Transatlantic Leadership Seminar on Education and Workforce Development

Berlin, Amsterdam, and Tallinn November 10th to 17th, 2019 Preliminary Agenda Please note that the agenda is still subject to change.

Transformative change on both sides of the Atlantic is generating calls to "future proof" education so as to provide today's youth with the skills to succeed tomorrow. Technological advances are also radically transforming the way we perceive reality and engage with fellow citizens, renewing calls for new forms of civic education.

The 2019 Transatlantic Leadership Seminar on Education and Workforce Development will take a cohort of 20 to 25 leaders from Europe and the United States to Berlin, Amsterdam, and Tallinn to explore growing trends surrounding education, accessibility, and reform. Participants will have a unique opportunity to engage with more than 40 leaders in intimate, frank, and open conversations and leave the program with new strategies and practices to strengthen competitiveness and democracy in their communities.

REGISTER HERE

Sunday, November 10

The program will begin with an introduction to the seminar, a cohort building exercise, and a welcome reception in Berlin.

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Afternoon	Introduction to the Seminar and Cohort Building
	Welcome Remarks:
	Kevin Cottrell (MMF '08)
	The Guido Goldman Director, Leadership Programs, GMF
	Leadership Reflection:
	Filip Vojvodic Medic
	Deputy Director, Leadership Programs, GMF
	Melanie Whittaker
	Head of Memberships and Development, Leadership Programs, GMF
Dinner	Welcome Reception: When Walls Fall Down - A Snapshot in History

Keynote: Thomas Kleine-Brockhoff, Vice President, GMF (Confirmed)

This unique moment in transatlantic relations Germany's experience with division and reunification Exchange of insights and best practices as a cornerstone of relations GMF's role in fostering transatlantic linkages in the 21st century

Monday, November 11

Participants will explore the theory and practice of vocational training, the inclusive decision making process that steers the German economy, and the cross sectoral partnerships being formed to address labor shortages, before turning their attention to the future of work and the education that will be needed for it.

Breakfast	Introduction to Vocational Education
	Speaker: Cornelia Quennet-Thielen (MMF'87), former State Secretary, Ministry of Education and Research (Invited)/
	Stephan Dorgerloh (MMF'03), Former Minister of Education and
	Cultural Affairs of Saxony-Anhalt (Invited)
	The original idea
	Its practice in secondary education
	Key strengths and weaknesses
	Reform proposals in circulation
	Duration: 2 hours
Morning	Vocational Education in Practice - A Visit to Bayer
	Speaker: Pupils, Teachers and Principal
	Strategies to identify talent
	Organization of curriculum
	Coordination with industry
	Prospects for future professional mobility
	Duration: 2 hours
Lunch	We Are All in This Together - How the German Economy Actually Works
	Speakers: Johannes Vogel , MP, Member of the German Parliament (Bundestag) and General Secretary of the Free Democratic Party, North Rhein-Westphalia (Confirmed) and Michael Sommer (MMF'87),

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	Former Chairman of the German Confederation of Trade Unions (DGB) (Invited)
	Industry level bargaining Involvement of employees in supervision and decision making Government-employer-employee consultation on national policies The impact on the system of automation, digitalization, and globalization
	Duration: 2 hours
Afternoon	Care Forward - When Business Becomes Proactive
	Speakers: Anne Kjaer-Reichert, Founder, ReDi School (Invited); Laura Esnaola, Managing Director, Care.com Europe (Invited); and Nadja Türke, Project Manager, Arrivo Berlin (Invited)
	Major shortages in the labor market Immigrant/refugee career guidance as a solution Employment as a vehicle for social integration The ups and downs of for-profit-non-profit partnerships
	Duration: 2 hours
Dinner	The Future of Work
	Speakers: Thorben Albrecht (MMF'08), Federal Managing Director of the Social Democratic Party of Germany (SPD) and Former State Secretary at the Federal Ministry of Labor and Social Affairs (Confirmed)
	Dr. Nari Kahle, Head of Social Sustainability & xStarters at Volkswagen AG Policy Lab (Confirmed)
	Someone from Policy Lab
	Key trends impacting jobs, skills, and salaries The tasks and industries being most affected Strategies to transition individuals to new opportunities Measures that can be undertaken beyond retraining
	Duration: 2 hours

Tuesday. November 12

On their last day in Berlin, participants will explore strategies to foster creativity and leverage public spaces for educational purposes, before heading to Amsterdam and a welcome reception with the local alumni at the mayor's residence.

