	x	
b	Other officers or key employees of the organization	15b	Х	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed NONE			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only)	availat	bie	
	for public inspection. Indicate how you made these available. Check all that apply.			
40	X Own website Another's website X Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if as how) the exception made its governing documents, conflict of interact policy of the exception made its governing documents. Conflict of interact policy of the exception made its governing documents.	nd fire a		
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, a statements available to the public during the tax year.	nu iinai	ICIAI	
20	Statements available to the public during the tax year. State the name, physical address, and telephone number of the person who possesses the books and records of the organiz	ation · 🕨	•	
20	DEBORAH R. IWIG - 202-683-2650			
	1744 R. STREET, NW, WASHINGTON, DC 20009			

6

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable

compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A)	(B)			(0	C)			(D)	(E)	(F)
Name and Title	Average	(do	Position (do not check more than one		Reportable	Reportable	Estimated			
	hours per	box	box, unless person is both an officer and a director/trustee)		compensation	compensation	amount of			
	week (list any	-				Γ		. from the	from related organizations	other compensation
	hours for	direct				p		organization	(W-2/1099-MISC)	from the
	related	tee or	ustee			ensate		(W-2/1099-MISC)		organization
	organizations	al trus	nal tri		loyee	e sompe				and related
	below	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations
(1) MICHAEL AHEARN	line)	hd	lns	0#	Ke	En (c	ē			
TRUSTEE	1.00	x						0.	0.	0.
(2) ROBERT BENNETT	1.00	~				-		· · ·	•••	
TRUSTEE	1.00	x						0.	0.	0.
(3) MARGARET CARLSON	1.00									
TRUSTEE		x						0.	0.	0.
(4) GREGORY CRAIG	1.00									
TRUSTEE		x						٥.	Ο.	0.
(5) GUIDO GOLDMAN	1.00									
TRUSTEE		х						٥.	0.	0.
(6) MARC GROSSMAN	1.00									
TRUSTEE		х						0.	0.	0.
(7) JOHN HARRIS	1.00									
TRUSTEE		х						0.	0.	0.
(8) DAVID IGNATIUS	1.00									
TRUSTEE		X						0.	0.	0.
(9) NIKE IRVIN	1.00									
TRUSTEE		X						0.	0.	0.
(10) MARC LELAND	1.00									_
		х						0.	0.	0.
(11) ROMAN MARTINEZ	1.00									
TRUSTEE	1 00	X				<u> </u>	<u> </u>	0.	0.	0.
(12) MEGHAN L. O'SULLIVAN TRUSTEE	1.00							0.	0.	0
(13) RICHARD POWERS	1.00	X				-		0.	0.	0.
TRUSTEE	1.00	x						0.	0.	0.
(14) JIM QUIGLEY	1.00	~						•.	•••	<u> </u>
TRUSTEE	1.00	x						0.	0.	0.
(15) ANN RONDEAU	1.00	<u> </u>	\vdash		\vdash	\vdash				<u>_</u>
TRUSTEE		x						0.	0.	0.
(16) DAVID M. SMICK	1.00		1			\vdash				
TRUSTEE		x						0.	0.	0.
(17) PAUL STAFFORD	1.00									
TRUSTEE		x	L	L		L		0.	0.	0.
020007 10 10 10										Earm 990 (2012)

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Form 990 (2012)

Form 990 (2012) UNITED STATES	3								52-0954751	F	Page 8
Part VII Section A. Officers, Directors, Trus	tees, Key Em	ploy	ees	, and	d Hi	ighe	st C	ompensated Employe	es (continued)	-	
(A)	(B)			_ (0				(D)	(E)	(F)	
Name and title	Average hours per week (list any hours for related organizations	box	Institutional trustee	ss pe	more rson irecto	than is bot	h an tee)	Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	Estimat amount other compensa from th organiza and rela	tion tion tion ted
	below line)	lividu	stitutic	Officer	Key employee	ghest	Former			organizat	ions
(18) ELLEN TAUSCHER	1.00	Ĕ	î	Of	, A	Ξ. E	윤				
TRUSTEE	1.00	x						0.	0.		٥.
(19) J. ROBINSON WEST	1.00										
TRUSTEE		x						0.	0.		٥.
(20) ROBERT WEXLER	1.00										
TRUSTEE		x						0.	Ο.		0.
(21) R. CRAIG KENNEDY	40.00										
PRESIDENT		Х		Х				496,110.	0.	65	,134.
(22) KENNETH M. CROGNALE	40.00										
CHIEF FINANCIAL OFFICER				Х				111,092.	0.	17	,541.
(23) DEBBI IWIG	40.00										
VICE PRESIDENT AND CFO				х				37,751.	0.		155.
(24) NEIL SUMILAS	40.00										
MANAGING DIRECTOR				Х				151,209.	0.	30	,312.
(25) IVAN VEJVODA	40.00										
VICE PRESIDENT					х			321,392.	0.	33	,684.
(26) IAN LESSER	40.00										
SR. DIRECTOR, FOREIGN AND SECURITY P					х			276,412.	٥.	53	,648.
1b Sub-total								1,393,966.	0.		,474.
c Total from continuation sheets to Part VI	I, Section A							1,691,788.	0.		,452.
d Total (add lines 1b and 1c)								3,085,754.	0.	400	,926.
2 Total number of individuals (including but n	ot limited to th	iose	liste	ed al	bove	e) wł	no re	eceived more than \$100),000 of reportable		
compensation from the organization											24
										Yes	No

3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization
	and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
CAPITAL EVENTS, 280, BOULEVARD BIR		
ANZARANE, CASABLANCA, MOROCCO 20100	ATLANTIC DIALOGUE 2012 SERVICE	1,191,954.
THE EUROPEAN OMNIBUS SURVEY, 8-10, RUE	TRANSATLANTIC TRENDS 2012	
JULES COCKX, BRUSSELS, BELGIUM 1160	SURVEY	538,205.
LAW OFFICES OF PAIGE E REFFE, 3300 LOWELL		
STREET, NW, WASHINGTON, DC 20008	CONSULTING FOR EVENTS	450,000.
ASSET COMMUNICATIONS, ALLEE DES FREESIAS		
20 (B.6), BRUSSELS, BELGIUM 1030	CONSULTING FOR EVENTS	272,355.
DIALOGOS INTERNATIONAL, 43 THORNDIKE	ENERGY TRANSITION FORUM 2012	
STREET, STE 205, CAMBRIDGE, MA 02141	SERVICE	170,000.
2 Total number of independent contractors (including but not limited to those lis \$100,000 of compensation from the organization ► 7	ted above) who received more than	

SEE PART VII, SECTION A CONTINUATION SHEETS

х

х

3

5

Х 4

UNITED STATES

Form 990

Part VII Section A. Officers, Directors, Tru		nplo	byee	s, a	nd I	ligh	est	Compensated Employ		(=)
(A)	(B)				C)			(D)	(E) Reportable	(F)
Name and title	Average Position hours (check all that apply)		ly)	Reportable compensation	Estimated amount of					
	per week (list any hours for related organizations below	Individual trustee or director	Institutional trustee	Officer	Key em ployee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
	line)	Ē	Ë	đ	Å	王	윤			
(27) ENDERS WIMBUSH	40.00							207 008	0	28 640
SR. DIRECTOR, FOREIGN POLICY	40.00				X			207,908.	0.	28,640
(28) DAVID ROMLEY	40.00							101 220	0	2 209
VICE PRESIDENT, PARTNERSHIP AND DEVE	40.00				X			181,239.	0.	2,308
(29) DYMPHNA VAN DER IANS	40.00							160 000	0	20 969
SR. DIRECTOR FOR PUBLIC POLICY	40.00				X			168,822.	0.	20,868
(30) ANDREW MICHTA	40.00					x		316,701.	0.	24 224
DIRECTOR, WARSAW OFFICE (31) STEPHEN SZABO	40.00					~		510,701.	υ.	34,234
	40.00					x		211 240	0.	40 504
EXEC.DIRECTOR, TRANSATLANTIC ACADEMY (32) THOMAS KLEINE-BROCKHOFF	40.00					^		211,340.	υ.	42,524
SR. TRANSATLANTIC FELLOW	40.00					x		210,013.	0.	49,014
(33) HEIKE MACKERRON	40.00		<u> </u>			^		210,015.	· · ·	49,014
DIRECTOR, BERLIN OFFICE	40.00					x		210,558.	0.	C
(34) MARK FISCHER	40.00					^		210,338.	0.	
MANAGING DIRECTOR, EUROPEAN OFFICE	40.00					x		185,207.	0.	22,864
								105,207.	•.	22,004
Total to Part VII, Section A, line 1c								1,691,788.		200,452

THE GERN	IAN MAR	SHALL F	UND OF	7 THE
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		0 (2012) UNITED S					52-0954751	Page 9
Pa	rt V	III Statement of Reven	ue					
		Check if Schedule O conta	ains a response	to any question i		(5)	(2)	
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
nts	1 ;	a Federated campaigns	1a					
Contributions, Gifts, Grants and Other Similar Amounts		b Membership dues						
Am (c Fundraising events						
lar İlar	(d Related organizations	1d					
sin.		e Government grants (contributi		11,834,043.				
erio	1	f All other contributions, gifts, grant						
le ti		similar amounts not included abov		17,720,004.				
nd		g Noncash contributions included in lines			20 554 047			
<u>a O</u>		h Total. Add lines 1a-1f			29,554,047.			
	0	_		Business Code				
Program Service Revenue	2 :							
Ser		b c						
e an								
ggr		a						
Pre-		f All other program service rever	nue					
		g Total. Add lines 2a-2f						
	3	Investment income (including						
		other similar amounts)		►	3,720,031.		-97,789.	3,817,820.
	4	Income from investment of tax	-exempt bond p	roceeds 🕨				
	5	Royalties		🕨				
			(i) Real	(ii) Personal				
	6 8	a Gross rents						
	I	b Less: rental expenses						
		c Rental income or (loss)						
		d Net rental income or (loss) a Gross amount from sales of	(i) Securities					
	1.0	a ssets other than inventory	88,886,638.	(ii) Other				
		b Less: cost or other basis						
		and sales expenses	80,598,522.					
	(c Gain or (loss)	8,288,116.					
		d Net gain or (loss)		►	8,288,116.			8,288,116.
e	8 8	a Gross income from fundraising	g events (not					
Other Revenue		including \$						
l ev		contributions reported on line						
Jer		Part IV, line 18						
đ		b Less: direct expenses						
		c Net income or (loss) from fund	-	▶				
	97	a Gross income from gaming ac Part IV, line 19						
		b Less: direct expenses						
		c Net income or (loss) from gami						
		a Gross sales of inventory, less i						
		and allowances						
	,	b Less: cost of goods sold						
		c Net income or (loss) from sales						
		Miscellaneous Revenue	9	Business Code				
	11 ;	a OTHER INCOME		900099	54,750.			54,750.
	I	b		ļ ļ				
		c		├				
		d All other revenue			EA 750			
		e Total. Add lines 11a-11d			54,750. 41,616,944.	0.	_97 780	12,160,686.
23200	<u>12</u>	Total revenue. See instructions.		▶	···, ··· , ··· , ··· , ··· ·	υ.	- 201,109.	12,100,000

THE GERMAN MARSHALL FUND OF THE UNITED STATES

	Check if Schedule O contains a response				
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the United States. See Part IV, line 21	210,000.	210,000.		
2	Grants and other assistance to individuals in				
	the United States. See Part IV, line 22				
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	United States. See Part IV, lines 15 and 16	6,227,370.	6,227,370.		
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	2,204,225.	1,294,921.	909,304.	
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	0.054.000	5 544 649	0.506.445	
7	Other salaries and wages	8,974,329.	5,744,213.	2,786,415.	443,701
8	Pension plan accruals and contributions (include		256 024	104 504	10 200
_	section 401(k) and 403(b) employer contributions)	559,666.	356,834.	184,524.	18,308
9	Other employee benefits	2,077,433.	1,257,071.	765,605.	54,757
10	Payroll taxes	521,445.	287,052.	212,311.	22,082
11	Fees for services (non-employees):				
a	Management	272,770.	14,326.	252,648.	5,796
b		157,693.	50,303.	107,390.	5,150
ر ام	Accounting	137,055.	50,505.	107,350.	
	Lobbying Professional fundraising services. See Part IV, line 17				
e f	Investment management fees	427,329.		427,329.	
f g	Other. (If line 11g amount exceeds 10% of line 25,	117,015.		127,025.	
y	column (A) amount, list line 11g expenses on Sch O.)	4,890,291.	4,710,597.	179,694.	
12	Advertising and promotion	-,	-,,,		
13	Office expenses	1,302,886.	563,905.	711,398.	27,583
14	Information technology	215,017.	4,045.	205,576.	5,396
15	Royalties	, -	, -		,
16	Occupancy	1,453,921.	339,008.	1,114,913.	
17	Travel	4,653,921.	4,448,584.	164,113.	41,224
18	Payments of travel or entertainment expenses	, ,	, ,	,	,
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	1,423,749.	1,274,830.	143,629.	5,290
20	Interest	119,477.		119,477.	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	957,443.	11,905.	938,708.	6,830
23	Insurance	131,775.	1,857.	129,918.	
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	OTHER EXPENSES	853,001.	490,096.	357,557.	5,348
b					
с					
d					
е	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	37,633,741.	27,286,917.	9,710,509.	636,315
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				

Page **10**

Form 990 (2012) UNITED STATES
Part IX Statement of Functional Expenses

Form 990 (2012)
Part X Balance Sheet

UNITED STATES

Page **11**

		Check if Schedule O contains a response to an	v question	in this Part X			
			<u>, 4</u>		(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			751.	1	997.
	2	Savings and temporary cash investments			11,850,629.	2	10,926,450.
	3	Pledges and grants receivable, net			8,824,636.	З	15,204,950.
	4	Accounts receivable, net			154,232.	4	64,592.
	5	Loans and other receivables from current and for					
		trustees, key employees, and highest compens Part II of Schedule L	ated emplo	oyees. Complete		5	
	6	Loans and other receivables from other disqual					
		section 4958(f)(1)), persons described in section	-				
		employers and sponsoring organizations of sec					
		employees' beneficiary organizations (see instr)				6	
ets	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use				8	
◄	9	Prepaid expenses and deferred charges			220,132.	9	368,637.
			 I I	·····	,	3	
	10a	Land, buildings, and equipment: cost or other	100	28 835 205			
	L	basis. Complete Part VI of Schedule D		6,358,241.	22,658,877.	10-	22,476,964.
		Less: accumulated depreciation		, ,	76,170,153.	10c	69,918,655.
	11	Investments - publicly traded securities			80,434,531.	11	79,938,794.
	12	Investments - other securities. See Part IV, line			00,434,331.	12	19,930,194.
	13	Investments - program-related. See Part IV, line			244 760	13	220 520
	14	Intangible assets			244,769.	14	228,538.
	15	Other assets. See Part IV, line 11			133,550.	15	131,226.
	16	Total assets. Add lines 1 through 15 (must equ			200,692,260.	16	199,259,803.
	17	Accounts payable and accrued expenses			4,053,312.	17	2,664,604.
	18	Grants payable			1,109,719.	18	98,946.
	19	Deferred revenue			12,060,621.	19	8,668,643.
	20	Tax-exempt bond liabilities			12,000,000.	20	12,000,000.
les	21	Escrow or custodial account liability. Complete				21	
Liabilities	22	Loans and other payables to current and forme					
iab.		key employees, highest compensated employee					
_		Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrel	ated third p	parties		23	
	24	Unsecured notes and loans payable to unrelate	d third par	ties		24	
	25	Other liabilities (including federal income tax, pa	yables to r	elated third			
		parties, and other liabilities not included on line	s 17-24). Co	omplete Part X of			
		Schedule D				25	
	26	Total liabilities. Add lines 17 through 25			29,223,652.	26	23,432,193.
		Organizations that follow SFAS 117 (ASC 958	3), check h	ere▶ 🗴 and			
es		complete lines 27 through 29, and lines 33 ar	nd 34.				
nc	27	Unrestricted net assets			164,981,439.	27	160,176,322.
3alc	28	Temporarily restricted net assets			6,487,169.	28	15,651,288.
Б П	29			<u></u>		29	
Fun		Organizations that do not follow SFAS 117 (A	SC 958), c	check here 🕨 🗌			
Net Assets or Fund Balances		and complete lines 30 through 34.					
ets	30	Capital stock or trust principal, or current funds				30	
SS	31	Paid-in or capital surplus, or land, building, or ed				31	
∋t⊿	32	Retained earnings, endowment, accumulated in				32	
ž	33	Total net assets or fund balances			171,468,608.	33	175,827,610.
	34	Total liabilities and net assets/fund balances			200,692,260.	34	199,259,803.

Form **990** (2012)

	THE GERMAN MARSHALL FUND OF THE				
Form	990 (2012) UNITED STATES	52-0954751		Pa	ge 12
Pai	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response to any question in this Part XI				X
1	Total revenue (must equal Part VIII, column (A), line 12)	1			<u>,944</u> .
2	Total expenses (must equal Part IX, column (A), line 25)	2			,741.
3	Revenue less expenses. Subtract line 2 from line 1	3	3	,983	,203.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	171	-	,608.
5	Net unrealized gains (losses) on investments	5		535	,697.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-159	,898.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,				
	column (B))	10	175	,827	,610.
Pai	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII				X
		1		Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	l on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis,			
	consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of th				
	review, or compilation of its financial statements and selection of an independent accountant?		2c	X	
_	If the organization changed either its oversight process or selection process during the tax year, explain in Sch				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sir	•			
	Act and OMB Circular A-133?		3a	Х	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	red audit			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b	х	1

Form **990** (2012)

SCHEI	JULE A	Dk					C				OMB NO.	1545-004	47
(Form 99	90 or 990-EZ)	Put	olic Charity S	tatus	and P	JIIQUY	Supp	οπ			20	19)
		Comple	te if the organization is	a section	n 501(c)(3)	organiza	tion or a s	section					•
	of the Treasury		4947(a)(1) no	onexempt	charitable	e trust.				1	Open to		ic
Internal Reve	nue Service	► At	tach to Form 990 or Fo	orm 990-E	Z. 🕨 See	separate	instructio	ons.			Inspe	ction	
Name of	the organizati	on THE GERMAN	MARSHALL FUND OF	THE				E	mployer	ider	ntificati	on nui	mber
		UNITED STAT							5:	2-09	954751		
Part I	Reason	for Public Char	ity Status (All organiz	ations mu	st complet	te this par	t.) See inst	tructions.					
The organ	nization is not a	a private foundation	because it is: (For lines ⁻	1 through	11, check	only one b	ox.)						
1 🛄	A church, co	nvention of churche	s, or association of chur	ches desc	ribed in se	ction 170	(b)(1)(A)(i)).					
2	A school des	cribed in section 17	'0(b)(1)(A)(ii). (Attach Sc	hedule E.)									
3 🛄	A hospital or	a cooperative hospi	tal service organization of	described	in section	170(b)(1)	(A)(iii).						
4	A medical res	earch organization	operated in conjunction	with a hos	pital desci	ribed in se	ction 170	(b)(1)(A)(ii	i). Enter	the h	hospital	's nam	ıe,
	city, and stat	e:											
5	An organizati	on operated for the	benefit of a college or ur	niversity o	wned or op	perated by	a govern	mental uni	t descrik	oed ir	n		
	section 170	(b)(1)(A)(iv). (Comple	ete Part II.)										
6 🔛	A federal, sta	te, or local governm	ent or governmental uni	t describe	d in sectio	n 170(b)([.]	1)(A)(v).						
7 X	An organizati	on that normally rec	eives a substantial part	of its supp	ort from a	governme	ental unit c	or from the	general	pub	lic desc	ribed i	in
	section 170(b)(1)(A)(vi). (Comple	te Part II.)										
8 🔛	A community	trust described in s	ection 170(b)(1)(A)(vi).	(Complete	Part II.)								
9	An organizati	on that normally rec	eives: (1) more than 33 ⁻	1/3% of its	support f	rom contri	butions, n	nembershi	p fees, a	and g	gross red	ceipts	from
	activities rela	ted to its exempt fur	nctions - subject to certa	ain excepti	ons, and (2	2) no more	than 33 1	1/3% of its	suppor	t fror	n gross	invest	ment
	income and ι	Inrelated business t	axable income (less sect	tion 511 ta	x) from bu	sinesses a	acquired b	y the orga	nization	after	r June 3	0, 197	′5.
	See section	509(a)(2). (Complete	e Part III.)										
10 🔛	An organizati	on organized and op	perated exclusively to te	st for publ	ic safety. S	See sectic	on 509(a)(4	4).					
11 📖	An organizati	on organized and op	perated exclusively for th	ne benefit	of, to perfo	orm the fu	nctions of	, or to carr	y out the	e pur	poses c	of one of	or
	more publicly	supported organiza	ations described in section	on 509(a)(⁻	1) or sectio	on 509(a)(2	2). See see	ction 509(a	a)(3). Ch	ieck ¹	the box	that	
	describes the	e type of supporting	organization and complete	ete lines 1	1e through	n 11h.							
	a 🛄 Type I	b 🗔 Ту	ype∥ c∟T	ype III - Fu	nctionally i	integrated	c	і 📖 Тур	e III - No	n-fur	nctionall	y integ	grated
e 📖	By checking	this box, I certify tha	at the organization is not	controllec	directly o	r indirectly	/ by one o	r more dis	qualified	pers	sons oth	ier tha	ın
	foundation m	anagers and other t	han one or more publicly	y supporte	ed organiza	ations des	cribed in s	section 509	9(a)(1) or	sect	tion 509	(a)(2).	
f	If the organiz	ation received a writ	ten determination from t	the IRS tha	at it is a Ty	ре I, Туре	II, or Type	e III					_
	supporting o	rganization, check th	nis box										. L
g	Since August	t 17, 2006, has the c	organization accepted ar	ny gift or c	ontributior	n from any	of the foll	owing pers	sons?				
	(i) A perso	n who directly or ind	lirectly controls, either al	one or tog	ether with	persons o	described	in (ii) and (iii) below	/, r		Yes	No
			upported organization?								11g(i)		
			n described in (i) above?								11g(ii)		
	(iii) A 35% d	controlled entity of a	person described in (i) o	or (ii) above	e?					l	11g(iii)		
h	Provide the f	ollowing information	about the supported or	ganization	(s).								
										—			
	e of supported	(ii) EIN	(iii) Type of organization		organization		u notify the	organizatio	on in col.	(vii)) Amount		netary
org	anization		(described on lines 1-9 above or IRC section	in col. (i) lis aovernina	document?	organizat (i) of vou	r support?	(i) organiz U.S	ed in the		sup	port	
			(see instructions))	ů ů		., .				-			
				Yes	No	Yes	No	Yes	No	┣—			

