** PUBLIC DISCLOSURE COPY **

JUN 1, 2020

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

Department of the Treasury Internal Revenue Service

A For the 2020 calendar year, or tax year beginning

► Go to www.irs.gov/Form990 for instructions and the latest information.

and ending MAY 31, 2021

Open to Public Inspection

В	Check if applicable:	C Name of organization		D Employer identific	cation number			
	Address	THE GERMAN MARSHALL FUND OF THE						
	change Name	UNITED STATES						
	change	Doing business as						
	return	,	E Telephone number					
	Final return/ termin-	1744 R. STREET, NW		(202) 683-26				
	termin- ated Amende	City or town, state or province, country, and ZIP or foreign postal code WASHINGTON, DC 20009		G Gross receipts \$	45,564,825.			
	return Applica-	H(a) Is this a group re						
	tion pending	F Name and address of principal officer: AAAEN DONEALED		for subordinates	? Yes X No			
_		SAME AS C ABOVE		H(b) Are all subordinates in	cluded? Yes No			
		mpt status: $\[\mathbf{X} \] 501(c)(3)$ 501(c) () $\[\]$ (insert no.) 4947(a)(1) c	or 527	1 '	list. See instructions			
		HTTP://WWW.GMFUS.ORG		H(c) Group exemption				
		organization: X Corporation Trust Association Other	L Year	of formation: 1972 N	1 State of legal domicile: DC			
P	_	Summary						
ģ	1 1	Briefly describe the organization's mission or most significant activities: SEE SCE	HEDULE O					
Governance	-							
ern	2 (Check this box if the organization discontinued its operations or dispos		1 1				
ò	3 1			3	19			
		lumber of independent voting members of the governing body (Part VI, line 1b)			19			
es	5 T	otal number of individuals employed in calendar year 2020 (Part V, line 2a)			96			
	6 T	otal number of volunteers (estimate if necessary)			19			
Activities &	7a⊺	otal unrelated business revenue from Part VIII, column (C), line 12			-2,716.			
_	b N	let unrelated business taxable income from Form 990-T, Part I, line 11	·····		0.			
			_	Prior Year	Current Year			
9	8 0	Contributions and grants (Part VIII, line 1h)		24,448,962.	21,695,669.			
ē	9 F	Program service revenue (Part VIII, line 2g)		1,303,292.	485,303.			
Revenue	10 lr	nvestment income (Part VIII, column (A), lines 3, 4, and 7d)		-378,256.	2,522,159.			
_	11 (Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		127,362.	22,418.			
_		otal revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		25,501,360.	24,725,549.			
	1	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		7,652,742.	6,748,037.			
	1	Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.			
S	15 S	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		15,886,300.	16,113,221.			
Expenses	16 a F	Professional fundraising fees (Part IX, column (A), line 11e)		0.	0.			
Ž	b⊺	otal fundraising expenses (Part IX, column (D), line 25) 776, 2						
ш	"	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		10,847,249.	7,945,778.			
		otal expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		34,386,291.	30,807,036.			
_		Revenue less expenses. Subtract line 18 from line 12		-8,884,931.	-6,081,487.			
s or	<u> </u>		Ве	ginning of Current Year	End of Year			
sset	ਬੂ 20 T	otal assets (Part X, line 16)		165,974,636.	210,871,420.			
Net Assets of	21 T	otal liabilities (Part X, line 26)		16,403,744.	23,546,712.			
<u>Ž</u> :	22 N	let assets or fund balances. Subtract line 21 from line 20		149,570,892.	187,324,708.			
	art II				Lorendador and ballat Sta			
		ies of perjury, I declare that I have examined this return, including accompanying schedules			knowledge and beller, it is			
true	e, correct,	and complete. Declaration of preparer (other than officer) is based on all information of wh	icii preparer	nas any knowledge.				
.		Signature of officer		I Date				
Sig		TIM CHILDRESS CHIEF FINANCIAL OFFICER		Duto				
He	re	Type or print name and title						
			П	Date Check	PTIN			
Pai	1	Print/Type preparer's name Preparer's signature	-1	o (1.4.(0.0) if	D01040F0F			
	—	1) Z	July 1	1	42-0714325			
	· -			Firm's EIN ▶	47 017#377			
USE	Only	Firm's address 1861 INTERNATIONAL DRIVE, SUITE 400		Dhan 703	-336-6400			
<u></u>		MCLEAN, VA 22102		Phone no. 703				
ivia	y tne IRS	S discuss this return with the preparer shown above? See instructions			X Yes No			

	990 (2020) UNITED STATES	52-09547	51	Page 2
Par	t III Statement of Program Service Accomplishments			<u> </u>
	Check if Schedule O contains a response or note to any line in this Part III			
1	Briefly describe the organization's mission:			
	THE GERMAN MARSHALL FUND OF THE UNITED STATES (GMF) IS AN AMERICAN			
	INSTITUTION THAT STRENGTHENS TRANSATLANTIC COOPERATION ON REGIONAL,			
	NATIONAL AND GLOBAL CHALLENGES AND OPPORTUNITIES IN THE SPIRIT OF THE			
	MARSHALL PLAN.			
2	Did the organization undertake any significant program services during the year which were not listed on the			
	prior Form 990 or 990-EZ?		Yes	X No
	If "Yes," describe these new services on Schedule O.			
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?		Yes	X No
	If "Yes," describe these changes on Schedule O.			
4	Describe the organization's program service accomplishments for each of its three largest program services, as m	easured by ex	penses.	
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others			nd
	revenue, if any, for each program service reported.	,	,	
4a	(Code:) (Expenses \$ 13,454,130. including grants of \$ 157,263.) (Revenue	÷\$	485	5,303.
	POLICY - GMF PROVIDES EFFECTIVE WAYS FORWARD TO SOLVING TODAY'S			
	TRANSATLANTIC POLICY ISSUES.			
41.	(a.) (a.) (b.) (b.) (c.)			
4b	(Code:) (Expenses \$ 8,911,545. including grants of \$ 6,576,324.) (Revenue CIVIL SOCIETY - GMF SUPPORTS CIVIL SOCIETY BY FOSTERING DEMOCRATIC	÷\$		
	INITIATIVES, RULE OF LAW AND REGIONAL COOPERATION.			
	INITIATIVES, ROLE OF LAW AND REGIONAL COOPERATION.			
4c	(Code:) (Expenses \$1,498,758. including grants of \$14,450.) (Revenue	÷\$		
	LEADERSHIP - GMF OFFERS RISING AND ESTABLISHED LEADERS DYNAMIC			
	OPPORTUNITIES TO BUILD TRANSATLANTIC BRIDGES.			
44	Other program services (Describe on Schedule O.)			
-ru			1	
40	(Expenses \$ including grants of \$) (Revenue \$ Total program service expenses ► 23,864,433.		,	
→ €	I OLAI DI OUI AITI DEI VICE EADEI 19ED 🚩			

Page 3

UNITED STATES

Form 990 (2020) UNITED STATES Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3_		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect	_		.,
_	during the tax year? If "Yes," complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			x
_	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			x
_	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		x
0	the environment, historic land areas, or historic structures? <i>If</i> "Yes," <i>complete Schedule D, Part II</i>	7		
8	,	8		x
0	Schedule D, Part III	P		
9	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
		9		x
10	If "Yes," complete Schedule D, Part IV	9		
10	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		x
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X	10		
••	as applicable.			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
u	Part VI	11a	х	
h	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	х	
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
•	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		x
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Х	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	Х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	X	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			l
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			,
	1c and 8a? If "Yes," complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			,,
••	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		-
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or		х	
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I. Parts I and II	21	^	i .

Form 990 (2020) UNITED STATES Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	<u> </u>
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a	Х	<u> </u>
	71 7 1 71 1	24b		X
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			l
	any tax-exempt bonds?	24c		X
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		X
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			,,
	Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			x
07	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled	0.7		x
00	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		Λ
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
_	instructions, for applicable filing thresholds, conditions, and exceptions): A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i>			
а		28a		x
h	"Yes," complete Schedule L, Part IV A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If	200		
·	"Yes," complete Schedule L, Part IV	28c		x
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		x
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If</i> "Yes," <i>complete</i>			
	Schedule N, Part II	32		x
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	Х	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		Х
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
D-	Note: All Form 990 filers are required to complete Schedule O	38	X	
Pai				
	Check if Schedule O contains a response or note to any line in this Part V			X
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 66	-		
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 1b	4		
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming		77	
	(gambling) winnings to prize winners?	1c	Х	

Form 990 (2020)

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a 96			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	х	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b	Х	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Х	
b	If "Yes," enter the name of the foreign country SEE SCHEDULE O			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5с		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible as charitable contributions?	6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		Х
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			
	to file Form 8282?	7c		Х
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Х
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? \dots	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)	٠,		
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	40		
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
α	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
_				
	Enter the amount of reserves on hand Did the organization receive any payments for indoor tanning services during the tax year?	1/10		х
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14a 14b		
	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	140		
15		15		x
	excess parachute payment(s) during the year? If "Ves " see instructions and file Form 4720. Schedule N.	15		
16	If "Yes," see instructions and file Form 4720, Schedule N.	16		х
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.	16		
	ii 100, Complete i dini 7120, Concedio C.			

Page 6 Form 990 (2020) Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response

to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent 19			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
_	officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
3		3		х
4	of officers, directors, trustees, or key employees to a management company or other person? Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
-	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
5	Did the assessing time to assess as a section of the latest of the lates	6		X
6	Did the organization have members or stockholders?	<u> </u>		Λ
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			Х
	more members of the governing body?	7a		
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			37
	persons other than the governing body?	7b		Х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	Х	
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	Х	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	in Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
	Other officers or key employees of the organization	15b	Х	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed AK, CA, DC, FL, GA, IL, MD, MI, NC, NY, OH, OR			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3))	only)	availal	ble
	for public inspection. Indicate how you made these available. Check all that apply.			
	X Own website Another's website X Upon request Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	financ	cial	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records			
	TIM CHILDRESS - 202-683-2650			
	1744 R. STREET, NW, WASHINGTON, DC 20009			
		_	_	_

Form 990 (2020) UNITED STATES 52-0954751 Page **7**

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related or (A) (B)					<u>con</u> C)	ipen	Sale	(D)	(E)	(F)
Name and title	Average	Position (do not check more than one					ne	Reportable	Reportable	Estimated
	hours per	box,	unles	ss per	rson i	s both	an an	compensation	compensation	amount of
	week		er an	a a a	Irecto	r/trust	tee)	from	from related	other
	(list any hours for	Individual trustee or director						the organization	organizations (W-2/1099-MISC)	compensation from the
	related	e or 0	stee			ısatec		(W-2/1099-MISC)	(***2/1099****100)	organization
	organizations	truste	al tru:		yee	эш рег		(** = / ********************************		and related
	below	ridual	Institutional trustee	er	Key employee	Highest compensated employee	ner			organizations
	line)	Indi	Insti	Officer	Key	High emp	Former			
(1) AMANDA BENNETT	1.00									
TRUSTEE		Х						0.	0.	0.
(2) ANNIE MAXWELL	1.00									
TRUSTEE		Х						0.	0.	0.
(3) CHRISTOPHER SCHROEDER	1.00									
TRUSTEE		Х						0.	0.	0.
(4) DAVID IGNATIUS	1.00									
TRUSTEE		Х						0.	0.	0.
(5) FRANK FRIEDMAN	1.00							_	_	_
TRUSTEE		Х						0.	0.	0.
(6) HEIDI HEITKAMP	1.00							_	_	_
TRUSTEE		Х						0.	0.	0.
(7) J. ROBINSON WEST	1.00									•
TRUSTEE	1 00	Х						0.	0.	0.
(8) JANET LAMKIN	1.00									•
TRUSTEE	1 00	Х						0.	0.	0.
(9) JOHN EMERSON	1.00	.,							0	0
TRUSTEE (10) TOWN HAPPIG	1 00	Х						0.	0.	0.
(10) JOHN HARRIS TRUSTEE	1.00	х						0.	0.	0
(11) JOYCE CHANG	1.00	Λ						0.	٠.	0.
TRUSTEE	1.00	Х						0.	0.	0.
(12) KASSIE FREEMAN	1.00	Λ						0.	0.	0.
TRUSTEE	1.00	х						0.	0.	0.
(13) KATHRYN RUEMMLER	1.00							· · ·	· ·	<u>··</u>
TRUSTEE	1.00	х						0.	0.	0.
(14) MARC GROSSMAN	1.00								••	
TRUSTEE		х						0.	0.	0.
(15) MITCHELL LANDRIEU	1.00							· · · · · · · · · · · · · · · · · · ·		
TRUSTEE		х						0.	0.	0.
(16) SHYAM REDDY	1.00								•	-
TRUSTEE		х						0.	0.	0.
(17) SUSANNAH GRAY	1.00									
TRUSTEE		х						0.	0.	0.

032007 12-23-20 Form **990** (2020)

Part VII Section A. Officers, Directors,	Trustees, Key Emp	loy	ees,	and	l Hiç	ghes	t C	ompensated Employee	s (continued)	
(A)	(B)	(C)						(D)	(E)	(F)
Name and title	Average hours per week	box	Position (do not check more than one box, unless person is both an officer and a director/trustee)		an	Reportable compensation from	Reportable compensation from related	Estimated amount of other		
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(18) THOMAS KELLY	1.00									
TRUSTEE		Х						0.	0.	0.
(19) WILLIAM HURD	1.00									
TRUSTEE		Х						0.	0.	0.
(20) KAREN DONFRIED	40.00									
PRESIDENT				Х				536,276.	0.	71,338.
(21) DEREK CHOLLET	40.00									
EVP				Х				249,555.	0.	61,393.
(22) TIM CHILDRESS VP/CFO	40.00			Х				248,347.	0.	37,176.
(23) IAN LESSER	40.00									
VP, BRUSSELS					х			307,570.	0.	25,151.
(24) KATHERINE SMYTH HASKINS	40.00									
CDO/VP, EXTERNAL AFFAIRS						Х		220,204.	0.	2,897.
(25) KAREN KORNBLUH	40.00									
SENIOR FELLOW AND DIRECTOR						Х		181,716.	0.	57,076.
(26) STEVEN BOSACKER	40.00									
DIRECTOR, GMF CITIES						Х		180,505.	0.	22,419.
1b Subtotal								1,924,173.	0.	277,450.
c Total from continuation sheets to Pa	art VII, Section A							345,514.	0.	73,502.
d Total (add lines 1b and 1c)							•	2,269,687.	0.	350,952.

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization

Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services

Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on

Yes No Х line 1a? If "Yes," complete Schedule J for such individual 3 and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual 4 Х Х

29

rendered to the organization? If "Yes." complete Schedule J for such person **Section B. Independent Contractors**

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
	Description of services	Compensation
ORACLE AMERICA INC., 15612 COLLECTIONS		
CENTER DR., CHICAGO, IL 60693	CONSULTING SERVICES	252,729.
RSM US LLP, 1861 INTERNATIONAL DR STE 400,		
MCLEAN, VA 22102	AUDIT/TAX SERVICES	155,953.
LAW OFFICES OF PAIGE E REFFE, 3300 LOWELL		
STREET, NW, WASHINGTON, DC 20008	LEGAL SERVICES	150,000.
CYBERSECOP, 2001 WEST MAIN ST. SUITE 208,		
STAMFORD, CT 06902	CYBER SECURITY SERVICES	106,555.
ATLAS PUBLIC POLICY LLC, 515 Q STREET NW,		
UNIT 2, WASHINGTON, DC 20001	WEBSITE DEVELOPER	105,095.
2 Total number of independent contractors (including but not limited	to those listed above) who received more than	
\$100,000 of compensation from the organization	6	
. , , , , , , , , , , , , , , , , , , ,		000

Form 990 UNITED STATES 52-0954751

Form 990 UNITED STATES	•								52-09547	731
Part VII Section A. Officers, Directors, Tru	stees, Key En	nplo	yee	s, aı	nd H	lighe	est (Compensated Employe	es (continued)	
(A) Name and title	(B) Average	(C) Position						(D) Reportable	(E) Reportable	(F) Estimated
Name and title	hours	(cl				app	ly)	compensation from	compensation from related	amount of other
	week (list any hours for related organizations	Individual trustee or director	Institutional trustee		oyee	Highest compensated employee		the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
	below line)	Individua	Institutio	Officer	Key employee	Highest o	Former			
27) LAURA ROSENBERGER	40.00									
XECUTIVE DIRECTOR, ASD &						Х		176,262.	0.	29,24
28) KEVIN COTTRELL	40.00									
DIRECTOR OF TLI						Х		169,252.	0.	44,26
otal to Part VII, Section A, line 1c								345,514.		73,50

UNITED STATES

Form 990 (2020)
Part VIII Statement of Revenue

		Check if Schedule O contains a respo	nse or note to any lin	e in this Part VIII			
				(A)	(B)	(C)	(D) Revenue excluded
				Total revenue	Related or exempt function revenue	Unrelated business revenue	from tax under
					, and a series		sections 512 - 514
ts ts	1 a	Federated campaigns1a					
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues1b	26,663.				
Å,G	С	Fundraising events1c					
a jij	d	Related organizations 1d					
s, C	е	Government grants (contributions) 1e	12,268,465.				
rig	f	All other contributions, gifts, grants, and					
the the		similar amounts not included above 1f	9,400,541.				
달	g	Noncash contributions included in lines 1a-1f	3				
<u>ခ</u> င	h	Total. Add lines 1a-1f	>	21,695,669.			
			Business Code				
စ္ပ	2 a	CONTRACT	900099	485,303.	485,303.		
e <u>č</u>	b						
Program Service Revenue	С						
am eve	d						
96 H	е						
ᇫ	f	All other program service revenue					
	g	Total. Add lines 2a-2f	>	485,303.			
	3	Investment income (including dividends, in	nterest, and				
		other similar amounts)	>	1,474,093.		-2,716.	1,476,809.
	4	Income from investment of tax-exempt bo	nd proceeds				
	5	Royalties)				
		(i) Rea	(ii) Personal				
	6 a	Gross rents 6a					
	b	Less: rental expenses 6b					
	С	Rental income or (loss) 6c					
	d	Net rental income or (loss)	>				
	7 a	Gross amount from sales of (i) Securit	ies (ii) Other				
		assets other than inventory 7a 21,887,3	42.				
	b	Less: cost or other basis					
an		and sales expenses	76.				
Revenue	С	Gain or (loss) 7c 1,048,0	66.				
Be		Net gain or (loss))	1,048,066.			1,048,066.
ther	8 a	Gross income from fundraising events (not					
ŏ		including \$ of					
		contributions reported on line 1c). See					
		Part IV, line 18	8a				
		Less: direct expenses	8b				
		Net income or (loss) from fundraising ever					
	9 a	Gross income from gaming activities. See	1 1				
		Part IV, line 19	9a				
		Less: direct expenses	9b				
		Net income or (loss) from gaming activities	··············				
	10 a	Gross sales of inventory, less returns					
		and allowances	10a				
		Less: cost of goods sold	10b				
\rightarrow	С	Net income or (loss) from sales of inventor					
တ္		OMUED INCOME	Business Code 900099	22 410			22 410
Miscellaneous Revenue	11 a			22,418.			22,418.
llan	b		_				
Sce	C		_				
Ξ̈́		All other revenue		22,418.			
	<u>е</u> 12	Total. Add lines 11a-11d Total revenue. See instructions		24,725,549.	485,303.	-2,716.	2,547,293.
	14	TOTAL TOVOITAGE OUT HISH HULHUITS		,,	1 200,000.	_,	, ,

Page 10

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

00011	on 501(c)(3) and 501(c)(4) organizations must comple Check if Schedule O contains a respons			•	
Do i	not include amounts reported on lines 6b,	(A)	(B)	(C)	(D)
	8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21	100,000.	100,000.		
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16	6,648,037.	6,648,037.		
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	3,193,221.	1,571,735.	1,384,624.	236,862.
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	10,352,322.	8,445,159.	1,554,775.	352,388.
8	Pension plan accruals and contributions (include	264 454	040 404	105 010	F 363
	section 401(k) and 403(b) employer contributions)	361,454.	248,181.	105,910.	7,363.
9	Other employee benefits	1,822,102.	1,488,319.	269,343.	64,440.
10	Payroll taxes	384,122.	283,621.	88,876.	11,625.
11	Fees for services (nonemployees):				
	Management	54.025	12.020	24 500	C 51.4
	Legal	54,935.	13,832.	34,589.	6,514.
	Accounting	174,895.	64,212.	110,683.	
	Lobbying				
_	Professional fundraising services. See Part IV, line 17	259,038.		250 030	
f	Investment management fees	259,030.		259,038.	
g	Other. (If line 11g amount exceeds 10% of line 25,	2 570 146	1 050 675	610 674	0 707
40	column (A) amount, list line 11g expenses on Sch 0.)	2,579,146.	1,950,675.	618,674.	9,797.
12	Advertising and promotion	1,657,461.	557,919.	1,074,412.	25,130.
13	Office expenses	1,037,401.	337,319.	1,074,412.	25,150.
14	Information technology				
15	Royalties	1,380,047.	1,179,444.	178,761.	21,842.
16 17	Occupancy	68,074.	66,116.	1,350.	608.
18	Payments of travel or entertainment expenses	00,071.	00,110.	2,330.	
10	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	199,561.	198,848.	713.	
20		286,958.	216,211.	59,659.	11,088.
21	Payments to affiliates	, -	, .	, -	, -
22	Depreciation, depletion, and amortization	717,187.	563,151.	126,029.	28,007.
23	Insurance	250,287.	26,492.	223,795.	,
24	Other expenses. Itemize expenses not covered	, -	,	, -	
	above (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	SUBSCRIPTIONS/PUBLICATI	318,189.	242,481.	75,077.	631.
b		,	·	·	
C					
d					
	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	30,807,036.	23,864,433.	6,166,308.	776,295.
26	Joint costs. Complete this line only if the organization	. ,	. ,	. ,	•
=	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				
					E 000 (2222)