Breakfast	How to Foster Creativity Speaker: David Linderman, Chief Creative Officer, Strichpunkt Design Agency (Confirmed) Angela Bulloch, Artist & Professor of Time-based Media, University of Fine Arts (HFBK Hamburg) (Invited)
	What is creativity How can it be nurtured Educational innovation and experimentation Public-private partnerships for creative education
	Duration: 2 hours
Morning	This Should Never Happen Again - Education through Memorials
	Speaker/Guide: Prof. Dr. phil. Axel Klausmeier , Director of the Berlin Wall Memorial (Confirmed)
	The power of memorials Their use in public spaces Their utility in coming to terms with political and moral failures Their contribution to preventing new wars, persecutions, and genocide
	Duration: 2 hours to accommodate a tour of key sites
	Lunch on a bus to the airport
	Transfer to Amsterdam
The program in Amsterdam will alumni.	begin with a welcome reception at the Mayor's residence with local

Dinner

Welcome Reception

Introduction Nina Tellegen (MMF'03), CEO, Amsterdam Economic Board (Confirmed)

Keynote The Honorable **Femke Halsema** (MMF'96), Mayor of the City of Amsterdam (Confirmed)

Welcome to Amsterdam Amsterdam as a dynamic and diverse community My leadership journey to becoming the first mayor in the city's history The current administration and its vision for the city's future

Wednesday, November 13

The second day in Amsterdam will explore avenues for integration and social cohesion with a visit to an Islamic primary school, lunch conversation about talent pipelines, meeting on lifelong civic education, and a dinner conversation about expansion of access to economic opportunity.

Breakfast	Gender in Education Speakers: TBD
	The role of education in modelling social relations
	Equality reform agenda
	Successes and failures
	The next phase of the reform effort
	Duration: 1.5 hours
Morning	Faith as a Vehicle for Inclusion - Visit to El Kadisia Primary School
	Speakers: Pupils and Irmgard Ritfeld , Director of The Islamic School Al Kadisia
	Islam and education
	Faith schools in the Netherlands
	Priorities for the El Kadisia Primary School
	Enculturation through faith and civic education
	Duration: 2 hours
Lunch	May the Best Person Win - Pipelines for Talent
	Speakers: Heleen Terwijn, Founder and Director, IMC Weekend School (Confirmed) and Matthew Laudon , CEO, Managing Partner & Co-Founder, TechConnect (To Be Invited)

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	Key drivers of educational and employment gaps Pipelines as alternative solutions for talent development Strategies for setting up sustainable pipelines Prospects for public-private partnerships
	Duration: 2 hours
Afternoon	The Road to Informed Decision Making - A Visit to de Balie
	Speaker: Yoeri D. Albrecht (MMF'05), Director, De Balie (Confirmed)
	Civic activism, engagement, and education today The strength of in person versus online interaction Courses to equip citizens for civic engagement The business of running a successful civic center
	Duration: 2 hours
Dinner	There Should Be No Barriers to Employment
	Speakers: Rutger Groot Wassink , Deputy Mayor, City of Amsterdam (Confirmed)
	The city's priorities for facilitating inclusion Strategies for creating inclusive classrooms Initiatives for reducing discrimination in hiring practices Programs for increasing the employability of the unemployed Duration: 2 hours

Thursday, November 14

The program will transfer to Tallinn, the capital of the post-Soviet republic of Estonia and the newly minted hub of digital creativity in Europe.