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2012

OMB No. 1545-0047

Total

SCHEDULE A

I

Page 2

THE GERMAN MARSHALL FUND OF THE Schedule A (Form 990 or 990-EZ) 2012 UNITED STATES 52-0954751 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to gualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) (a) 2008 (b) 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total 1 Gifts, grants, contributions, and membership fees received. (Do not 21,388,423 18,650,313 include any "unusual grants.") 21,768,604 13,215,344 29,554,047 104,576,731. 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf **3** The value of services or facilities furnished by a governmental unit to the organization without charge 4 Total. Add lines 1 through 3 21,768,604 13,215,344, 21,388,423. 18,650,313. 29,554,047. 104,576,731. The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11. column (f) 19,029,617. 85,547,114. 6 Public support. Subtract line 5 from line 4. Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2008 (b) 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total 21,768,604, 13,215,344, 21,388,423 18,650,313 29,554,047, 104,576,731. 7 Amounts from line 4 8 Gross income from interest. dividends, payments received on securities loans, rents, royalties 3,817,820 24,463,635. and income from similar sources 4,297,672 3,681,233 4,051,516 8,615,394 9 Net income from unrelated business activities, whether or not the 54,158 60,302 34,016 148,476. business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital 412,207 11,648 58,819. 29,225 54,750 566,649. assets (Explain in Part IV.) 129,755,491. 11 Total support. Add lines 7 through 10 102,328. 12 Gross receipts from related activities, etc. (see instructions) 12 13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 65.93 14 Public support percentage for 2012 (line 6, column (f) divided by line 11, column (f) 14 62.92 15 Public support percentage from 2011 Schedule A, Part II, line 14 15 16a 33 1/3% support test - 2012. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ► X b 33 1/3% support test - 2011. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 17a 10% -facts-and-circumstances test - 2012. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization 18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

b 10% -facts-and-circumstances test - 2011. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the

Schedule A (Form 990 or 990-EZ) 2012

%

%

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	ction A. Public Support				-		
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	· · · · · · · · · · · · · · · · · · ·						
	merchandise sold or services per-						
	formed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received		1				
	from other than disqualified persons that						
	exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
	г						
	Public support (Subtract line 7c from line 6.)						
	ndar year (or fiscal year beginning in)	(-) 0000	(1-) 0000	(-) 0010	(-1) 0011	(-) 0010	(6) T_++-1
	· · · · · · · · · ·	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
	Amounts from line 6						
108	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b,						
	whether or not the business is						
	regularly carried on						
12	Other income. Do not include gain						
	or loss from the sale of capital assets (Explain in Part IV.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First five years. If the Form 990 is for	the organization'	s first, second, thi	d, fourth, or fifth t	tax year as a section	on 501(c)(3) organiz	zation,
	check this box and stop here	-					
Sec	ction C. Computation of Publi						
15	Public support percentage for 2012 (li	ne 8, column (f) c	divided by line 13,	column (f))		15	%
16	Public support percentage from 2011	Schedule A, Parl	t III, line 15			16	%
Sec	ction D. Computation of Inves	tment Incom	ne Percentage				
17	Investment income percentage for 20	12 (line 10c, colu	mn (f) divided by li	ne 13, column (f))		17	%
18	Investment income percentage from 2					18	%
	33 1/3% support tests - 2012. If the					33 1/3% , and line	17 is not
	more than 33 1/3%, check this box ar						
b	33 1/3% support tests - 2011. If the						
	line 18 is not more than 33 1/3%, che						
20	Private foundation. If the organization						
	5		1.2	. ,			<i>F</i>

* *	PUBLIC	DISCLOSURE	COPY	**
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Schedule of Contributors

Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

2012

Employer identification number

52-0954751

Name of t	he organ	ization
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Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

THE GERMAN MARSHALL FUND OF THE UNITED STATES

Organization	type (check one):
Viganization	

Filers of:	Section:					
Form 990 or 990-EZ	X 501(c)(³) (enter number) organization					
	4947(a)(1) nonexempt charitable trust not treated as a private foundation					
	527 political organization					
Form 990-PF	501(c)(3) exempt private foundation					
	4947(a)(1) nonexempt charitable trust treated as a private foundation					
	501(c)(3) taxable private foundation					

Check if your organization is covered by the **General Rule** or a **Special Rule**. **Note.** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II.

Special Rules

For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use *exclusively* for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.

□ For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use *exclusively* for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Do not complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on Part I, line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2012)

1 (a) 	(b) Name, address, and ZIP + 4	\$1,000,000. (c) Total contributions	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) (d) Type of contribution
2		\$878,328.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$1,140,000.	Person X Payroll Image: Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4		\$677,220.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a)	(b)	(c)	(d)
<u>No.</u>	Name, address, and ZIP + 4	Total contributions \$ 6,639,428.	Type of contribution Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6		\$1,554,709.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) 990, 990-EZ, or 990-PF) (2012)

Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(b)

Name, address, and ZIP + 4

Name of organization

Part I

(a)

No.

THE GERMAN MARSHALL FUND OF THE UNITED STATES

52-0954751

(c)

Total contributions

Employer identification number

(d)

Type of contribution

Page 2

(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
7		\$1,461,330.	Person X Payroll Image: Complete Part II if there is a noncash contribution.)
(a)	(b)	(c)	(d)
No.		Total contributions	Type of contribution
8	Name, address, and ZIP + 4	\$3,488,090.	Person X Payroll
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
9		\$713,613.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
10		\$2,745,559.	Person X Payroll Image: Complete Part II if there is a noncash contribution.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
11		\$974,007.	Person X Payroll Image: Complete Part II if there is a noncash contribution.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)

Schedule B (Form 990, 990-EZ, or 990-PF) (2012)

Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

Name of organization

Part I

THE GERMAN MARSHALL FUND OF THE UNITED STATES

	(d)
of	contribution

Employer identification	number

52-0954751

Schedule B (Form 990, 990-EZ, or 990-PF) (2012)

Schedule B (Form 990, 990-EZ, or 990-PF) (2012)	Page 3
Name of organization	Employer identification number
THE GERMAN MARSHALL FUND OF THE	
UNITED STATES	52-0954751

Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given Date received (see instructions) Part I \$ (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given **Date received** (see instructions) Part I \$ (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given Date received (see instructions) Part I \$ (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given **Date received** (see instructions) Part I \$ (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given **Date received** (see instructions) Part I \$ (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given Date received (see instructions) Part I \$

Part II

Schedule E	3 (Form 990, 990-EZ, or 990-PF) (2012)		Page 4				
Name of org	janization		Employer identification number				
THE GERM	AN MARSHALL FUND OF THE						
UNITED S			52-0954751				
Part III	Exclusively religious, charitable, etc., indivi year. Complete columns (a) through (e) and the the total of exclusively religious, charitable, etc. Use duplicate copies of Part III if additional	, contributions of \$1,000 or less for)(7), (8), or (10) organizations that total more than \$1,000 for the ns completing Part III, enter the year. (Enter this information once.) \$				
(a) No.							
from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held				
Γ		(e) Transfer of gif	t				
	Transferee's name, address, an	d ZIP + 4	Relationship of transferor to transferee				
(a) No. from	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held				
Part I							
Ļ							
	(e) Transfer of gift						
ŀ	Transferee's name, address, an	d ZIP + 4	Relationship of transferor to transferee				
(a) No.							
from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held				
Parti							
F		(e) Transfer of gif					
			•				
	Transferee's name, address, an	d ZIP + 4	Relationship of transferor to transferee				
F	,,, _,, _						
(a) No. from		(-)]]					
Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held				
_							
		(e) Transfer of gif	t				
L	Transferee's name, address, an	d ZIP + 4	Relationship of transferor to transferee				

SCH	EDL	JLE	D

(Form	990)
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Supplemental Financial Statements

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. ► See separate instructions

	ment of the Treasury I Revenue Service		990. ► See separate instructions.			Inspection
						over identification number
	UNITED STATES					52-0954751
Pa	rt I Organiza	ccoun	ts.Complete if the			
	organizatior	n answered "Yes" to Form 990, Part IV, line	e 6.			
			(a) Donor advised funds	(k) Funds	and other accounts
1	Total number at en					
2	Aggregate contribu	utions to (during year)				
3	Aggregate grants f					
4	Aggregate value at	end of year				
5	Did the organizatio	n inform all donors and donor advisors in v	writing that the assets held in donor advis	sed fund	ds	
	are the organizatio	n's property, subject to the organization's	exclusive legal control?			🗀 Yes 🛛 🖾 No
6	Did the organizatio	n inform all grantees, donors, and donor a	dvisors in writing that grant funds can be	used o	nly	
	for charitable purp	oses and not for the benefit of the donor o	r donor advisor, or for any other purpose	conferr	ing	
	impermissible priva	ate benefit?				🗀 Yes 🔛 No
Pa	rt II Conserva	ation Easements. Complete if the org	ganization answered "Yes" to Form 990, F	Part IV, I	ine 7.	
1	Purpose(s) of cons	ervation easements held by the organizati	on (check all that apply).			
	Preservation	of land for public use (e.g., recreation or e	education)	storically	/ importa	ant land area
	Protection of	f natural habitat	Preservation of a cert	tified his	storic str	ructure
	Preservation	of open space				
2	Complete lines 2a	through 2d if the organization held a qualif	ied conservation contribution in the form	of a co	nservatio	on easement on the last
	day of the tax year			-		
				L	Н	eld at the End of the Tax Year
а	Total number of co	onservation easements			2a	
b	-				2b	
с	Number of conserv	vation easements on a certified historic str	ucture included in (a)		2c	
d	Number of conserv	vation easements included in (c) acquired a	after 8/17/06, and not on a historic struct	ure		
	listed in the Nation	al Register		L	2d	
3	Number of conserv	vation easements modified, transferred, rel	leased, extinguished, or terminated by the	e organi	zation d	luring the tax
	year 🕨					
4		where property subject to conservation eas				
5		tion have a written policy regarding the per				
	,	orcement of the conservation easements it				Yes 📖 No
6		r hours devoted to monitoring, inspecting,	-	-		•
7		es incurred in monitoring, inspecting, and			-	
8		vation easement reported on line 2(d) abov	ve satisfy the requirements of section 170)(h)(4)(B))(i)	
_	and section 170(h)					Yes 📖 No
9		be how the organization reports conservati	•			
		le, the text of the footnote to the organizat	tion's financial statements that describes	the org	anizatio	n's accounting for
Da	conservation ease	ments. Itions Maintaining Collections o	f Art Historical Tracsuras or O	thor 9	Similar	Accoto
Fa		the organization answered "Yes" to Form			minai	A55615.
		elected, as permitted under SFAS 116 (AS		mont on	d balan	as shoot works of art
Ia		s, or other similar assets held for public ext				
		note to its financial statements that descri				
h		elected, as permitted under SFAS 116 (AS		t and by	alanco el	boot works of art historical
D.	-	similar assets held for public exhibition, ed				
			ducation, or research in furtherance of pu		vice, pre	while the following amounts
	relating to these items:					
	 (i) Revenues included in Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X ▶ \$ 					
2		received or held works of art, historical tre			νοvide	
2	-			yanı, þ	5 O VIUE	
а	the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: a Revenues included in Form 990, Part VIII, line 1 \$					
a b	Assets included in	Form 990, Part X			► ^ψ .	
5					Ψ.	

OMB No. 1545-0047

Open to Public

2

		MARSHALL FUND O	F THE							-
-	dule D (Form 990) 2012 UNITED STAT						52-09547			age 2
Par	t III Organizations Maintaining C	ollections of Ar	t, Historical Tr	easures, o	or Othe	er Simil	ar Asse	ts (contir	nued)	
3	Using the organization's acquisition, accession (check all that apply):	on, and other records	s, check any of the	following that	it are a s	ignificant	use of its	collectio	n item	IS
а	Public exhibition	b	L oan or exc	hange progra	ams					
b	Scholarly research	с е	Other	nange progre						
c	Preservation for future generations	· ·								
4	Provide a description of the organization's co	lections and explain	how they further t	he organizati	on's exe	mot ouro	nse in Par	+ XIII		
5	During the year, did the organization solicit o									
Ŭ	to be sold to raise funds rather than to be ma							Yes		No
Par	t IV Escrow and Custodial Arran									
_	reported an amount on Form 990, Par		to in the organizatio	in anomoroa	100 10	1 0111 000	, i aicii, i			
	Is the organization an agent, trustee, custodi		ary for contribution	s or other as	sets not	included				
	on Form 990, Part X?							Yes		No
b	If "Yes," explain the arrangement in Part XIII									
			ierning talefel					Amoun	+	
с	Beginning balance					1c		,	_	
	Additions during the year									
	Distributions during the year									
f	Ending balance									
2a	Did the organization include an amount on Fo	orm 990 Part X line :						Yes		No
	If "Yes," explain the arrangement in Part XIII.]
Par										_
		(a) Current year	(b) Prior year	(c) Two year			ears back	(e) Four	vears	back
1a	Beginning of year balance	12,548,369.	13,333,808.			. /	47,128.			544.
	Contributions									019.
	Net investment earnings, gains, and losses									
	Grants or scholarships									
	Other expenditures for facilities									
-	and programs	612,581.	785,439.	69	0,766.	7	22,554.	1	,136	435.
f	Administrative expenses									
	End of year balance	11,935,788.	12,548,369.	13,33	3,808.	. 14,024,574.		14	,747	128.
2	Provide the estimated percentage of the curr		e (line 1 g. column (a	a)) held as:					,	
	Board designated or guasi-endowment	100.00	%	,,,						
	Permanent endowment	%	_^_							
	Temporarily restricted endowment	%								
	The percentages in lines 2a, 2b, and 2c should	Ild equal 100%.								
3a	Are there endowment funds not in the posse	-	tion that are held a	nd administe	ered for t	he organiz	zation			
	by:	C C				•]	Yes	No
	(i) unrelated organizations							3a(i)		Х
	(1) ((((((((((3a(ii)		Х
b	If "Yes" to 3a(ii), are the related organizations							3b		
4	Describe in Part XIII the intended uses of the									
Par	t VI Land, Buildings, and Equipm	ent. See Form 990,	Part X, line 10.							
	Description of property	(a) Cost or ot		or other	(c) A	ccumulate	ed	(d) Boo	k valu	е
		basis (investm	ent) basis	(other)	de	preciation				
1 a	Land		1	,237,440.				1	,237	440.
	Buildings		24	,684,178.		4,149,	302.	20	,534,	876.
	Leasehold improvements			4,415.		4,	415.			0.
	Equipment									
	Other		2	,909,172.		2,204,	524.		704	648.
	Add lines 1a through 1e. (Column (d) must e		K, column (B), line 1	0(c).)	<u></u>			22	,476,	964.
							Sabadula	D /F	- 000	0040

Schedule D (Form 990) 2012

THE GERMAN MARS	HALL FUND OF THE			
Schedule D (Form 990) 2012 UNITED STATES			52-09	54751 Page 3
Part VII Investments - Other Securities. S		2.		
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of val	uation: Cost or end-o	f-year market value
(1) Financial derivatives				
(2) Closely-held equity interests				
(3) Other				
(A) VENTURE CAP FUNDS, LLP, AND HEDGE				
(B) FUNDS	79,938,794	. END-OF-YEAR MA	ARKET VALUE	
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
(1)				
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	• 79,938,794			
Part VIII Investments - Program Related.	See Form 990. Part X. line			
(a) Description of investment type	(b) Book value		uation: Cost or end-o	f-year market value
(1)				-
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)	•			
Part IX Other Assets. See Form 990, Part X, lin	e 15			
) Description			(b) Book value
(1)	<i>,</i>			(-)
(2)				
(3)				
(4)				
(5)				
(5) (6)				
(7)				
(8)				
(9)				
(10)				
Total. (Column (b) must equal Form 990, Part X, col. (B) I	ine 15)			
Part X Other Liabilities. See Form 990, Part X				
	, into 20.	(b) Book value		
1. (a) Description of liability (1) Federal income taxes		(
(1) Tederarincome taxes				
(3)				
(4) (5)				
(6)				
(7)				
(8)				
(9)				
(10)				
(11) Tetel (Column (b) must aqual Form 000, Port X, ool (P))	ing 25.)			
Total. (Column (b) must equal Form 990, Part X, col. (B) In		un entrest d'art i t	1-1	

2. FIN 48 (ASC 740) Footnote. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

		THE GERMAN MARSHALL FOND OF THE				
	edule D (Form 990) 2012	UNITED STATES			52-0954751	Page 4
Pai	rt XI Reconciliation	n of Revenue per Audited Financial Sta	tements With R	evenue per R	eturn	
1	Total revenue, gains, and	other support per audited financial statements			1	41,639,764.
2	Amounts included on line	1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains on ir	vestments	2a	535,697.		
b	Donated services and use	e of facilities	2b			
с	Recoveries of prior year g	jrants	2c			
d	Other (Describe in Part XI	II.)	2d	-85,548.		
е					2e	450,149.
3	Subtract line 2e from line	1			3	41,189,615.
4		m 990, Part VIII, line 12, but not on line 1 :				
а	Investment expenses not	included on Form 990, Part VIII, line 7b	4a	427,329.		
b	Other (Describe in Part XI	II.)	4b			
с					4c	427,329.
5	Total revenue. Add lines	3 and 4c. (This must equal Form 990, Part I, line 12.)		5	41,616,944.
Pa	rt XII Reconciliation	n of Expenses per Audited Financial St	atements With E	Expenses per	Return	
1	Total expenses and losse	s per audited financial statements			1	37,281,717.
2	Amounts included on line	1 but not on Form 990, Part IX, line 25:				
а	Donated services and us	e of facilities	2a			
b						
с						
d		II.)		75,305.		
е	Add lines 2a through 2d				2e	75,305.
3		1			3	37,206,412.
4		m 990, Part IX, line 25, but not on line 1 :				
а	Investment expenses not	included on Form 990, Part VIII, line 7b	4a	427,329.		
b		II.)			1	
с	Add lines As and Ab	<i>,</i>			4c	427,329.
5		3 and 4c. (This must equal Form 990, Part I, line 1			5	37,633,741.
Pa	rt XIII Supplemental					

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information. PART V, LINE 4: THE GMF BOARD OF DIRECTORS HAS DESIGNATED A PORTION OF

THE UNRESTRICTED NET ASSETS TO BE UTILIZED FOR THE BALKAN TRUST FOR

DEMOCRACY AND THE BLACK SEA TRUST FUNDING.

PART X, LINE 2: GMF IS RECOGNIZED AS EXEMPT FROM FEDERAL INCOME TAX

UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE (THE CODE) AND IS

CURRENTLY CLASSIFIED AS AN ORGANIZATION THAT IS NOT A PRIVATE FOUNDATION

WITHIN THE MEANING OF SECTION 509(A) OF THE CODE. HOWEVER, THE GMF IS

Schedule D (Form 990) 2012

Part XIII Supplemental Information (continued)

SUBJECT TO INCOME TAXES ON UNRELATED BUSINESS INCOME AS DEFINED BY THE

UNITED STATES

INTERNAL REVENUE SERVICE.