Form 990 (2020)
Part X Balance Sheet

Page **11**

		Check if Schedule O contains a response or not	e to any	line in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			67.	1	499.
	2	Savings and temporary cash investments			3,916,549.	2	7,342,709.
	3	Pledges and grants receivable, net		7,548,815.	3	9,257,559.	
	4	Accounts receivable, net			73,814.	4	57,795.
	5	Loans and other receivables from any current or					
		trustee, key employee, creator or founder, subst	antial co	ontributor, or 35%			
		controlled entity or family member of any of thes	e perso	ns		5	
	6	Loans and other receivables from other disqualit	ied pers	ons (as defined			
		under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		ion 4958(c)(3)(B)		6	
Ŋ	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use				8	
As	9	Donate data and a series and all defermed all all and a			879,978.	9	363,354.
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	27,179,762.			
	b	Less: accumulated depreciation	l .a. l	9,970,754.	17,746,350.	10c	17,209,008.
	11	Investments - publicly traded securities	`		49,783,010.	11	76,656,248.
	12	Investments - other securities. See Part IV, line 1			85,895,475.	12	95,946,422.
	13	Investments - program-related. See Part IV, line				13	
	14	Intangible assets			14		
	15	Other assets. See Part IV, line 11			130,578.	15	4,037,826.
	16	Total assets. Add lines 1 through 15 (must equal			165,974,636.	16	210,871,420.
	17	Accounts payable and accrued expenses	1,599,884.	17	1,585,531.		
	18	Grants payable			753,401.	18	77,272.
	19	Deferred revenue			2,996,772.	19	11,152,377.
	20	Tax-exempt bond liabilities			9,164,250.	20	9,178,943.
	21	Escrow or custodial account liability. Complete I			, ,	21	, ,
	22	Loans and other payables to any current or form					
Liabilities		trustee, key employee, creator or founder, subst					
ij		controlled entity or family member of any of thes				22	
Ë	23	Secured mortgages and notes payable to unrela				23	
	24	Unsecured notes and loans payable to unrelated			800,000.	24	1,050,000.
	25	Other liabilities (including federal income tax, pa			,		, ,
		parties, and other liabilities not included on lines					
		of Schedule D	,	· .	1,089,437.	25	502,589.
	26	Total liabilities. Add lines 17 through 25			16,403,744.	26	23,546,712.
		Organizations that follow FASB ASC 958, che	ck here	X	, ,		, ,
es		and complete lines 27, 28, 32, and 33.					
ŝ	27	Net assets without donor restrictions			142,501,462.	27	179,590,372.
3als	28	Net assets with donor restrictions			7,069,430.	28	7,734,336.
βĒ		Organizations that do not follow FASB ASC 9			, ,		, ,
Fu		and complete lines 29 through 33.	, 5				
ō	29	Capital stock or trust principal, or current funds				29	
ets	30	Paid-in or capital surplus, or land, building, or ed				30	
Ass	31	Retained earnings, endowment, accumulated in				31	
Net Assets or Fund Balances	32	Total net assets or fund balances			149,570,892.	32	187,324,708.
z	33	Total liabilities and net assets/fund balances			165,974,636.	33	210,871,420.
	, 55				, ,		Form 990 (2020)

Form **990** (2020)

Form 990 (2020) UNITED STATES 52-0954751 Page **12**

Ра	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	24	725,	549.
2	Total expenses (must equal Part IX, column (A), line 25)	2	30	807,	036.
3	Revenue less expenses. Subtract line 2 from line 1	3	-6	081,	487.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	149	570,	892.
5	Net unrealized gains (losses) on investments	5	43	075,	334.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9		759,	969.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	187	324,	708.
Pa	rt XII Financial Statements and Reporting	•			
	Check if Schedule O contains a response or note to any line in this Part XII				X
	•			Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Э.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed				
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate				
	consolidated basis, or both:	,			
	X Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit.			
	review, or compilation of its financial statements and selection of an independent accountant?	•	2c	х	ı
	If the organization changed either its oversight process or selection process during the tax year, explain on Sche				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sing				
Ju	Act and OMB Circular A-133?	gio / tadit	3a	x	ı
h	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ed audit	54		
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits	ou addit	3h	x	ı

Form **990** (2020)

SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Total

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

THE GERMAN MARSHALL FUND OF THE Name of the organization **Employer identification number** UNITED STATES 52-0954751 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from 10 activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	17,715,121.	21,663,102.	21,017,755.	24,448,962.	21,695,669.	106,540,609.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	17,715,121.	21,663,102.	21,017,755.	24,448,962.	21,695,669.	106,540,609.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						1,270,176.
6	Public support. Subtract line 5 from line 4.						105,270,433.
Sec	tion B. Total Support						
Cale	ndar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
7	Amounts from line 4	17,715,121.	21,663,102.	21,017,755.	24,448,962.	21,695,669.	106,540,609.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources	1,652,529.	1,392,896.	1,608,639.	1,639,112.	1,476,809.	7,769,985.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)	24,362.	36,675.	27,095.	127,362.	22,418.	237,912.
11	Total support. Add lines 7 through 10						114,548,506.
12	Gross receipts from related activities,	etc. (see instruction	ons)			12	1,836,766.
13	First 5 years. If the Form 990 is for th	e organization's fir	rst, second, third, f	ourth, or fifth tax y	ear as a section 5	01(c)(3)	
	organization, check this box and stop	here					>
Sec	tion C. Computation of Publi	c Support Per	centage				
14	Public support percentage for 2020 (li	ne 6, column (f), d	ivided by line 11, c	olumn (f))		14	91.90 %
15	Public support percentage from 2019	Schedule A, Part	II, line 14			15	85.66 %
16a	33 1/3% support test - 2020. If the o	organization did no	t check the box or	line 13, and line 1	14 is 33 1/3% or m	ore, check this box	k and
	stop here. The organization qualifies	as a publicly suppo	orted organization				X
b	33 1/3% support test - 2019. If the o	organization did no	t check a box on li	ne 13 or 16a, and	line 15 is 33 1/3%	or more, check thi	s box
	and stop here. The organization quali	fies as a publicly s	supported organiza	tion			
17a	10% -facts-and-circumstances test	- 2020. If the org	anization did not c	heck a box on line	13, 16a, or 16b, a	and line 14 is 10%	or more,
	and if the organization meets the facts	s-and-circumstance	es test, check this	box and stop her	r e. Explain in Part	VI how the organiz	ation
	meets the facts-and-circumstances te	st. The organizatio	n qualifies as a pul	olicly supported or	rganization		>
b	10% -facts-and-circumstances test	- 2019. If the org	anization did not c	heck a box on line	13, 16a, 16b, or 1	7a, and line 15 is	10% or
	more, and if the organization meets th	e facts-and-circum	nstances test, chec	k this box and st	op here. Explain i	n Part VI how the	_
	organization meets the facts-and-circu	ımstances test. Th	e organization qua	lifies as a publicly	supported organiz	ation	
18	Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions						

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support	siow, picase comp	nete i art ii.j				
Calendar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1 Gifts, grants, contributions, and			, ,		, ,	,,
membership fees received. (Do not						
include any "unusual grants.")						
2 Gross receipts from admissions,						
merchandise sold or services per-						
formed, or facilities furnished in any activity that is related to the						
organization's tax-exempt purpose						
3 Gross receipts from activities that						
are not an unrelated trade or bus-						
iness under section 513						
4 Tax revenues levied for the organ-						
ization's benefit and either paid to						
or expended on its behalf						
5 The value of services or facilities						
furnished by a governmental unit to						
the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and						
3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that						
exceed the greater of \$5,000 or 1% of the						
amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						
Section B. Total Support		T				
Calendar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
9 Amounts from line 6						_
10a Gross income from interest, dividends, payments received on						
securities loans, rents, royalties,						
and income from similar sources						_
b Unrelated business taxable income						
(less section 511 taxes) from businesses acquired after June 30, 1975						
· · · · · · · · · · · · · · · · · · ·						
c Add lines 10a and 10b 11 Net income from unrelated business						
activities not included in line 10b,						
whether or not the business is						
regularly carried on Other income. Do not include gain			+	 	 	
or loss from the sale of capital						
assets (Explain in Part VI.)				 	 	
13 Total support. (Add lines 9, 10c, 11, and 12.)14 First 5 years. If the Form 990 is for the form 11 to 12 to 15 t	e organization's fi	ret eacond third	fourth or fifth toy	Vear as a section 5	1 (01(c)(3) organization	l
check this box and stop here	•			•		· —
Section C. Computation of Publi	c Support Per	centage				
15 Public support percentage for 2020 (I			column (f))		15	%
16 Public support percentage from 2019		.			16	%
Section D. Computation of Inves	tment Income	e Percentage				
17 Investment income percentage for 20	120 (line 10c, colu	mn (f), divided by li	ine 13, column (f))		17	%
18 Investment income percentage from	2019 Schedule A,	Part III, line 17			18	%
19a 33 1/3% support tests - 2020. If the					3 1/3%, and line 1	7 is not
more than 33 1/3%, check this box ar	nd stop here. The	organization quali	ifies as a publicly s	supported organiza	ition	▶□
b 33 1/3% support tests - 2019. If the	organization did r	not check a box or	line 14 or line 19a	a, and line 16 is mo	ore than 33 1/3%, a	nd
line 18 is not more than 33 1/3%, che	ck this box and st	t op here. The orga	anization qualifies a	as a publicly suppo	orted organization	
20 Private foundation. If the organization	n did not check a	box on line 14, 19	a, or 19b, check th	nis box and see ins	structions	>

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
•		
2		
За		
3b		
3с		
4a		
-		
4b		
4c		
10		
5a		
5b		
5c		
6		
_		
7		
8		
9a		
Ol-		
9b		
9с		
10a		
105		
10b		

52-0954751

Par	t IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described in line 11a above?	11b		
	A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sect	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one of	or		
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officer			
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported arrangement of the organization describes how the powers to appoint and/or remove officers directors, or trustees were allocated among the			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sect	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sect	tion D. All Type III Supporting Organizations	<u> </u>		
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
	By reason of the relationship described in line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sect	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruc	tions).		
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (s	see instructior	s).	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.	3b		

Pai	rt V Type III Non-Functionally Integrated 509(a)(3) Supporti	ng Organi	zations				
1	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions.						
	All other Type III non-functionally integrated supporting organizations must complete Sections A through E.						
Sect	Section A - Adjusted Net Income (A) Prior Year (b) Current Year (optional)						
1	Net short-term capital gain	1					
2	Recoveries of prior-year distributions	2					
3	Other gross income (see instructions)	3					
4	Add lines 1 through 3.	4					
5	Depreciation and depletion	5					
6	Portion of operating expenses paid or incurred for production or						
	collection of gross income or for management, conservation, or						
	maintenance of property held for production of income (see instructions)	6					
7	Other expenses (see instructions)	7					
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8					
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)			
1	Aggregate fair market value of all non-exempt-use assets (see						
	instructions for short tax year or assets held for part of year):						
а	Average monthly value of securities	1a					
b	Average monthly cash balances	1b					
С	Fair market value of other non-exempt-use assets	1c					
d	Total (add lines 1a, 1b, and 1c)	1d					
е	Discount claimed for blockage or other factors						
	(explain in detail in Part VI):						
2	Acquisition indebtedness applicable to non-exempt-use assets	2					
3	Subtract line 2 from line 1d.	3					
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,						
	see instructions).	4					
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5					
6	Multiply line 5 by 0.035.	6					
7	Recoveries of prior-year distributions	7					
8	Minimum Asset Amount (add line 7 to line 6)	8					
Sect	ion C - Distributable Amount			Current Year			
1	Adjusted net income for prior year (from Section A, line 8, column A)	1					
2	Enter 0.85 of line 1.	2					
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3					
4	Enter greater of line 2 or line 3.	4					
5	Income tax imposed in prior year	5					
6	Distributable Amount. Subtract line 5 from line 4, unless subject to						
	emergency temporary reduction (see instructions).	6					
7	Check here if the current year is the organization's first as a non-functional	ally integrated	d Type III supporting orga	nization (see			
	instructions).						

Schedule A (Form 990 or 990-EZ) 2020

Par	t V Type III Non-Functionally Integrated 509(a)(3) Supporting Orga	ınizations _{(continu}	ıed)	
Secti	on D - Distributions		•		Current Year
1	Amounts paid to supported organizations to accomplish exer		1		
2	Amounts paid to perform activity that directly furthers exemp				
	organizations, in excess of income from activity		2		
3	Administrative expenses paid to accomplish exempt purpose	S	3		
4	Amounts paid to acquire exempt-use assets			4	
5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)		5	
6	Other distributions (describe in Part VI). See instructions.			6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which the	ne organization is responsive			
	(provide details in Part VI). See instructions.			8	
9	Distributable amount for 2020 from Section C, line 6			9	
	Line 8 amount divided by line 9 amount			10	
		(i)	(ii)		(iii)
Secti	on E - Distribution Allocations (see instructions)	Excess Distributions	Underdistribution Pre-2020	าร	Distributable Amount for 2020
1	Distributable amount for 2020 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2020 (reason-				
	able cause required - explain in Part VI). See instructions.				
3	Excess distributions carryover, if any, to 2020				
а	From 2015				
b	From 2016				
С	From 2017				
d	From 2018				
е	From 2019				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2020 distributable amount				
i	Carryover from 2015 not applied (see instructions)				
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2020 from Section D,				
	line 7: \$				
а	Applied to underdistributions of prior years				
b	Applied to 2020 distributable amount				
С	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2020, if				
	any. Subtract lines 3g and 4a from line 2. For result greater				
	than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2020. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
	Part VI. See instructions.				
7	Excess distributions carryover to 2021. Add lines 3j				
	and 4c.				
8	Breakdown of line 7:				
	Excess from 2016				
	Excess from 2017				
	Excess from 2018				
	Excess from 2019				
	Excess from 2020				

Schedule A (Form 990 or 990-EZ) 2020

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12;					
Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information.					
(See instructions.)					
SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME:					
OTHER INCOME FROM EXEMPT ACTIVITIES					
2016 AMOUNT: \$ 24,362.					
2017 AMOUNT: \$ 36,675.					
2018 AMOUNT: \$ 27,095.					
2019 AMOUNT: \$ 127,362.					
2020 AMOUNT: \$ 22,418.					

THE GERMAN MARSHALL FUND OF THE

UNITED STATES

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

► Go to www.irs.gov/Form990 for the latest information.

Employer identification number

52 - 0954751

OMB No. 1545-0047

Organization type (check one):						
Filers of	f:	Section:				
Form 99	0 or 990-EZ	X 501(c)(³) (enter number) organization				
		4947(a)(1) nonexempt charitable trust not treated as a private foundation				
		527 political organization				
Form 99	10-PF	501(c)(3) exempt private foundation				
		4947(a)(1) nonexempt charitable trust treated as a private foundation				
		501(c)(3) taxable private foundation				
	nly a section 501(c)(s covered by the General Rule or a Special Rule. 7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.				
General	Rule					
	-	filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.				
Special	Rules					
X	For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.					
	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.					
	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year					
but it m ı	ust answer "No" on	at isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to ne filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).				

Name of organization
THE GERMAN MARSHALL FUND OF THE
UNITED STATES

Employer identification number

52-0954751

Parti	Contributors (see instructions). Use duplicate copies of Part I if addit	ional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$6,560,904.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$1,500,139.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4		\$1,190,692.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$1,000,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6		\$750,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization
THE GERMAN MARSHALL FUND OF THE
UNITED STATES

Employer identification number
52-0954751

Parti	Contributors (see instructions). Use duplicate copies of Part I if additional copies of Part I is additional copies of Part	tional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9		\$ 500,039.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

023453 11-25-20

Name of organization
THE GERMAN MARSHALL FUND OF THE
UNITED STATES

Employer identification number

52-0954751

Partii	Noticasti Property (see instructions). Use duplicate copies of Part II if	r additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		- - - - - \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		- - - - - \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		- - - - - \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		- - - - - \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		- - - - - - - - - -	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received

Name of o	rganization				Employer identification number				
	MAN MARSHALL FUND OF THE								
UNITED S		.	ilaad in aaatian <i>E</i>	24(-)(7) (0) (40) +					
Part III	from any one contributor. Complete columns (a) through (e) and the following	na line entry. For a	organizations					
	completing Part III, enter the total of exclusively religious, Use duplicate copies of Part III if additional	charitable, etc., contributions of	\$1,000 or less for t	the year. (Enter this info. onc	ee.) ► \$				
(a) No.	Ose duplicate copies of Part III II additional	space is needed.							
(a) No. from Part I	(b) Purpose of gift	(c) Use of g	gift	(d) Desc	cription of how gift is held				
raiti									
		(e) Transf	er of gift						
			_		ansferor to transferee				
	Transferee's name, address, a	nd ZIP + 4	R	elationship of tra	nsferor to transferee				
		-	_						
(a) No. from				(35					
Part I	(b) Purpose of gift	(c) Use of g	gift 	(d) Desc	cription of now gift is held				
-		(a) T anana							
	(e) Transfer of gift								
	Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee								
	,,,,,,,,,								
(=\ N =				T					
(a) No. from	(b) Purpose of gift	(c) Use of g	gift	(d) Desc	cription of how gift is held				
Part I									
		(e) Transf	er of gift						
-	Transferee's name, address, a	nd ZIP + 4	R	elationship of tra	nsferor to transferee				
	-	_	_		<u> </u>				
(a) No. from									
from Part I	(b) Purpose of gift	(c) Use of g	gift	(d) Desc	cription of how gift is held				
-									
		(e) Transf	er of gift						
	Transferse's name address a	nd 7 ID ± 4	n	elationship of t	netaror to transforce				
}	Transferee's name, address, a	IIU LI F † †	H	eiauonsiip oi tra	nsferor to transferee				
l									

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

THE GERMAN MARSHALL FUND OF THE UNITED STATES

Employer identification number 52-0954751

Pai	Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the							
	organization answered "Yes" on Form 990, Part IV, lir	ne 6.						
		(a) Donor advised funds	(b) Funds and other accounts					
1	Total number at end of year							
2	Aggregate value of contributions to (during year)							
3	Aggregate value of grants from (during year)							
4	Aggregate value at end of year							
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor advis	ed funds					
	are the organization's property, subject to the organization's	exclusive legal control?	Yes No					
6	Did the organization inform all grantees, donors, and donor a							
	for charitable purposes and not for the benefit of the donor of	or donor advisor, or for any other purpose	conferring					
Pai	rt II Conservation Easements. Complete if the or	ganization answered "Yes" on Form 990,	Part IV, line 7.					
1	Purpose(s) of conservation easements held by the organization	on (check all that apply)						
	Preservation of land for public use (for example, recrea	ation or education) Preservation o	f a historically important land area					
	Protection of natural habitat	Preservation of	f a certified historic structure					
	Preservation of open space							
2	Complete lines 2a through 2d if the organization held a quali	fied conservation contribution in the form	of a conservation easement on the last					
	day of the tax year.		Held at the End of the Tax Year					
а	Total number of conservation easements		2a					
b	Total acreage restricted by conservation easements		2b					
С	Number of conservation easements on a certified historic str	ucture included in (a)	2c					
d	Number of conservation easements included in (c) acquired a	after 7/25/06, and not on a historic structu	ıre					
	listed in the National Register		2d					
3	Number of conservation easements modified, transferred, re-	leased, extinguished, or terminated by the	organization during the tax					
	year ▶							
4	Number of states where property subject to conservation ea							
5	Does the organization have a written policy regarding the per							
	violations, and enforcement of the conservation easements it							
6	Staff and volunteer hours devoted to monitoring, inspecting,	handling of violations, and enforcing cons	servation easements during the year					
	>							
7	Amount of expenses incurred in monitoring, inspecting, hand	dling of violations, and enforcing conserva	tion easements during the year					
	\$							
8	Does each conservation easement reported on line 2(d) above							
•	and section 170(h)(4)(B)(ii)?							
9	In Part XIII, describe how the organization reports conservati	•						
	balance sheet, and include, if applicable, the text of the footr	note to the organization's financial statem	ents that describes the					
Pai	organization's accounting for conservation easements. rt III Organizations Maintaining Collections of	f Art Historical Treasures or Ot	her Similar Assets					
	Complete if the organization answered "Yes" on Form							
12	If the organization elected, as permitted under FASB ASC 95		and halance sheet works					
ıa	of art, historical treasures, or other similar assets held for pul	•						
	service, provide in Part XIII the text of the footnote to its final							
h	If the organization elected, as permitted under FASB ASC 95							
b	art, historical treasures, or other similar assets held for public	•						
	•	exhibition, education, or research in furti	lerance of public service,					
	provide the following amounts relating to these items:		L ¢					
	(i) Revenue included on Form 990, Part VIII, line 1		L .					
2	(ii) Assets included in Form 990, Part X If the organization received or held works of art, historical tre	gasures or other similar assets for financia						
2	the following amounts required to be reported under FASB A		i gairi, provide					
_	Revenue included on Form 990, Part VIII, line 1	· ·	> \$					
a h	Assets included in Form 990, Part Y							