Flight to Tallinn

Afternoon	The Road to a Digital Society - An Overview by E-Estonia Speaker: Tobias J. Koch , Speaker and Business Engagement, E-Estonia (Confirmed)
	The vision for the world's first digital society Steps in Estonia's transition towards such a new reality

The German Marshall Fund G|M|F of the United States STRENGTHENING TRANSATLANTIC COOPERATION The impact of transition on diverse aspects of human activity Next steps in Estonia's E-enterprise Duration: 2 hours Evening How We Approached This Endeavour Speaker: Taavi Kotka, Tech Entrepreneur and former Chief Information Officer, Government of Estonia (Invited) or Marten Kaevats, National Digital Advisor of the Estonian Government (Invited) The genesis of the E-Estonia idea The grand strategy for transition What worked and what did not If you had to do it all over again, what would you have done differently Duration: 2 hours

Friday, November 15

The program will look at the very infrastructure underpinning Estonia's digital revolution in education, innovative solutions to help schools transition to new educational methodologies, how the publicly run digital infrastructure is impacting business, and where the frontline in cyber defence is today, before closing the day with a deep dive on the impact of digital transformations on individuals and society at large.

Breakfast	One System to Unite Them All - Education Going Digital Speaker: Kristi Kivilo , Chief Specialist, Department of State Information Systems, Ministry of Economic Affairs and Communication, Republic of Estonia (Invited)
	Basic infrastructure of the system
	Its impact on parent-teacher relations
	Its impact on pupil/student performance
	The cost-benefit analysis and outcomes for the bottom line
	Duration: 2 hours
Morning	Digital Does Not Solve Everything - Hands on Approach to
	Improving Educational Outcomes
	Speakers: Joosep Norma, Education Manager, Noored Kooli
	Key challenges for education in an era of disruptive change

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	Teaching methodologies that work in such a dynamic context How to work with schools and help them change their approach Strategies to assist students in improving their performance Duration: 2 hours
Lunch	The Way of Doing Business in an E-Society Speakers: Olavi Lepp , CEO, Swedbank Estonia and Merje Klopets, Corporate Social Responsibility Manager, Swedbank Estonia
	How it is to operate on a publicly run data sharing infrastructure What new skill sets does such an infrastructure require from staff How does workforce development differ to accommodate such needs What implications does this context have on business effectiveness
	Duration: 2 hours
Afternoon	Cyber Security Left, Right, and Center - A Visit to the NATO Cooperative Cyber Defence Centre of Excellence
	Speaker: Col. Jaak Talien, Director, NATO Cooperative Cyber Defence Centre of Excellence
	Shared cyber security challenges Strategy for fostering collaboration across geographies and sectors NATO's contribution to expanding our know-what and know-how Opportunities for enhanced effectiveness
	Duration: 2 hours
Evening	The Impact of Digital Transformation on Individuals and Society
	Speakers: A psychologist, sociologist or anthropologist
	How does increased transparency impact our behavior What kinds of social relations does digital space foster How do we avoid the harmful effects of digital engagement What is the appropriate balance between digital and real in our lives
	Duration: 2 hours

Saturday, November 16

The program in Tallinn will end with some decompression activities and lunch debrief.

Sunday, November 17

Participants return home

GMF's Transatlantic Leadership Seminar enables leaders from business, government, and civil society to stay at the forefront of trends in the 21st century. Each rendition lasts seven to nine days, is expert led, and takes place in a region experiencing rapid change. Participants engage with more than 40 leaders in open, frank, and dynamic conversations, and benefit from firsthand experience and group reflection. The Seminars rely on GMF's extensive network of partners and 40-plus years of strategic convening to offer programs of the highest quality.

Previous seminars examined the interrelation of leadership, faith and power in Rome, Istanbul, and London in 2018; the future of global engagement in California and Mexico in 2017; strategies for recovery from austerity in Greece and Italy in 2015; developments in global north-south cooperation in France and Morocco in 2014; and post-conflict reconciliation and reform in Bosnia, Croatia, and Serbia in 2013.

Transatlantic Leadership Seminars are exclusive to members of GMF's transatlantic leadership network, which includes alumni of the following programs: the Marshall Memorial
Fellowship, Manfred Wörner Seminar, Transatlantic Inclusion Leaders Network, Asmus
Policy Entrepreneurs Fellowship, APSA Congressional Fellowship, and New Länder Fellowship.