DURING THE YEAR ENDED MAY 31, 2013, GMF INCURRED NO TAX EXPENSE RELATED TO

UNRELATED BUSINESS INCOME ACTIVITIES.

LLC IS A SINGLE MEMBER LIMITED LIABILITY COMPANY FOR FEDERAL INCOME TAX

PURPOSES. ALL TAX ATTRIBUTES FLOW THROUGH TO GMF UNDER THIS ENTITY FORM.

ACCORDINGLY, NO PROVISION FOR INCOME TAXES HAS BEEN MADE.

TTF IS A FOREIGN NONPROFIT ENTITY INCORPORATED UNDER THE LAWS OF BRUSSELS,

BELGIUM. THERE WAS IMMATERIAL ACTIVITY UNDER TTF DURING THE YEAR ENDED MAY

31, 2013.

ACCORDING TO THE ACCOUNTING STANDARD FOR UNCERTAINTY IN INCOME TAXES, FOR

THE PERIOD FROM THE GMF'S INCEPTION TO MAY 31, 2013, NO UNRECOGNIZED TAX

PROVISION OR BENEFIT EXISTED. DEFERRED INCOME TAXES ARE PROVIDED USING THE

LIABILITY METHOD, WHEREBY, DEFERRED TAX ASSETS ARE RECOGNIZED FOR

DEDUCTIBLE TEMPORARY DIFFERENCES AND OPERATING LOSS AND TAX CREDIT

CARRYFORWARDS AND DEFERRED TAX LIABILITIES ARE RECOGNIZED FOR TAXABLE

TEMPORARY DIFFERENCES.

TEMPORARY DIFFERENCES ARE THE DIFFERENCES BETWEEN THE REPORTED AMOUNTS OF

ASSETS AND LIABILITIES AND THEIR TAX BASES. DEFERRED TAX ASSETS ARE

REDUCED BY A VALUATION ALLOWANCE WHEN, IN THE OPINION OF MANAGEMENT, IT IS

MORE LIKELY THAN NOT THAT SOME PORTION OR ALL OF THE DEFERRED TAX ASSETS

WILL NOT BE REALIZED. DEFERRED TAX ASSETS AND LIABILITIES ARE ADJUSTED FOR

THE EFFECTS OF THE CHANGES IN TAX LAWS AND RATES OF THE DATE OF ENACTMENT.

THE GERMAN MARSHALL FUND OF THE		
Schedule D (Form 990) 2012 UNITED STATES	52-0954751	Page 5
Part XIII Supplemental Information (continued)		- <u>-</u>
WHEN TAX RETURNS ARE FILED, IT IS HIGHLY CERTAIN THAT SOME POSITIONS TAKEN		
WOULD BE SUSTAINED UPON EXAMINATION BY THE TAXING AUTHORITIES, WHILE		
OTHERS ARE SUBJECT TO UNCERTAINTY ABOUT THE MERITS OF THE POSITION TAKEN		
OR THE AMOUNT OF THE POSITION THAT WOULD BE ULTIMATELY SUSTAINED. THE		
BENEFIT OF A TAX POSITION IS RECOGNIZED IN THE FINANCIAL STATEMENTS IN THE		
NERTO NETWORK BARD ON ALL MALLARD RUTDING ANA CHUNK DELENING		
PERIOD DURING WHICH, BASED ON ALL AVAILABLE EVIDENCE, MANAGEMENT BELIEVES		
IT IS MORE LIKELY THAN NOT THAT THE POSITION WILL BE SUSTAINED UPON		
EXAMINATION, INCLUDING THE RESOLUTION OF APPEALS OR LITIGATION PROCESSES,		
IF ANY. TAX POSITIONS TAKEN ARE NOT OFFSET OR AGGREGATED WITH OTHER		
POSITIONS. TAX POSITIONS THAT MEET THE MORE LIKELY THAN NOT RECOGNITION		
THRESHOLD ARE MEASURED AS THE LARGEST AMOUNT OF TAX BENEFIT THAT IS MORE		
THAN 50% LIKELY OF BEING REALIZED UPON SETTLEMENT WITH THE APPLICABLE		
TAXING AUTHORITY. THE PORTION OF THE BENEFITS ASSOCIATED WITH TAX		
POSITIONS TAKEN THAT EXCEEDS THE AMOUNT MEASURED AS DESCRIBED ABOVE WOULD		
BE REFLECTED AS A LIABILITY FOR UNRECOGNIZED TAX BENEFITS IN THE		
ACCOMPANYING BALANCE SHEET, ALONG WITH ANY ASSOCIATED INTEREST AND		
PENALTIES THAT WOULD BE PAYABLE TO THE TAXING AUTHORITIES UPON		
EXAMINATION. MANAGEMENT BELIEVES THERE ARE NO POSITIONS THAT WOULD RESULT		
IN ADDITIONAL TAX LIABILITY.		

INTEREST AND PENALTIES ASSOCIATED WITH UNRECOGNIZED TAX BENEFITS ARE

CLASSIFIED AS ADDITIONAL INCOME TAXES IN THE STATEMENT OF ACTIVITIES.

GMF FILES INCOME TAX RETURNS IN THE U.S. FEDERAL JURISDICTION. AS OF MAY

31, 2013, AND FOR THE YEAR THEN ENDED, THERE WERE NO MATERIAL

UNRECOGNIZED/DERECOGNIZED TAX BENEFITS OR TAX PENALTIES OR INTEREST.

GENERALLY, GMF IS NO LONGER SUBJECT TO U.S. FEDERAL INCOME TAX

EXAMINATIONS BY TAX AUTHORITIES FOR YEARS BEFORE 2010.

	THE GERMAN NARGUALL FUND OF THE			
Sabadula D (Farm 000) 2012	THE GERMAN MARSHALL FUND OF THE		52-0954751	
Schedule D (Form 990) 2012 Part XIII Supplemental Infor	mation (continued)		52 0954751	Page 5
PART XI, LINE 2D - OTHER ADJU	STMENTS:			
DEFINING FROM EVELOPE COMME		05 540		
REFUNDS FROM EXPIRED GRANTS		-85,548.		
PART XII, LINE 2D - OTHER ADJ	USTMENTS:			
FOREIGN CURRENCY EXHANGE LOSS		75,305.		

SCHEDULE F	Stateme	nt of Act	ivities Outside the U	nited St	ates	OMB No. 1545-0047
(Form 990)		Complete if the	e organization answered "Yes" to Fo			2012
Department of the Treasury Internal Revenue Service			Part IV, line 14b, 15, or 16. form 990. ▶ See separate instruction	ons.		Open to Public Inspection
Name of the organization					Employer id	entification number
THE GERMAN MARSHALL FU	ND OF THE					
UNITED STATES					52-0954753	
		Activities Ou	tside the United States. Compl	ete if the orgar	nization answer	ed "Yes"
to Form 990, Par 1 For grantmakers. Does		n maintain recor	ds to substantiate the amount of its gr	ants and other	rassistance	
-	•		the selection criteria used to award th			X Yes No
2 For grantmakers. Desc United States.	ribe in Part V the	e organization's	procedures for monitoring the use of it	s grants and c	other assistance	e outside the
	he following Par	t I, line 3 table c	an be duplicated if additional space is	needed.)		
(a) Region	(b) Number of	(c) Number of	(d) Activities conducted in region		ivity listed in (d)	(f) Total
	offices in the region	employees, agents, and independent contractors in region	(by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	is a pro describ	ogram service, e specific type ce(s) in region	expenditures for and investments in region
		integion				
CENTRAL AMERICA AND						
THE CARIBBEAN			INVESTMENTS			59,017,128.
EUROPE (INCLUDING ICELAND & GREENLAND)	2	10	GRANTS TO RECEIPIENTS			4,161,197.
TCEDAND & GREENDAND/	2	10	SAANIS TO RECEITIENTS			4,101,197.
RUSSIA & THE NEWLY						
INDEPENDENT STATES	1	. 3	GRANTS TO RECEIPIENTS			2,021,935.
NORTH AMERICA	l a	0	GRANTS TO RECEIPIENTS			10,000.
		0	SKAND TO RECEITIENTS			10,000.
EAST ASIA AND THE						
PACIFIC	C	0	GRANTS TO RECEIPIENTS			34,236.
EAST ASIA AND THE	c c		PROGRAM SERVICE	CONVENTIO		965 960
PACIFIC		8	PROGRAM SERVICE	CONVENING		865,862.
SOUTH ASIA	C	0	PROGRAM SERVICE	CONVENING		282,508.
EUROPE (INCLUDING						
ICELAND & GREENLAND)	5	32	PROGRAM SERVICE	CONVENING		5,874,165.
3 a Sub-total	8	53				72,267,031.
b Total from continuation sheets to Part I	1	. 8				4,344,386.
c Totals (add lines 3a						_,,
and 3b)	9	61				76,611,417.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2012

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THE GERMAN MARSHALL FUND OF THE									
Schedule F (Form 990)	UNITED STATE			52-09547	51 Page 1				
Part I Continuatio	n of Activitie	s per Regio	1.(Schedule F (Form 990), Part I, line 3	3)					
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region				
EUROPE (INCLUDING									
ICELAND & GREENLAND)	0	4	PROGRAM SERVICE	PUBLIC OPINION SURVEY	960,707.				
EUROPE (INCLUDING ICELAND & GREENLAND)	0	1	FUNDRAISING		97,549.				
MIDDLE EAST AND NORTH AFRICA	1	3	PROGRAM SERVICE	CONVENING	3,286,130.				
					<u> </u>				

<u>Totals</u>

4,344,386.

Schedule F (Form 990) 2012

UNITED STATES

52-0954751

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any

recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EAST ASIA AND THE	TRANSATLANTIC		ELECTRONIC			
		PACIFIC	DIALOGUE	34,236.	FUND TRANSFER	٥.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	18,000.	FUND TRANSFER	0.		
		EUROPE (INCLUDING						
		ICELAND &	BUILDING/SUPPORT FOR	15 000	ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	15,000.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	24,000.	FUND TRANSFER	0.		
			DEMOCRACY					
		ICELAND & GREENLAND)	BUILDING/SUPPORT FOR CIVIL SOCIETY	25 000	ELECTRONIC FUND TRANSFER	0.		
		GREENLAND /		23,000.	FOND IRANSFER	۰.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	33,000.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	41 906	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	35,000.	FUND TRANSFER	٥.		
			recognized as charities by the		-			
			n 501(c)(3) equivalency letter			🕨 .		258
3 Enter total number of	other organizations	or entities				🕨		C

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GREENLAND)

chedule F (Form 990)	UNITED S				52-09547			Page
Part II Continuation of	f Grants and Other	Assistance to Organiza	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	-
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FM appraisal, other)
		EUROPE (INCLUDING ICELAND &	DEMOCRACY BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	31,000.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	15,600.	FUND TRANSFER	0.		
			DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR	4 500	ELECTRONIC	0		
		GREENLAND)	CIVIL SOCIETY	4,500.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	22,500.	FUND TRANSFER	Ο.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	23,000.	FUND TRANSFER	٥.		
			DEMOCRACY					
		ICELAND & GREENLAND)	BUILDING/SUPPORT FOR	25 000	ELECTRONIC FUND TRANSFER	0.		
		GREENLAND /	CIVIL SOCIETY	25,000.	FOND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	24,900.	FUND TRANSFER	Ο.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	23,500.	FUND TRANSFER	0.		
			DEMOGRACY					
		EUROPE (INCLUDING ICELAND &	DEMOCRACY BUILDING/SUPPORT FOR		ELECTRONIC			
								1

CIVIL SOCIETY

25,000.FUND TRANSFER

Ο.

ICELAND &

GREENLAND)

Schedule F (Form 990)	UNITED	STATES			52-09547	751		Page 2
Part II Continuation	of Grants and Other	Assistance to Organization	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1))	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,980.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,900.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,965.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,680.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,150.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,800.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					

BUILDING/SUPPORT FOR

CIVIL SOCIETY

ELECTRONIC

0

24,935.FUND TRANSFER

Schedule F (Form 990) UNITED STATES

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Schedule F (Form 990)	UNITED	SIAIES			52-0954	/51		Page
art II Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FN appraisal, other)
		EUROPE (INCLUDING						
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	22,500.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	19 995.	FUND TRANSFER	Ο.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	5,000.	FUND TRANSFER	0.		
		EUROPE (INCLUDING						
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	33,650.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	5 000	FUND TRANSFER	Ο.		
		,						
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	23,500.	FUND TRANSFER	0.		
		EUROPE (INCLUDING						
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	40,000.	FUND TRANSFER	0.		
		FUDODE (INCLUDING	DEMOCRACY					
		EUROPE (INCLUDING ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	25 000	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	22,300.	FUND TRANSFER	Ο.		

Schedule F (Form 990)	UNITED	STATES			52-0954	751		Page 2
	of Grants and Other	Assistance to Organiza	ations or Entities Outside the	United States.	. (Schedule F (Form 9	90), Part II, line 1)		
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,972.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	17,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,300.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,000.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)

Part II

e F (Form 990) UNITED STATES				52-0954751						
Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)										
me of organization	(b) IRS code section	(c) Begion	(d) Purpose of	(e) Amount	(f) Manner of	(g) Amount of	(h) Description			

Page **2**

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FM appraisal, other)
		EUROPE (INCLUDING	DEMOCRACY					
			BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	25 000.	FUND TRANSFER	٥.		
		,						
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	35,000.	FUND TRANSFER	٥.		
		EUROPE (INCLUDING						
			BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	40,000.	FUND TRANSFER	0.		
			DEMOCRACY					
		EUROPE (INCLUDING						
		ICELAND & GREENLAND)	BUILDING/SUPPORT FOR CIVIL SOCIETY	50 000	ELECTRONIC FUND TRANSFER	0.		
		GREENLAND /		50,000.	FOND TRANSFER	۰.		
		EUROPE (INCLUDING	DEMOCRACY					
			BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	41,000.	FUND TRANSFER	٥.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	50,000.	FUND TRANSFER	0.		
		EUDODE (INGLUDING	DEMOGRACY					
		EUROPE (INCLUDING						
		ICELAND & GREENLAND)	BUILDING/SUPPORT FOR	22.000	ELECTRONIC FUND TRANSFER	0.		
		GREENLAND)	CIVIL SOCIETY	22,000.	FOND TRANSFER	· ·		-
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	24,870.	FUND TRANSFER	0.		
				,				
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	20,000.	FUND TRANSFER	0.		

EUROPE (INCLUDING DEMOCRACY

ICELAND &

GREENLAND)

Schedule F (Form 990) UNITED STATES					52-09545	751		Daga 2
			ations or Entities Outside the	United States)	Page 2
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	21,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,500.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,775.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	21,750.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	34,460.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	35,000.	ELECTRONIC FUND TRANSFER	0.		

ELECTRONIC

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25,000.FUND TRANSFER

BUILDING/SUPPORT FOR

CIVIL SOCIETY

Schedule	F (Form 990)	UNITED	STATES			52-09547	751		Page 2
Part II	Continuation o	f Grants and Other	Assistance to Organiza	ations or Entities Outside the	e United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Nam	e of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			EUROPE (INCLUDING ICELAND &	DEMOCRACY BUILDING/SUPPORT FOR		ELECTRONIC			
				CIVIL SOCIETY		FUND TRANSFER	0.		
				DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY		ELECTRONIC FUND TRANSFER	0.		
				DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY		ELECTRONIC FUND TRANSFER	0.		
				DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY		ELECTRONIC	0		

EUROPE (INCLUDING	DEMOCRACY				
ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC		
GREENLAND)	CIVIL SOCIETY	25,000.	FUND TRANSFER	٥.	
EUROPE (INCLUDING	DEMOCRACY				
ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC		
GREENLAND)	CIVIL SOCIETY	24,000.	FUND TRANSFER	٥.	
EUROPE (INCLUDING	DEMOCRACY				
ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC		
GREENLAND)	CIVIL SOCIETY	24,500.	FUND TRANSFER	0.	
EUROPE (INCLUDING	DEMOCRACY				
ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC		
GREENLAND)	CIVIL SOCIETY	22,000.	FUND TRANSFER	٥.	
EUROPE (INCLUDING	DEMOCRACY				
ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC		
GREENLAND)	CIVIL SOCIETY	6,700.	FUND TRANSFER	0.	
EUROPE (INCLUDING	DEMOCRACY				
ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC		
GREENLAND)	CIVIL SOCIETY	11,000.	FUND TRANSFER	٥.	

GREENLAND)

Schedule F (Form 990)	UNITED S	STATES	52-0954751				Page 2	
Part II Continuation of	of Grants and Other	Assistance to Organiza	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1		-
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	21 000	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)			ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,600.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,950.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000.	ELECTRONIC FUND TRANSFER	٥.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	40,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	38,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND &	DEMOCRACY BUILDING/SUPPORT FOR		ELECTRONIC			

15,000.FUND TRANSFER

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CIVIL SOCIETY

	52-0954751

Schedule F (Form 990)	UNITED STATES 52-0954751					51 Page 2		
Part II Continuation of	of Grants and Other	Assistance to Organiza	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1		-
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND &	DEMOCRACY BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	25,000.	FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY		ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)			ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,600.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,900.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	30,000.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)	UNITED	STATES		52-0954751 F				
Part II Continuation	of Grants and Other	Assistance to Organiza	ations or Entities Outside the	United States.	Schedule F (Form 9	90), Part II, line 1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	28,300.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,970.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,500.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,224.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,390.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,765.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	42,500.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	21,076.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990) UNITED STATES

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Schedule F (Form 99	O) UNITED	STATES			52-0954	/51		Page 2	
Part II Continu	rt II Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
1 (a) Name of organiz	zation (b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FM\ appraisal, other)	
		EUROPE (INCLUDING							
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC				
		GREENLAND)	CIVIL SOCIETY	27,212.	FUND TRANSFER	0.			
			DEMOCRACY						
		ICELAND &	BUILDING/SUPPORT FOR	10.075	ELECTRONIC				
		GREENLAND)	CIVIL SOCIETY	19,075.	FUND TRANSFER	0.			
		EUROPE (INCLUDING	DEMOCRACY						
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC				
		GREENLAND)	CIVIL SOCIETY	17 290	FUND TRANSFER	0.			
		GREENDAND /		17,250.	FOND TRANSFER	۰.			
		EUROPE (INCLUDING	DEMOCRACY						
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC				
		GREENLAND)	CIVIL SOCIETY	12 672	FUND TRANSFER	٥.			
		,		,===		- •			
		EUROPE (INCLUDING	DEMOCRACY						
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC				
		GREENLAND)	CIVIL SOCIETY	45,619.	FUND TRANSFER	Ο.			
		EUROPE (INCLUDING	DEMOCRACY						
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC				
		GREENLAND)	CIVIL SOCIETY	70,000.	FUND TRANSFER	Ο.			
		EUROPE (INCLUDING	DEMOCRACY						
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC				
		GREENLAND)	CIVIL SOCIETY	63,875.	FUND TRANSFER	٥.			
		EUROPE (INCLUDING			L				
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC				
		GREENLAND)	CIVIL SOCIETY	24,995.	FUND TRANSFER	0.			
			DEMOGRACY						
			DEMOCRACY						
		ICELAND &	BUILDING/SUPPORT FOR	E0 E00	ELECTRONIC				
		GREENLAND)	CIVIL SOCIETY	1 59,500.	FUND TRANSFER	0.			

EUROPE (INCLUDING DEMOCRACY

ICELAND &

GREENLAND)

Schedule F (Form 990)	UNITED :	STATES			52-09547	751		Page 2
Part II Continuation	of Grants and Other	Assistance to Organiza	ations or Entities Outside the	e United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,999.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	64,926.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,312.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,999.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,750.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,950.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,930.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	21,408.	ELECTRONIC FUND TRANSFER	0.		

ELECTRONIC

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23,550.FUND TRANSFER

BUILDING/SUPPORT FOR

CIVIL SOCIETY

Schedule F (Form 990) UNITED STATES

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chedule F (Form 990)	ONTIED	BIMIEB			52-0954	751		Page
Part II Continuation of	f Grants and Other	Assistance to Organiza	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1	1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FN appraisal, other)
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	20,680.	FUND TRANSFER	0.		
		EUROPE (INCLUDING						
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	23,917.	FUND TRANSFER	0.		
			DEMOGRACY					
		EUROPE (INCLUDING ICELAND &			ELECTRONIC			
			BUILDING/SUPPORT FOR	20 705		0		
		GREENLAND)	CIVIL SOCIETY	20,795.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	50 000	FUND TRANSFER	٥.		
						••		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	60 000.	FUND TRANSFER	٥.		
				, -				
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	25,000.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	8,750.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	10,650.	FUND TRANSFER	0.		
		EUROPE (INCLUDING						
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	5,270.	FUND TRANSFER	0.		