Par	rt III Organizations Maintaining Co	llections of Ar	t, Histoı	rical Tre	easures, o	r Other	Similar A	ssets	(contin	ued)
3	Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its									
	collection items (check all that apply):									
а	Public exhibition	c	j 🗌 Lo	oan or exc	hange progra	am				
b	Scholarly research	e	• 🗌 o	ther						
С	c Preservation for future generations									
4	Provide a description of the organization's coll	ections and explair	n how they	y further th	ne organizatio	n's exem	pt purpose	in Part	XIII.	
5	During the year, did the organization solicit or	receive donations	of art, histo	orical treas	sures, or othe	er similar a	ssets			
	to be sold to raise funds rather than to be main	ntained as part of t	he organiz	zation's co	llection?				Yes	☐ No
Par	Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or									
	reported an amount on Form 990, Part X, line 21.									
1a	1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included									
	on Form 990, Part X?							\square	Yes	☐ No
b										
									Amount	
С	c Beginning balance 1c									
d	Additions during the year						1d			
е	Distributions during the year									
f	Ending balance						1f			
2a							y?		Yes	☐ No
b	If "Yes," explain the arrangement in Part XIII. C	heck here if the ex	planation	has been	provided on	Part XIII				
	rt V Endowment Funds. Complete if).			
		(a) Current year	(b) Pri	or year	(c) Two yea	rs back (d) Three year	rs back	(e) Four	years back
1a	Beginning of year balance									
b	Contributions									
С	Net investment earnings, gains, and losses									
d	Grants or scholarships									
е	011 121 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1									
	and programs									
f	Administrative expenses									
g	End of year balance									
2	Provide the estimated percentage of the current	nt year end balance	e (line 1g,	column (a)) held as:					
а	Board designated or quasi-endowment	•	%	•	•					
b	Permanent endowment	%								
С	Term endowment ▶ %	 i								
	The percentages on lines 2a, 2b, and 2c shoul	d equal 100%.								
За	Are there endowment funds not in the possess	sion of the organiza	ation that a	are held ar	nd administer	ed for the	organizatio	n		
	by:									Yes No
	(i) Unrelated organizations								3a(i)	
	(ii) Related organizations								3a(ii)	
b	If "Yes" on line 3a(ii), are the related organization								3b	
4	Describe in Part XIII the intended uses of the o	rganization's endo	wment fur	nds.						
Par	rt VI Land, Buildings, and Equipme	nt.								
	Complete if the organization answered	"Yes" on Form 990), Part IV, I	line 11a. S	See Form 990	, Part X, li	ne 10.			
	Description of property	(a) Cost or o	other	(b) Cost	or other	(c) Ac	cumulated		(d) Book	value
		basis (investr	ment)	basis	(other)	dep	reciation			
1a	Land			1	,237,440.				1,	237,440.
b				24	,865,468.		9,112,59	5.	15,	752,873.
С					43,538.		43,53	9.		-1.
d		1								
е	Other	1		1	,033,316.		814,62	0.		218,696.
	II. Add lines 1a through 1e. (Column (d) must ea		X column	(B) line 1	0c.)				17,	209,008.

52-0954751

Complete if the organization answered "Yes"	on Form 990. Part IV. line 1	1b. See Form 990. Part X. line 12.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end	of-year market value
(1) Financial derivatives	, ,	• •	•
(2) Closely held equity interests			
(3) Other			
(A) ALTERNATIVE INVESTMENTS - EQUITY			
(B) FUNDS	19,732,602.	END-OF-YEAR MARKET VALUE	
(C) ALTERNATIVE INVESTMENTS - HEDGE FUNDS	15,890,263.	END-OF-YEAR MARKET VALUE	
(D) ALTERNATIVE INVESTMENTS - PRIVATE			
(E) EQUITY	32,737,207.	END-OF-YEAR MARKET VALUE	
(F) ALTERNATIVE INVESTMENTS - NATURAL	32,737,207.	END OF TERM IMMAEL VIEWE	
(G) RESOURCES	17,770,180.	END-OF-YEAR MARKET VALUE	
(G)	17,770,100.	IND OF THE MICKET VIDOR	
(H) Tatal (Cal (h) must squal Form 000 Part V sal (P) line 10)	95,946,422.		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	93,940,422.		
	E 000 B 1 IV II 4	4 0 5 000 B 1 V II 40	
Complete if the organization answered "Yes" (a) Description of investment	on Form 990, Part IV, line 1 (b) Book value		of voor morket value
1,7,1	(b) Book value	(c) Method of valuation: Cost or end	-or-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets.			
Complete if the organization answered "Yes" of	· · · · · · · · · · · · · · · · · · ·	1d. See Form 990, Part X, line 15.	
(a)	Description		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990. Part X. col. (B) line	15)	>	
Part X Other Liabilities.			
Complete if the organization answered "Yes"	on Form 990, Part IV, line 1	1e or 11f. See Form 990, Part X, line 25.	
1. (a) Description of liability	· · · · · · · · · · · · · · · · · · ·	, ,	(b) Book value
(1) Federal income taxes			
(2) INTEREST RATE SWAP AGREEMENT			502,589.
(3)			, -
(4)			
(5)			
(6)			
(8)			
(9) 			F00 F00
Total. (Column (b) must equal Form 990, Part X, col. (B) line	·	>	502,589.
2. Liability for uncertain tax positions. In Part XIII, provide		•	· —
organization's liability for uncertain tax positions under	FASB ASC 740. Check her	e if the text of the footnote has been pro	vided in Part XIII X

52-0954751

Pa	rt XI	Reconciliation of Revenue per Audited Financial State		Revenue per Re	turn.	
		Complete if the organization answered "Yes" on Form 990, Part IV, line	e 12a.			
1					1	67,714,966.
2		nts included on line 1 but not on Form 990, Part VIII, line 12:	1 1			
а		nrealized gains (losses) on investments		43,075,334.		
b		ed services and use of facilities				
С		veries of prior year grants				
d		(Describe in Part XIII.)	2d	173,121.		
е		nes 2a through 2d			2e	43,248,455.
3		act line 2e from line 1			3	24,466,511.
4		nts included on Form 990, Part VIII, line 12, but not on line 1:	1 1			
а		ment expenses not included on Form 990, Part VIII, line 7b		259,038.		
b		(Describe in Part XIII.)	4b			050 030
С		nes 4a and 4b			4c	259,038.
5 Do	Total	revenue. Add lines 3 and 4c. (This must equal Form 990. Part I. line 12.) Reconciliation of Expenses per Audited Financial Stat	tomonto With	Evnopos por B	5	24,725,549.
Pa	rt VII			Expenses per H	eturn.	
		Complete if the organization answered "Yes" on Form 990, Part IV, line				20 545 000
1		expenses and losses per audited financial statements			1	30,547,998.
2		nts included on line 1 but not on Form 990, Part IX, line 25:	1 . 1			
а		ed services and use of facilities	l I			
b		year adjustments	l I			
С		losses				
d		(Describe in Part XIII.)	•			0
		nes 2a through 2d			2e	0.
3		act line 2e from line 1			3	30,547,998.
4		nts included on Form 990, Part IX, line 25, but not on line 1:	1.1	250 020		
a		ment expenses not included on Form 990, Part VIII, line 7b		259,038.		
b		(Describe in Part XIII.)	4b			250 020
		nes 4a and 4b			4c	259,038.
D ₂	rt YIII	expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18. Supplemental Information.)		5	30,807,036.
			Doct IV Bara dia	or al Ols a Death V. Press 4	D + V - 1	0- D+-VI
		descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4;			; Part X, II	ne 2; Part XI,
ines	2d and	4b; and Part XII, lines 2d and 4b. Also complete this part to provide any	/ additional inform	ation.		
ם א ם	ד עי	INE 2:				
LAI	. А, 1	IND Z.				
CME	TS RE	COGNIZED AS EXEMPT FROM FEDERAL INCOME TAX UNDER SECT	TON			
JMI	ID KE	COGNIZED AS EXEMIT FROM FEDERAL INCOME TAX ONDER SECT	.101			
501	'C)(3)	OF THE INTERNAL REVENUE CODE (THE CODE) AND IS CURRE	NTT.V			
301	(0)(0)	of the internal revenue cost (the cost) and to contr				
CT. 20	RTETE	D AS AN ORGANIZATION THAT IS NOT A PRIVATE FOUNDATION	I WITHIN THE			
C 1111	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	D NO IN CROUNTED THAT IS NOT IT TRIVING TOURDATION	, WIIIIIN IIII			
MEAN	ITNG C	F SECTION 509(A) OF THE CODE. HOWEVER GMF IS SUBJECT	TO INCOME			
.111211	1110 0	I BECTON 303(N) OF THE CODE, HONEVER, OM TO BOBOTCO	TO INCOME			
זצגיד	ES ON	UNRELATED BUSINESS INCOME AS DEFINED BY THE INTERNAL	REVENUE			
1 2 1 2 1 1	10 OIV	ONNEHITED DOCTREES INCOME NO DELINED BY THE INTERNET	KEVEROE			
SERI	/ICE.					
БЦК	, 101.					
DURI	ING TH	E YEAR ENDED MAY 31, 2021, GMF INCURRED NO TAX EXPENS	SE RELATED TO			
UNRI	ELATED	BUSINESS INCOME ACTIVITIES.				
		·				
1700	1000	CONDEDE IIC (IIC) TO 3 CINCIE NEWDED ITATIO	W COMPANY			

Part XIII Supplemental Information (continued)
FOR FEDERAL INCOME TAX PURPOSES. ALL TAX ATTRIBUTES FLOW THROUGH TO GMF
UNDER THIS ENTITY FORM. ACCORDINGLY, NO PROVISION FOR INCOME TAXES HAS
BEEN MADE.
THE TRANSATLANTIC FOUNDATION (TTF) IS A FOREIGN NONPROFIT ENTITY
INCORPORATED UNDER THE LAWS OF BRUSSELS, BELGIUM. THERE WAS IMMATERIAL
ACTIVITY UNDER TTF DURING THE YEAR ENDED MAY 31, 2020.
ACCORDING TO THE ACCOUNTING STANDARD FOR UNCERTAINTY IN INCOME TAXES, FOR
THE PERIOD FROM GMF'S INCEPTION TO MAY 31, 2021, NO UNRECOGNIZED TAX
PROVISION OR BENEFIT EXISTED. DEFERRED INCOME TAXES ARE PROVIDED USING THE
LIABILITY METHOD, WHEREBY, DEFERRED TAX ASSETS ARE RECOGNIZED FOR
DEDUCTIBLE TEMPORARY DIFFERENCES AND OPERATING LOSS AND TAX CREDIT
CARRYFORWARDS AND DEFERRED TAX LIABILITIES ARE RECOGNIZED FOR TAXABLE
TEMPORARY DIFFERENCES.
TEMPORARY DIFFERENCES ARE THE DIFFERENCES BETWEEN THE REPORTED AMOUNTS OF
ASSETS AND LIABILITIES AND THEIR TAX BASES. DEFERRED TAX ASSETS ARE
REDUCED BY A VALUATION ALLOWANCE WHEN, IN THE OPINION OF MANAGEMENT, IT IS
MORE LIKELY THAN NOT THAT SOME PORTION OR ALL OF THE DEFERRED TAX ASSETS
WILL NOT BE REALIZED. DEFERRED TAX ASSETS AND LIABILITIES ARE ADJUSTED FOR
THE EFFECTS OF THE CHANGES IN TAX LAWS AND RATES OF THE DATE OF ENACTMENT.
WHEN TAX RETURNS ARE FILED, IT IS HIGHLY CERTAIN THAT SOME POSITIONS TAKEN
WOULD BE SUSTAINED UPON EXAMINATION BY THE TAXING AUTHORITIES, WHILE
OTHERS ARE SUBJECT TO UNCERTAINTY ABOUT THE MERITS OF THE POSITION TAKEN
OR THE AMOUNT OF THE POSITION THAT WOULD BE ULTIMATELY SUSTAINED. THE
BENEFIT OF A TAX POSITION IS RECOGNIZED IN THE FINANCIAL STATEMENTS IN THE

Supplemental information (continued)
PERIOD DURING WHICH, BASED ON ALL AVAILABLE EVIDENCE, MANAGEMENT BELIEVES
IT IS MORE LIKELY THAN NOT THAT THE POSITION WILL BE SUSTAINED UPON
EXAMINATION, INCLUDING THE RESOLUTION OF APPEALS OR LITIGATION PROCESSES,
IF ANY. TAX POSITIONS TAKEN ARE NOT OFFSET OR AGGREGATED WITH OTHER
POSITIONS. TAX POSITIONS THAT MEET THE MORE LIKELY THAN NOT RECOGNITION
THRESHOLD ARE MEASURED AS THE LARGEST AMOUNT OF TAX BENEFIT THAT IS MORE
THAN 50% LIKELY OF BEING REALIZED UPON SETTLEMENT WITH THE APPLICABLE
TAXING AUTHORITY. THE PORTION OF THE BENEFITS ASSOCIATED WITH TAX
POSITIONS TAKEN THAT EXCEEDS THE AMOUNT MEASURED AS DESCRIBED ABOVE WOULD
BE REFLECTED AS A LIABILITY FOR UNRECOGNIZED TAX BENEFITS IN THE
ACCOMPANYING BALANCE SHEET, ALONG WITH ANY ASSOCIATED INTEREST AND
PENALTIES THAT WOULD BE PAYABLE TO THE TAXING AUTHORITIES UPON
EXAMINATION. MANAGEMENT BELIEVES THERE ARE NO POSITIONS THAT WOULD RESULT
IN ADDITIONAL TAX LIABILITY.
INTEREST AND PENALTIES ASSOCIATED WITH UNRECOGNIZED TAX BENEFITS ARE
CLASSIFIED AS ADDITIONAL INCOME TAXES IN THE STATEMENT OF ACTIVITIES.
GMF FILES INCOME TAX RETURNS IN THE U.S. FEDERAL JURISDICTION. AS OF MAY
31, 2021, AND FOR THE YEAR THEN ENDED, THERE WERE NO MATERIAL
UNRECOGNIZED/DERECOGNIZED TAX BENEFITS OR TAX PENALTIES OR INTEREST.
GENERALLY, GMF IS NO LONGER SUBJECT TO U.S. FEDERAL INCOME TAX
EXAMINATIONS BY TAX AUTHORITIES FOR YEARS BEFORE FISCAL YEAR ENDED MAY 31,
2018.
PART XI, LINE 2D - OTHER ADJUSTMENTS:
RETURNED GRANTS TO THIRD PARTIES
GAIN FROM FOREIGN CURRENCY EXCHANGES 173,121.

Page 5

UNITED STATES

Part XIII Supplemental Information (continued)

Part VII Investments - Other Securities. See Form 990, Part X, line 12	2.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
ALTERNATIVE INVESTMENTS - PRIVATE DEBT	7,003,571.	FMV
ALTERNATIVE INVESTMENTS - PRIVATE REAL ESTATE	2,812,599.	FMV

032421 04-01-20 Schedule D (Form 990)

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

➤ Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

Department of the Treasury Internal Revenue Service Name of the organization

THE GERMAN MARSHALL FUND OF THE

Employer identification number

UNITED STATES				52-0954751	
		ctivities Out	side the United States. Comple	ete if the organization answered	"Yes" on
Form 990, Part IV					
1 For grantmakers. Does	the organization	n maintain record	ds to substantiate the amount of its gra		
the grantees' eligibility for	or the grants or a	ssistance, and t	he selection criteria used to award the	grants or assistance? X	Yes No
2 For grantmakers. Desc	ribe in Part V the	organization's i	procedures for monitoring the use of its	s grants and other assistance ou	tside the
United States.	inde iii i die v ene	organization o	or occurred for morniconing the doc of its	granto and other assistance of	tolde the
	aa fallawina Dart	L line 2 table of	an be duplicated if additional space is n	acadad)	
(a) Region	(b) Number of		(d) Activities conducted in the region	(e) If activity listed in (d)	(f) Total
(a) Hegien	offices	èmployees,	(by type) (such as, fundraising, pro-	is a program service,	expenditures
	in the region	agents, and independent	gram services, investments, grants to		for and
		contractors	recipients located in the region)	of service(s) in the region	investments in the region
		in the region		.,	III the region
GENUDAL AMEDICA AND					
CENTRAL AMERICA AND			TARIFICANTANA		1 012 421
THE CARIBBEAN			INVESTMENTS		1,913,431.
TUDODE / TNG UDING					
EUROPE (INCLUDING			L		4 4 2 4 2 5 5
ICELAND & GREENLAND)			INVESTMENTS		4,134,255.
EUROPE (INCLUDING	_				
ICELAND & GREENLAND)	3	19	GRANTS TO RECIPIENTS		4,290,046.
RUSSIA AND					
NEIGHBORING STATES			GRANTS TO RECIPIENTS		2,357,990.
EAST ASIA AND THE					
PACIFIC			PROGRAM SERVICE	CONVENING	923,157.
EUROPE (INCLUDING					
ICELAND & GREENLAND)	5	52	PROGRAM SERVICE	CONVENING	789,109.
EUROPE (INCLUDING					
ICELAND & GREENLAND)	2	2	FUNDRAISING		231,222.
SOUTH ASIA			PROGRAM SERVICE	CONVENING	220,105.
3 a Subtotal	10	73			14,859,315.
b Total from continuation					
sheets to Part I	0	0			0.
c Totals (add lines 3a					
and Oh)	10	73			14 859 315

Schedule F (Form 990) 2020

orm 990) 2020 UNITED STATES 52-0954751 Page **2**

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV appraisal, other)
		EUROPE (INCLUDING	DEMOCRACY					
		· ·	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	144,572.	FUND TRANSFER	0.		
		EUROPE (INCLUDING			L			
			BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	135,755.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
			BUILDING/SUPPORT FOR		ELECTRONIC			
			CIVIL SOCIETY	101,789.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	96,679.	FUND TRANSFER	0.		
		EUDODE / INGLUDING	DEMOGRACY					
		EUROPE (INCLUDING ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)		02 760		0.		
		GREENLAND)	CIVIL SOCIETY	93,760.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	91,884.	FUND TRANSFER	0.		
		EUROPE (INCLUDING			L			
			BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	88,035.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCR & CV					
			BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	88 017	FUND TRANSFER	0.		
2 Enter total number of		,	recognized as charities by the			0.		