Schedule F (Form 990) UNITED STATES

52-0954751	

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Part II Continuation of	f Grants and Other	Assistance to Organiza	ations or Entities Outside the	United States	(Schedule F (Form 9	990). Part II. line 1)	Page
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FM appraisal, other)
		EUROPE (INCLUDING						
		ICELAND & GREENLAND)	BUILDING/SUPPORT FOR	2 414	ELECTRONIC	0.		
		GREENLAND)	CIVIL SOCIETY	3,414.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	14 800	FUND TRANSFER	٥.		
		,						
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	12,500.	FUND TRANSFER	Ο.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	7,700.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	3,750.	FUND TRANSFER	0.		
			DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	24,684.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	1 950	FUND TRANSFER	0.		
		GREENLAND /		±,550.	FOND TRANSFER	۰.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	50,000.	FUND TRANSFER	٥.		
		EUROPE (INCLUDING	CHARITABLE,					
			SCIENTIFIC, LITERARY,		ELECTRONIC			
		GREENLAND)	AND EDUCATION	10,000.	FUND TRANSFER	Ο.		

Schedule F (Form 990) UNITED STATES

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	of Grants and Other	Assistance to Organiz	ations or Entities Outside the	United States.	. (Schedule F (Form 9)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FM appraisal, other)
		EUROPE (INCLUDING						
		ICELAND &	TRANSATLANTIC		ELECTRONIC			
		GREENLAND)	DIALOGUE	400,000.	FUND TRANSFER	0.		
		EUROPE (INCLUDING			FIECODONIC			
		ICELAND & GREENLAND)	TRANSATLANTIC DIALOGUE	139 122	ELECTRONIC FUND TRANSFER	0.		
		GREENLAND /	DIALOGOE	430,122.	FOND IRANSFER	0.		
		EUROPE (INCLUDING	CHARITABLE,					
		ICELAND &	SCIENTIFIC, LITERARY,		ELECTRONIC			
		GREENLAND)	AND EDUCATION	100,000.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	CHARTTARLE					
		ICELAND &	SCIENTIFIC, LITERARY,		ELECTRONIC			
		GREENLAND)	AND EDUCATION	27,596.	FUND TRANSFER	Ο.		
			DIALOGUE ON DOMESTIC,					
			REGIONAL, &					
			INTERNATIONAL		ELECTRONIC			
		NORTH AMERICA	CONTEXTS	10,000.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	36,440.	FUND TRANSFER	0.		
			DEMOGRACY					
		RUSSIA & THE NEWLY INDEPENDENT	DEMOCRACY BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY		FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	24,980.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	24,705.	FUND TRANSFER	٥.		

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Part II Continuation of	of Grants and Other	Assistance to Organiza	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FM appraisal, other)
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	24,996.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR	20.000	ELECTRONIC	0.		
		STATES	CIVIL SOCIETY	20,090.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	18 880.	FUND TRANSFER	Ο.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	24,642.	FUND TRANSFER	Ο.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	33,490.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR	24.000	ELECTRONIC			
		STATES	CIVIL SOCIETY	24,982.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	17 840.	FUND TRANSFER	Ο.		
		RUSSIA & THE	DEMOCRACY					
			BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	24,304.	FUND TRANSFER	Ο.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	51,930.	FUND TRANSFER	Ο.		

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1	(b) IRS code section		ations or Entities Outside the			(g) Amount of	(h) Description	(i) Method of
(a) Name of organization	and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	non-cash assistance	of non-cash assistance	valuation (book, FM appraisal, other)
		RUSSIA & THE	DEMOCRACY					
			BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	41,930.	FUND TRANSFER	Ο.		
			DEMOGRACY					
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT STATES	BUILDING/SUPPORT FOR	55 000	ELECTRONIC	0.		
		STATES	CIVIL SOCIETY	55,000.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	24,686.	FUND TRANSFER	٥.		
		RUSSIA & THE	DEMOCRACY					
			BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	4,054.	FUND TRANSFER	٥.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	10,000.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	17,000.	FUND TRANSFER	٥.		
		RUSSIA & THE	DEMOCRACY					
			BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	18,705.	FUND TRANSFER	٥.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	84,300.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	21,925.	FUND TRANSFER	Ο.		

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Part II Continuation o		Assistance to Organiza	ations or Entities Outside the					
a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FM appraisal, other)
		RUSSIA & THE	DEMOCRACY					
			BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	52 505		0.		
		SIAIES		52,505.	FUND TRANSFER	υ.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	52 165	FUND TRANSFER	0.		
				52,105.	FOND TRANSFER	۰.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	40 570	FUND TRANSFER	٥.		
		RUSSIA & THE	DEMOCRACY					
			BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	21 865.	FUND TRANSFER	0.		
				, .				
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	24,999.	FUND TRANSFER	Ο.		
				,				
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	19,935.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	21,150.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	19,230.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	9,767.	FUND TRANSFER	Ο.		

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Part II Continuation of	of Grants and Other	Assistance to Organiza	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FN appraisal, other)
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	5,400.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	7,710.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	2,850.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
			BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	3,000.	FUND TRANSFER	0.		_
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	20,000.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR	14 200	ELECTRONIC			
		STATES	CIVIL SOCIETY	14,322.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
			BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES		11 076		0.		
		STATES	CIVIL SOCIETY	11,976.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	21 520	FUND TRANSFER	0.		
		DIAIED	CIAID BOCIEII	21,320.	FOND INANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES		8 000	FUND TRANSFER	0.		
			CIVIL SOCIETY	0,000.	LOND INANSLER	۰.		

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Part II Continuation of	of Grants and Other	Assistance to Organiz	ations or Entities Outside the	United States.	. (Schedule F (Form 9	90), Part II, line 1	I)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FM\ appraisal, other)
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	8,000.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR	11 000	ELECTRONIC	0		
		STATES	CIVIL SOCIETY	11,820.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	11 720	FUND TRANSFER	0.		
				,				
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	11,940.	FUND TRANSFER	ο.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	11,485.	FUND TRANSFER	Ο.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	15,000.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR	10.550	ELECTRONIC			
		STATES	CIVIL SOCIETY	12,550.	FUND TRANSFER	0.		
			DEMOCRACY					
		RUSSIA & THE NEWLY INDEPENDENT			ELECTRONIC			
		STATES	CIVIL SOCIETY	15 700	FUND TRANSFER	0.		
		5111110		13,700.	I OND TRANSPER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
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Part II Continuation o	f Grants and Other	Assistance to Organiz	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FN appraisal, other)
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	13,955.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR	11 005	ELECTRONIC			
		STATES	CIVIL SOCIETY	11,895.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	11 950	FUND TRANSFER	ο.		
				11,550.		.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	54,000.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	9,702.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	25,000.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC	_		
		STATES	CIVIL SOCIETY	14,810.	FUND TRANSFER	0.		
			DEMOGRACIY					
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT STATES	BUILDING/SUPPORT FOR	24 050	ELECTRONIC	Ο.		
		DIVIED	CIVIL SOCIETY	24,950.	FUND TRANSFER	J.		+
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	15 700	FUND TRANSFER	0.		

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Part II Continuation	of Grants and Other	Assistance to Organiza	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FM appraisal, other)
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	11,963.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	11,900.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY		FUND TRANSFER	0.		
		DIALED		12,575.	FOND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
			BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	11 990.	FUND TRANSFER	٥.		
				,				
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	12,185.	FUND TRANSFER	Ο.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	8,875.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	11,980.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	11,929.	FUND TRANSFER	0.		+
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	13,000.	FUND TRANSFER	0.		

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Part II	Continuation o	f Grants and Other	Assistance to Organiza	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Name	e of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FM appraisal, other)
			RUSSIA & THE	DEMOCRACY					
			NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
			STATES	CIVIL SOCIETY	11,465.	FUND TRANSFER	0.		
			RUSSIA & THE	DEMOCRACY					
				BUILDING/SUPPORT FOR		ELECTRONIC			
			STATES	CIVIL SOCIETY	5,500.	FUND TRANSFER	0.		
			RUSSIA & THE	DEMOCRACY					
			NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
			STATES	CIVIL SOCIETY	25,000.	FUND TRANSFER	0.		_
				DEMOGRACY					
			RUSSIA & THE	DEMOCRACY					
			NEWLY INDEPENDENT STATES	BUILDING/SUPPORT FOR	9 966	ELECTRONIC	0		
			STATES	CIVIL SOCIETY	0,000.	FUND TRANSFER	0.		
			RUSSIA & THE	DEMOCRACY					
			NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
			STATES	CIVIL SOCIETY	7 200	FUND TRANSFER	0.		
			SIAIES	CIVIL SOCIEII	7,200.	FUND TRANSFER	0.		
			RUSSIA & THE	DEMOCRACY					
			NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
			STATES	CIVIL SOCIETY	13 705	FUND TRANSFER	Ο.		
					10,,000				
			RUSSIA & THE	DEMOCRACY					
				BUILDING/SUPPORT FOR		ELECTRONIC			
			STATES	CIVIL SOCIETY	25,000.	FUND TRANSFER	Ο.		
			RUSSIA & THE	DEMOCRACY					
			NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
			STATES	CIVIL SOCIETY	6,500.	FUND TRANSFER	Ο.		
					, ,				
			RUSSIA & THE	DEMOCRACY					
			NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
			STATES	CIVIL SOCIETY	8,160.	FUND TRANSFER	0.		

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Part II Continuation	of Grants and Other	Assistance to Organization	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line ⁻	1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FM appraisal, other)
		RUSSIA & THE						
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR	4 000	ELECTRONIC	0		
		STATES	CIVIL SOCIETY	4,800.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	11 255	FUND TRANSFER	ο.		
				11,200.				
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	10,000.	FUND TRANSFER	Ο.		
				,				
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	15,000.	FUND TRANSFER	Ο.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	5,965.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR	11.015	ELECTRONIC			
		STATES	CIVIL SOCIETY	11,915.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	25 000	FUND TRANSFER	0.		
				23,000.		•••		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	15,380.	FUND TRANSFER	ο.		
				, ,				
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	9,792.	FUND TRANSFER	Ο.		

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Part II Continuation	of Grants and Other	Assistance to Organiza	ations or Entities Outside the	e United States.	(Schedule F (Form 9	990), Part II, line 1	1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FM appraisal, other)
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	10,990.	FUND TRANSFER	٥.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	11,980.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	11,987.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
			BUILDING/SUPPORT FOR		ELECTRONIC			
	-	STATES	CIVIL SOCIETY	11,328.	FUND TRANSFER	0.		_
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	25,000.	FUND TRANSFER	0.		
			DEMOGRACY					
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	10,500.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
						0		
		STATES	CIVIL SOCIETY	5,210.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES		6 0.05		0.		
		DIVIED	CIVIL SOCIETY	0,905.	FUND TRANSFER	, ⁰ ,		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES				0.		
		ртитер	CIVIL SOCIETY	<u> </u>	FUND TRANSFER	· ⁰		

Schedule F (Form 990) UNITED STATES

chedule F (Form 990)	UNITED	6111110			52 0754	/51		Page
Part II Continuation of	f Grants and Other	Assistance to Organiz	ations or Entities Outside the	United States.	Schedule F (Form S	90), Part II, line 1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FN appraisal, other)
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	7,860.	FUND TRANSFER	0.		
			DEMOGRACIY					
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	7,355.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	9 900	FUND TRANSFER	Ο.		
		DIAIED		3,300.	FOND IRANSFER	0.		-
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	11 700	FUND TRANSFER	Ο.		
				11,700.				
		RUSSIA & THE	DEMOCRACY					
					ELECTRONIC			
		STATES	CIVIL SOCIETY	11 190	FUND TRANSFER	Ο.		
				11,150.				
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	11 938.	FUND TRANSFER	Ο.		
				,				
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	12,670.	FUND TRANSFER	Ο.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	11,979.	FUND TRANSFER	Ο.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	11,492.	FUND TRANSFER	٥.		

Schedule F (Form 990) UNITED STATES

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Schedule F (Form 990)	UNITED	JIAIED			52-0954	/ 51		Page
Part II Continuation o	f Grants and Other	Assistance to Organiza	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FN appraisal, other)
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	11,492.	FUND TRANSFER	٥.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	8,273.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	10 000	FUND TRANSFER	Ο.		
				10,000.		·.		
		RUSSIA & THE	DEMOCRACY					
			BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	9,943.	FUND TRANSFER	٥.		
				,				
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	9,700.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	11,811.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
			BUILDING/SUPPORT FOR	10.100	ELECTRONIC			
		STATES	CIVIL SOCIETY	12,160.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
			BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY		FUND TRANSFER	Ο.		
				13,000.	I OND TRANSFER	J.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	10 000	FUND TRANSFER	0.		

Schedule F (Form 990) UNITED STATES

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Part II Continuation of	of Grants and Other	Assistance to Organiza	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line	1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FN appraisal, other)
		RUSSIA & THE	DEMOCRACY					
			BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	5,020.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR	F 000	ELECTRONIC			
		STATES	CIVIL SOCIETY	5,000.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	20 000	FUND TRANSFER	0.		
				20,000.	FOND TRANSFER	••		
		RUSSIA & THE	DEMOCRACY					
			BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	15 000.	FUND TRANSFER	٥.		
				, -				
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	5,100.	FUND TRANSFER	٥.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	10,120.	FUND TRANSFER	0.		
		RUSSIA & THE	DEMOCRACY					
		NEWLY INDEPENDENT	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	14,245.	FUND TRANSFER	0.		

THE	GERMAN	MARSHALL	FUND	OF	THE

Sc	hedule F (Form 990) 2012 01	NITED STATES			52-	0954751					
P	Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.										
	Part III can be duplicated if a	dditional space is neede	d.								
	(a) Turne of grant or applications	(h) Desien	(c) Number of	(d) Amount of	(e) Manner of	(f) Amount of	(g) Descriptio				

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)

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-	ILE F (Form 990) 2012 UNITED STATES	52-0954751	Page 4
Part	IV Foreign Forms		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the		
	organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign		
	Corporation (see Instructions for Form 926)	X Yes	No
			110
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization		
2	may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and		
	Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With		
	a U.S. Owner (see Instructions for Forms 3520 and 3520-A)	····· Ves	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes,"		
	the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To		
	Certain Foreign Corporations. (see Instructions for Form 5471)	X Yes	└── No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a		
	qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621,		
	Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund.		
		X Yes	No
	(see Instructions for Form 8621)	res	
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes,"		
	the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain		
	Foreign Partnerships. (see Instructions for Form 8865)	X Yes	No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If		
	"Yes." the organization may be required to file Form 5713. International Boycott Report. (see Instructions		
		Yes	X No
	for Form 5/13)	165	

Schedule F (Form 990) 2012

Part V	Supplementa	I Information	
Schedule F	(Form 990) 2012	UNITED STATES	

Supplemental Information Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information.

SCHEDULE F, PART I, LINE 2: PRESCREENING OF FUTURE GRANTEES IS AN

IMPORTANT ADVANCE PART OF THE MONITORING OF GRANT FUNDS AND SUPPORTS THE

FURTHER MONITORING PROCESS. THE RESPONSIBLE STAFF PERSON IS IN TOUCH

WITH THE GRANTEE AND CONDUCTS ON-SITE MONITORING AND/OR RECEIVES INTERIM

WRITTEN OR ORAL REPORTS. ADDITIONALLY, ADVISORY BOARD MEMBERS HELP AND

CONDUCT MONITORING UPON REQUEST OF THE GMF STAFF. THE GRANTEE IS UNDER

OBLIGATION TO FOLLOW THE GRANT BUDGET LINES ALLOCATED FOR SPECIFIC

SPENDING AND STAFF ROUTINELY CHECK SPENDING. MANY OF GMF'S GRANTS ARE

INDEPENDENTLY REVIEWED BY EXTERNAL EVALUATORS WHICH ADDS ANOTHER DEGREE

OF OVERSIGHT OF SPENDING OF GRANT FUNDS. FINALLY, THE GRANTEE IS

OBLIGATED TO SEND A DETAILED NARRATIVE AND FINANCIAL REPORT ON HOW GRANT

FUNDS WERE SPENT.

SCHEDULE I (Form 990)			d Other Assistance ts, and Individuals	-	-		OMB No. 1545-0047
Department of the Treasury nternal Revenue Service	Comp	lete if the organization	-	to Form 990, Pa			Open to Public Inspection
Name of the organization THE GERMAN MAR	SHALL FUND OF	7 THE	-				Employer identification num
UNITED STATES							52-0954751
Part I General Information on Grants a							
1 Does the organization maintain records t							
criteria used to award the grants or assis							X Yes
2 Describe in Part IV the organization's pro Part II Grants and Other Assistance to 0							N/ line Of fer env
Part II Grants and Other Assistance to recipient that received more than \$		-			anization answered "	Yes" to Form 990, Par	TV, line 21, for any
1 (a) Name and address of organization	(b) EIN	(c) IRC section	(d) Amount of	(e) Amount of	(f) Method of	(g) Description of	(h) Purpose of grant
or government		if applicable	cash grant	non-cash assistance	valuation (book, FMV, appraisal, other)	non-cash assistance	
NERTAN CONCLUS ON CERMINA							
AMERICAN COUNCIL ON GERMANY 14 EAST 60TH STREET							
NEW YORK, NY 10022	13-1889074	501 (C) (3)	50,000.	0.			TRANSATLANTIC DIALOGUE
AMERICAN INSTITUTE FOR	10 1005071	501 (0 / (5/		••			
CONTEMPORARY GERMAN STUDIES - 1755							
MASSACHUSETTS AVE, NW -							
WASHINGTON, DC 20036	52-1309525	501 (C)(3)	50,000.	٥.			TRANSATLANTIC DIALOGUE
U.S. ASSOCIATION OF FORMER MEMBERS							
OF CONGRESS - 1401 K STREET NW -							
WASHINGTON, DC 20005	54-0883744	501 (C)(3)	90,000.	0.			TRANSATLANTIC DIALOGUE
ARTHUR BURNS FELLOWSHIP							
1616 H ST, NW							
WASHINGTON, DC 20006	54-1629976	501 (C) (3)	20,000.	0.			TRANSATLANTIC DIALOGUE
, ,			, .				
2 Enter total number of section 501(c)(3) a	nd government o	 raanizations listed in t	he line 1 table				
2 Enter total number of section 50 (c)(3) and3 Enter total number of other organizations	-	-					

Schedule I (Form 990) (2012) UNITED STATES

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

SCHEDULE I, PART I, LINE 2: REVIEW OF APPLICATION PROCESS OF FUTURE

GRANTEES IS AN IMPORTANT ADVANCE PART OF THE MONITORING OF GRANT FUNDS AND

SUPPORTS THE FURTHER MONITORING PROCESS. THE RESPONSIBLE STAFF PERSON

REVIEWS THE INTERIM WRITTEN REPORTS RECEIVED FROM THE GRANTEE. THE GRANTEE

IS UNDER OBLIGATION TO FOLLOW THE GRANT BUDGET LINES ALLOCATED FOR SPECIFIC

SPENDING AND STAFF ROUTINELY CHECK SPENDING. FINALLY, THE GRANTEE IS

OBLIGATED TO SEND A DETAILED NARRATIVE AND FINANCIAL REPORT ON HOW GRANT

FUNDS WERE SPENT.

Page **2**

(Form 990) For cretain Officers, Directors, Trustees, Key Employees, and Highest Composite of the regarization 2012 Dependence brows > Complete If the organization answered "Yes" to Form 990, > Attach to Form 900, > See separate instructions. Sention 900, > See separate instructions. Name of the organization THE GERMAN MARKALE PUND 09 THE INTERD PATHSE Employer identification number 32-054731 Part I Questions Regarding Compensation THE GERMAN MARKALE PUND 09 THE INTERD PATHSE Employer identification number 32-054731 Part I Questions Regarding Compensation Yes No Part VII. Section A. In ta. Complete Part III to provide any of the following to or for a person listed in Form 990. Part VII. Section A. In ta. Complete Part III to provide any relevant information regarding these items. Yes No Part of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expanized dabove? II "No" complete Part III to explain. 1b X D list or gamization organization set to explain the limit organization used to establish the compensation or the organization or the expenses described above? II "No" complete Part III. 2 X I have indences with the organization Query payments for basiness use of personal isot or to explain the second set of the organization or reimbursement or provision of all of the expenses described above? II "No" complete Part III. X	SC	CHEDULE J Compensation I	nformation	OM	//B No.	1545-00	47
Complete If the organization answired "Yes" to Form 990, Dark 10, line 23. Open to Public Inspection Name of the organization <		Form 990) For certain Officers, Directors, Trustees	, Key Employees, and Highest		20	12	
Department Part IV, line 23. Open to Public Inspection Name of the organization YEE GERAMA MARSELLE, FUED or THE UNITED STATES Employer identification number 52-0954751 Part Devestions Regarding Compensation 1 Science 10, 10, 10, 10, 10, 10, 10, 10, 10, 10,					LU	12	•
Interest Reveals Service	Depa	Dort IV line (ic
UNITED STATES 52-0954751 Part II Questions Regarding Compensation Ves No Part II. Section A, line 1a, complete Part III to provide any relevant information regarding these terms. Image: Section A, line 1a, complete Part III to provide any relevant information regarding these terms. Image: Section A, line 1a, complete Part III to provide any relevant information regarding payments or traintion fees Baccretionary spending account Personal services (e.g., mad, chauffeur, chef) In any of the boxes on line 1a are checked, dd the organization follow a written policy regarding payment or meimbursement or provision of all of the expenses described above? II: Na's. complete Part III to explain or reimbursement or provision of all of the expenses described above? II: Na's. complete Part III to explain or reimbursement or provision of all of the expense described above? II: Na's. complete Part III to explain or reimbursement or provision of all of the expension committee 1b X 2 Na inclaret which, if any, of the following the filing organization used to satabilish the compensation of the caganization's CEC/Executive Director, but explain in Part III. X Z X 3 Indicate which, if any, of the following the filing organization survey or study X Approval by the board or compensation committee 4a X 4 During theyser, did any person listed in Form 990, Part VII, Secti	Interr	ternal Revenue Service Attach to Form 990. See	separate instructions.				
Part I Questions Regarding Compensation 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. Image: Complete Part III to provide any relevant information regarding these items. Important VII. Section A, line 1a. Complete Part III to provide any relevant information regarding these items. Image: Complete Part III to provide any relevant information regarding these items. Important VII. Section A, line 1a, are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described abov? If "No," complete Part III to explain. 1b X 2 Did the organization requires buschitution prive to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director. The class buschitution prive to reimbursing or allowing expenses incurred by all officers, directors, CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation for the CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation committee Image: Compensation committee 4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a leated organization: Image: Compensation committee 4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a, did the organizat	Nan	5				on nu	mber
1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. Yes No 1a Check the appropriate box(es) if the organization provided any relevant information regarding these items. Yes No 1a Check the appropriate box(es) if the organization reguring allowance or residence for personal residence or personal resid				52-095475	1		
1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. 1a First-tabs or chafter travel Housing allowance or residence for personal use Partwel for companions Payments for business use of personal use Payments for business use of personal residence Discretionary spending account Personal services (e.g., maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain. 1b X 2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, rustess, and the CEO/Executive Director, regarding the items checked in line 1a? 1b X 3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization 's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation or companizations X Viiiten employment contract X 1a During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: X Dis x 4 During the year, did any person listed in Form 990, Part VII, Section A, l	Pa	Part I Questions Regarding Compensation					
Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. Image: Comparison of Comparison						Yes	No
Image: Second	1a			990,			
Travel for companions Payments for business use of personal residence Health or social club dues or initiation fees Discretionary spending account Personal services (e.g., maid, chauffeur, chef) b If any of the boxes on line 1 a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described abov? If "No," complete Part III to explain 1b X 2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? 2 X 3 Indicate which, if any, of the following the filing organization used to establish the compensation to establish compensation to the CEO/Executive Director, Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation committee X X 3 Indicate which, if any, of the following the filing organizations X Written employment contract X Compensation committee X Compensation committee X Compensation committee X 4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization in or a related organization X X 4 Daring the searce, list the persons and provide the applicable amounts for each item in Part III. X							
Image: Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (e.g., maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b X 2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? 2 X 3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director, but explain in Part III. X Compensation committee Image: Compensation committee Written employment contract X Compensation committee Image: Director Check all that app). Do not check any boxes for methods used by a related organization's CEO/Executive Director, but explain in Part III. Compensation committee X 4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: A A 4 Participate in, or receive payment from, an equity-based compensation arrangement? A A K b Participate in, or receive payment from, an equity-based compensation arrangement? A K			0				
Discretionary spending account Personal services (e.g., maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If 'No,' complete Part III to explain. 1b X 2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? 2 X 3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director, check all that apply. Do not check any boxes for methods used by a related organization to establish compensation consultant X Compensation committee 4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: 4a X 4 During the year, of any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. 4a X 5 Participate in, or receive payment from, a supplementari nonqualified retirement plan? 4a X 4 Participate in, or receive payment from, an equity-based compensation arrangement? 4a X 6 Participate in, or receive payment from, an equity-based compensation pay or accrue any compensation contingent on the n			-				
b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b X 2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? 2 X 3 Indicate which, if any, of the following the filling organization used to establish the compensation of the organization is CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation committee 2 X 4 Indicate which, if any, of the following the filling organization used to establish the compensation of the organization to establish the compensation committee 10 Written employment contract 1 Independent compensation consultant X Compensation survey or study X 2 During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: 4a X 4 During the year, did any of lines 4ac, list the persons and provide the applicable amounts for each item in Part III. 4b X 4 During the year, listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the reteamings of: 5a <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
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UNITED STATES

Schedule J (Form 990) 2012

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported as deferred	
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	Denents	(b)(i)-(D)	in prior Form 990	
(1) R. CRAIG KENNEDY	(i)	443,222.	50,000.	2,888.	45,000.	20,134.	561,244.	0.	
	(ii)	0.	0.	0.	0.	0.	0.	0.	
(2) NEIL SUMILAS	(i)	150,938.	0.	271.	22,543.	7,769.	181,521.	٥.	
	(ii)	0.	0.	0.	0.	0.	0.	0.	
(3) IVAN VEJVODA	(i)	215,798.	0.	105,594.	21,551.	12,133.	355,076.	0.	
	(ii)	0.	0.	0.	0.	٥.	0.	0.	
(4) IAN LESSER	(i)	216,606.	0.	59,806.	32,327.	21,321.	330,060.	0.	
SR. DIRECTOR, FOREIGN AND SECURITY P	(ii)	0.	0.	0.	0.	٥.	0.	0.	
(5) ENDERS WIMBUSH	(i)	202,796.	0.	5,112.	17,777.	10,863.	236,548.	0.	
	(ii)	0.	0.	0.	0.	0.	0.	0.	
(6) DAVID ROMLEY	(i)	180,860.	0.	379.	0.	2,308.	183,547.	0.	
VICE PRESIDENT, PARTNERSHIP AND DEVE	(ii)	Ο.	Ο.	0.	0.	٥.	0.	0.	
(7) DYMPHNA VAN DER IANS	(i)	168,476.	Ο.	346.	10,777.	10,091.	189,690.	0.	
SR. DIRECTOR FOR PUBLIC POLICY	(ii)	Ο.	٥.	0.	٥.	٥.	0.	0.	
(8) ANDREW MICHTA	(i)	171,619.	Ο.	145,082.	13,079.	21,155.	350,935.	0.	
DIRECTOR, WARSAW OFFICE	(ii)	Ο.	Ο.	0.	0.	٥.	0.	0.	
(9) STEPHEN SZABO	(i)	206,006.	Ο.	5,334.	28,172.	14,352.	253,864.	0.	
EXEC.DIRECTOR, TRANSATLANTIC ACADEMY	(ii)	Ο.	Ο.	0.	0.	٥.	0.	0.	
(10) THOMAS KLEINE-BROCKHOFF	(i)	209,047.	Ο.	966.	31,939.	17,075.	259,027.	0.	
SR. TRANSATLANTIC FELLOW	(ii)	Ο.	Ο.	0.	0.	٥.	0.	٥.	
(11) HEIKE MACKERRON	(i)	210,558.	Ο.	0.	0.	٥.	210,558.	٥.	
DIRECTOR, BERLIN OFFICE	(ii)	Ο.	Ο.	0.	0.	٥.	0.	٥.	
(12) MARK FISCHER	(i)	152,389.	0.	32,818.	15,688.	7,176.	208,071.	0.	
MANAGING DIRECTOR, EUROPEAN OFFICE	(ii) [Ο.	Ο.	0.	0.	0.	0.	0.	
	(i)								
	(ii) [
	(i)								
	(ii) [
	(i)								
	(ii)								
	(i)								
	(ii)								

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Page 2

THE	GERMAN	MARSHALL	FUND	OF	THE	

Schedule J (Form 990) 2012

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 1A: THE FOLLOWING EMPLOYEE RECEIVED TAX INDEMNIFICATION

UNITED STATES

AND GROSS-UP PAYMENTS, WHICH IS TAXABLE:

ANDREW MICHTA: \$66,142

THE FOLLOWING EMPLOYEES RECEIVED HOUSING ALLOWANCE OR RESIDENCE FOR

PERSONAL USE, WHICH IS TAXABLE:

MARK FISCHER: \$14,749

IAN LESSER: \$29,000

ANDREW MICHTA: \$37,192

IVAN VEJVODA: \$63,288

Page 3

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0011			••

(Form 990) Department of the Treasury Internal Revenue Service

Supplemental Information on Tax-Exempt Bonds

OMB No. 1545-0047

►	 Complete if the 	organizati	on an	swered '	"Yes" to l	Form 99	90, Part	IV,	line	e 24a.	Provide descriptions	,
									-			

explanations, and any additional information in Part VI. Attach to Form 990.

2012 Open to Public Inspection

Name of the organization

See separate instructions. Employer identification number

Part I

52-0954751

Bond Issues

UNITED STATES

THE GERMAN MARSHALL FUND OF THE

(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(d) Date issued (e) Issue price (f) Description of pu		(f) Description of purpos		(I) Description of purpose		(f) Description of purpose		(f) Description of purpos		(g) De	feased ((i) Po finar	
							Yes	No	Yes	No	Yes	Γ						
53-6001131	25483VDJ0	04/21/11	12,0	000,000.	SEE PART V F	OR DETAILS		x		х								
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		A			В	С				D								
		12	,000,000.															
			261,785.															
ds																		
												_						
		Yes	No	Yes	No	Yes	No	`	Yes		No							
t refunding issue?			X															
nce refunding issue? .																		
nade?			Х															
rds to support the final allocati	on of proceeds?	х																
						•												
ship, or a member of a	n LLC,	A			В	C C				D								
mpt bonds?		Yes	No x	Yes	No	Yes	No	<u> </u>	Yes	_	No	_						
/ result in private busin	ess use of		A					+				-						
			х															
	53-6001131	53-6001131 25483VDJ0 53-6001131 25483VDJ0 Image: State of the state of	53-6001131 25483VDJ0 04/21/11 Image: State of the sta	53-6001131 25483VDJ0 04/21/11 12,0 A	53-6001131 25483VDJ0 04/21/11 12,000,000. A	53-6001131 25483VDJ0 04/21/11 12,000,000.SEE PART V F A B Image: Second Se	S3-6001131 25483VDJ0 04/21/11 12,000,000. SEE PART V FOR DETAILS A B C Image: Signal American Stress	A B C 53-6001131 25483VDJ0 04/21/11 12,000,000.SEE PART V FOR DETAILS Image: State of the s	X Yes No 53-6001131 25483VDJ0 04/21/11 12,000,000.SEE PART V FOR DETAILS X Image: Signal of the second seco	A B C 33-6001131 25483 VDJ0 04/21/11 12,000,000.SEE PART V FOR DETAILS X I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I	A B C D s3-6001131 25483VDJ0 04/21/11 12,000,000.SEE PART V FOR DETAILS X X a a a a a a a a b a a a a a a a b a b a a a a a a b b b b b a	A B C D X						

52-0954751 Schedule K (Form 990) 2012 UNITED STATES Part III Private Business Use (Continued) Α В С Vas Т No Vos Т No Vas No 3a Are there any management or service contracts that may result in private

			4		D	L L	,	L	,
3a	Are there any management or service contracts that may result in private	Yes	No	Yes	No	Yes	No	Yes	No
	business use of bond-financed property?		X						
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
	counsel to review any management or service contracts relating to the financed property?								
	Are there any research agreements that may result in private business use of bond-financed property?		X						
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside								
	counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by								
	entities other than a section 501(c)(3) organization or a state or local government		%		%		%		%
5	Enter the percentage of financed property used in a private business use as a result of								
	unrelated trade or business activity carried on by your organization, another								
	section 501(c)(3) organization, or a state or local government		%		%		%		%
6	Total of lines 4 and 5		%		%		%		%
7	Does the bond issue meet the private security or payment test?		Х						
8a	Has there been a sale or disposition of any of the bond-financed property to a non-								
	governmental person other than a 501(c)(3) organization since the bonds were issued?		x						
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed		•		•				
	of		%		%		%		%
c	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections								
	1.141-12 and 1.145-2?								
9	Has the organization established written procedures to ensure that all nonqualified								
	bonds of the issue are remediated in accordance with the requirements under								
	Regulations sections 1.141-12 and 1.145-2?		x						
Par	IV Arbitrage								
	· · · · · · · · · · · · · · · · · · ·		4		В	(;	[)
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has the issuer filed Form 8038-T?		Х						
2	If "No" to line 1, did the following apply?								
а	Rebate not due yet?		х						
	Exception to rebate?	Х							
	No rebate due?		X						
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate		•						
	computation was performed								
3	Is the bond issue a variable rate issue?	Х							
	Has the organization or the governmental issuer entered into a qualified								
	hedge with respect to the bond issue?		x						
h	Name of provider								
	Term of hedge								
	Was the hedge superintegrated?								
-	Was the hedge terminated?								
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12-17-	12						301	edule K (FOI	111 990) 2012

Page 2

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Schedule K (Form 990) 2012 UNITED STATES			52-09	54751				Page 3
Part IV Arbitrage (Continued)								
		A	E	3	(>)
	Yes	No	Yes	No	Yes	No	Yes	No
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х						
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		Х						
7 Has the organization established written procedures to monitor the requirements of section 148?		x						
Part V Procedures To Undertake Corrective Action								
		A	- E	3	0))
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of								
federal tax requirements are timely identified and corrected through the voluntary								
closing agreement program if self-remediation is not available under applicable								
regulations?	х							
Part VI Supplemental Information. Complete this part to provide additional information for re	esponses to (questions or	Schedule K (see instructio	ons).		•	
SCHEDULE K, PART I, COLUMN (F)		•			,			
PURPOSE OF BONDS								
THE DISTRICT OF COLUMBIA ISSUED ITS \$12,000,000 AGGREGATE PRINCIPAL								
AMOUNT VARIABLE RATE DEMAND REVENUE BONDS (THE GERMAN MARSHALL FUND OF								
THE UNITED STATES ISSUE) SERIES 2011 (THE BONDS), AND LOANED THE								
PROCEEDS TO GMF TO FINANCE CERTAIN COSTS OF THE RENOVATION, IMPROVING,								
REMODELING AND EQUIPPING OF ITS OFFICE BUILDINGS LOCATED AT 1700 18TH								
STREET NW, AND 1744 R. ST. NW, WASHINGTON D.C.								

SCHEDULE O (Form 990 or 990-EZ)	Supplemental Information to Form 990 or 990 Complete to provide information for responses to specific questions on	-EZ	OMB No. 1545-0047
Department of the Treasury	Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ.		Open to Public
Internal Revenue Service Name of the organization		Employer	Inspection identification number
	UNITED STATES	52-095	4751
FORM 990, PART III	, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:		
GMF DOES THIS BY ST	JPPORTING INDIVIDUALS AND INSTITUTIONS WORKING IN THE		
TRANSATLANTIC SPHE	RE, BY CONVENING LEADERS AND MEMBERS OF THE POLICY		
AND BUSINESS COMMUN	NITIES, BY CONTRIBUTING RESEARCH AND ANALYSIS ON		
TRANSATLANTIC TOPI	CS, AND BY PROVIDING EXCHANGE OPPORTUNITIES TO FOSTER		
RENEWED COMMITMENT	TO THE TRANSATLANTIC RELATIONSHIP. IN ADDITION, GMF		
SUPPORTS A NUMBER (OF INITIATIVES TO STRENGTHEN DEMOCRACIES. FOUNDED IN		
1972 AS A NON-PART	ISAN, NON-PROFIT ORGANIZATION THROUGH A GIFT FROM		
GERMANY AS A PERMAN	VENT MEMORIAL TO MARSHALL PLAN ASSISTANCE, GMF		
MAINTAINS A STRONG	PRESENCE ON BOTH SIDES OF THE ATLANTIC.		
IN ADDITION TO ITS	HEADQUARTERS IN WASHINGTON, DC, GMF HAS OFFICES IN		
BERLIN, PARIS, BRUS	SSELS, BELGRADE, ANKARA, BUCHAREST, WARSAW, AND		
TUNIS. GMF ALSO HAS	S SMALLER REPRESENTATIONS IN BRATISLAVA, TURIN, AND		
STOCKHOLM.			
FORM 990, PART III	, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:		
PARTNERSHIP WAS CRI	EATED IN 2003 BY THE GERMAN MARSHALL FUND OF THE		
UNITED STATES, THE	UNITED STATES AGENCY FOR INTERNATIONAL DEVELOPMENT		
(USAID), AND THE CH	HARLES STEWART MOTT FOUNDATION.		
A PUBLIC-PRIVATE PA	ARTNERSHIP MODELED ON THE SUCCESSFUL BALKAN TRUST FOR		
DEMOCRACY, THE BLAG	CK SEA TRUST WORKS IN COLLABORATION WITH A RANGE OF		
DONORS TO PROVIDE (GRANTS TO INDIGENOUS ORGANIZATIONS WORKING TO FOSTER		
AND STRENGTHEN REG	IONAL COOPERATION, CIVIL SOCIETY, AND DEMOCRATIC		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Name of the organization THE GERMAN MARSHALL FUND OF THE	Employer identification number
UNITED STATES	52-0954751
FOUNDATIONS. BST WILL BE OPERATED AS A 10-YEAR INITIATIVE, THOUGH GMF	
REMAINS OPEN TO CONSIDERING A LONGER-TERM EFFORT.	
IN 2005, GMF LAUNCHED THE FUND FOR BELARUS DEMOCRACY IN PARTNERSHIP	
WITH USAID AND A NUMBER OF PUBLIC AND PRIVATE DONORS FROM EUROPE AND	
THE UNITED STATES. UNLIKE THE OTHER TRUSTS THAT GMF OPERATES, THE FUND	
FOR BELARUS DEMOCRACY FOCUSES ON ONLY ONE COUNTRY. THIS SINGLE-COUNTRY	
APPROACH RESPONDS TO THE PARTICULARLY DIRE SITUATION AS A FULLY-FLEDGED	
DICTATORSHIP SUPPRESSES DISSENT BRUTALLY, ARRESTS DISSIDENTS, AND	
INTIMIDATES CITIZENS IN BELARUS.	
TO SUPPORT REFORM EFFORTS IN THE MIDDLE EAST AND NORTH AFRICA, GMF, THE	

OTHER FUNDERS ANNOUNCED THE CREATION OF THE MENA PARTNERSHIP FOR

DEMOCRACY AND DEVELOPMENT IN LATE 2012. BASED IN TUNIS, TUNISIA, GMF'S

NEWEST TRUST WILL SUPPORT NON-GOVERNMENTAL ORGANIZATIONS IN NORTH

AFRICA (TUNISIA, EGYPT, AND LIBYA INITIALLY) AND EVENTUALLY THE ENTIRE

MIDDLE EAST.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:

THE PROGRAM PRODUCES VARIETY OF ACTIVITIES:

THE TRANSATLANTIC TRENDS SURVEY IS A LEADING AND WIDELY CITED ANNUAL

SURVEY OF PUBLIC OPINION IN TWELVE EUROPEAN COUNTRIES AND THE US.