2	Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a	tax
	exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter	

... •

Schedule F (Form 990) 2020

244

3 Enter total number of other organizations or entities

 Schedule F (Form 990)
 UNITED STATES
 52-0954751
 Page 2

Scriedule	F (Form 990)	ONTIBD	011111111111111111111111111111111111111			3E 033	1,31		Page 2
Part II	Continuation o	f Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Nam	e of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV appraisal, other)
			EUROPE (INCLUDING						
			ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC	_		
			GREENLAND)	CIVIL SOCIETY	82,951.	FUND TRANSFER	0.		
			EUDODE / INGLIDING	DEMOCRACY					
			EUROPE (INCLUDING			EL EGEDONIA			
			ICELAND &	BUILDING/SUPPORT FOR	01 776	ELECTRONIC			
			GREENLAND)	CIVIL SOCIETY	81,776.	FUND TRANSFER	0.		
			EUROPE (INCLUDING	DEMOCDACY					
			ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
			GREENLAND)	CIVIL SOCIETY	78 293	FUND TRANSFER	0.		
			OKEEKERIND /	CIVIE BOCIEII	70,233.	TOND TRUMBLER	Ŭ.		
			EUROPE (INCLUDING	DEMOCRACY					
			ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
			GREENLAND)	CIVIL SOCIETY	74 042.	FUND TRANSFER	0.		
			EUROPE (INCLUDING		,		-		
			ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
			GREENLAND)	CIVIL SOCIETY	73,893.	FUND TRANSFER	0.		
					,				
			EUROPE (INCLUDING	DEMOCRACY					
			ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
			GREENLAND)	CIVIL SOCIETY	68,750.	FUND TRANSFER	0.		
			EUROPE (INCLUDING	DEMOCRACY					
			ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
			GREENLAND)	CIVIL SOCIETY	65,981.	FUND TRANSFER	0.		
			EUROPE (INCLUDING	DEMOCRACY					
			ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
			GREENLAND)	CIVIL SOCIETY	63,190.	FUND TRANSFER	0.		
					, ,				
			EUROPE (INCLUDING	DEMOCRACY					
			ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
			GREENLAND)	CIVIL SOCIETY	62,489.	FUND TRANSFER	0.		

Scriedule F (FOITH 990)								raye z
Part II Continuation o	f Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1	(b) IRS code section		(d) Purpose of	(e) Amount	(f) Manner of	(g) Amount of	(h) Description	(i) Method of
(a) Name of organization	and EIN (if applicable)	(c) Region	grant	of cash grant	1	non-cash assistance	of non-cash assistance	valuation (book, FM appraisal, other)
	, , ,		<u> </u>	, , , , , , , , , , , , , , , , , , ,		assistance	assistance	appraisai, otrier)
		EUROPE (INCLUDING						
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	57,342.	FUND TRANSFER	0.		
		L						
		EUROPE (INCLUDING			L			
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC	_		
		GREENLAND)	CIVIL SOCIETY	57,039.	FUND TRANSFER	0.		
		L						
		EUROPE (INCLUDING						
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC	_		
		GREENLAND)	CIVIL SOCIETY	56,004.	FUND TRANSFER	0.		
		EUROPE (INCLUDING			L			
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC	_		
		GREENLAND)	CIVIL SOCIETY	55,402.	FUND TRANSFER	0.		
			DEMOGRA GV					
		EUROPE (INCLUDING						
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	55,208.	FUND TRANSFER	0.		
			DEWO GD 1 GV					
		EUROPE (INCLUDING						
		ICELAND &	BUILDING/SUPPORT FOR	F.4.650	ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	54,653.	FUND TRANSFER	0.		
		EUDODE / INGLUDING	DEMOGRACY					
		EUROPE (INCLUDING			EL EGEDONEG			
		ICELAND &	BUILDING/SUPPORT FOR	40 555	ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	49,55/.	FUND TRANSFER	0.		+
		EIDODE / INGLIDENC	DEMOGRACY					
		EUROPE (INCLUDING			EL EGEDONIG			
		ICELAND &	BUILDING/SUPPORT FOR	40.050	ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	48,850.	FUND TRANSFER	0.		1
		EIDODE / INGLIDENC	DEMOGRACY					
		EUROPE (INCLUDING			EL EGEDONIG			
		ICELAND &	BUILDING/SUPPORT FOR	40 740	ELECTRONIC	[
		GREENLAND)	CIVIL SOCIETY	48,749.	FUND TRANSFER	0.		

 Schedule F (Form 990)
 UNITED STATES
 52-0954751
 Page 2

Schedule	e F (Form 990)	ONTIED	31111110			32 033	1731		Page 2
Part II	Continuation o	f Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Nam	ne of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV appraisal, other)
			EUROPE (INCLUDING						
			ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
			GREENLAND)	CIVIL SOCIETY	48,713.	FUND TRANSFER	0.		
			TUDODE / TNGI UDING	DEMOGRACIA					
			EUROPE (INCLUDING			EL EGEDONIA			
			ICELAND &	BUILDING/SUPPORT FOR	45 000	ELECTRONIC			
			GREENLAND)	CIVIL SOCIETY	45,928.	FUND TRANSFER	0.		
			EUROPE (INCLUDING	DEMOCRACY					
			ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
			GREENLAND)	CIVIL SOCIETY	11 999	FUND TRANSFER	0.		
			GREENDAIND /	CIVIE SOCIETI	44,555.	FOND TRANSPER	٠.		
			EUROPE (INCLUDING	DEMOCRACY					
			ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
			GREENLAND)	CIVIL SOCIETY	44 723	FUND TRANSFER	0.		
			,	31111 2001211	11,720.		•		
			EUROPE (INCLUDING	DEMOCRACY					
			ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
			GREENLAND)	CIVIL SOCIETY	44 223.	FUND TRANSFER	0.		
			,		,				
			EUROPE (INCLUDING	DEMOCRACY					
			ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
			GREENLAND)	CIVIL SOCIETY	43,570.	FUND TRANSFER	0.		
					,				
			EUROPE (INCLUDING	DEMOCRACY					
			ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
			GREENLAND)	CIVIL SOCIETY	43,369.	FUND TRANSFER	0.		
			EUROPE (INCLUDING	DEMOCRACY					
			ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
			GREENLAND)	CIVIL SOCIETY	43,007.	FUND TRANSFER	0.		
			EUROPE (INCLUDING	DEMOCRACY					
			ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
			GREENLAND)	CIVIL SOCIETY	42,600.	FUND TRANSFER	0.		

Scriedule F (Form 990)								rage z
Part II Continuation o	f Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Name of organization	(b) IRS code section	(c) Region	(d) Purpose of	(e) Amount	(f) Manner of	(g) Amount of non-cash	(h) Description of non-cash	(i) Method of valuation (book, FM)
(a) mame or organization	and EIN (if applicable)	(0) 1.09.0	grant	of cash grant	cash disbursement	assistance	assistance	appraisal, other)
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	37,870.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	34,413.	FUND TRANSFER	0.		
		L ,						
		EUROPE (INCLUDING						
		ICELAND &	BUILDING/SUPPORT FOR	22.060	ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	33,960.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	33 532.	FUND TRANSFER	0.		
		,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	33,290.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	33,083.	FUND TRANSFER	0.		
		EUROPE (INCLUDING						
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	30,800.	FUND TRANSFER	0.		
		THE OPE / THE HETTER	DEMOGRA GV					
		EUROPE (INCLUDING			EL EGEDONIG			
		ICELAND &	BUILDING/SUPPORT FOR	20 717	ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	29,/17.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCR A CV					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	29 3/19	FUND TRANSFER	0.		
		PETERITURE /	CIAID DOCTUII	43,343.	LOND INVISER	J .		

 Schedule F (Form 990)
 UNITED STATES
 52-0954751
 Page 2

Scriedule	F (Form 990)	ONTIDD	51111110			32 033	1731		Page 2
Part II	Continuation o	Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Nam	e of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV appraisal, other)
			EUROPE (INCLUDING						
			ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
			GREENLAND)	CIVIL SOCIETY	29,175.	FUND TRANSFER	0.		
				DEWO GD 1 GV					
			EUROPE (INCLUDING						
			ICELAND &	BUILDING/SUPPORT FOR	00.05	ELECTRONIC			
			GREENLAND)	CIVIL SOCIETY	29,067.	FUND TRANSFER	0.		
			EUROPE (INCLUDING	DEMOCR A CV					
			ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
			GREENLAND)		20 442		0.		
			GREENLAND)	CIVIL SOCIETY	20,443.	FUND TRANSFER	0.		
			EUROPE (INCLUDING	DEMOCDACY					
			ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
			GREENLAND)	CIVIL SOCIETY	24 975	FUND TRANSFER	0.		
			OKEDINEMED /	CIVIE BOCIEII	24,373.	TOND TRUMBLER	Ŭ.		
			EUROPE (INCLUDING	DEMOCRACY					
			ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
			GREENLAND)	CIVIL SOCIETY	24 372	FUND TRANSFER	0.		
			,	31,11 2001211	22,072		•		
			EUROPE (INCLUDING	DEMOCRACY					
			ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
			GREENLAND)	CIVIL SOCIETY	22 350.	FUND TRANSFER	0.		
			,		,				
			EUROPE (INCLUDING	DEMOCRACY					
			ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
			GREENLAND)	CIVIL SOCIETY	21,258.	FUND TRANSFER	0.		
					,				
			EUROPE (INCLUDING	DEMOCRACY					
			ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
			GREENLAND)	CIVIL SOCIETY	20,000.	FUND TRANSFER	0.		
					,				
			EUROPE (INCLUDING	DEMOCRACY					
			ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
			GREENLAND)	CIVIL SOCIETY	19,845.	FUND TRANSFER	0.		

(a) Name of organization (b) IRs code section and CRI (ff applicable) SUROPE (INCLUDING CENTAND & WILLDINN SUPPORT FOR CREEKLAND) SULCESTY 19,800. WIND TRANSFER 0.	Part II Continuation o	f Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	r ago z
ICELAND & BUILDING/SUPPORT FOR SEETHAMD OF IVIL SOCIETY 19,800. FUND TRANSPER 0. BURDER (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR SEETHAMD) CIVIL SOCIETY 19,501. FUND TRANSPER 0. BURDER (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR SEETHAMD CIVIL SOCIETY 19,484. FUND TRANSPER 0. BURDER (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR SEETHAMD) CIVIL SOCIETY 19,484. FUND TRANSPER 0. BURDER (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR SEETHAMD) CIVIL SOCIETY 19,104. FUND TRANSPER 0. BURDER (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR SEETHAMD) CIVIL SOCIETY 19,014. FUND TRANSPER 0. BURDER (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR SEETHAMD) CIVIL SOCIETY 18,750. FUND TRANSPER 0. BURDER (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR SEETHAMD) CIVIL SOCIETY 18,750. FUND TRANSPER 0. BURDER (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR SEETHAMD) CIVIL SOCIETY 18,750. FUND TRANSPER 0. BURDER (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR SEETHAMD) CIVIL SOCIETY 18,750. FUND TRANSPER 0. BURDER (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR SEETHAMD) CIVIL SOCIETY 18,750. FUND TRANSPER 0. BURDER (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR SEETHAMD) CIVIL SOCIETY 18,750. FUND TRANSPER 0.			(c) Region			''	non-cash	of non-cash	valuation (book, FMV,
ICELAND & BUILDING/SUPPORT FOR SEETHAMD OF IVIL SOCIETY 19,800. FUND TRANSPER 0. BURDER (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR SEETHAMD) CIVIL SOCIETY 19,501. FUND TRANSPER 0. BURDER (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR SEETHAMD CIVIL SOCIETY 19,484. FUND TRANSPER 0. BURDER (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR SEETHAMD) CIVIL SOCIETY 19,484. FUND TRANSPER 0. BURDER (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR SEETHAMD) CIVIL SOCIETY 19,104. FUND TRANSPER 0. BURDER (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR SEETHAMD) CIVIL SOCIETY 19,014. FUND TRANSPER 0. BURDER (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR SEETHAMD) CIVIL SOCIETY 18,750. FUND TRANSPER 0. BURDER (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR SEETHAMD) CIVIL SOCIETY 18,750. FUND TRANSPER 0. BURDER (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR SEETHAMD) CIVIL SOCIETY 18,750. FUND TRANSPER 0. BURDER (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR SEETHAMD) CIVIL SOCIETY 18,750. FUND TRANSPER 0. BURDER (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR SEETHAMD) CIVIL SOCIETY 18,750. FUND TRANSPER 0. BURDER (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR SEETHAMD) CIVIL SOCIETY 18,750. FUND TRANSPER 0.									
SREENLAND) CIVIL SOCIETY 19,800. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ELECTRONIC GERNAMD) CIVIL SOCIETY 19,501. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GERNAMD) CIVIL SOCIETY 19,484. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GERNAMD) CIVIL SOCIETY 19,104. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GERNAMD) CIVIL SOCIETY 19,104. FUND TRANSFER 0. EUROPE (INCLUDING GERNAMD) CIVIL SOCIETY 19,014. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GERNAMD) CIVIL SOCIETY 19,014. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GERNAMD) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GERNAMD) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GERNAMD) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GELECTRONIC GELECTRONIC GELECAND & BUILDING/SUPPORT FOR GELECTRONIC GELECAND & GREENLAND CIVIL SOCIETY 18,750. FUND TRANSFER 0.									
EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 19,501. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 19,484. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 19,104. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 19,104. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 19,014. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0.					10.000				
ICELAND & BUILDING/SUPPORT FOR ELECTRONIC BRENNLAND) CIVIL SOCIETY 19,501. UND TRANSFER 0. EUROPE (INCLUDING BUILDING/SUPPORT FOR GELECTRONIC GERENLAND) CIVIL SOCIETY 19,484. UND TRANSFER 0. EUROPE (INCLUDING BUILDING/SUPPORT FOR GELECTRONIC GELAND & BUILDING/SUPPORT FOR GELECTRONIC GELAND & BUILDING/SUPPORT FOR GERENLAND) EUROPE (INCLUDING BUILDING/SUPPORT FOR GELECTRONIC GELEC			GREENLAND)	CIVIL SOCIETY	19,800.	FUND TRANSFER	0.		
ICELAND & BUILDING/SUPPORT FOR ELECTRONIC BRENNLAND) CIVIL SOCIETY 19,501. UND TRANSFER 0. EUROPE (INCLUDING BUILDING/SUPPORT FOR GELECTRONIC GERENLAND) CIVIL SOCIETY 19,484. UND TRANSFER 0. EUROPE (INCLUDING BUILDING/SUPPORT FOR GELECTRONIC GELAND & BUILDING/SUPPORT FOR GELECTRONIC GELAND & BUILDING/SUPPORT FOR GERENLAND) EUROPE (INCLUDING BUILDING/SUPPORT FOR GELECTRONIC GELEC			FIIDODE / TNCI IIDING	DEMOCDACY					
RUROPE (INCLUDING DEMOCRACY IDELANT FOR CICELAND & BUILDING/SUPPORT FOR CICELAND & BUILDING/SU						ET.ECTPONTC			
EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 19,484. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 19,104. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 19,014. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 19,014. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0.					19 501		_		
ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 19,484, FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 19,104, FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 19,014, FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 19,014, FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750, FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750, FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750, FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750, FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750, FUND TRANSFER 0.			CREDITED /	CIVID BOCIDII	13,301.	I OND THUMBI ER	· ·		
ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 19,484, FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 19,104, FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 19,014, FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 19,014, FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750, FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750, FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750, FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750, FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750, FUND TRANSFER 0.			EUROPE (INCLUDING	DEMOCRACY					
SREENLAND) CIVIL SOCIETY 19,484. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & SUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 19,104. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & SUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 19,014. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & SUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & SUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & SUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & SUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & SUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0.						ELECTRONIC			
EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR SEENLAND) CIVIL SOCIETY 19,104. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 19,014. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0.					19.484.		0.		
ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 19,104. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 19,014. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY BUILDING/SUPPORT FOR GREENLAND) EUROPE (INCLUDING DEMOCRACY BUILDING/SUPPORT FOR BUILDING/SUPPOR			·		,				
SREENLAND) CIVIL SOCIETY 19,104. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 19,014. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY IS,750. FUND TRANSFER 0.			EUROPE (INCLUDING	DEMOCRACY					
EUROPE (INCLUDING DEMOCRACY ELECTRONIC SREENLAND) CIVIL SOCIETY 19,014. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0.			ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 19,014.FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750.FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750.FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750.FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750.FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750.FUND TRANSFER 0.			GREENLAND)	CIVIL SOCIETY	19,104.	FUND TRANSFER	0.		
ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 19,014.FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750.FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750.FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750.FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750.FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750.FUND TRANSFER 0.									
GREENLAND) CIVIL SOCIETY 19,014.FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ELECTRONIC GREENLAND) CIVIL SOCIETY 18,750.FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ELECTRONIC GREENLAND) CIVIL SOCIETY 18,750.FUND TRANSFER 0. EUROPE (INCLUDING GREENLAND) CIVIL SOCIETY 18,750.FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ELECTRONIC GREENLAND) CIVIL SOCIETY 18,750.FUND TRANSFER 0. EUROPE (INCLUDING GREENLAND) CIVIL SOCIETY 18,750.FUND TRANSFER 0. EUROPE (INCLUDING GREENLAND) CIVIL SOCIETY 18,750.FUND TRANSFER 0.			EUROPE (INCLUDING	DEMOCRACY					
EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR ELECTRONIC EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR ELECTRONIC			ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. BUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. BUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. BUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. BUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR ICELAND & BUILDING/SUPPOR			GREENLAND)	CIVIL SOCIETY	19,014.	FUND TRANSFER	0.		
ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. BUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. BUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. BUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. BUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR ICELAND & BUILDING/SUPPOR									
GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0.			EUROPE (INCLUDING	DEMOCRACY					
EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY 18,750. FUND TRANSFER 0.				BUILDING/SUPPORT FOR					
ICELAND & BUILDING/SUPPORT FOR ELECTRONIC GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR ELECTRONIC			GREENLAND)	CIVIL SOCIETY	18,750.	FUND TRANSFER	0.		
ICELAND & BUILDING/SUPPORT FOR ELECTRONIC GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR ELECTRONIC			L						
GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR ELECTRONIC GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR ELECTRONIC						L			
EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR ELECTRONIC GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR ELECTRONIC							_		
ICELAND & BUILDING/SUPPORT FOR ELECTRONIC GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR ELECTRONIC			GREENLAND)	CIVIL SOCIETY	18,750.	FUND TRANSFER	0.		
ICELAND & BUILDING/SUPPORT FOR ELECTRONIC GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR ELECTRONIC			EIIDODE / TNGT UDTNG	DEMOCD A CV					
GREENLAND) CIVIL SOCIETY 18,750. FUND TRANSFER 0. EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR ELECTRONIC						EI ECEDONIC			
EUROPE (INCLUDING DEMOCRACY ICELAND & BUILDING/SUPPORT FOR ELECTRONIC					10 750		_		
ICELAND & BUILDING/SUPPORT FOR ELECTRONIC			GVEENTWIN)	CIAID SOCIEII	10,750.	LOND IKWNSLEK	0.		
ICELAND & BUILDING/SUPPORT FOR ELECTRONIC			EUROPE (TNCI.IIDING	DEMOCRACY					
						ELECTRONIC			
GREENLAND) CIVIL SUCIETY 10 /OU. FUND TRANSFER U.			GREENLAND)	CIVIL SOCIETY	18.750.	FUND TRANSFER	0.		

Scriedule F (Form 990)								Fage 2
Part II Continuation	of Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1	(b) IRS code section		(d) Purpose of	(e) Amount	(f) Manner of	(g) Amount of	(h) Description	(i) Method of
(a) Name of organization	and EIN (if applicable)	(c) Region	- · ·	of cash grant	cash disbursement	non-cash	of non-cash	valuation (book, FM
	and Life (if applicable)		grant	or casir grant	Casii disbuisement	assistance	assistance	appraisal, other)
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	18.750.	FUND TRANSFER	0.		
				, -				
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	18 750	FUND TRANSFER	0.		
		GREENDAND /	CIVIE BOCIEII	10,750.	FOND TRANSFER	0.		
		EUDODE / TNOLUDING	DEMOGRACY					
		EUROPE (INCLUDING						
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	18,750.	FUND TRANSFER	0.		
		EUROPE (INCLUDING						
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	18,749.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	18,743.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	18 743.	FUND TRANSFER	0.		
		, , , , , , , , , , , , , , , , , , , ,		,				
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)		10 7/1	FUND TRANSFER	ا م		
		GREENLAND)	CIVIL SOCIETY	10,741.	FUND TRANSFER	0.		
		EIDODE / TYGI IDTYG	DEMOGRA GV					
		EUROPE (INCLUDING						
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	18,735.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	18,720.	FUND TRANSFER	0.		

Scriedule F (FOITH 990)								rage a
Part II Continuation	of Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1	(b) IRS code section		(d) Purpose of	(e) Amount	(f) Manner of	(g) Amount of	(h) Description	(i) Method of
(a) Name of organization	and EIN (if applicable)	(c) Region		of cash grant	`'	non-cash	of non-cash	valuation (book, FM
	and Life (if applicable)		grant	or casir grant	Casii disbuisement	assistance	assistance	appraisal, other)
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	18.713.	FUND TRANSFER	0.		
				, -		-		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	18 675	FUND TRANSFER	0.		
		GREENDAND /	CIVIE BOCIEII	10,073.	FOND TRANSFER	0.		
		EIIDODE / TNGI IIDZNG	DEMOCRACY					
		EUROPE (INCLUDING			EI ECEDONIC			
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	18,563.	FUND TRANSFER	0.		
		EUROPE (INCLUDING						
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	18,529.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	18,525.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	18 375.	FUND TRANSFER	0.		
		,						
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)		10 261		ا م		
		GREENLAND)	CIVIL SOCIETY	10,301.	FUND TRANSFER	0.		
		EIDODE / TYGI IDTYG	DEMOGRACIA					
		EUROPE (INCLUDING						
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	18,021.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	18,000.	FUND TRANSFER	0.		

Scriedule F (Form 990)								rage a
Part II Continuation	of Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1	(b) IRS code section		(d) Purpose of	(e) Amount	(f) Manner of	(g) Amount of	(h) Description	(i) Method of
(a) Name of organization	and EIN (if applicable)	(c) Region	grant	of cash grant	1	non-cash	of non-cash	valuation (book, FM
	and Env (ii applicable)		grant	or casir grant	Casir disbursement	assistance	assistance	appraisal, other)
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	17,941.	FUND TRANSFER	0.		
				, , , , , , , , , , , , , , , , , , ,				
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	17 475	FUND TRANSFER	0.		
		GREENEAND /	CIVIE BOCIEII	17,473.	FOND TRANSFER	0.		
		EUDODE / TNOLUDING	DEMOCDACY					
		EUROPE (INCLUDING						
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	17,450.	FUND TRANSFER	0.		
		EUROPE (INCLUDING						
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	17,155.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	17,016.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	16 680	FUND TRANSFER	0.		
		,		20,000.	1010 1111101111			
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
				16 667	1			
		GREENLAND)	CIVIL SOCIETY	10,007.	FUND TRANSFER	0.		+
		L						
		EUROPE (INCLUDING						
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	16,663.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	16,653.	FUND TRANSFER	0.		

Scriedule F (FOITH 990)								raye z
Part II Continuation o	of Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1	(b) IRS code section		(d) Purpose of	(e) Amount	(f) Manner of	(g) Amount of	(h) Description	(i) Method of
(a) Name of organization	and EIN (if applicable)	(c) Region	grant	of cash grant	`'	non-cash	of non-cash	valuation (book, FM
	and 2117 (11 applicable)		g. a	or odorr grain		assistance	assistance	appraisal, other)
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	16,597.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	16.583.	FUND TRANSFER	0.		
				, -		-		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	16 551	FUND TRANSFER	0.		
		GREENEAND /	CIVIE SOCIETI	10,331.	FOND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
					EL EGEDONEG			
		ICELAND &	BUILDING/SUPPORT FOR	16 204	ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	16,324.	FUND TRANSFER	0.		
		L	L					
		EUROPE (INCLUDING						
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	16,267.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	16,230.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	16,133.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	15 728.	FUND TRANSFER	0.		
		,		_==,==.				+
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
				15 277				
		GREENLAND)	CIVIL SOCIETY	15,3/7.	FUND TRANSFER	0.		

 Schedule F (Form 990)
 UNITED STATES
 52-0954751
 Page 2

Schedule	e F (Form 990)	ONTIED	51111110			3E 033	1,01		Page 2
Part II	Continuation o	f Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1	1)	
1 (a) Nar	me of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV appraisal, other)
			EUROPE (INCLUDING						
			ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
			GREENLAND)	CIVIL SOCIETY	15,361.	FUND TRANSFER	0.		
			TUDODE (TNGLUDING	DEMOGRACIA					
			EUROPE (INCLUDING			EL EGEDONIA			
			ICELAND &	BUILDING/SUPPORT FOR	15 202	ELECTRONIC			
			GREENLAND)	CIVIL SOCIETY	15,293.	FUND TRANSFER	0.		
			EUROPE (INCLUDING	DEMOCRACY					
			ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
			GREENLAND)	CIVIL SOCIETY	15 117	FUND TRANSFER	0.		
			GREENEAND /	CIVIE SOCIETI	15,117.	FOND TRANSPER	٠.		
			EUROPE (INCLUDING	DEMOCRACY					
			ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
			GREENLAND)	CIVIL SOCIETY	15 045	FUND TRANSFER	0.		
			,						
			EUROPE (INCLUDING	DEMOCRACY					
			ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
			GREENLAND)	CIVIL SOCIETY	15,000.	FUND TRANSFER	0.		
			EUROPE (INCLUDING	DEMOCRACY					
			ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
			GREENLAND)	CIVIL SOCIETY	14,985.	FUND TRANSFER	0.		
			EUROPE (INCLUDING	DEMOCRACY					
			ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
			GREENLAND)	CIVIL SOCIETY	14,895.	FUND TRANSFER	0.		
			EUROPE (INCLUDING						
			ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
			GREENLAND)	CIVIL SOCIETY	13,760.	FUND TRANSFER	0.		
				DEWO GD 1 GV					
			EUROPE (INCLUDING						
			ICELAND &	BUILDING/SUPPORT FOR	10.500	ELECTRONIC	[
			GREENLAND)	CIVIL SOCIETY	13,500.	FUND TRANSFER	0.		

Scriedule F (FOITH 990)								rage a
Part II Continuation	on of Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1	(b) IRS code section		(d) Purpose of	(e) Amount	(f) Manner of	(g) Amount of	(h) Description	(i) Method of
(a) Name of organization	on and EIN (if applicable)	(c) Region		of cash grant		non-cash	of non-cash	valuation (book, FM
	and Lin (ii applicable)		grant	or casir grant	Casii disbuisement	assistance	assistance	appraisal, other)
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	13,500.	FUND TRANSFER	0.		
				,				
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	13 320	FUND TRANSFER	0.		
		GREENDAND /	CIVIE BOCIEII	13,320.	FOND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	12,970.	FUND TRANSFER	0.		
		EUROPE (INCLUDING						
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	12,698.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	12,500.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	12,500.	FUND TRANSFER	0.		
				, -				
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	12 500	FUND TRANSFER	0.		
		GREENDAND /	CIVIE BOCIEII	12,500.	FOND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
					ET ECEDONIC			
		ICELAND &	BUILDING/SUPPORT FOR	10 500	ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	12,500.	FUND TRANSFER	0.		
		L						
		EUROPE (INCLUDING						
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	12,500.	FUND TRANSFER	0.		

Scriedule F (Form 990)								Fage 2
Part II Continuation	of Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1	(b) IRS code section		(d) Purpose of	(e) Amount	(f) Manner of	(g) Amount of	(h) Description	(i) Method of
(a) Name of organization	and EIN (if applicable)	(c) Region		of cash grant	1	non-cash	of non-cash	valuation (book, FM
	and Life (if applicable)		grant	or casir grant	Casii disbuisement	assistance	assistance	appraisal, other)
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	12,493.	FUND TRANSFER	0.		
				, -		-		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	12 /73	FUND TRANSFER	0.		
		GREENDAND /	CIVIE SOCIETI	12,475.	FOND TRANSFER	0.		
		EUDODE / TNOLUDING	DEMOGRACY					
		EUROPE (INCLUDING						
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	12,460.	FUND TRANSFER	0.		
		EUROPE (INCLUDING						
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	12,455.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	12,450.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	12 350.	FUND TRANSFER	0.		
		, , , , , , , , , , , , , , , , , , , ,		,				
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	12 177	FUND TRANSFER	0.		
		GREENDAND)	CIVIL SOCIETI	12,1//.	FOND TRANSFER	0.		
		EIDODE / TNOT UDING	DEMOCRACY					
		EUROPE (INCLUDING			EL EGEDONES			
		ICELAND &	BUILDING/SUPPORT FOR	4	ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	12,177.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	11,950.	FUND TRANSFER	0.		

Scriedule F (FOITH 990)								rage z
Part II Continuation o	f Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1	(b) IRS code section	() 5 .	(d) Purpose of	(e) Amount	(f) Manner of	(g) Amount of	(h) Description	(i) Method of
(a) Name of organization	and EIN (if applicable)	(c) Region	grant	of cash grant	1	non-cash assistance	of non-cash assistance	valuation (book, FM) appraisal, other)
	,,		_			assistance	23313121100	appraisai, otrici)
		TUDODE / TNGT UDING	DEMOGRACIA					
		EUROPE (INCLUDING			EL EGEDONIA			
		ICELAND &	BUILDING/SUPPORT FOR	11 000	ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	11,900.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCD A CV					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	11 250	FUND TRANSFER	0.		
		GREENDAND /	CIVID SOCIETI	11,230.	FOND TRANSPER	٠.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	11 138	FUND TRANSFER	0.		
		,						
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	11,100.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	10,827.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	10,500.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	10,260.	FUND TRANSFER	0.		
		L ,_						
		EUROPE (INCLUDING						
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	10,045.	FUND TRANSFER	0.		+
			DEWO GD 1 GV					
		EUROPE (INCLUDING			EL EGEDONIG			
		ICELAND &	BUILDING/SUPPORT FOR	10.000	ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	10,000.	FUND TRANSFER	0.		

Scriedule F (Form 990)								rage a
Part II Continuation	of Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1	(b) IRS code section		(d) Purpose of	(e) Amount	(f) Manner of	(g) Amount of	(h) Description	(i) Method of
(a) Name of organization	and EIN (if applicable)	(c) Region	grant	of cash grant	1	non-cash	of non-cash	valuation (book, FM
	and Env (ii applicable)		grant	or casir grant	Casir disbursement	assistance	assistance	appraisal, other)
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	10,000.	FUND TRANSFER	0.		
				, , , , , , , , , , , , , , , , , , ,				
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	9 360	FUND TRANSFER	0.		
		GREENDAND /	CIVIE SOCIETI	5,300.	FOND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
					EL EGEDONEG			
		ICELAND &	BUILDING/SUPPORT FOR	0.100	ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	9,138.	FUND TRANSFER	0.		
		EUROPE (INCLUDING						
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	8,905.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	8,800.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	8 288.	FUND TRANSFER	0.		
				, -				
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	9 275	FUND TRANSFER	0.		
		GREENDAND)	CIVIL SOCIETI	0,273.	FOND TRANSFER	٠.		
		EIDODE / TNOT UDING	DEMOCRACY					
		EUROPE (INCLUDING			EL EGEDONES			
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	7,988.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	6,667.	FUND TRANSFER	0.		

 Schedule F (Form 990)
 UNITED STATES
 52-0954751
 Page 2

Scriedule	e F (Form 990)	ONITED :							Page 2
Part II	Continuation o	f Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1		
1 (a) Nan	ne of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV appraisal, other)
			EUROPE (INCLUDING						
			ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC	_		
			GREENLAND)	CIVIL SOCIETY	6,485.	FUND TRANSFER	0.		
			EUROPE (INCLUDING	DEMOCD A CV					
			ICELAND &			ELECTRONIC			
			GREENLAND)	BUILDING/SUPPORT FOR	6 275	FUND TRANSFER	ا م		
			GREENLAND)	CIVIL SOCIETY	0,375.	FUND TRANSFER	0.		
			EUROPE (INCLUDING	DEMOCRACY					
			ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
			GREENLAND)	CIVIL SOCIETY	6 150	FUND TRANSFER	0.		
			ondaniana,	CIVID BOCILII	0,130.	I GIID THUMBI DIC			
			EUROPE (INCLUDING	DEMOCRACY					
			ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
			GREENLAND)	CIVIL SOCIETY	6.049.	FUND TRANSFER	0.		
			EUROPE (INCLUDING	DEMOCRACY	,				
			ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
			GREENLAND)	CIVIL SOCIETY	5,171.	FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	355,447.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	231,805.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	177,895.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	59,056.	ELECTRONIC FUND TRANSFER	0.		

Part II Continuation o	f Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	r ago z
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR	40, 600	ELECTRONIC	0		
		STATES	CIVIL SOCIETY	48,622.	FUND TRANSFER	0.		
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	43 571	FUND TRANSFER	0.		
		DIMIND .	CIVID BOCIDII	13,371.	TOND TRUMBLER	Ŭ.		
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	43 844.	FUND TRANSFER	0.		
				,				
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	37,500.	FUND TRANSFER	0.		
				,				
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	32,947.	FUND TRANSFER	0.		
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	32,724.	FUND TRANSFER	0.		
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	31,387.	FUND TRANSFER	0.		
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	30,000.	FUND TRANSFER	0.		
		L						
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	26,468.	FUND TRANSFER	0.		

Schedule F (Form 990)								Fage
Part II Continuation of	of Grants and Other	Assistance to Organiz	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	т
1	(b) IRS code section		(d) Purpose of	(e) Amount	(f) Manner of	(g) Amount of	(h) Description	(i) Method of
(a) Name of organization	and EIN (if applicable)	(c) Region	grant	of cash grant	cash disbursement	non-cash	of non-cash	valuation (book, FM
	and Env (ii applicable)		grant	or odorr grant	Guori diobarcomoni	assistance	assistance	appraisal, other)
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	24,473.	FUND TRANSFER	0.		
				·				
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	24 188	FUND TRANSFER	0.		
			CIVIE BOCIEII	24,100.	T OND THUMBIEK	, ·		
		RUSSIA AND	DEMOCRACY					
					EL ECEDONIC			
		NEIGHBORING	BUILDING/SUPPORT FOR	00 500	ELECTRONIC			
		STATES	CIVIL SOCIETY	23,700.	FUND TRANSFER	0.		
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	21,760.	FUND TRANSFER	0.		
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	21,690.	FUND TRANSFER	0.		
				·				
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	21 279	FUND TRANSFER	0.		
				==,=/5.	10112 111111121			
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING			ELECTRONIC			
			BUILDING/SUPPORT FOR	10 550				
		STATES	CIVIL SOCIETY	18,750.	FUND TRANSFER	0.		
		L						
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	18,750.	FUND TRANSFER	0.		
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	18,750.	FUND TRANSFER	0.		

Schedule F (Form 990)								raye i
	of Grants and Other	Assistance to Organiza	ations or Entities Outside the	United States.	(Schedule F (Form 9	190), Part II, line 1)	
1	(b) IRS code section		(d) Purpose of	(e) Amount	(f) Manner of	(g) Amount of	(h) Description	(i) Method of
(a) Name of organization	and EIN (if applicable)	(c) Region	grant	of cash grant	cash disbursement	non-cash	of non-cash	valuation (book, FM
	and and (iii approautic)		9.4	or odorr grain	0.000	assistance	assistance	appraisal, other)
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	18,750.	FUND TRANSFER	0.		
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	18 749	FUND TRANSFER	0.		
				20,722	1010 111110111			
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING			ELECTRONIC			
			BUILDING/SUPPORT FOR	10 740				
		STATES	CIVIL SOCIETY	18,749.	FUND TRANSFER	0.		
		L						
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	18,749.	FUND TRANSFER	0.		
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	18,745.	FUND TRANSFER	0.		
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	18,735.	FUND TRANSFER	0.		
				, ·				
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	18 724	FUND TRANSFER	0.		
			CIVIE BOCIETI	10,724.	TOND HUMBIEK	· ·		
		מונפרא אווס	DEMOCRACY					
		RUSSIA AND			EI ECEDONIC			
		NEIGHBORING	BUILDING/SUPPORT FOR	10 500	ELECTRONIC			
		STATES	CIVIL SOCIETY	18,720.	FUND TRANSFER	0.		
		L						
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	18,709.	FUND TRANSFER	0.		

Part II Continuation of	f Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC	_		
		STATES	CIVIL SOCIETY	18,704.	FUND TRANSFER	0.		
		DIIGGIA AND	DEMOGRA GV					
		RUSSIA AND NEIGHBORING	DEMOCRACY		EL EGEDONIC			
		NEIGHBORING STATES	BUILDING/SUPPORT FOR	10 660	ELECTRONIC	ا م		
		STATES	CIVIL SOCIETY	18,668.	FUND TRANSFER	0.		
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	18 626	FUND TRANSFER	0.		
		DIRIES	CIVID SOCIEII	10,020.	FOND TRANSFER	0.		
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	18 525	FUND TRANSFER	0.		
		511111111111111111111111111111111111111	CIVIE BOCIEII	10,323.	I OND THUMBIEK	· ·		
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	18 362	FUND TRANSFER	0.		
		DIMIND.	CIVID BOCIDII	10,302.	I OND THUMBIEK	Ŭ.		
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	18 075	FUND TRANSFER	0.		
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	18 068.	FUND TRANSFER	0.		
				, , , , , , ,				
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	17,087.	FUND TRANSFER	0.		
				, ,				
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	16,868.	FUND TRANSFER	0.		

 Schedule F (Form 990)
 UNITED STATES
 52-0954751
 Page 2

Scriedule	F (Form 990)	ONITED			32 0534731				
Part II	Continuation o	f Grants and Other	Assistance to Organiza	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1	1)	
1 (a) Nam	e of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV appraisal, other)
			RUSSIA AND	DEMOCRACY					
			NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
			STATES	CIVIL SOCIETY	16,808.	FUND TRANSFER	0.		
			RUSSIA AND	DEMOCRACY					
			NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
			STATES	CIVIL SOCIETY	16,667.	FUND TRANSFER	0.		
				DEMOGRA GU					
			RUSSIA AND	DEMOCRACY					
			NEIGHBORING	BUILDING/SUPPORT FOR	16.66	ELECTRONIC			
			STATES	CIVIL SOCIETY	16,667.	FUND TRANSFER	0.		
			RUSSIA AND	DEMOCRACY					
			NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
			STATES	CIVIL SOCIETY	16 667	FUND TRANSFER	0.		
			DIAILD	CIVIL BOCIEII	10,007.	FOND TRANSPER	٠.		
			RUSSIA AND	DEMOCRACY					
			NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
			STATES	CIVIL SOCIETY	16 667	FUND TRANSFER	0.		
			DIMILIO	CIVIL BOCILII	10,007.	TOND TRUMBLER	0.		
			RUSSIA AND	DEMOCRACY					
			NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
			STATES	CIVIL SOCIETY	16 667.	FUND TRANSFER	0.		
			RUSSIA AND	DEMOCRACY					
			NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
			STATES	CIVIL SOCIETY	16,666.	FUND TRANSFER	0.		
					,				
			RUSSIA AND	DEMOCRACY					
			NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
			STATES	CIVIL SOCIETY	16,666.	FUND TRANSFER	0.		
			RUSSIA AND	DEMOCRACY					
			NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
			STATES	CIVIL SOCIETY	16,663.	FUND TRANSFER	0.		

Part II Continuation o		Accidence to organiz	ations or Entities Outside the					(1) M - H1 - C
a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash	(h) Description of non-cash	(i) Method of valuation (book, FM
	ana 2m (m appneasie)		9.4	or outer grains	- Cash Green Green	assistance	assistance	appraisal, other)
		DUGGEN AND	DEMOGRA GV					
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR	16.650	ELECTRONIC			
		STATES	CIVIL SOCIETY	16,659.	FUND TRANSFER	0.		
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	16 123	FUND TRANSFER	0.		
			01711 5001211	10,123.	TOND THEMOTER			
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	15,188.	FUND TRANSFER	0.		
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	15,127.	FUND TRANSFER	0.		
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	15,040.	FUND TRANSFER	0.		
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC	_		
		STATES	CIVIL SOCIETY	14,990.	FUND TRANSFER	0.		
		DUGGES AND	DEMOGRA GV					
		RUSSIA AND	DEMOCRACY		ELECTRONIC			
		NEIGHBORING STATES	BUILDING/SUPPORT FOR	14 022		0.		
		SIAIES	CIVIL SOCIETY	14,933.	FUND TRANSFER	0.		
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	14 780	FUND TRANSFER	0.		
			51.12 5001211	11,,000	111111111111111111111111111111111111111	, v.		
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	14 673	FUND TRANSFER	0.		

I								rage i
Part II Continuation of	of Grants and Other	Assistance to Organiz	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	т
1	(b) IRS code section		(d) Purpose of	(e) Amount	(f) Manner of	(g) Amount of	(h) Description	(i) Method of
(a) Name of organization	and EIN (if applicable)	(c) Region	grant	of cash grant		non-cash	of non-cash	valuation (book, FM
	and Env (ii apprioable)		grant	or odorr grant	Guori diobarcomoni	assistance	assistance	appraisal, other)
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	14,280.	FUND TRANSFER	0.		
				·				
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	14 250	FUND TRANSFER	0.		
		DIATES	CIVIE BOCIEII	14,230.	FOND TRANSFER	0.		
		DIIGGTA AND	DEMOGRACY					
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC	_		
		STATES	CIVIL SOCIETY	13,950.	FUND TRANSFER	0.		
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	13,720.	FUND TRANSFER	0.		
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	12,600.	FUND TRANSFER	0.		
				,				
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	12 500	FUND TRANSFER	0.		
			CIVIE BOCIEII	12,500.	T OND THUMBIEK	, ·		
		RUSSIA AND	DEMOCRACY					
					EI EOMDONIO			
		NEIGHBORING	BUILDING/SUPPORT FOR	10 500	ELECTRONIC			
		STATES	CIVIL SOCIETY	12,500.	FUND TRANSFER	0.		
		L						
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	12,473.	FUND TRANSFER	0.		
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	12,460.	FUND TRANSFER	0.		