FINDINGS ARE BRIEFED WIDELY TO AUDIENCES ON BOTH SIDES OF THE ATLANTIC,

AND RECEIVE EXTENSIVE MEDIA COVERAGE. THIS ACTIVITY IS NOW IN ITS 12TH

YEAR. GMF TRILATERAL DIALOGUES ARE OFF-THE-RECORD FORUMS BRING TOGETHER

LEADING OFFICIALS, EXPERTS AND OPINION SHAPERS FOR TWICE-YEARLY

Schedule O (Form 990 or 990-EZ) (2012) Name of the organization THE GERMAN MARSHALL FUND OF THE	Page 2 Employer identification number
UNITED STATES	52-0954751
DISCUSSIONS WITH CHINA, JAPAN, INDIA, TURKEY, AND ON MEDITERRANEAN	
POLICY QUESTIONS. THESE MEETINGS ENGAGE ROUGHLY 500 PARTICIPANTS EACH	
YEAR, YIELDING A STRONG TRANSATLANTIC NETWORK. IN ADDITION TO THAT, GMF	
EXPERTS PRODUCE OVER 150 PUBLICATIONS EACH YEAR, FROM BOOKS AND REPORTS	
TO OPINION PIECES. NOTABLE RECENT PRODUCTS INCLUDE A WIDELY-DEBATED	
REPORT, GLOBAL SWING STATES, OUR HIGHLY RESPECTED ON TURKEY SERIES, A	
GROUND-BREAKING SET OF STUDIES ON THE GEO-ECONOMICS OF THE WIDER	
ATLANTIC; AND IN-DEPTH ANALYSES ON THE GEOPOLITICS OF ENERGY IN ISRAEL,	
CYPRUS AND THE EASTERN MEDITERRANEAN.	
FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:	
AFRICA, THE AMERICAS AND EUROPE; AND IN-DEPTH DISCUSSIONS FOCUSING ON	
THE NEW DYNAMICS OF THE ATLANTIC BASIN IN TERMS OF SHARED VALUES,	
SOCIAL CONNECTIVITY, COMMON SECURITY CHALLENGES, ECONOMIC	
OPPORTUNITIES, AND GROWING COOPERATION BETWEEN THE FOUR ATLANTIC	
CONTINENTS. THE ATLANTIC DIALOGUES AIMS TO REDEFINE ATLANTIC	
COOPERATION AND CREATE NEW MENTAL MAPS OF THE ATLANTIC SPACE; PROMOTE	
AND ADVANCE WIDER ATLANTIC COOPERATION, AND EXPOSE THE NEXT GENERATION	
OF EMERGING LEADERS BY OFFERING THEM THE OPPORTUNITY TO ADDRESS GLOBAL	
ISSUES ON THE TRANSATLANTIC AGENDA	
BRUSSELS FORUM HAS EMERGED AS THE LEADING ANNUAL TRANSATLANTIC	
GATHERING WHERE OVER 400 OF THE BEST AND BRIGHTEST GLOBAL LEADERS FROM	
THE SPHERES OF POLITICS, INDUSTRY, AND IDEAS COME TOGETHER TO ANALYZE	
AND EXPLORE THE EVOLVING 21ST CENTURY CHALLENGES FACING DECISION-MAKERS	
IN THE UNITED STATES, EUROPE, AND AROUND THE WORLD. THIS FORUM	
SUCCEEDED TO: CREATE A UNIQUE NETWORK OF INDIVIDUALS FROM POLITICS,	

INDUSTRY, AND CIVIL SOCIETY TO EXCHANGE IDEAS AND LESSONS LEARNED TO $\frac{232212}{01\text{-}04\text{-}13}$

Schedule O (Form 990 or 990-EZ) (2012) Name of the organization THE GERMAN MARSHALL FUND OF THE UNITED STATES	Page 2 Employer identification number 52-0954751
HELP THE TRANSATLANTIC COMMUNITY ADVANCE ON GLOBAL CHALLENGES;	
TRANSPARENT AND ROBUST INTERACTION ON ISSUES RANGING FROM TRANSATLANTIC	
TRADE, INVESTMENT, SUSTAINABILITY, AND INNOVATION TO THE PROMOTION OF	
MORE DEMOCRATIC AND OPEN SOCIETIES AND A RANGE OF INTERNATIONAL	
STRATEGY ISSUES, INCLUDING REGIONAL GEOPOLITICS, ECONOMIC RESILIENCE	
AND ENERGY SECURITY; PROVIDE IN DEPTH DISCUSSIONS BETWEEN HIGH-LEVEL	
LEADERS AND BRUSSELS FORUM PARTICIPANTS THROUGH LIVELY CONVERSATIONS;	
AND CULTIVATE DIALOGUE AMONG YOUNG LEADERS ACROSS THE ATLANTIC THROUGH	
TWO MAJOR INITIATIVES: THE BRUSSELS FORUM YOUNG WRITERS AWARD AND THE	
YOUNG PROFESSIONAL SUMMIT. BRUSSELS FORUM PROMOTES AND ADVANCES	
TRANSATLANTIC COOPERATION, STRENGTHENS NETWORKS FOR LEADERS FROM	
POLITICS, INDUSTRY, MEDIA, AND THINK TANK COMMUNITY, FURTHERS IN-DEPTH	
POLICY DISCUSSIONS THROUGH BOTH CONFERENCE PANELS AS WELL AS	
OFF-THE-RECORD BILATERAL MEETINGS, EXPOSES THE NEXT GENERATION OF	
INTERNATIONAL LEADERS TO GLOBAL ISSUES FACING THE TRANSATLANTIC	
COMMUNITY, AND ENCOURAGES AND RECOGNIZES FOREIGN OR ECONOMIC POLICY	
ENTREPRENEURSHIP THROUGH THE ASMUS POLICY ENTREPRENEURSHIP FELLOWSHIP.	
FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:	
PUBLIC POLICY	
THE PUBLIC POLICY PROGRAMS AT GMF INCLUDE: (1)THE URBAN AND REGIONAL	
POLICY PROGRAM, WHICH SERVES AS A KEY RESOURCE AND NETWORK BUILDER FOR	
INDIVIDUALS AND GROUPS WHO MAKE, INFLUENCE, AND IMPLEMENT URBAN AND	
REGIONAL POLICY; (2)THE IMMIGRATION AND INTEGRATION PROGRAM, WHICH IS A	
NEUTRAL SUPPORTER OF INFORMED DECISION MAKING ABOUT IMMIGRATION AND	
INTEGRATION IN AN OFTEN CONTROVERSIAL SPACE; AND (3)THE ENERGY &	
SOCIETY PROGRAM, WHICH AIMS TO ADVANCE TRANSATLANTIC LEADERSHIP ON	
³²²¹² 1-04-13 74	Schedule O (Form 990 or 990-EZ) (2012

Name of the organization THE GERMAN MARSHALL FUND OF THE UNITED STATES	Employer identification number 52-0954751
SCALABLE AND INNOVATIVE POLICY AND BUSINESS SOLUTIONS TO ACHIEVE A	
SECURE, AFFORDABLE, AND LOW-CARBON ENERGY FUTURE, REDUCE THE RISKS OF	
CLIMATE CHANGE, AND CONSERVE NATURAL RESOURCES.	
GMF'S URBAN AND REGIONAL POLICY PROGRAM FACILITATES A SUSTAINABLE	
NETWORK OF GLOBALLY AWARE AND LOCALLY ENGAGED LEADERS BY PROMOTING THE	
TRANSATLANTIC EXCHANGE OF KNOWLEDGE AND THE INCUBATION OF INNOVATIVE	
SOLUTIONS FOR CURRENT URBAN AND REGIONAL CHALLENGES. IT PRIMARILY DOES	
THIS BY COACHING AND CONNECTING URBAN POLICY LEADERS AND CHAMPIONING	
THEIR SUCCESSES. IN CALENDAR YEAR 2013, THE PROGRAM ORGANIZED AND	
EXECUTED 14 MULTIDAY EVENTS IN CITIES AND PUBLISHED 7 POLICY BRIEFS ON	
TOPICS IMPORTANT TO POLICY PRACTITIONERS IN NORTH AMERICA AND EUROPE ON	
TOPICS RANGING FROM BICYCLE INFRASTRUCTURE AND PUBLIC SPACE DESIGN TO	
THE LESSONS THAT GERMAN AND AMERICAN CITIES CAN LEARN FROM ONE ANOTHER	
ON CIVIC ENGAGEMENT.	
GMF'S IMMIGRATION AND INTEGRATION PROGRAM DEVELOPS, INFORMS, AND	
SUPPORTS COLLABORATION AMONG LEADERS IN THE IMMIGRATION AND INTEGRATION	
POLICY FIELD BY PROVIDING CAPACITY TRAINING FOR YOUNG LEADERS,	
SUPPORTING POLICY ANALYSIS THAT CAN DRIVE INFORMED DECISION-MAKING, AND	
BRINGING POLICYMAKERS AND OTHER RELEVANT STAKEHOLDERS TOGETHER TO	
EXCHANGE BEST PRACTICES AND DEVELOP POLICY VISIONS. THE IMMIGRATION	
PROGRAM OPERATES ON THE LOCAL, NATIONAL, AND INTERNATIONAL LEVELS. AS A	
NON-PARTISAN ORGANIZATION, GMF PROVIDES A NEUTRAL SPACE FOR A TOPIC	
THAT OFTEN SPARKS CONTENTIOUS DEBATES. IN 2013, THE PROGRAM CONDUCTED	
FOUR WORKSHOPS AND ROUNDTABLES FOR LOCAL STAKEHOLDERS AND NGOS ON HOW	
TO ESTABLISH A WELCOMING CLIMATE IN CITIES TO LEVERAGE THE POTENTIAL OF	
MIGRANTS FOR THE SOCIAL AND ECONOMIC DEVELOPMENT OF THE WHOLE CITY,	

Name of the organization THE GERMAN MARSHALL FUND OF THE UNITED STATES	Employer identification number 52-0954751
	52 075 1 751
JOINTLY COORDINATED ONE TRAINING FOR YOUNG POLICYMAKERS OR ASPIRING	
POLICYMAKERS FROM UNDERREPRESENTED MINORITY AND MIGRATION BACKGROUNDS	
FROM EUROPE AND THE UNITED STATES TO PROVIDE TOOLS AND INSIGHTS HOW TO	
RUN FOR POLITICAL OFFICE, GAUGED PUBLIC OPINION ON MIGRATION AND	
INTEGRATION ISSUES IN 13 COUNTRIES PUBLISHED IN A TRANSATLANTIC TRENDS	
KEY FINDINGS REPORT, AND ESTABLISHED THE MIGRATION STRATEGY GROUP ON	
GLOBAL COMPETITIVENESS UNDER THE CHAIRMANSHIP OF THE SWEDISH MINISTER	
FOR MIGRATION AND ASYLUM POLICY, TOBIAS BILLSTROM, BRINGING TOGETHER	
HIGH LEVEL POLICY STAKEHOLDERS TO ENGAGE IN A MORE COHERENT THINKING	
ABOUT MIGRATION AND DEVELOPMENT POLICIES.	
GMF'S ENERGY & SOCIETY PROGRAM AIMS TO ADVANCE TRANSATLANTIC LEADERSHIP	
ON SCALABLE POLICY AND BUSINESS SOLUTIONS TO REDUCE THE RISKS OF	
CLIMATE CHANGE AND ACHIEVE A LOW-CARBON, SECURE, AND AFFORDABLE ENERGY	
FUTURE, WHILE CONSERVING NATURAL RESOURCES. THE PROGRAM WORKS TO	
SUPPORT TRANSATLANTIC COOPERATION ON U.S. AND EU DOMESTIC CLIMATE AND	
ENERGY POLICIES AND INTERNATIONAL CLIMATE AND ENERGY COOPERATION MORE	
BROADLY. THIS WORK IS EXEMPLIFIED IN THE PROGRAM'S SIGNATURE	
INITIATIVE, THE ENERGY TRANSITION FORUM (ETF). THE ETF PROVIDES A	
REGULAR VENUE FOR OPEN, STRUCTURED, AND FACT BASED DIALOGUE AMONG	
SENIOR LEADERS FROM THE UNITED STATES AND EUROPE ABOUT THE MARKET	
CONDITIONS AND POLICY FRAMEWORKS NEEDED FOR A TIMELY TRANSITION TO A	
SECURE, AFFORDABLE, AND LOW-CARBON ENERGY FUTURE. GMF BELIEVES THAT	
TRANSATLANTIC COOPERATION ON THESE ISSUES IS BOTH MUTUALLY BENEFICIAL	
AND ESSENTIAL FOR GLOBAL LEADERSHIP TO AVOID DANGEROUS CLIMATE CHANGE.	
FINALLY, GMF BELIEVES THAT INTERNATIONAL PROGRESS ON CLIMATE AND ENERGY	
POLICY DEPENDS ON THE BROADENING OF THE DEBATE AWAY FROM A NARROW FOCUS	
ON ENVIRONMENTAL POLICY TO SOMETHING THAT INFORMS ALL SOCIAL, ECONOMIC,	

Schedule O (Form 990 or 990-EZ) (2012) Name of the organization THE GERMAN MARSHALL FUND OF THE	Page : Employer identification number
UNITED STATES	52-0954751
AND FOREIGN POLICY. THE ENERGY & SOCIETY PROGRAM HELD A MULTITUDE OF	
EVENTS THROUGH 2013 ACROSS EUROPE AND IN WASHINGTON, DC ON A RANGE OF	
TOPICS INCLUDING NATURAL GAS MARKETS, LEADERSHIP IN THE ENERGY SECTOR,	
AND HYDROCARBON MANAGEMENT IN THE EASTERN MEDITERRANEAN REGION. SEVERAL	
PAPERS ON ENERGY SECURITY, INNOVATION IN THE ENERGY SECTOR, AND THE	
GLOBAL TRADE IMPLICATIONS OF A CARBON TAX WERE PUBLISHED IN 2013.	
EXPENSES \$ 3,388,712. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0.	
TRANSATLANTIC ACADEMY	
THE THEME FOR THE ACADEMY'S FIFTH YEAR (2012-2013 ACADEMIC YEAR) WAS	
THE FUTURE OF THE WESTERN LIBERAL ORDER. DURING THE YEAR, THE ACADEMY	
EXAMINED A WIDE RANGE OF TOPICS INCLUDING THE RISE OF A NEW	
AUTHORITARIANISM FROM OUTSIDE THE WESTERN COMMUNITY, CHALLENGES TO	
WESTERN LIBERAL DEMOCRATIC SOCIETIES FROM WITHIN AND THE NEW HOPES AND	
FEARS RAISED BY THE WAVE OF CHANGE IN THE MIDDLE EAST AND BEYOND. THE	
ACADEMY PUBLISHED NUMEROUS POLICY REPORTS AND PAPERS THROUGHOUT THE	
YEAR, INCLUDING ITS ANNUAL CAPSTONE COLLABORATIVE REPORT. THIS YEAR'S	
REPORT, THE DEMOCRATIC DISCONNECT: CITIZENSHIP AND ACCOUNTABILITY IN	
THE TRANSATLANTIC COMMUNITY, WAS RELEASED IN MAY 2013. IT OFFERS	
GROUNDBREAKING ORIGINAL ANALYSIS AND POLICY RECOMMENDATIONS, RECEIVED	
ACCOLADES FROM CRITICAL PLAYERS WITHIN THE U.S. AND GERMAN GOVERNMENTS,	
AND GARNERED A GREAT DEAL OF MEDIA COVERAGE, PARTICULARLY IN	
WASHINGTON.	
WASHINGTON POST COLUMNIST E.J. DIONNE DREW HEAVILY ON THE REPORT IN HIS	
MAY 19 OP-ED "POLITICAL DYSFUNCTION SPELLS TROUBLE FOR DEMOCRACIES,"	

CALLING IT "A SOBER REPORT BY A GROUP OF DISTINGUISHED ACADEMICS." ON

Schedule O (Form 990 or 990-EZ) (2012)	
Name of the organization THE GERMAN MARSHALL FUND OF THE UNITED STATES	Employer identification numbe 52-0954751
MAY 28, TA SENIOR FELLOW SEYLA BENHABIB WAS INVITED TO APPEAR ON	
NATIONAL PUBLIC RADIO'S "THE DIANE REHM SHOW" TO DISCUSS THE REPORT	
WITH E.J. DIONNE AND MOISES NAIM. THE GLOBAL RESOURCE NEXUS AND ACADEMY	
DISSEMINATION EVENTS WERE ALSO COVERED OR CITED BY THE HAMBURGER	
ABENDBLATT, DIE WELT, FOREIGN POLICY MAGAZINE, THE GLOBE AND MAIL, THE	
CHRISTIAN SCIENCE MONITOR, AND THE HUFFINGTON POST.	
THE TRANSATLANTIC ACADEMY'S DISSEMINATION EFFORTS FOR THE 2012-2013	
FELLOWSHIP YEAR SAW ACADEMY FELLOWS HOLD EVENTS IN WASHINGTON, BERLIN,	
HAMBURG, WARSAW, ISTANBUL, AND BRUSSELS IN THE SPRING OF 2013. EACH	
YEAR, ACADEMY AND STAFF ORGANIZE AND PARTICIPATE IN MORE ACADEMIC AND	
POLICY EVENTS IN THE UNITED STATES, EUROPE, AND CANADA, INCREASING THE	
EXPOSURE OF THE ONGOING WORK OF THE ACADEMY. THE NUMBER OF INTERVIEW	
REQUESTS, FELLOWS BEING QUOTED IN PUBLICATIONS, AND REPORTS, PAPERS,	
AND OP-ED PIECES WRITTEN BY FELLOWS HAS CONTINUED TO INCREASE OVER THE	
YEARS.	
EXPENSES \$ 1,323,099. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0.	
CONGRESSIONAL AFFAIRS PROGRAM	
THE CONGRESSIONAL AFFAIRS PROGRAM AT GMF INFORMS AND EDUCATES MEMBERS	
OF THE U.S. CONGRESS AND THEIR STAFF ON TRANSATLANTIC AFFAIRS. IT DOES	
THIS THROUGH CONVENING REGULAR BRIEFINGS ON CAPITOL HILL WITH VISITING	
SENIOR POLICYMAKERS, BRINGING MEMBERS OF CONGRESS TO PARTICIPATE IN	
HIGH-LEVEL PANEL DISCUSSIONS AT MAJOR GMF CONFERENCES, AND CREATING	

NETWORKING AND DIALOGUE OPPORTUNITIES.

NOTABLY, IN JUNE 2013 GMF'S CONGRESSIONAL AFFAIRS PROGRAM LAUNCHED THE

Name of the organization THE GERMAN MARSHALL FUND OF THE UNITED STATES	Employer identification number 52-0954751
RICHARD G. LUGAR INSTITUTE FOR DIPLOMACY AND CONGRESS, WHICH SUPPORTS	
ROBUST COMMUNICATION BETWEEN MEMBERS OF CONGRESS AND THE FOREIGN	
DIPLOMATIC COMMUNITY IN WASHINGTON. SENATOR LUGAR WAS JOINED BY U.S.	
SECRETARY OF STATE JOHN KERRY, SENATOR BOB CORKER (RANKING MEMBER OF	
THE SENATOR FOREIGN RELATIONS COMMITTEE), AND A HOST OF OTHER MEMBERS	
OF THE SENATE AND HOUSE TO CELEBRATE THE NEW INSTITUTE WITH THE	
AMBASSADORS OF FOUNDING COUNTRY MEMBERS MOROCCO AND MONTENEGRO. THE	
LUGAR INSTITUTE HAS THUS FAR CONVENED SEVERAL HIGH-LEVEL AMBASSADORIAL	
DIALOGUES ON NATO, ENERGY SECURITY, AND U.SAFRICA RELATIONS.	
GMF'S ANNUAL PARLIAMENTARY EXCHANGE CONFERENCE IN PARTNERSHIP WITH THE	
ROBERT BOSCH FOUNDATION CELEBRATED ITS 9TH ANNIVERSARY WITH A	
SUCCESSFUL CONGRESS-BUNDESTAG FORUM IN GERMANY IN FEBRUARY 2013. FOUR	
MEMBERS OF THE HOUSE AND NINE MEMBERS OF THE GERMAN BUNDESTAG	
PARTICIPATED IN THE CLASSIC CONFERENCE. THE PROJECT WAS ALSO	
SUCCESSFULLY EXPANDED IN 2013 TO INCLUDE A STUDY TOUR TO MOROCCO FOR	
MEMBERS IN JANUARY 2013 AND A STUDY TOUR TO BERLIN FOR CHIEFS OF STAFF	
ON THE EVE OF GERMANY'S FEDERAL ELECTIONS	
EXPENSES \$ 755,154. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0.	
TRANSATLANTIC LEADERSHIP INITIATIVES	
TRANSATLANTIC LEADERSHIP INITIATIVES (TLI) HAS PIONEERED THE FIELD OF	
EXPERIENTIAL LEADERSHIP DEVELOPMENT PROGRAMMING AND HAS PREPARED	
EMERGING LEADERS TO ASSUME POSITIONS OF AUTHORITY IN THE TRANSATLANTIC	
SPHERE. TLI EXCELS AT BUILDING LEADERSHIP NETWORKS THAT REMAIN	
CONNECTED AND COLLABORATE ON SOLUTIONS TO TRANSATLANTIC CHALLENGES. THE	
ALUMNI NETWORK ACROSS ALL PROGRAMS NUMBERS CLOSE TO 3,000 MEMBERS. 232212	Sebadula O (Farm 000 at 000 EZ) (004

Name of the organization THE GERMAN MARSHALL FUND OF THE	Employer identification number
UNITED STATES	52-0954751
TLI'S MARSHALL MEMORIAL FELLOWSHIP PROVIDES A UNIQUE OPPORTUNITY FOR	
EMERGING LEADERS FROM THE UNITED STATES AND EUROPE TO TRAVEL, MEET WITH	
A RANGE OF DISTINGUISHED LEADERS, AND BUILD AN UNDERSTANDING OF THE	
OTHER SIDE OF THE ATLANTIC. 75 AWARDS ARE MADE YEARLY ACROSS 21	
SELECTION SITES THAT SPAN 39 COUNTRIES. THE MANFRED WORNER SEMINAR	
BRINGS TOGETHER 30 YOUNG AMERICANS AND GERMANS ANNUALLY TO EXAMINE	
GERMAN AND WIDER EUROPEAN SECURITY POLICY. THE ASMUS POLICY	
ENTREPRENEURS FELLOWSHIP BRINGS 2-3 AMERICAN AND EUROPEAN POLICY	
PRACTITIONERS TOGETHER TO ADVANCE POLICY QUESTIONS AND TO FRAME	
INNOVATIVE ALTERNATIVES TO SHARED CHALLENGES. THE LEADERSHIP DIVERSITY	
& INCLUSION SHAPES AND SHARES DIVERSITY AND INCLUSION BEST PRACTICES	
ACROSS THE ATLANTIC TO DEVELOP DIVERSE LEADERS WHO ARE COMMITTED TO	
MORE INCLUSIVE SOCIETIES. IT HAS ESTABLISHED THE TRANSATLANTIC	
INCLUSION LEADERS NETWORK, AN INNOVATIVE LEADERSHIP PROGRAM FOR YOUNG	
DIVERSE ELECTED LEADERS FROM THE U.S. AND EUROPE. THE BILBAO URBAN	
INNOVATION & LEADERSHIP DIALOGUES EXPLORES HOW CITIES AND REGIONS CAN	
PURSUE LOCAL ECONOMIC GROWTH AND SUSTAINABILITY BY BECOMING MORE	
GLOBALLY ENGAGED. 100 PARTICIPANTS WILL ATTEND THE DIALOGUES IN JUNE	
2014. THE TRANSATLANTIC LEADERSHIP SEMINARS OFFER A ONE WEEK IMMERSIVE	
COURSE IN EFFECTIVE LEADERSHIP SET IN REGIONS OF THE GLOBE THAT HAVE	
RECENTLY UNDERGONE RAPID CHANGE. TLI ALSO OFFERS 1-2 DAY ISSUE BASED	
PROGRAMS AND SEMINARS FOR LEADERS WHO HAVE COMPLETED A GMF FELLOWSHIP	
THAT KEEP THEM CONNECTED AND PROVIDE FOR THEIR LEADERSHIP DEVELOPMENT	
NEEDS.	
EXPENSES \$ 1,904,370. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0.	

Name of the organization THE GERMAN MARSHALL FUND OF THE UNITED STATES	Employer identification numbe 52-0954751
	52 0554751
EXPENSES \$ 3,206,882. INCLUDING GRANTS OF \$ 151,057. REVENUE \$ 0.	
FORM 990, PART V, LINE 4B, LIST OF FOREIGN COUNTRIES:	
GERMANY, FRANCE, BELGIUM, ROMANIA,	
TURKEY, POLAND, TUNISIA, SERBIA	
FORM 990, PART VI, SECTION B, LINE 11: PRIOR TO FILING THE 990 WITH THE	
IRS, THE GERMAN MARSHALL FUND'S REVIEW OF THE 990 IS CONDUCTED BY THE	
OFFICERS OF THE ORGANIZATION (PRESIDENT, MANAGING DIRECTOR OF EXECUTIVE	
OFFICE, AND CHIEF FINANCIAL OFFICER), AND BOARD OF TRUSTEES.	
FORM 990, PART VI, SECTION B, LINE 12C: GERMAN MARSHALL FUND HAS A WRITTEN	
CONFLICT OF INTEREST POLICY AND ALL TRUSTEES, OFFICERS, AND EMPLOYEES ARE	
REQUIRED TO READ AND SIGN THE POLICY. THIS POLICY IS INTENDED TO HELP	
IDENTIFY SITUATIONS THAT PRESENT POTENTIAL CONFLICT OF INTERESTS AND TO	
PROVIDE PROCEDURES TO ADDRESS ANY POTENTIAL CONFLICTS. ADDITIONALLY, EACH	
TRUSTEE, OFFICER, AND EMPLOYEE IS REQUIRED TO ANNUALLY SIGN A STATEMENT	
AFFIRMING THE (1) RECEIPT OF THE CONFLICT OF INTEREST POLICY; (2) HAS READ	
AND UNDERSTANDS THE POLICY; AND (3) AGREES TO COMPLY WITH THE POLICY. ALL	
DECISIONS ARE PROPERLY DOCUMENTED.	
FORM 990, PART VI, SECTION B, LINE 15: GERMAN MARSHALL FUND USES BOTH A	
COMPENSATION SYSTEM AND COMPARABILITY DATA TO DETERMINE COMPENSATION FOR	

WORTH OF THE POSITION COMPARABLE TO SIMILAR POSITIONS OF OTHER LOCAL

ORGANIZATIONS. THE SYSTEM ALSO EVALUATES THE RELATIVE WORTH OF EACH

POSITION WHEN COMPARING THE REQUIRED LEVEL OF JOB COMPETENCIES AND FORMAL

TRAINING AND EXPERIENCE. SENIOR MANAGEMENT AND HUMAN RESOURCES PERFORMS AN

Name of the organization THE GERMAN MARSHALL FUND OF THE UNITED STATES		Employer identification numbe 52-0954751
UNITED STATES		J2-09J47J1
ANNUAL REVIEW OF ALL COMPENSATION. ADDITIONALLY, THE	COMPENSATION	
COMMITTEE OF THE BOARD OF TRUSTEES, REVIEWS AND APPRO	VES COMPENSATION FOR	
THE OFFICERS OF THE ORGANIZATION.		
FORM 990, PART VI, SECTION C, LINE 19: GERMAN MARSHAL	L FUNDS MAKES	
AVAILABLE ITS GOVERNING DOCUMENTS, AUDITED FINANCIAL	STATEMENTS, AND	
CONFLICT OF INTEREST POLICY AVAILABLE TO THE GENERAL	PUBLIC UPON REQUEST.	
FORM 990, PART IX, LINE 11G, OTHER FEES:		
OTHER PROFESSIONAL SERVICES:		
PROGRAM SERVICE EXPENSES	4,710,597.	
MANAGEMENT AND GENERAL EXPENSES	179,694.	
FUNDRAISING EXPENSES	0.	
TOTAL EXPENSES	4,890,291.	
TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL	A 4,890,291.	
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:		
FOREIGN CURRENCY EXCHANGE LOSS	-75,305.	
REFUNDS FROM EXPIRED GRANTS	-85,548.	
FDN NET ASSETS	955.	
TOTAL TO FORM 990, PART XI, LINE 9	-159,898.	
FORM 990, PART XII, LINE 2C		
THE PROCESS FOR OVERSEEING THE AUDIT OF THE FINANCIAL	STATEMENTS AND	
SELECTION OF AN INDEPENDENT ACCOUNTANT THAT AUDITED T	HE FINANCIAL	
STATEMENTS HAS BEEN CONSISTENT WITH PRIOR YEARS.		

Schedule O (Form 990 or 990-EZ) (2012) Name of the organization THE GERMAN MARSHALL FUND OF THE	Employer identification numbe
UNITED STATES	52-0954751
ORM 990, PART I, COLUMN A	
THE ORGANIZATION ADOPTED A DIFFERENT AND DETAILED APPROACH TO COMPLETE	
PART IX, STATEMENT OF FUNCTIONAL EXPENSE, OF 2012 FORM 990 TO BETTER	
REPRESENT ITS NATURAL CLASSIFICATION OF EXPENSES. THEREFORE, THE	
DRGANIZATION MADE THE FOLLOWING ADJUSTMENT ON PRIOR YEAR COLUMN OF PART	
I OF 2012 FORM 990 TO BE CONSISTENT WITH CURRENT YEAR CHANGES:	
LINE 15 (SALARIES, OTHER COMPENSATION, EMPLOYEE BENEFITS) INCREASED	
\$7,639,603 TO \$14,225,769 AND LINE 17 (OTHER EXPENSES) DECREASED	
\$7,639,603 TO \$17,327,031.	

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

Attach to Form 990. See separate instructions.

Name	of the or	ganization
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Department of the Treasury Internal Revenue Service

SCHEDULE R

(Form 990)

UNITED STATES

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

THE GERMAN MARSHALL FUND OF THE

Employer identification number

Schedule R (Form 990) 2012

52-0954751

Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)

(a)	(b)	(c)	(d)	(e)	(f)
Name, address, and EIN (if applicable)	Primary activity	Legal domicile (state or	Total income	End-of-year assets	Direct controlling
of disregarded entity		foreign country)			entity
1700 18TH STREET, LLC - SINGLE MEMBER LLC -					
52-0954751, 1744 R STREET, NW, WASHINGTON,					THE GERMAN MARSHALL
DC 20009	REAL ESTATE	DISTRICT OF COLUMBIA	٥.	5,820,981.	FUND OF UNITED STATES
THE TRANSATLANTIC FOUNDATION - 98-1154381	PROMOTE GREATER COOPERATION				
RUE DE LA LOI 155	AND UNDERSTANDING BETWEEN				THE GERMAN MARSHALL
BRUSSELS, BELGIUM 1040	THE U.S. AND EUROPE	BELGIUM	206,195.	142,990.	FUND OF UNITED STATES
]				
	1				

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt Part II organizations during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	cont	g) 512(b)(13) rolled ity?
				501(c)(3))		Yes	No

OMB No. 1545-0047 2012 Open to Public Inspection Schedule R (Form 990) 2012 UNITED STATES

52-0954751

Page 2

Part III	Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more relate
Fartin	organizations treated as a partnership during the tax year.)

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	rect controlling entity Predominant income (related, unrelated, excluded from tax under sections 512-514) Share of total income Shar		Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Genera manag partne	or Percentage ownership			
		country)		sections 512-514)		455615	Yes	No	K-1 (Form 1065)	Yesl	lo
	1										
	1										
	1										

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	Sec 512(t contr ent	i) tion b)(13) rolled ity?
		country)				400010			No

THE	GERMAN	MARSHALL	FUND	OF	THE
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Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)

Schedule R (Form 990) 2012 UNITED STATES

Not	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No						
1	During the tax year, did the organization engage in any of the following transaction	s with one or more r	elated organizations listed	in Parts II-IV?		100							
a	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a								
b	Gift, grant, or capital contribution to related organization(s)				1b								
c	Gift, grant, or capital contribution from related organization(s)				1c								
	Loans or loan guarantees to or for related organization(s)				1d								
	Loans or loan guarantees by related organization(s)				1e								
f	Dividends from related organization(s)				1f								
					1g								
h	 b Purchase of assets from related organization(s) 												
i	Exchange of assets with related organization(s)				1i								
i	Lease of facilities, equipment, or other assets to related organization(s)				1j								
•	, , , , , , , , , , , , , , , , , , ,												
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		í –						
Т	Performance of services or membership or fundraising solicitations for related orga	anization(s)			11		í						
	h Purchase of assets from related organization(s) 11 i Exchange of assets with related organization(s) 11 j Lease of facilities, equipment, or other assets to related organization(s) 11 k Lease of facilities, equipment, or other assets from related organization(s) 11 l Performance of services or membership or fundraising solicitations for related organization(s) 11 m Performance of services or membership or fundraising solicitations by related organization(s) 11 m Performance of services or membership or fundraising solicitations by related organization(s) 11 m Performance of services or membership or fundraising solicitations by related organization(s) 11 n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) 11 n Sharing of paid employees with related organization(s) 11 p Reimbursement paid to related organization(s) for expenses 11 q Reimbursement paid by related organization(s) for expenses 11 r Other transfer of cash or property to related organization(s) 11												
	n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)												
р	Reimbursement paid to related organization(s) for expenses				1p								
q	Reimbursement paid by related organization(s) for expenses				1q		í – – –						
r	Other transfer of cash or property to related organization(s)				1r		1						
	Other transfer of cash or property from related organization(s)				1s		í						
2	If the answer to any of the above is "Yes," see the instructions for information on w	vho must complete t	his line, including covered	relationships and transaction thresholds.									
	(a)	(b)	(c)	(d)									
	Name of other organization	Transaction	Amount involved	Method of determining amount in	volved								
		type (a-s)											
(1)													
(2)													
(3)													
(4)													
(5)													
(6)													

Page 3

Schedule R (Form 990) 2012 UNITED STATES

Page 4

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under section 512-514)	(e) Are a partners 501(c) orgs) all s sec.)(3) :.?	(f) Share of total income	(g) Share of end-of-year assets	Dispr tior alloca	n) opor- nate tions? No	(j) Genera manag partn Yes	al or f ging er?	(k) Percentage ownership
									110			

Schedule R (Form 990) 2012

	The GENERAL MAKSALL FUND OF THE		
Schedule R	(Form 990) 2012 UNITED STATES Supplemental Information	52-0954751	Page 5
Part VII	Supplemental Information		
	Complete this part to provide additional information for responses to questions on Schedule R (see inst	ructions).	
		,	

2012 DEPRECIATION AND AMORTIZATION REPORT

FORM 990 PAGE 10

990	
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FORM 95	90 PAGE 10		990												
Asset No.	Description	Date Acquired	Method	Life	C o r v	Line No.	Unadjusted Cost Or Basis	Bus % Excl	Section 179 Expense	* Reduction In Basis	Basis For Depreciation	Beginning Accumulated Depreciation	Current Sec 179 Expense	Current Year Deduction	Ending Accumulated Depreciation
	BUILDINGS														
3	BUILDING 1744 R STREET	VARIOUS	SL	39.00	MM	16	5,963,975.				5,963,975.	L,503,794.		149,099.	1,652,893.
4	BUILDING 1700 18TH STREET	VARIOUS	SL	39.00	ММ	16	5,041,535.				5,041,535.	L,008,307.		126,038.	1,134,345.
5	BUILDING IMPROV, 1744 R STREET	VARIOUS	SL	39.00	MM	16	6,298,440.				6,298,440.	1,044,651.		158,619.	1,203,270.
	* 990 PAGE 10 TOTAL BUILDINGS						17303950.				17303950.	3,556,752.		433,756.	3,990,508.
	FURNITURE & FIXTURES														
1	FURNITURE AND EQUIPMENT	VARIOUS	SL	5.00		16	2,909,172.				2,909,172.	1,839,632.		364,892.	2,204,524.
	* 990 PAGE 10 TOTAL FURNITURE & FIXTURES						2,909,172.				2,909,172.	1,839,632.		364,892.	2,204,524.
	LAND														
6	LAND 1744 R STREET	VARIOUS	L				300,000.				300,000.			0.	
7	LAND 1700 18TH STREET	VARIOUS	L				937,440.				937,440.			٥.	
	* 990 PAGE 10 TOTAL LAND						1,237,440.				1,237,440.	٥.		0.	0.
	MANAGEMENT AND GENERAL														
2	LEASEHOLD IMPROVEMENTS	VARIOUS	SL	15.00		16	4,415.				4,415.	4,415.		٥.	4,415.
8	BUILDING 1700 RENOVATION	VARIOUS	SL	39.00	ММ	16	7,380,228.				7,380,228.			158,794.	158,794.
	* 990 PAGE 10 TOTAL MANAGEMENT AND GENERAL						7,384,643.				7,384,643.	4,415.		158,794.	163,209.
	* GRAND TOTAL 990 PAGE 10 DEPR						28835205.				28835205.	5,400,799.		957,442.	6,358,241.

228111 05-01-12

* ITC, Salvage, Bonus, Commercial Revitalization Deduction, GO Zone

Depart	990-T		Exempt Organization Bus (and proxy tax und	ler se	ction 6033(e))			OMB No. 1545-0687
	I Revenue Service	For c	alendar year 2012 or other tax year beginning JUN 1,		, and ending MA	Y 31, 2013		501(c)(3) Organizations Only over identification number
AL	Check box if address changed		Name of organization (Check box if name of THE GERMAN MARSHALL FUND OF THE	nanged	and see instructions.)		(Empl	oyees' trust, see ctions.)
		Drint	UNITED STATES		52-0954751			
	empt under section	Print or	Number, street, and room or suite no. If a P.O. bo	v ooo in	otructiono			ated business activity codes
	408(e) 220(e)	Туре	1744 R. STREET, NW	x, see in	structions.			structions)
-	$]408A \qquad 530(a)$		City or town, state, and ZIP code				-	
-]400A []530(a)]529(a)		WASHINGTON, DC 20009		90000	0		
	,	E Grou	p exemption number (see instructions)				P	•
	end of year		k organization type \blacktriangleright x 501(c) corporatio	n	501(c) trust	401(a) trust		Other trust
	199,116,813.							
H De		n's prim	ary unrelated business activity. Þ PARTNERSHI	P INV	ESTMENTS			
-			poration a subsidiary in an affiliated group or a pare				Ye	s X No
			tifying number of the parent corporation.		, , , , , , , , , , , , , , , , , , , ,			
			DEBORAH R. IWIG		Telepho	one number 🕨 2	02-68	3-2650
Pa	rt I Unrelate	d Tra	de or Business Income		(A) Income	(B) Expense		(C) Net
1a	Gross receipts or sal	es						
b	Less returns and allo	wances	c Balance ►	1c				
2	Cost of goods sold (Schedule	A, line 7)	2				
3	Gross profit. Subtrac	t line 2 f	rom line 1c	3				
4 a	Capital gain net incor	ne (attac	h Schedule D)	4a	9,132.			9,132.
b	Net gain (loss) (Form	n 4797, F	Part II, line 17) (attach Form 4797)	4b				
C	Capital loss deductio	n for tru	sts	4c				
			ips and S corporations (attach statement)	5	-106,921.	STMT 1		-106,921.
				6				
			me (Schedule E)	7				
		-	and rents from controlled organizations (Sch. F) $_{\cdots}$	8				
			on 501(c)(7), (9), or (17) organization					
				9				
			me (Schedule I)	10				
			e J)	11				
			is; attach statement)	12	07 700			07.700
13 Pa			gh 12 ot Taken Elsewhere (see instructions fo		-97,789.			-97,789.
га			utions, deductions must be directly connecte			income)		
14			rectors, and trustees (Schedule K)				14	
15							15	
16	Repairs and mainter	nance					16	
17							17	
18							18	
19							19	250.
20	Charitable contribut	ions (se	e instructions for limitation rules)				20	
21			562)					
22			n Schedule A and elsewhere on return				22b	
23							23	
24	Contributions to def	ferred co	mpensation plans				24	
25	Employee benefit pr	rograms					25	
26	Excess exempt expe	enses (S	chedule I)				26	
27	Excess readership of	costs (Sc	hedule J)				27	
28	Other deductions (a	ttach sta	tement)				28	
29			les 14 through 28				29	250.
30			ncome before net operating loss deduction. Subtrac				30	-98,039.
31			n (limited to the amount on line 30)				31	0.
32			ncome before specific deduction. Subtract line 31 f				32	-98,039.
33			y \$1,000, but see instructions for exceptions)				33	1,000.
34			able income. Subtract line 33 from line 32. If line					00 030
00070	יו גבוט טו ווווש גע						34	-98,039.

THE GERMAN MARSHALL FUND OF THE

Form 990-T	(2012)	UNITED STATES						52-095475	1			Page 2	
Part II	I T	ax Computation											
		izations taxable as corporati	ons (see inst	ructions for tax co	mouta	tion).							
	-	olled group members (section	•			·	s and						
		your share of the \$50,000, \$2		,									
a				3,323,000 laxable	I								
		\$	(2) <u></u>			(3) \$							
		organization's share of: (1) A											
	(2) A	dditional 3% tax (not more tha	in \$100,000)			\$							
C	Incom	ie tax on the amount on line 34	4					►	35c			٥.	
36		s taxable at trust rates (see in		• • •									
		Tax rate schedule or	Schedule D (Form 1041)				►	36				
37		tax (see instructions)							37				
		ative minimum tax							38				
		Add lines 37 and 38 to line 35							39			0.	
		ax and Payments	,										
		in tax credit (corporations atta	ch Form 111	8 [•] trusts attach For	rm 11	16)	40a						
		al business credit. Attach Forr											
		for prior year minimum tax (a											
		credits. Add lines 40a through							40e				
41	Subtra	act line 40e from line 39				·····			41			0.	
42	Other	taxes. Check if from: 🛄 Fo	rm 4255 🕒	Form 8611 L	_ For	m 8697 🛄 Forr	n 8866 🛄 Other	(attach statement)	42				
43	Total	tax. Add lines 41 and 42							43			٥.	
44 a	Paym	ents: A 2011 overpayment cre	edited to 201	2			44a	440.					
b	2012	estimated tax payments					44b						
		eposited with Form 8868											
d	Foreic	n organizations: Tax paid or w	vithheld at so	urce (see instructio	ons)		44d						
	e Backup withholding (see instructions) 44e f Credit for small employer health insurance premiums (Attach Form 8941) 44f												
	g Other credits and payments:												
9		Form 4136				Total							
45				Other					45			440	
45	Total	payments. Add lines 44a thro	ugn 44g						45			440.	
		ated tax penalty (see instruction							46				
		ue. If line 45 is less than the to							47				
		ayment. If line 45 is larger that							48			440.	
-	_	the amount of line 48 you war						efunded 🕨 🕨	49			0.	
Part V		Statements Regardir	ng Certa	in Activities a	and	Other Inform	ation (see instru	uctions)					
1 At ar	ny time	e during the 2012 calendar yea	ar, did the or	ganization have an	intere	st in or a signature	or other authority o	over a financial acc	count (b	oank,	Yes	No	
		or other) in a foreign country?											
Acco	unts.	If "Yes," enter the name of the ax year, did the organization receive instructions for other forms the org	foreign cour	ntry here 🕨	SE	E SCHEDULE O	OF FORM 990				х		
2 Durin	g the ta	ax year, did the organization receive	e a distribution	from, or was it the grain have to file	ntor of,	or transferor to, a forei	gn trust?					X	
		mount of tax-exempt interest											
		A - Cost of Goods Se		U U			/A					·	
		at beginning of year	1		<u> </u>		of year		6				
	hases		2		1	Cost of goods sol			•				
			3		ł '	-	here and in Part I, li	ino O	7				
		or	-		Ι.				1		Ver	N	
		ection 263A costs (att. statement)	4a		8		ction 263A (with res				Yes	No	
		s (attach statement)	4b			1 1 51	d or acquired for re	sale) apply to					
5 Tota		lines 1 through 4b	5			the organization?						L	
0	Un	der penalties of perjury, I declare th rect, and complete. Declaration of p	at I have exami preparer (other	ned this return, includ than taxpayer) is base	ing acc d on all	ompanying schedules information of which p	and statements, and to preparer has any knowle	o the best of my knov edge.	vledge a	nd belief, it is	true,		
Sign	Ι.							Ma	ay the IR	S discuss this	s return v	with	
Here		·					INANCIAL OFFI	CER the	e prepare	er shown belo	w (see		
		Signature of officer		Date		Title		ins	structions	s)? X Ye	es 📃	No	
		Print/Type preparer's name		Preparer's sigr	nature		Date	Check if	PTI	N			
Paid								self- employed					
Prepa	ror	YONG ZHANG, CPA							PC	1249785			
Use O		Firm's name MCGLADRE	EY LLP				·	Firm's EIN 🕨	42	2-071432	5		
026.0	iiiy			IONAL DRIVE.	SUI	TE 400							
							irm's address ▶ MCLEAN, VA 22102 Phone no.						