Schedule F (Form 990)								Fage 2
Part II Continuation	of Grants and Other	Assistance to Organiz	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	Т
1	(b) IRS code section		(d) Purpose of	(e) Amount	(f) Manner of	(g) Amount of	(h) Description	(i) Method of
(a) Name of organization	and EIN (if applicable)	(c) Region	grant	of cash grant		non-cash	of non-cash	valuation (book, FM
	and Ent (ii apprioable)		grant	or odorr grant	Guori diobarcomoni	assistance	assistance	appraisal, other)
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	12,450.	FUND TRANSFER	0.		
				·				
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	12 450	FUND TRANSFER	0.		
		DIAILD	CIVIE BOCIEII	12,430.	FOND TRANSFER	0.		
		DUGGTA AND	DEMOGRACY					
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	12,320.	FUND TRANSFER	0.		
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	11,797.	FUND TRANSFER	0.		
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	11,710.	FUND TRANSFER	0.		
				·				
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	11 250	FUND TRANSFER	0.		
				11,200.	10112 111111121			
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING			ELECTRONIC			
			BUILDING/SUPPORT FOR	10 500				
		STATES	CIVIL SOCIETY	10,500.	FUND TRANSFER	0.		
		L						
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	10,310.	FUND TRANSFER	0.		
		RUSSIA AND	DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	10,275.	FUND TRANSFER	0.		

 Schedule F (Form 990)
 UNITED STATES
 52-0954751
 Page 2

Scriedule	F (Form 990)	ONTIED				Page 2			
Part II	Continuation o	f Grants and Other	Assistance to Organiza	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1	1)	
1 (a) Nam	ne of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV appraisal, other)
			RUSSIA AND	DEMOCRACY					
			NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
			STATES	CIVIL SOCIETY	10,060.	FUND TRANSFER	0.		
			RUSSIA AND	DEMOCRACY					
			NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
			STATES	CIVIL SOCIETY	9,360.	FUND TRANSFER	0.		
				DEMOGRA GU					
			RUSSIA AND	DEMOCRACY					
			NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
			STATES	CIVIL SOCIETY	9,281.	FUND TRANSFER	0.		
			RUSSIA AND	DEMOCRACY					
			NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
			STATES	CIVIL SOCIETY	9 000	FUND TRANSFER	0.		
			DIAIES	CIVIL SOCIEII	3,000.	FUND TRANSFER	0.		
			RUSSIA AND	DEMOCRACY					
			NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
			STATES	CIVIL SOCIETY	8 340	FUND TRANSFER	0.		
			DIMILIO	CIVIE BOCIEII	0,340.	I OND THUMBIEN	0.		
			RUSSIA AND	DEMOCRACY					
			NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
			STATES	CIVIL SOCIETY	8 324.	FUND TRANSFER	0.		
					,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				
			RUSSIA AND	DEMOCRACY					
			NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
			STATES	CIVIL SOCIETY	7,763.	FUND TRANSFER	0.		
					,				
			RUSSIA AND	DEMOCRACY					
			NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
			STATES	CIVIL SOCIETY	7,253.	FUND TRANSFER	0.		
			RUSSIA AND	DEMOCRACY					
			NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
			STATES	CIVIL SOCIETY	7,170.	FUND TRANSFER	0.		

	(FOIIII 990)								Fage 2
Part II	Continuation o	f Grants and Other	Assistance to Organiza	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	т
1		(b) IRS code section		(d) Purpose of	(e) Amount	(f) Manner of	(g) Amount of	(h) Description	(i) Method of
(a) Name	of organization	and EIN (if applicable)	(c) Region	grant	of cash grant	cash disbursement	non-cash	of non-cash	valuation (book, FM
		and Env (ii applicable)		grant	or casir grant	Casi disbuiscinoni	assistance	assistance	appraisal, other)
			RUSSIA AND	DEMOCRACY					
			NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
			STATES	CIVIL SOCIETY	7.169.	FUND TRANSFER	0.		
					, .				
			RUSSIA AND	DEMOCRACY					
			NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
			STATES	CIVIL SOCIETY	6 511	FUND TRANSFER	0.		
			SIAIES	CIVIL SOCIEII	0,511.	FUND IRANSFER	0.		
			L						
			RUSSIA AND	DEMOCRACY					
			NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
			STATES	CIVIL SOCIETY	6,449.	FUND TRANSFER	0.		
			RUSSIA AND	DEMOCRACY					
			NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
			STATES	CIVIL SOCIETY	6,448.	FUND TRANSFER	0.		
			RUSSIA AND	DEMOCRACY					
			NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
			STATES	CIVIL SOCIETY	6 314.	FUND TRANSFER	0.		
					-,				
			RUSSIA AND	DEMOCRACY					
			NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
					6 200				
			STATES	CIVIL SOCIETY	0,200.	FUND TRANSFER	0.		
			L						
			RUSSIA AND	DEMOCRACY					
			NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
			STATES	CIVIL SOCIETY	6,225.	FUND TRANSFER	0.		
			RUSSIA AND	DEMOCRACY					
			NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
			STATES	CIVIL SOCIETY	5,891.	FUND TRANSFER	0.		
			RUSSIA AND	DEMOCRACY					
			NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			

Schedule F (Form 990)	0111122							raye z
Part II Continuation o	f Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line	1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FM appraisal, other)
			DEMOCRACY					
		NEIGHBORING	BUILDING/SUPPORT FOR		ELECTRONIC			
		STATES	CIVIL SOCIETY	5,160.	FUND TRANSFER	0.		
								1

Schedule F (Form 990) 2020

UNITED STATES

52-0954751

Page 3

Part III Grants and Other Assistance Part III can be duplicated if a			ites. Complete i	f the organization answered "Yes"	on Form 990, Part	IV, line 16.	
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)

Schedule F (Form 990) 2020 TPart IV Foreign Forms UNITED STATES

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	X Yes	☐ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)	X Yes	☐ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	X Yes	☐ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)	Yes	X No

Schedule F (Form 990) 2020

THE GERMAN MARSHALL FUND OF THE UNITED STATES 52-0954751 Schedule F (Form 990) 2020 Page 5 Part V Supplemental Information Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions. PART I, LINE 2: PRESCREENING OF POTENTIAL GRANTEES IS AN IMPORTANT PART OF THE MONITORING THE RESPONSIBLE STAFF PERSON IS IN TOUCH WITH THE OF GRANT FUNDS. GRANTEE AND CONDUCTS ON-SITE MONITORING AND/OR RECEIVES INTERIM WRITTEN OR ORAL REPORTS. ADDITIONALLY, ADVISORY BOARD MEMBERS HELP AND CONDUCT MONITORING UPON REQUEST OF GMF STAFF. THE GRANTEE IS UNDER OBLIGATION TO FOLLOW THE GRANT BUDGET LINES ALLOCATED FOR SPECIFIC SPENDING AND STAFF ROUTINELY MONITOR SPENDING. MANY OF GMF'S GRANTS ARE INDEPENDENTLY REVIEWED BY EXTERNAL EVALUATORS AS ANOTHER LEVEL OF OVERSIGHT. AT THE CLOSE OF THE GRANT PERIOD, THE GRANTEE IS REQUIRED TO PROVIDE A DETAILED NARRATIVE AND FINANCIAL REPORT TO GMF. PART I, LINE 3: THE ORGANIZATION USES GAAP TO REPORT EXPENDITURES IN A FOREIGN REGION.

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

■ Go to www.irs.gov/Form990 for the latest information.

THE GERMAN MARSHALL FUND OF THE

2020

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

UNITED STATES							52-0954751
Part I General Information on Grants a	nd Assistance					<u> </u>	
Does the organization maintain records t	o substantiate the	amount of the grants	or assistance, the	grantees' eligibility	for the grants or assis	stance, and the selection	on
criteria used to award the grants or assis	stance?						X Yes No
2 Describe in Part IV the organization's pro	cedures for monit	oring the use of grant	funds in the United	States.			
Part II Grants and Other Assistance to I	Domestic Organi	zations and Domestic	Governments. C	complete if the orga	anization answered "Y	es" on Form 990, Part	IV, line 21, for any
recipient that received more than \$	5,000. Part II can	be duplicated if additi	onal space is need	ed.			
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
AMERICAN COUNCIL ON GERMANY 14 EAST 60TH STREET NEW YORK, NY 10022	13-1889074	501 (C) (3)	0.	25,000.			TRANSATLANTIC DIALOGUE
AMERICAN INSTITUTE FOR CONTEMPORARY GERMAN STUDIES - 1755 MASSACHUSETTS AVE, NW -							
WASHINGTON, DC 20036	52-1309525	501 (C)(3)	0.	25,000.			TRANSATLANTIC DIALOGUE
THE ASSOCIATION OF FORMER MEMBERS OF CONGRESS - 1401 K STREET NW - WASHINGTON, DC 20005	54-0883744	501 (C)(3)	0.	50,000.			TRANSATLANTIC DIALOGUE
2 Enter total number of section 501(c)(3) as	nd government or	ganizations listed in th	e line 1 table			1	> 3.
3 Enter total number of other organizations	-	-					

Schedule I (Form 990) 2020

UNITED STATES 52-0954751

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
Int IV Supplemental Information. Provide the information	n required in Part I, line	e 2; Part III, columr	n (b); and any other ad	ditional information.	
RT I, LINE 2:					
'S APPLICATION PROCESS OF POTENTIAL GRANTEES	IS AN IMPORTANT	PART OF THE			
NITORING OF GRANT FUNDS. ONCE APPROVED, THE	RESPONSIBLE STAF	F PERSON			
VIEWS THE INTERIM WRITTEN REPORTS RECEIVED FR	OM THE GRANTEE.	THE GRANTEE			
REQUIRED TO FOLLOW THE GRANT BUDGET AS APPRO	VED. STAFF ROUT	INELY			
IITORS SPENDING. AT THE CLOSE OF THE GRANT P	ERIOD, THE GRANT	EE IS			
	- /				

Schedule I (Form 990) 2020

Page 2

SCHEDULE J (Form 990)

Department of the Treasury

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
 ► Attach to Form 990.
 ► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

Internal Revenue Service Name of the organization

THE GERMAN MARSHALL FUND OF THE UNITED STATES

Employer identification number 52-0954751

Pa	art I Questions Regarding Compensation							
				Yes	No			
1a	Check the appropriate box(es) if the organization provided	any of the following to or for a person listed on Form 990,						
	Part VII, Section A, line 1a. Complete Part III to provide any	relevant information regarding these items.						
	First-class or charter travel	X Housing allowance or residence for personal use						
	Travel for companions	Payments for business use of personal residence						
	Tax indemnification and gross-up payments	Health or social club dues or initiation fees						
	Discretionary spending account	Personal services (such as maid, chauffeur, chef)						
b	If any of the boxes on line 1a are checked, did the organiza	ation follow a written policy regarding payment or						
	reimbursement or provision of all of the expenses describe	d above? If "No," complete Part III to explain	1b	Х				
2	Did the organization require substantiation prior to reimbur	rsing or allowing expenses incurred by all directors,						
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?							
3	Indicate which, if any, of the following the organization use	d to establish the compensation of the organization's						
	CEO/Executive Director. Check all that apply. Do not check	k any boxes for methods used by a related organization to						
	establish compensation of the CEO/Executive Director, but	t explain in Part III.						
	Compensation committee	Written employment contract						
	Independent compensation consultant	X Compensation survey or study						
	X Form 990 of other organizations	X Approval by the board or compensation committee						
4	During the year, did any person listed on Form 990, Part VI	II, Section A, line 1a, with respect to the filing						
	organization or a related organization:							
а	Receive a severance payment or change-of-control paymer	nt?	4a		Х			
b	Participate in or receive payment from a supplemental non-	qualified retirement plan?	4b		Х			
С	Participate in or receive payment from an equity-based con	npensation arrangement?	4c		Х			
	If "Yes" to any of lines 4a-c, list the persons and provide the	e applicable amounts for each item in Part III.						
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organiza							
5	For persons listed on Form 990, Part VII, Section A, line 1a	, did the organization pay or accrue any compensation						
	contingent on the revenues of:							
а	The organization?		5a		Х			
b			5b		X			
	If "Yes" on line 5a or 5b, describe in Part III.							
6	For persons listed on Form 990, Part VII, Section A, line 1a	, did the organization pay or accrue any compensation						
	contingent on the net earnings of:							
а	The organization?		6a		X			
b	Any related organization?		6b		Х			
	If "Yes" on line 6a or 6b, describe in Part III.							
7	For persons listed on Form 990, Part VII, Section A, line 1a							
		l	7		Х			
8	Were any amounts reported on Form 990, Part VII, paid or							
	initial contract exception described in Regulations section		8		Х			
9	If "Yes" on line 8, did the organization also follow the rebut							
	Regulations section 53.4958-6(c)?		9					

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2020

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)	
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	Derients	(6)(1)-(0)	reported as deferred on prior Form 990	
(1) KAREN DONFRIED		459,470.	75,000.	1,806.	37,642.	33,696.	607,614.	0.	
PRESIDENT	(i) (ii)	0.	0.	0.	0.	0.	0.	0.	
(2) DEREK CHOLLET	(i)	248,975.	0.	580.	26,000.	35,393.	310,948.	0.	
EVP	(ii)	0.	0.	0.	0.	0.	0.	0.	
(3) TIM CHILDRESS	(i)	246,755.	0.	1,592.	24,271.	12,905.	285,523.	0.	
VP/CFO	(ii)	0.	0.	0.	0.	0.	0.	0.	
(4) IAN LESSER	(i)	306,065.	0.	1,505.	24,000.	1,151.	332,721.	0.	
VP, BRUSSELS	(ii)	0.	0.	0.	0.	0.	0.	0.	
(5) KATHERINE SMYTH HASKINS	(i)	220,000.	0.	204.	1,650.	1,247.	223,101.	0.	
CDO/VP, EXTERNAL AFFAIRS	(ii)	0.	0.	0.	0.	0.	0.	0.	
(6) KAREN KORNBLUH	(i)	180,968.	0.	748.	19,440.	37,636.	238,792.	0.	
SENIOR FELLOW AND DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.	
(7) STEVEN BOSACKER	(i)	179,475.	0.	1,030.	12,375.	10,044.	202,924.	0.	
DIRECTOR, GMF CITIES	(ii)	0.	0.	0.	0.	0.	0.	0.	
(8) LAURA ROSENBERGER	(i)	176,107.	0.	155.	17,850.	11,392.	205,504.	0.	
EXECUTIVE DIRECTOR, ASD &	(ii)	0.	0.	0.	0.	0.	0.	0.	
(9) KEVIN COTTRELL	(i)	168,890.	0.	362.	14,855.	29,405.	213,512.	0.	
DIRECTOR OF TLI	(ii)	0.	0.	0.	0.	0.	0.	0.	
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)	·							

Page 3

Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
PART I, LINE 1A:
THE FOLLOWING EMPLOYEE RECEIVED HOUSING ALLOWANCE OR RESIDENCE FOR PERSONAL
JSE, WHICH IS TAXABLE TO THE EMPLOYEE:
IAN LESSER: \$36,223

SCHEDULE K (Form 990)

Part I

Department of the Treasury Internal Revenue Service

Supplemental Information on Tax-Exempt Bonds

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions,

explanations, and any additional information in Part VI.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 2020 Open to Public Inspection

Name of the organization

Bond Issues

THE GERMAN MARSHALL FUND OF THE

UNITED STATES

52-0954751

Employer identification number

(a) Issuer name	(b) Issuer EIN	(b) Issuer EIN (c) CUSIP #		(e) Issu	ie price	(f) Description of purpose			(g) Defeased (h) On behal of issuer				
								Yes	No	Yes	No	Yes	No
						CURRENT REFU	NDING OF						
A DISTRICT OF COLUMBIA	53-6001131	00000000	04/01/16	9,4	00,000.	PRIOR ISSUE			Х		Х		Х
В													
С													
D													
Part II Proceeds							<u> </u>						
						В	С		D				
1 Amount of bonds retired													
2 Amount of bonds legally defeased				,400,000.									
	Total proceeds of issue												
4 Gross proceeds in reserve funds													
5 Capitalized interest from proceeds													
6 Proceeds in refunding escrows				106,001									
7 Issuance costs from proceeds				186,891.									
8 Credit enhancement from proceeds													
9 Working capital expenditures from proc													
10 Capital expenditures from proceeds													
<u> </u>													
13 Year of substantial completion					.,		.			.,			
Many the bounds issued as west of a sec-	malinaria anno afterna anno ant	h d - /	Yes	No	Yes	No	Yes	No		Yes	+	No	
14 Were the bonds issued as part of a refu		• •	x										
if issued prior to 2018, a current refund											+		
15 Were the bonds issued as part of a refu	-	•		х									
issued prior to 2018, an advance refund 16 Has the final allocation of proceeds bee			37								+		
17 Does the organization maintain adequa		inport the											
final allegation of some scale 0	te books and records to st	• •	x										

Part III Private Business Use

UNITED STATES 52-0954751 Page 2

			4	E	3		Ç)		
1	Was the organization a partner in a partnership, or a member of an LLC,	Yes	No	Yes	No	Yes	No	Yes	No		
	which owned property financed by tax-exempt bonds?		Х								
2	Are there any lease arrangements that may result in private business use of										
	bond-financed property?		Х								
За	Are there any management or service contracts that may result in private										
	business use of bond-financed property?		Х								
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside										
	counsel to review any management or service contracts relating to the financed property?										
С	Are there any research agreements that may result in private business use of										
	bond-financed property?		Х								
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other										
	outside counsel to review any research agreements relating to the financed property?										
4	Enter the percentage of financed property used in a private business use by entities										
	other than a section 501(c)(3) organization or a state or local government		%		%		%		%		
5	Enter the percentage of financed property used in a private business use as a										
	result of unrelated trade or business activity carried on by your organization,										
	another section 501(c)(3) organization, or a state or local government		%		% %				%		
_6	Total of lines 4 and 5		%		%	%			%		
	Does the bond issue meet the private security or payment test?		Х								
8a	Has there been a sale or disposition of any of the bond-financed property to a non-										
	governmental person other than a 501(c)(3) organization since the bonds were issued?		Х								
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or										
	disposed of		%		%		%		%		
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations										
	sections 1.141-12 and 1.145-2?										
9	Has the organization established written procedures to ensure that all										
	nonqualified bonds of the issue are remediated in accordance with the										
_	requirements under Regulations sections 1.141-12 and 1.145-2?	Х									
Par	t IV Arbitrage										
			A	E			<u> </u>				
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No 	Yes	No	Yes	No	Yes	No		
	Penalty in Lieu of Arbitrage Rebate?		Х								
	If "No" to line 1, did the following apply?						1				
	Rebate not due yet?	**	Х								
	Exception to rebate?	Х									
<u>c</u>	No rebate due?		Х								
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was										
	performed						1				
3	Is the bond issue a variable rate issue?	Х									

UNITED STATES Page 3 Part IV Arbitrage (continued) В С D 4a Has the organization or the governmental issuer entered into a qualified Yes No Yes No Yes No Yes No Х hedge with respect to the bond issue? SUNTRUST **b** Name of provider 15.0000000 c Term of hedge **d** Was the hedge superintegrated? Х e Was the hedge terminated? Х **5a** Were gross proceeds invested in a guaranteed investment contract (GIC)? **b** Name of provider c Term of GIC **d** Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? **6** Were any gross proceeds invested beyond an available temporary period? 7 Has the organization established written procedures to monitor the Х requirements of section 148? Part V Procedures To Undertake Corrective Action В C D Has the organization established written procedures to ensure that violations Yes No Yes No Yes No Yes No of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation isn't available under applicable regulations? Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K. See instructions.

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Inspection

THE GERMAN MARSHALL FUND OF THE **Employer identification number** Name of the organization UNITED STATES 52-0954751 FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: THE GERMAN MARSHALL FUND OF THE UNITED STATES (GMF) IS AN AMERICAN INSTITUTION THAT STRENGTHENS TRANSATLANTIC COOPERATION ON REGIONAL NATIONAL AND GLOBAL CHALLENGES AND OPPORTUNITIES IN THE SPIRIT OF THE MARSHALL PLAN. FORM 990, PART V, LINE 4B, LIST OF FOREIGN COUNTRIES: GERMANY, FRANCE, BELGIUM, ROMANIA TURKEY, POLAND, SERBIA FORM 990, PART VI, SECTION B, LINE 11B: PRIOR TO FILING THE 990 WITH THE IRS, THE GERMAN MARSHALL FUND'S REVIEW OF THE 990 IS CONDUCTED BY THE OFFICERS OF THE ORGANIZATION (PRESIDENT EXECUTIVE VICE PRESIDENT. AND CHIEF FINANCIAL OFFICER). AND BOARD OF TRUSTEES. FORM 990, PART VI, SECTION B, LINE 12C: GERMAN MARSHALL FUND HAS A WRITTEN CONFLICT OF INTEREST POLICY AND ALL TRUSTEES, OFFICERS, AND EMPLOYEES ARE REQUIRED TO READ AND SIGN THE POLICY. THIS POLICY IS INTENDED TO HELP IDENTIFY SITUATIONS THAT PRESENT POTENTIAL CONFLICT OF INTERESTS AND TO PROVIDE PROCEDURES TO ADDRESS ANY POTENTIAL ADDITIONALLY, EACH TRUSTEE, OFFICER, AND EMPLOYEE IS REQUIRED TO ANNUALLY SIGN A STATEMENT AFFIRMING THE (1) RECEIPT OF THE CONFLICT OF

INTEREST POLICY; (2) HAS READ AND UNDERSTANDS THE POLICY; AND (3) AGREES TO

COMPLY WITH THE POLICY.

Name of the organization THE GERMAN MARSHALL FUND OF THE UNITED STATES	Employer identification number 52-0954751
FORM 990, PART VI, SECTION B, LINE 15:	
GERMAN MARSHALL FUND USES BOTH A COMPENSATION SYSTEM AND COMPARABILITY DATA	
TO DETERMINE COMPENSATION FOR OFFICERS AND EMPLOYEES. THIS SYSTEM	
EVALUATES RELATIVE MARKETPLACE JOB WORTH OF THE POSITION COMPARABLE TO	
SIMILAR POSITIONS OF OTHER LOCAL ORGANIZATIONS. THE SYSTEM ALSO EVALUATES	
THE RELATIVE WORTH OF EACH POSITION WHEN COMPARING THE REQUIRED LEVEL OF	
JOB COMPETENCIES AND FORMAL TRAINING AND EXPERIENCE. SENIOR MANAGEMENT AND	
HUMAN RESOURCES PERFORMS AN ANNUAL REVIEW OF ALL COMPENSATION.	
ADDITIONALLY, THE GOVERNANCE COMMITTEE REVIEWS AND APPROVES COMPENSATION	
FOR THE PRESIDENT.	
FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990:	
AK,CA,DC,FL,GA,IL,MD,MI,NC,NY,OH,OR,SC,VA,WA,WI	
FORM 990, PART VI, SECTION C, LINE 19:	
GERMAN MARSHALL FUNDS MAKES AVAILABLE ITS GOVERNING DOCUMENTS, AUDITED	
FINANCIAL STATEMENTS, AND CONFLICT OF INTEREST POLICY AVAILABLE TO THE	
GENERAL PUBLIC UPON REQUEST FOR THE SAME PERIOD OF DISCLOSURE AS SET FORTH	
IN SECTION 6104(D).	
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:	
CHANGE IN SWAP VALUE 586,848.	
GAIN FROM FOREIGN CURRENCY EXCHANGES 173,121.	
TOTAL TO FORM 990, PART XI, LINE 9 759,969.	
FORM 990, PART XII, LINE 2C	
THE PROCESS FOR OVERSEEING THE AUDIT OF THE FINANCIAL STATEMENTS AND	
SELECTION OF AN INDEPENDENT ACCOUNTANT THAT AUDITED THE FINANCIAL	

Schedule O (Form 990 or 990-EZ) 2	2020	Page 2
Name of the organization THE G	SERMAN MARSHALL FUND OF THE	Employer identification number
UNITE	ED STATES	52-0954751
STATEMENTS HAS BEEN CONSIS	STENT WITH PRIOR YEARS.	
FORM 990, PART IX, LINE 18	3	
DAYMENING OF MDAYEL OF ENDIN	DOMATNMENT EVDENCES FOR ANY PEREDAI STATE	OR
TATMENTS OF TRAVEL OR ENTI	ERTAINMENT EXPENSES FOR ANY FEDERAL, STATE,	OK .
LOCAL PUBLIC OFFICIALS - 7	O CARRY OUT ITS STATED MISSION, GMF CONVEN	ES
אווו חדם בי ביובאות אווווווווע ק	TO ALLOW DIALOGUE AMONG GLOBAL POLICY MAKER:	c
MODITIFUE EVENTS ANNUALLY I	O ALLOW DIALOGUE AMONG GLOBAL POLICI MAKEK	5
ON TRANSATLANTIC ISSUES.	TRAVEL EXPENSES FOR US OFFICIALS MAY INCLU	DE
ATDEADE HOMEL MEALC AND	CROUND MRANGDORMANTON WILL B DARWIGIDANTING	TN
AIRPARE, HOTEL, MEALS AND	GROUND TRANSPORTATION WHILE PARTICIPATING	IN
THESE EVENTS. GOVERNMENT	OFFICIALS DO NOT RECEIVE AN HONORARIUM OR	
OMITED COMPENSATIONS FOR AS	MENDANGE DEGITTED STNANGTAL DIGGLOGUES	ADE
OTHER COMPENSATIONS FOR A	TTENDANCE. REQUIRED FINANCIAL DISCLOSURES	HAL
MADE PROMPTLY IN ACCORDANCE	E WITH REGULATIONS.	

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

THE GERMAN MARSHALL FUND OF THE

Employer identification number

OMB No. 1545-0047

Open to Public Inspection

Name of the organization UNITED STATES 52-0954751 Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
1700 18TH STREET, LLC - SINGLE MEMBER LLC -					
52-0954751, 1744 R STREET, NW, WASHINGTON,					THE GERMAN MARSHALL
DC 20009	REAL ESTATE	DISTRICT OF COLUMBIA	0.	9,716,564.	FUND OF UNITED STATES
THE TRANSATLANTIC FOUNDATION - 98-1154381	PROMOTE GREATER COOPERATION				
RUE DE LA LOI 155	AND UNDERSTANDING BETWEEN				THE GERMAN MARSHALL
BRUSSELS, BELGIUM 1040	THE U.S. AND EUROPE	BELGIUM	150,158.	116,240.	FUND OF UNITED STATES

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt Part II organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	Section 5 contr ent	rolled
				501(c)(3))		Yes	No
-							
-							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Page 2

UNITED STATES

Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year. Part III

organizations in out of a partition in present grant tax year.												
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(H		(i)		j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total income	Share of end-of-year assets	Disprop alloca	ortionate tions?	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	General or managing partner?		Percentage ownership
		country)		sections 512-514)		455515	Yes	No	K-1 (Form 1065)	Yes	No	
								_		_		

Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership		tion b)(13) rolled tity?
		country)		,				Yes	No
-									
-	-								
-									
	-								

Schedule R (Form 990) 2020

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Page 3

Yes No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

b Gift, grant, or capital contribution to related organization(s)				1b					
c Gift, grant, or capital contribution from related organization(s)				1c					
				1d					
e Loans or loan guarantees by related organization(s)				1e					
f Dividends from related organization(s)				1f					
g Sale of assets to related organization(s)				1g					
h Purchase of assets from related organization(s)				1h					
i Exchange of assets with related organization(s)				1i					
j Lease of facilities, equipment, or other assets to related organization(s)				1j					
k Lease of facilities, equipment, or other assets from related organization(s)									
Performance of services or membership or fundraising solicitations for related organization(s)									
m Performance of services or membership or fundraising solicitations by related organ				1m					
n Sharing of facilities, equipment, mailing lists, or other assets with related organizati				1n					
Sharing of paid employees with related organization(s)				10					
p Reimbursement paid to related organization(s) for expenses				1p					
q Reimbursement paid by related organization(s) for expenses				1q					
The state of the s									
r Other transfer of cash or property to related organization(s)				1r					
s Other transfer of cash or property from related organization(s)				1s					
2 If the answer to any of the above is "Yes," see the instructions for information on w									
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount in	volved					
1)									
2)									
<u></u>									
3)									
-1									
4)									
•									
5)									
6)									
32163 10-28-20			Schedule	R (Form 9	90) 2020				

UNITED STATES 52-0954751 Schedule R (Form 990) 2020

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec 501(c)(3) orgs.?	(g) Share of end-of-year assets	Disprotion:	por- ate ons?		Gener mana partr	ral or aging ner?	(k) Percentage ownership
		332	Sections 3 12-3 14)	Yes No	 33333	Yes	No	(1011111003)	Yes	NO	

Page 4

THE GERMAN MARSHALL FUND OF THE

Schedule R	(Form 990) 2020	UNITED STATES	52-0954751	Page 5
Part VII	(Form 990) 2020 Supplemental Infor	mation		
		ation for responses to questions on Schedule R. See instructions.		

Form	990-T	•	OMB No. 1545-0047		
		F	(and proxy tax under section 6033(e)) Idendar year 2020 or other tax year beginning JUN 1, 2020 and ending MAY 31, 2021		2020
		For ca	· · · · · · · <u></u> · · · · · · · <u></u>	— ·	ZUZU
	tment of the Treasury Il Revenue Service	•	► Go to www.irs.gov/Form990T for instructions and the latest information. Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3).		Open to Public Inspection for 501(c)(3) Organizations Only
A	Check box if address changed.		Name of organization (Check box if name changed and see instructions.) THE GERMAN MARSHALL FUND OF THE	DEmpl	oyer identification number
B Ex	cempt under section	Print	UNITED STATES		52-0954751
]501(c)(3)	or	Number, street, and room or suite no. If a P.O. box, see instructions.		p exemption number
	408(e) 220(e)	Type	1744 R. STREET, NW	(See i	instructions)
	408A 530(a)		City or town, state or province, country, and ZIP or foreign postal code		
	529(a) 529S		WASHINGTON, DC 20009	F	Check box if
	() ====	С Во	ok value of all assets at end of year 210,871,420.	1	an amended return.
G (Check organization			pplica	ble reinsurance entity
	Check if filing only to		Claim a refund shown on Form 2439		
			ation filing a consolidated return with a 501(c)(2) titleholding corporation		>
			ed Schedules A (Form 990-T)		1
K [During the tax year,	was th	e corporation a subsidiary in an affiliated group or a parent-subsidiary controlled group?	<u> </u>	Yes X No
			d identifying number of the parent corporation.		
	The books are in car			02-68	3-2650
Pa	rt I Total Unr	elate	d Business Taxable Income		
1	Total of unrelated	busine	ss taxable income computed from all unrelated trades or businesses (see		
	instructions)			1	-7,966.
2	Reserved			2	
3	Add lines 1 and 2			3	-7,966.
4	Charitable contribu	utions (see instructions for limitation rules)	4	0.
5	Total unrelated bu	siness	taxable income before net operating losses. Subtract line 4 from line 3	5	-7,966.
6	Deduction for net	operati	ng loss. See instructions	6	0.
7	Total of unrelated	busine	ss taxable income before specific deduction and section 199A deduction.		
	Subtract line 6 from	m line 5	5	7	-7,966.
8	Specific deduction	ı (gene	rally \$1,000, but see instructions for exceptions)	8	1,000.
9	Trusts. Section 19	99A de	duction. See instructions	9	
10	Total deductions.	. Add li	nes 8 and 9	10	1,000.
11	Unrelated busine	ss taxa	able income. Subtract line 10 from line 7. If line 10 is greater than line 7,		
_	enter zero			11	0.
Pa	rt II Tax Com				
1	Organizations tax	cable a	s corporations. Multiply Part I, line 11 by 21% (0.21)	1_1_	0.
2	Trusts taxable at	trust r	ates. See instructions for tax computation. Income tax on the amount on		
	Part I, line 11 from	1:	Tax rate schedule or Schedule D (Form 1041)	2	
3	Proxy tax. See ins			3	
4	Other tax amounts			4	
5	Alternative minimu			5	
6	•		cility income. See instructions	6	
7			h 6 to line 1 or 2, whichever applies	7	0.
LHA	For Paperwork F	Reduct	ion Act Notice, see instructions.		Form 990-T (2020)

LHA For Paperwork Reduction Act Notice, see instructions.

Form 9		,							F	⊃age 2
Part		Tax and Payments						_		
1a		gn tax credit (corporations attach For					4			
b		credits (see instructions)					4			
С	Gene	ral business credit. Attach Form 3800	0 (see instructions)		1c		4			
d	Credi	t for prior year minimum tax (attach F	Form 8801 or 8827)		1d		4			
е	Total	credits. Add lines 1a through 1d					_ _1	le		
2	Subtr	act line 1e from Part II, line 7					<u> </u> -:	2		0.
3	Other	taxes. Check if from: For	m 4255 Form 8611	Forr	n 8697	Form 8866				
							. 上:	3		
4	Total	tax. Add lines 2 and 3 (see instruction	ons) Check if ind	cludes tax pre	eviously de	ferred under				
		on 1294. Enter tax amount here						4		0.
5		net 965 tax liability paid from Form 9	·		1		. —	5		0.
6a		ents: A 2019 overpayment credited t			6a	440	<u>'-</u>			
b	2020	estimated tax payments. Check if se			6b_		4			
С							-			
d		gn organizations: Tax paid or withheld					-			
е		up withholding (see instructions)					\dashv			
f		t for small employer health insurance			6f		\dashv			
g	Other	credits, adjustments, and payments			-					
		Form 4136					-			
7		payments. Add lines 6a through 6g		_		_	- 1	7		440.
8		ated tax penalty (see instructions). C				▶		8		
9		lue. If line 7 is smaller than the total o						9		440
10		payment. If line 7 is larger than the to					_	10		440.
11 Dart		the amount of line 10 you want: Cre Statements Regarding Certa				440 · Refunded	<u> </u>	1		0.
					-				\neg	Τ
1		y time during the 2020 calendar year							Yes	No
		a financial account (bank, securities, o	, ,	-	•	•				
		EN Form 114, Report of Foreign Bank SEE STATEMENT 1	and Financial Accounts. II	res, enter t	ne name o	i the foreign country	/		х	
•		·	aciva a distribution from or	aa it tha ar	ontor of o	* transferer to a			- 1	
2		g the tax year, did the organization re		-						х
		n trust? s," see instructions for other forms th								1
3		the amount of tax-exempt interest re	•			▶ ¢				
3 4a		ne organization change its method of		,						х
		s "Yes," has the organization describ	• •	,		rm 11282 If "No."				
Б		in in Part V	ed the change on Form 990	, 990-LZ, 990	<i></i> , or	IIII 1120? II NO,				
Part		Supplemental Information								I
		xplanation required by Part IV, line 4b	Δlso provide any other ad	ditional inform	mation Se	e instructions				
TTOVIGO	2 1110 0	Apianation required by raintiv, line 4.	5. Also, provide any other ad	ditional linon	nation. oc	e manachona.				
		nder penalties of perjury, I declare that I have exan					vledge a	and belief, it is t	rue,	
Sign	co	prrect, and complete. Declaration of preparer (othe	r than taxpayer) is based on all inform	ation of which pre	parer has any	knowledge.				
Here				CHIEF F	INANCIAL	OFFICER		ne IRS discuss tl eparer shown be		with
		Signature of officer	Date	Title				ctions)? X	•	No
		Print/Type preparer's name	Preparer's signature		Date	Check	if	PTIN		
Paid				—1		self- employe	- 1			
Prepa	arer	YONG ZHANG, CPA	7019	Zhang	02/14/22			P0124978	35	
Use C		Firm's name RSM US LLP	·			Firm's EIN		42-071	4325	
	- 1 11 Y									

1861 INTERNATIONAL DRIVE, SUITE 400

Firm's address MCLEAN, VA 22102

Phone no. 703-336-6400 Form **990-T** (2020)

Use Only

FORM 990-T NAME OF FOREIGN COUNTRY IN WHICH STATEMENT 1 ORGANIZATION HAS FINANCIAL INTEREST

NAME OF COUNTRY

GERMANY FRANCE BELGIUM

ROMANIA

TURKEY

POLAND

SERBIA

OMB No. 1545-0047

SCHEDULE A (Form 990-T)

Department of the Treasury

Internal Revenue Service

Unrelated Business Taxable Income From an Unrelated Trade or Business

► Go to www.irs.gov/Form990T for instructions and the latest information.

▶ Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3).

501(c)(3) Organizations Only

A	Name of the organization THE GERMAN MARSHALL FUND OF THE UNITED STATES	E	B Employer identification number 52-0954751				
C	Unrelated business activity code (see instructions) > 900000) Sequence	e: 1	of 1
<u>E 1</u>	Describe the unrelated trade or business PARTNERSHIP INVEST	MENTS					
	rt I Unrelated Trade or Business Income		(A) Income	(B) Expense	s	(C) Net
_	Gross receipts or sales						
	•	10					
2	Less returns and allowances c Balance >	1c 2					
3	Cost of goods sold (Part III, line 8) Gross profit. Subtract line 2 from line 1c	3					
	Capital gain net income (attach Sch D (Form 1041 or Form	•					
тu	1120)) (see instructions)	4a	35,88	5.			35,885.
h	Net gain (loss) (Form 4797) (attach Form 4797) (see instructions)	4b	,				, -
	Capital loss deduction for trusts	4c					
5	Income (loss) from a partnership or an S corporation (attach	"					
Ū	statement) STATEMENT 2	5	-38,60	1.			-38,601.
6	Rent income (Part IV)	6	•				· · · · · · · · · · · · · · · · · · ·
7	Unrelated debt-financed income (Part V)	7					
8	Interest, annuities, royalties, and rents from a controlled						
	organization (Part VI)	8					
9	Investment income of section 501(c)(7), (9), or (17)						
	organizations (Part VII)	9					
10	Exploited exempt activity income (Part VIII)	10					
11	Advertising income (Part IX)	11					
12	Other income (see instructions; attach statement)	12					
13	Total. Combine lines 3 through 12	13	-2,71	.6.			-2,716.
Pa	rt II Deductions Not Taken Elsewhere (See instructi		or limitations on	deducti	ons) Ded	uctions	must be
	directly connected with the unrelated business in	come					
1	Compensation of officers, directors, and trustees (Part X)					1	
2	Salaries and wages					2	
3	Repairs and maintenance					3	
4	Bad debts					4	
5	Interest (attach statement) (see instructions)					5	
6	Taxes and licenses					6	250.
7	Depreciation (attach Form 4562) (see instructions)		7				
8	Less depreciation claimed in Part III and elsewhere on return					8b	
9	Depletion		<u></u>			9	
10	Contributions to deferred compensation plans					10	
11	Employee benefit programs					11	
12	Excess exempt expenses (Part VIII)					12	
13	Excess readership costs (Part IX)					13	
14	Other deductions (attach statement)		SEE STATE	MENT 3		14	5,000.
15	Total deductions. Add lines 1 through 14					15	5,250.
16	Unrelated business income before net operating loss deduction. Su	ubtract	line 15 from Part I, li	ne 13,			
	column (C)					16	-7,966.
17	Deduction for net operating loss (see instructions)					17	0.
18	Unrelated business taxable income. Subtract line 17 from line 16	3				18	-7,966.

Schedi	ule A (Form 990-T) 2020				Page 2
Part		nod of inventory valuat	ion		
1	Inventory at beginning of year			1	
2	Purchases			2	
3	Cost of labor			3	_
4	Additional section 263A costs (attach statement)			4	
5	Other costs (attach statement)				
6	Total. Add lines 1 through 5			6	
7	Inventory at end of year			7	
8	Cost of goods sold. Subtract line 7 from line 6. Enter h	nere and in Part I, line	2	8	
9	Do the rules of section 263A (with respect to property p				Yes No
Part			_		
1	Description of property (property street address, city, st	tate, ZIP code). Check	if a dual-use (see instr	uctions)	
	A				
	B				
	<u> </u>				
	D			•	
•	Deat was in ad an assumed	Α	В	С	D
2	Rent received or accrued				
а	From personal property (if the percentage of				
	rent for personal property is more than 10% but not more than 50%)				
b	From real and personal property (if the				
b	percentage of rent for personal property exceeds				
	50% or if the rent is based on profit or income)				
С	Total rents received or accrued by property.				
·	Add lines 2a and 2b, columns A through D				
				<u>'</u>	
3	Total rents received or accrued. Add line 2c columns A	through D. Enter here	and on Part I, line 6, c	olumn (A)	0.
	Deductions directly connected with the income				
4	in lines 2(a) and 2(b) (attach statement)				
5	Total deductions. Add line 4 columns A through D. En	ter here and on Part I,	line 6, column (B)		0.
Part	V Unrelated Debt-Financed Income (se	ee instructions)			
1	Description of debt-financed property (street address, of	ity, state, ZIP code). C	check if a dual-use (see	instructions)	
	A				
	В				
	c				
	D			Т	
		Α	В	С	D
2	Gross income from or allocable to debt-financed				
	property				
3	Deductions directly connected with or allocable				
	to debt-financed property				
a	Straight line depreciation (attach statement)				
b	Other deductions (attach statement)				
С	Total deductions (add lines 3a and 3b,				
_	columns A through D)				
4	Amount of average acquisition debt on or allocable				
_	to debt-financed property (attach statement)				
5	Average adjusted basis of or allocable to debt-				
•	financed property (attach statement)		0/	0.0	
6 7	Divide line 4 by line 5	%	%	%	<u>%</u>
7	Gross income reportable. Multiply line 2 by line 6	Enter here and as De	rt Llino 7 column (A)		0.
8	Total gross income (add line 7, columns A through D).	Enternere and on Pa	rti, iirie 7, column (A)	······································	<u> </u>
9	Allocable deductions. Multiply line 3c by line 6				
10	Total allocable deductions. Add line 9, columns A thr	ough D. Enter here and	d on Part I line 7 colu	mn (B)	0.
11	Total dividends-received deductions included in line				0.