Form 990-T (2012) UNITED STATES

52-0954751

Page 3

Schedule C - Rent Incor 1. Description of property	ne (Fr	om Real Pr	operty an	nd Personal	Propert	ty Lease	ed With Real P	rope	erty)(see instructions)	
(1) (2)										
(3)										
(4)										
(4)	2.	Rent received o	r accrued							
(a) From personal property (if the				and personal proper	ty (if the perc	entage	3(a) Deductions dire	ectly co	nnected with the income in (b) (attach statement)	
rent for personal property is 10% but not more than	more than		` of rent for	personal property ex ent is based on profit	ceeds 50% d	or if	columns 2(a) anu 21	b) (attach statement)	
(1)										
(2)										
(3)										
(4)										
Total		0. To	tal			0.	(b) Total daduations			
c) Total income. Add totals of colur ere and on page 1, Part I, line 6, co	lumn (A)					0.	(b) Total deductions Enter here and on page Part I, line 6, column (B)			
Schedule E - Unrelated	Debt-F	inanced In	icome (see	e instructions)						
				2. Gross in	come from		 Deductions directly to debt-fir 			
1. Description of de	ebt-finance	ed property		or allocable financed	e to debt-	(a)	Straight line depreciation (attach statement)		(b) Other deductions (attach statement)	
(1)								+		
(2)										
(3)										
(4)										
 Amount of average acquisition debt on or allocable to debt-financed property (attach statement) Average a of or all debt-finance 		 Average adju of or alloca debt-financeo (attach state 	able to by column 5 d property			7. Gross income reportable (column 2 x column 6)		8. Allocable deductions (column 6 x total of columns 3(a) and 3(b))		
(1)					%	6				
(2)					%	6				
(3)					%	6				
(4)					%	6				
Totals							iter here and on page 1, art I, line 7, column (A).	0.	Enter here and on page 1, Part I, line 7, column (B).	
Total dividends-received deductio										
Schedule F - Interest, Ar								nstruc	ctions)	
			Exem	pt Controlled C	Organizatic	ons	· · · · ·		· · · · · · · · · · · · · · · · · · ·	
1. Name of controlled organization	I	2. Employer identifi number		3. unrelated income) (see instructions)		4. of specified nents made 5. Part of column 4 included in the contr organization's gross i		4 that is trolling income	that is rolling income 6. Deductions directly connected with income in column 5	
(1)									1	
(2)									1	
(3)										
(4)										
Nonexempt Controlled Organiza	tions		I		•				•	
7. Taxable Income		nrelated income (lo ee instructions)	ss) 9. 1	Total of specified pay made	rments	in the cont	olumn 9 that is included rolling organization's ross income	11.	Deductions directly connecte with income in column 10	
(1)										
(1) (2)								1		
(3)										
(4)										
\7/			I			Enter here	olumns 5 and 10. and on page 1, Part I, 8, column (A).	En	Add columns 6 and 11. ter here and on page 1, Part I, line 8, column (B).	
Fotals							0.		, , , ,	

Schedule G - Investment Income of a Section 501(c)(7), (9), or (17) Organization (see instructions)

1. Description of income	2. Amount of income	3. Deductions directly connected (attach statement)	4. Set-asides (attach statement)	5. Total deductions and set-asides (col. 3 plus col. 4)
(1)				
(2)				
(3)				
(4)				
	Enter here and on page 1, Part I, line 9, column (A).			Enter here and on page 1, Part I, line 9, column (B).
Totals	0.			0.

Schedule I - Exploited Exempt Activity Income, Other Than Advertising Income

(see instructions)

1. Description of exploited activity	2. Gross unrelated business income from trade or business	3. Expenses directly connected with production of unrelated business income	4. Net income (loss) from unrelated trade or business (column 2 minus column 3). If a gain, compute cols. 5 through 7.	5. Gross income from activity that is not unrelated business income	6. Expenses attributable to column 5	7. Excess exempt expenses (column 6 minus column 5, but not more than column 4).		
(1)								
(2)								
(3)								
(4)								
	Enter here and on page 1, Part I, line 10, col. (A).	Enter here and on page 1, Part I, line 10, col. (B).				Enter here and on page 1, Part II, line 26.		
Totals ►	0.	0.				0.		
Schedule L-Advertising Income (assingtructions)								

ome (see instructions) ng m Part I Income From Periodicals Reported on a Consolidated Basis

1. Name of periodical	2. Gross advertising income	3. Direct advertising costs	4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compute cols. 5 through 7.	5. Circulation income	6. Readership costs	7. Excess readership costs (column 6 minus column 5, but not more than column 4).
(1)						
(2)						
(3)						
(4)						
Totals (carry to Part II, line (5))	0.	0.				0.

Part II Income From Periodicals Reported on a Separate Basis (For each periodical listed in Part II, fill in

columns 2 through 7 on a line-by-line basis.)

1. Name of periodical	2. Gross advertising income	3. Direct advertising costs	4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compute cols. 5 through 7.		rculation come	6.	Readership costs	7. Excess readership costs (column 6 minus column 5, but not more than column 4).
(1)								
(2)								
(3)								
(4)								
Totals from Part I	٥.	0	•					٥.
	Enter here and on page 1, Part I, line 11, col. (A).	Enter here and on page 1, Part I, line 11, col. (B).						Enter here and on page 1, Part II, line 27.
Totals, Part II (lines 1-5)	٥.	0						٥.
Schedule K - Compensatio	n of Officers,	Directors, an	d Trustees (see ir	nstructio	ns)			
1. Name			2. Title		 Percentime devolution busine 	ted to		ensation attributable related business
(1)						%		
(2)						%		
(3)						%		
(4)						%		
Total Enter here and on page 1 Part II I	ine 14				•	•		0.

.

FORM 990-T	INCOME (LOSS)	FROM PARTNERSHIPS	STATEMENT	1
DESCRIPTION			AMOUNT	
ENERGY & MINERALS GROUP WI HARPER INC FUND VI LT NEW VENTURES I, LLC			-	344. 107.
IRON POINT REAL ESTATE P KAYNE ADERSON MEZZANINE		, LP	-17,	592. 115. 731.
DAVIDSON KEMPNER INSTITU		RS L.P.	,	-32.
TOTAL TO FORM 990-T, PAG	E 1, LINE 5		-106,	921.

Capital Gains and Losses ► Attach to Form 1120, 1120-C, 1120-F, 1120-FSC, 1120-H, 1120-IC-DISC, 1120-L, 1120-ND, 1120-PC, 1120-POL, 1120-REIT, 1120-RIC, 1120-SF, or certain Forms 990-T. ► Information about Schedule D (Form 1120) and its separate instructions is at www.irs.gov/form1120.

Name

THE GERMAN MARSHALL FUND OF THE

UNITED STATES

Employer identification number

OMB No. 1545-0123

52-0954751

	Part I Short-Term Capital Ga		sets Held One Year			
Co or roi	mplete Form 8949 before completing line 1, 2, 3. This form may be easier to complete if you und off cents to whole dollars.	(d) Proceeds (sales price) from Form(s) 8949, Part I, line 2, column (d)	(e) Cost or other basis from Form(s) 8949, Part I, line 2, column (e)	(g) Adjustments to gai or loss from Form(s) 894 Part I, line 2, column (g	9,	(h) Gain or (loss). Subtract column (e) from column (d) and combine the result with column (g)
1	Short-term totals from all Forms 8949 with					
	box A checked in Part I					
2	Short-term totals from all Forms 8949 with					
	box B checked in Part I					
3	Short-term totals from all Forms 8949 with					
	box C checked in Part I					
4	Short-term capital gain from installment sales	from Form 6252, line 26 or 3	7		4	
5	Short-term capital gain or (loss) from like-kin	d exchanges from Form 8824			5	
	Unused capital loss carryover (attach comput				6	()
	Net short-term capital gain or (loss). Combin				7	
	Part II Long-Term Capital Ga	ins and Losses - Ass	sets Held More Than	One Year		
or	mplete Form 8949 before completing line 8, 9, 10. This form may be easier to complete if you und off cents to whole dollars.	(d) Proceeds (sales price) from Form(s) 8949, Part II, line 4, column (d)	(e) Cost or other basis from Form(s) 8949, Part II, line 4, column (e)	(g) Adjustments to gai or loss from Form(s) 894 Part II, line 4, column (g	9,	(h) Gain or (loss). Subtract column (e) from column (d) and combine the result with column (g)
8	Long-term totals from all Forms 8949 with					
	box A checked in Part II					
9	Long-term totals from all Forms 8949 with					
	box B checked in Part II					9,132.
10	D Long-term totals from all Forms 8949 with					
	box C checked in Part II					
1	1 Enter gain from Form 4797, line 7 or 9				11	
12	2 Long-term capital gain from installment sales	from Form 6252, line 26 or 3	7		12	
13	3 Long-term capital gain or (loss) from like-kin	13				
14	4 Capital gain distributions	14				
15 Net long-term capital gain or (loss). Combine lines 8 through 14 in column h 15						
	Part III Summary of Parts I an					
10	6 Enter excess of net short-term capital gain (li	ne 7) over net long-term capita	al loss (line 15)		16	
17	7 Net capital gain. Enter excess of net long-tern	17	9,132.			
18	B Add lines 16 and 17. Enter here and on Form	18	9,132.			

Note. If losses exceed gains, see Capital losses in the instructions.

JWA For Paperwork Reduction Act Notice, see the Instructions for Form 1120. Schedule D (Form 1120) (2012)

Name (s) shown on return. (Name and SNN or trackage/in identification no. not required if shown on other side). Security number of trackage/identification no. not required if shown on other side). Security number of trackage/identification no. not required if shown on other side). Security number of trackage/identification no. not required if shown on other side). Security number of trackage/identification no. not required if shown on other side). Security number of trackage/identification no. not required if shown on other side). Security number of trackage/identification no. not required if shown on other side). Security number of trackage/identification no. not required if shown on other side). Security number of trackage/identification no. not required if shown on other side). Security number of trackage/identification no. not required if shown on other side). Security number of trackage/identification no. not required if shown and not show is a security number of trackage/identification no. not required if shown and not have identification no. not required if shown and not have identification no. not required if shown and not have identification no. not required if shown and not have identification no. not required if shown and not have identification no. not required if shown and not have identification no. not required if shown and not have identification no. not required if shown and not have identification no. not required if shown and not have identification no. not required if shown and not have identification no. not required if shown and not have identification no. not represent if shown and not have identification no. not represent if shown and not have identification no. not represent if shown and not have identification not represent if shown and not have identification not not required if shown and not ha	Form 8949 (2012)				Attachn	nent Sequen	<u>ce No. 12A</u>	Page 2
DUTTED STATES State and state intervent instance of using the NB are reported to the NB are required to an equire to specific the NB are required to an equire to specific the NB are required to an equire to specific the NB are required to an equire to specific the NB are required to an equire to specific the NB are required to an equire to specific the NB are required to a specific term transactions required to a specific term transactions required to a specific term transaction are required to a specific term transaction are required to a specific term transaction are required to specific term transactions required to specific term transactions required to specific term transactions required to specific to specific to a specific term transaction are required to specific to specific to specific to specific to specific to a specific term transaction required to specific to speci			ver identification	no. not required	if shown on other s	ide.)		
More taken traue the one additional statement taken of earling term (the all register of the taken term (the taken term)) (the taken term) (the ta								
Part III Long-Term. Transactions involving capital assets you held more than one year are long term. For short term transactions, scepted a separate Form 804, gate, 2 role with the same box (hecked as you need. Comparison of the boxes, complete a separate form 804, gate, 2 role with the same box (hecked as you need. Comparison of the boxes, complete a separate form 804, gate, 2 role with the same box (hecked as you need. Comparison of the boxes, complete a separate form 804, gate, 2 role with the same box (hecked as you need. Comparison of the boxes, complete a separate form 804, gate, 2 role with the same box (hecked as you need. Comparison of the boxes, complete a separate form 804, gate, 2 role with the same box (hecked as you need. Comparison of the boxes, complete a separate form 804, gate, 2 role with the same box (hecked as you need. Comparison of the boxes, complete a separate form 804, gate, 2 role with the same box (hecked as you need. Comparison of the boxes, complete a separate form 804, gate, 2 role with the same box (hecked as you need. Comparison of the boxes, complete a separate form 804, gate, 2 role with the same box (hecked as you need. Comparison of the boxes, complete as a separate form 804, gate, 2 role with the same box (hecked as you need. Comparison of the boxes, complete as a separate form 804, gate, 2 role with the same box (hecked as you need. Comparison of the boxes, complete as a separate form 804, gate, 2 role with the same box (hecked as you need. Comparison of the boxes, complete as a separate form 804, gate, 2 role with the same box (hecked as you need. Comparison of the boxes, complete as a separate form 804, gate, 2 role with the same box (hecked as you need. Comparison and relatingate form 804, gate, 2 role with the same bo	Most brokers issue their own substitute statem Before you check Box A, B, or C below, determ						statement even if it is	not reported to the IRS.
You must check Box A, B, _u C below. Check only one box. If more than one box applies for your long-term transactions, complete a separate form BMS page for one or more of the boxes, complete a separate form BMS page for each applicable box. If you have more long-term transactions than will if on this page for one or more of the boxes, complete a separate form BMS page for one or more of the boxes, complete a separate		tions involving c	apital assets you	held more than	one vear are long te	erm. For shor	t-term transactio	ons, see page 1.
many forms with the same box checked as you need. (A) Long-term transactions reported on Form(s) 109-B showing basis was not reported to the IRS (B) Long-term transactions reported to you on Form 109-B showing basis was not reported to the IRS Alignment if any tegins of regord on Form(s) 109-B showing basis was not reported to the IRS (B) Long-term transactions not reported to you on Form (s) 109-B showing basis was not reported to the IRS Alignment if any tegins of regord on Form(s) 109-B showing basis was not reported to the IRS (Example: 100 sh. X2Co) Date acquired (base price) (ba								
□ (A) Long-term transactions reported on Form(s) 1098-B showing basis was not reported to the IRS ③ (B) Long-term transactions not reported to you on Form (1098-B 3 (B) (D) Long-term transactions not reported to you on Form (1098-B 3 (B) (D) Long-term transactions not reported to you on Form (1098-B 1 (D) Long-term transactions not reported to you on Form (1098-B 3 (B) (D) Long-term transactions not reported to you on Form (1098-B 1 (D) Long-term transactions not reported to you on Form (1098-B 1 (D) Long-term transactions not reported to you on Form (1098-B 1 (D) Long-term transactions not reported to you on Form (1098-B 1 (D) Long-term transactions not reported to you on Form (1098-B 1 (D) Long-term transactions not reported to you on Form (1098-B 1 (D) Long-term transactions not reported to you on Form (1098-B 1 (D) Long-term transactions not reported to you on Form (1098-B 1 (D) Long-term transactions not reported to you on Form (1098-B 1 (D) Long-term transactions not reported to you on Form (1098-B 1 (D) Form (10, entra could in the instructions 1 (D) Form (10, entra could in the instructions 1 (D) Form (10, entra could in the instructions 1 (D) Form (10, entra could in the instructions 1 (D) Form (10, entra could in the instructions 1 (D) Form (10, entra could in the instructions	8949, page 2, for each applicable b	oox. If you have n	nore long-term tra	ansactions than v	vill fit on this page f	or one or mo	ore of the boxes,	complete as
Image:	many forms with the same box che	cked as you nee	d.					
IC) Long-term transactions not reported to you on Form 1099-B (b) (c) (c) Proceeds (c)								
3 (a) Description of property (Example: 100 sh. XVZ Co.) (b) Data equal to bate square (Mo., day, yr.) (c) disposed (Mo., day, yr.) (d) Proceeds (sales price) (e) Cost or the basis. Sea to box see Column (g) nb code(s) Adjust a dual in the south (G) and code(s) (b) but a dual (mo.) (b) but a dual (mo.) (c) but			-	-	reported to the IRS			
Description of property (Example: 100 sh. XYZ Oa) Date acquired (Mo., day, yr.) Date acquired disposed (Mo., day, yr.) Problems (alse price) Cost for ther basis. See in traditions (i) or the instructions Gain or (toos) or the Note below and or the instructions Gain or (too) Of the instructions Gain or (too) Of the instructions Intervention					(-)	Adjustment	if any to gain or	(1-)
(Example: 100 sh. XYZ Co.) (Mo., day, yr.) (sales price) basis. See the Note below of the instructions Subtract column (e) mo col	()					loss. If you	enter an amount	
(Mo., day, yr.) (Mo., day, yr.) (Mo., day, yr.) IRON POINT REAL ESTATE (Mo., day, yr.) (Mo., day, yr.) PARTNERS II-TE, LP VARIOUS 9/9/99 IRON POINT REAL ESTATE (Mo., day, yr.) Code(s) (Mo., day, yr.) Code(s) (Mo., day, yr.) PARTNERS II-TE, LP VARIOUS IRON POINT REAL ESTATE (Mo., day, yr.) Code(s) (Mo., day, yr.) IRON POINT REAL ESTATE (Mo., day, yr.) IRON POINT REAL ESTATE (Mo., day, yr.) PARTNERS II-TE, LP VARIOUS IRON POINT REAL ESTATE (Mo., day, yr.) IRON POINT REAL ESTATE (Mo					basis. See the	column (g), enter a code in See instructions.	Subtract column (e)
Interview Code(s) Anduration of adjustment with column (g) IRON POINT REAL BSTATE PARTORS 11-TE, LP PARTORS 99/99/99 9 9 9,132, PARTNERS II-TE, LP PARTORS 99/99/99 9 9 9 9 9 9,132, PARTNERS II-TE, LP PARTORS 99/99/99 9 9 9 9 9 9 9 9,132, PARTNERS II-TE, LP PARTORS 99/99/99 9 9 9 9 9 9 9 9 9 9 9 9,132, PARTNERS II-TE, LP PARTORS 99/99/99 9 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>from column (d) and combine the result</td>								from column (d) and combine the result
IRON POINT REAL ESTATE PARTNERS II-TE, LP VARIOUS 99/99/99 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9						Code(s)	Amount of adjustment	
Interface in the second include on your Schedule D, line 8 (if Box A above is checked), line 9 (i	IRON POINT REAL ESTATE							
negative amounts). Enter each total here and include on your Schedule D, line 8 (if Box A above is checked), line 9 (if Box B	PARTNERS II-TE, LP	VARIOUS	99/99/99					9,132.
negative amounts). Enter each total here and include on your Schedule D, line 8 (if Box A above is checked), line 9 (if Box B								
negative amounts). Enter each total here and include on your Schedule D, line 8 (if Box A above is checked), line 9 (if Box B								
negative amounts). Enter each total here and include on your Schedule D, line 8 (if Box A above is checked), line 9 (if Box B								
negative amounts). Enter each total here and include on your Schedule D, line 8 (if Box A above is checked), line 9 (if Box B								
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Note. If you checked Box A above but the basis reported to the IRS was incorrect, enter in column (e) the basis as reported to the IRS, and enter an adjustment in column (g) to correct the basis. See Column (g) in the separate instructions for how to figure the amount of the adjustment. Form 8949 (2012) 223012 01-02-13