_	
Pag	e

	ule A (Form 990-T) 2020										Page 3
Part	VI Interest, Annu	uities, Ro	oyalties, and Re	ents fron	n Control	led Or	ganizations	see (see	instruct	ions)	
				Exempt Controlled Organizations							
	1. Name of controlle	d	2. Employer	3. Net unrelated 4. Total		al of specified 5. Part of colu				6. Deductions directly	
	organization		identification	incon	ne (loss)	payn	ments made	that is ir	ncluded ling orga		connected with
			number	(see ins	structions)				ross inc		income in column 5
(1)											
(2)											
(3)											
(4)											
			No		Controlled O		ions				
7	. Taxable Income		Net unrelated		otal of specif		10. Part of				Deductions directly
		1	icome (loss)	pa	yments mad	е	controlling				connected with
		(see	e instructions)					income		inc	come in column 10
<u>(1)</u>											
(2)											
(3)											
(4)							.				
							Add colum Enter here				I columns 6 and 11. er here and on Part I,
							1	olumn (A	,		ine 8, column (B)
Totals						_			0.		0.
Part	VII Investment	Income	of a Section 50	1(c)(7). (9). or (17)	Organ	nization (s	ee instru			
		cription of		-(-/(-/ / /	2. Amou		3. Deduction		4. Set-	asides	5. Total deductions
		•			incon		directly conne		attach st		
							(attach stater	ment)			(add cols 3 and 4)
(1)											
(2)											
(3)											
(4)											
					Add amou						Add amounts in column 5. Enter
					here and o						here and on Part I,
					line 9, colu						line 9, column (B)
Totals	VIII			<u></u>		0.	_				0.
Part			activity Income,	Otner 1	nan Adve	ertising	g income (see instr	uctions)		
1	Description of exploite	•						(*)			
2	Gross unrelated busin					,	•	. ,		2	
3	Expenses directly con							,			
	line 10, column (B)									3	
4	Net income (loss) from						• .			4	
5	lines 5 through 7 Gross income from ac	tivity that i	s not unrelated busi	ness incor	 ma					5	
6	Expenses attributable									6	
7	Excess exempt expen										
•	4. Enter here and on F									7	
	=										

Schedule A (Form 990-T) 2020

Part	IX Advertising Income					
1	Name(s) of periodical(s). Check box if reporting	na two or more per	riodicals on a	consolidated basis		
	A ()					
	В 🗆					
	c					
	D					
Enter	amounts for each periodical listed above in the	corresponding col	lumn.			
			Α	В	С	D
2	Gross advertising income					
	Add columns A through D. Enter here and on	Part I, line 11, col	umn (A)		>	0.
а						
3	Direct advertising costs by periodical					
а	Add columns A through D. Enter here and on		lumn (B)		>	0.
_	, 100 001011110 7 1 1110 0 g 1 2 1 2 1 100 110 0 0 0 110 0 11					
4	Advertising gain (loss). Subtract line 3 from lin	20				
7						
	2. For any column in line 4 showing a gain,					
	complete lines 5 through 8. For any column in	l l				
	line 4 showing a loss or zero, do not complet	l l				
	lines 5 through 7, and enter zero on line 8 \dots					
5	Readership costs					
6	Circulation income					
7	Excess readership costs. If line 6 is less than					
	line 5, subtract line 6 from line 5. If line 5 is le	ss				
	than line 6, enter zero					
8	Excess readership costs allowed as a					
	deduction. For each column showing a gain of	on				
	line 4, enter the lesser of line 4 or line 7	I				
а	Add line 8, columns A through D. Enter the g		a columns to	al or zero here and	1 on	
а	-				_	0.
Part	Y Compensation of Officers, Die					•
ı art	X Compensation of Officers, Di	cotors, and r	rustees (S	ee instructions)	0 D	4.0
					3. Percentage	4. Compensation
	1. Name		2. Title		of time devoted	attributable to
					to business	unrelated business
<u>(1)</u>					%	
(2)					%	
(3)					%	
(4)					%	
Total	LEnter here and on Part II, line 1					0.
Part		ee instructions)			,	
	11	30 111011 4101101101				

	
DESCRIPTION	NET INCOME OR (LOSS)
DAVIDSON KEMPNER - ORDINARY BUSINESS INCOME (LOSS) ENERGY & MINERALS GROUP FUND II, LP - ORDINARY BUSINESS	-894
INCOME (LOSS)	30,958
ENERGY & MINERALS GROUP FUND II, LP - DIVIDEND INCOME	25
ENERGY & MINERALS GROUP FUND II, LP - OTHER INCOME (LOSS) IRON POINT REAL ESTATE PARTNERS II-TE, LP - ORDINARY	-94,492
BUSINESS INCOME (LOSS)	58,767
IRON POINT REAL ESTATE PARTNERS II-TE, LP - NET RENTAL	50.010
REAL ESTATE INCOME	-62,048
IRON POINT REAL ESTATE PARTNERS II-TE, LP - INTEREST INCOME	24,644
IRON POINT REAL ESTATE PARTNERS II-TE, LP - DIVIDEND	24,044
INCOME	1,780
IRON POINT REAL ESTATE PARTNERS II-TE, LP - OTHER INCOME	_,,
(LOSS)	-1,601
MARANON SR CREDIT FUND V - ORDINARY BUSINESS INCOME (LOSS)	4,803
HARVEST MLP INCOME FUND II LLC - ORDINARY BUSINESS INCOME	
(LOSS)	126
MSOUTH EQUITY PARTNERS IV, LP - ORDINARY BUSINESS INCOME	
(LOSS)	-352
AMBERBROOK VIII LP - ORDINARY BUSINESS INCOME (LOSS)	-263
AMBERBROOK VIII LP - NET RENTAL REAL ESTATE INCOME	5.
AMBERBROOK VIII LP - DIVIDEND INCOME AMBERBROOK VIII LP - ROYALTIES	4, 1.
AMBERBROOK VIII LP - ROYALTIES AMBERBROOK VIII LP - OTHER INCOME (LOSS)	-64
AMBERBROOK VIII DF - OTHER INCOME (DOSS)	
TOTAL INCLUDED ON SCHEDULE A, PART I, LINE 5	-38,601
FORM 990-T (A) OTHER DEDUCTIONS	STATEMENT 3
DESCRIPTION	AMOUNT
990T PREPARATION FEES	5,000
TOTAL TO SCHEDULE A, PART II, LINE 14	5,000

SCHEDULE D (Form 1120)

Department of the Treasury Internal Revenue Service

Capital Gains and Losses

► Attach to Form 1120, 1120-C, 1120-F, 1120-FSC, 1120-H, 1120-IC-DISC, 1120-L, 1120-ND, 1120-PC, 1120-POL, 1120-REIT, 1120-RIC, 1120-SF, or certain Forms 990-T.
■ Go to www.irs.gov/Form1120 for instructions and the latest information.

OMB No. 1545-0123

Employer identification number Name THE GERMAN MARSHALL FUND OF THE UNITED STATES 52-0954751 Yes X No Did the corporation dispose of any investment(s) in a qualified opportunity fund during the tax year? If "Yes," attach Form 8949 and see its instructions for additional requirements for reporting your gain or loss. Short-Term Capital Gains and Losses - Assets Held One Year or Less See instructions for how to figure the amounts (h) Gain or (loss) (g) Adjustments to gain (d) (e) to enter on the lines below. Subtract column (e) from or loss from Form(s) 8949, Proceeds Cost column (d) and combine the This form may be easier to complete if you round off cents to whole dollars. (or other basis) Part I. line 2. column (a) (sales price) result with column (g) 1a Totals for all short-term transactions reported on Form 1099-B for which basis was reported to the IRS and for which you have no adjustments (see instructions). However, if you choose to report all these transactions on Form 8949, leave this line blank and go to line 1b Totals for all transactions reported on Form(s) 8949 with Box A checked 2 Totals for all transactions reported on Form(s) 8949 with Box B checked Totals for all transactions reported on Form(s) 8949 with Box C checked 4 Short-term capital gain from installment sales from Form 6252, line 26 or 37 4 Short-term capital gain or (loss) from like-kind exchanges from Form 8824 5 6 Unused capital loss carryover (attach computation) 6 7 Net short-term capital gain or (loss). Combine lines 1a through 6 in column h 7 2. Long-Term Capital Gains and Losses - Assets Held More Than One Year Part II See instructions for how to figure the amounts (h) Gain or (loss) (g) Adjustments to gain to enter on the lines below. Subtract column (e) from Proceeds Cost or loss from Form(s) 8949, column (d) and combine the This form may be easier to complete if you (sales price) (or other basis) Part II, line 2, column (g) result with column (a) round off cents to whole dollars. 8a Totals for all long-term transactions reported on Form 1099-B for which basis was reported to the IRS and for which you have no adjustments (see instructions). However, if you choose to report all these transactions on Form 8949, leave this line blank and go to Totals for all transactions reported on Form(s) 8949 with Box D checked 9 Totals for all transactions reported on Form(s) 8949 with Box E checked 10 Totals for all transactions reported on 1,412. Form(s) 8949 with Box F checked 34,471. 11 11 Enter gain from Form 4797, line 7 or 9 12 Long-term capital gain from installment sales from Form 6252, line 26 or 37 12 13 Long-term capital gain or (loss) from like-kind exchanges from Form 8824 13 14 35,883. 15 Net long-term capital gain or (loss). Combine lines 8a through 14 in column h 15

For Paperwork Reduction Act Notice, see the Instructions for Form 1120.

Note: If losses exceed gains, see Capital Losses in the instructions.

16 Enter excess of net short-term capital gain (line 7) over net long-term capital loss (line 15)

17 Net capital gain. Enter excess of net long-term capital gain (line 15) over net short-term capital loss (line 7)

18 Add lines 16 and 17. Enter here and on Form 1120, page 1, line 8, or the applicable line on other returns

Part III Summary of Parts I and II

Schedule D (Form 1120) 2020

16

17

2.

35,883. 35,885.

LHA

Department of the Treasury Internal Revenue Service

Sales and Other Dispositions of Capital Assets

► Go to www.irs.gov/Form8949 for instructions and the latest information. File with your Schedule D to list your transactions for lines 1b, 2, 3, 8b, 9, and 10 of Schedule D.

Name(s) shown on return

THE GERMAN MARSHALL FUND OF THE

UNITED STATES

Social security number or taxpayer identification no.

52-0954751

Before you cneck Box A, B, or C belo statement will have the same informa: <u>broker and</u> may even tell you which b	tion as Form 109	you received any 99-B. Either will s	show whether your	r substitute statem basis (usually youi	r cost) was	reported to the IF	S by your
Part I Short-Term. Transaction	ons involving capit	al assets you held	1 year or less are ger	nerally short-term (see	instruction	s). For long-term	
transactions, see page 2. Note: You may aggregate all codes are required. Enter the	short-term transac	tions reported on F	Form(s) 1099-B show	ing basis was reporte	d to the IRS	and for which no ad	
You must check Box A, B, or C below. C	heck only one bo	x. If more than one b	ox applies for your short	-term transactions, comp	lete a separat	te Form 8949, page 1, for	
(A) Short-term transactions than will					•		
(B) Short-term transactions rep	•	•	• .	•	note as	<i>3 • 5)</i>	
X (C) Short-term transactions not	·	•	-	portou to the hite			
1 (a)	(b)	(c)	(d)	(e)	Adjustmer	nt, if any, to gain or	(h)
Description of property (Example: 100 sh. XYZ Co.)	Date acquired (Mo., day, yr.)	Date sold or disposed of (Mo., day, yr.)	Proceeds (sales price)	Cost or other basis. See the Note below and	in column	ou enter an amount (g), enter a code in). See instructions.	Gain or (loss). Subtract column (e) from column (d) &
				see Column (e) in the instructions	Code(s)	Amount of adjustment	combine the result with column (g)
AMBERBROOK VIII LP						,	2.
2 Totals. Add the amounts in colum	nns (d), (e), (a), ai	nd (h) (subtract					
negative amounts). Enter each tot							
Schedule D, line 1b (if Box A abo		-					
shows is shocked) or line 3 (if Pe		,					,

Note: If you checked Box A above but the basis reported to the IRS was incorrect, enter in column (e) the basis as reported to the IRS, and enter an adjustment in column (g) to correct the basis. See Column (g) in the separate instructions for how to figure the amount of the adjustment.

Form 8949 (2020) Attachment Sequence No. 12A Page 2

Name(s) shown on return. Name and SSN or taxpayer identification no. not required if shown on page 1 THE GERMAN MARSHALL FUND OF THE

UNITED STATES

Social security number or taxpayer identification no. 52-0954751

Before you check Box D, E, or F below, see whether you received any Form(s) 1099-B or substitute statement(s) from your broker. A substitute statement will have the same information as Form 1099-B. Either will show whether your basis (usually your cost) was reported to the IRS by your broker and may even tell you which box to check.

Part II Long-Term. Transactions involving capital assets you held more than 1 year are generally long-term (see instructions). For short-term transactions, see page 1.

Note: You may aggregate all long-term transactions reported on Form(s) 1099-B showing basis was reported to the IRS and for which no adjustments or codes are required. Enter the totals directly on Schedule D, line 8a; you aren't required to report these transactions on Form 8949 (see instructions).

You must check Box D, E, or F below. Check only one box. If more than one box applies for your long-term transactions, complete a separate Form 8949, page 2, for each applicable box. If you have more long-term transactions than will fit on this page for one or more of the boxes, complete as many forms with the same box checked as you need.

(D) Long-term transactions reported on Form(s) 1099-B showing basis was reported to the IRS (see Note above)

(E) Long-term transactions not reported to you on Form 1099-B

Adjustment, if any, to gain or 1 (a) (b) (c) (d) (e) (h) loss. If you enter an amount Proceeds Cost or other Gain or (loss). Description of property Date sold or Date acquired in column (g), enter a code in (sales price) basis. See the Subtract column (e) (Example: 100 sh. XYZ Co.) (Mo., day, yr.) disposed of column (f). See instructions. from column (d) & Note below and (Mo., day, yr.) see *Column (*e) ir combine the result Amount of Code(s) with column (g) the instructions adjustment IRON POINT REAL ESTATE PARTNERS II-TE, L 1,412. 2 Totals. Add the amounts in columns (d), (e), (g), and (h) (subtract negative amounts). Enter each total here and include on your Schedule D, line 8b (if Box D above is checked), line 9 (if Box E

Note: If you checked Box D above but the basis reported to the IRS was incorrect, enter in column (e) the basis as reported to the IRS, and enter an adjustment in column (g) to correct the basis. See *Column* (g) in the separate instructions for how to figure the amount of the adjustment.

1,412.

above is checked), or line 10 (if Box F above is checked)

SCHEDULE D (Form 1120)

Department of the Treasury Internal Revenue Service

Capital Gains and Losses

► Attach to Form 1120, 1120-C, 1120-F, 1120-FSC, 1120-H, 1120-IC-DISC, 1120-L, 1120-ND, 1120-PC, 1120-POL, 1120-REIT, 1120-RIC, 1120-SF, or certain Forms 990-T.
■ Go to www.irs.gov/Form1120 for instructions and the latest information.

OMB No. 1545-0123

Employer identification number Name THE GERMAN MARSHALL FUND OF THE UNITED STATES 52-0954751 Yes X No Did the corporation dispose of any investment(s) in a qualified opportunity fund during the tax year? If "Yes," attach Form 8949 and see its instructions for additional requirements for reporting your gain or loss. Short-Term Capital Gains and Losses - Assets Held One Year or Less See instructions for how to figure the amounts (h) Gain or (loss) (g) Adjustments to gain (d) (e) to enter on the lines below. Subtract column (e) from or loss from Form(s) 8949, Proceeds Cost column (d) and combine the This form may be easier to complete if you round off cents to whole dollars. (or other basis) Part I. line 2. column (a) (sales price) result with column (g) 1a Totals for all short-term transactions reported on Form 1099-B for which basis was reported to the IRS and for which you have no adjustments (see instructions). However, if you choose to report all these transactions on Form 8949, leave this line blank and go to line 1b Totals for all transactions reported on Form(s) 8949 with Box A checked 2 Totals for all transactions reported on Form(s) 8949 with Box B checked Totals for all transactions reported on Form(s) 8949 with Box C checked 4 Short-term capital gain from installment sales from Form 6252, line 26 or 37 4 Short-term capital gain or (loss) from like-kind exchanges from Form 8824 5 6 Unused capital loss carryover (attach computation) 6 7 Net short-term capital gain or (loss). Combine lines 1a through 6 in column h 7 2. Long-Term Capital Gains and Losses - Assets Held More Than One Year Part II See instructions for how to figure the amounts (h) Gain or (loss) (g) Adjustments to gain to enter on the lines below. Subtract column (e) from Proceeds Cost or loss from Form(s) 8949, column (d) and combine the This form may be easier to complete if you (sales price) (or other basis) Part II, line 2, column (g) result with column (a) round off cents to whole dollars. 8a Totals for all long-term transactions reported on Form 1099-B for which basis was reported to the IRS and for which you have no adjustments (see instructions). However, if you choose to report all these transactions on Form 8949, leave this line blank and go to Totals for all transactions reported on Form(s) 8949 with Box D checked 9 Totals for all transactions reported on Form(s) 8949 with Box E checked 10 Totals for all transactions reported on 1,412. Form(s) 8949 with Box F checked 34,471. 11 11 Enter gain from Form 4797, line 7 or 9 12 Long-term capital gain from installment sales from Form 6252, line 26 or 37 12 13 Long-term capital gain or (loss) from like-kind exchanges from Form 8824 13 14 35,883. 15 Net long-term capital gain or (loss). Combine lines 8a through 14 in column h 15

For Paperwork Reduction Act Notice, see the Instructions for Form 1120.

Note: If losses exceed gains, see Capital Losses in the instructions.

16 Enter excess of net short-term capital gain (line 7) over net long-term capital loss (line 15)

17 Net capital gain. Enter excess of net long-term capital gain (line 15) over net short-term capital loss (line 7)

18 Add lines 16 and 17. Enter here and on Form 1120, page 1, line 8, or the applicable line on other returns

Part III Summary of Parts I and II

Schedule D (Form 1120) 2020

16

17

2.

35,883. 35,885.

LHA

Department of the Treasury Internal Revenue Service

Sales and Other Dispositions of Capital Assets

► Go to www.irs.gov/Form8949 for instructions and the latest information. File with your Schedule D to list your transactions for lines 1b, 2, 3, 8b, 9, and 10 of Schedule D.

Name(s) shown on return

THE GERMAN MARSHALL FUND OF THE

UNITED STATES

Social security number or taxpayer identification no.

52-0954751

Before you cneck Box A, B, or C belo statement will have the same informa: <u>broker and</u> may even tell you which b	tion as Form 109	you received any 99-B. Either will s	show whether your	r substitute statem basis (usually youi	r cost) was	reported to the IF	S by your
Part I Short-Term. Transaction	ons involving capit	al assets you held	1 year or less are ger	nerally short-term (see	instruction	s). For long-term	
transactions, see page 2. Note: You may aggregate all codes are required. Enter the	short-term transac	tions reported on F	Form(s) 1099-B show	ing basis was reporte	d to the IRS	and for which no ad	
You must check Box A, B, or C below. C	heck only one bo	x. If more than one b	ox applies for your short	-term transactions, comp	lete a separat	te Form 8949, page 1, for	
(A) Short-term transactions than will					•		
(B) Short-term transactions rep	•	•	• .	•	note as	<i>3 • 5)</i>	
X (C) Short-term transactions not	·	•	-	portou to the hite			
1 (a)	(b)	(c)	(d)	(e)	Adjustmer	nt, if any, to gain or	(h)
Description of property (Example: 100 sh. XYZ Co.)	Date acquired (Mo., day, yr.)	Date sold or disposed of (Mo., day, yr.)	Proceeds (sales price)	Cost or other basis. See the Note below and	in column	ou enter an amount (g), enter a code in). See instructions.	Gain or (loss). Subtract column (e) from column (d) &
				see Column (e) in the instructions	Code(s)	Amount of adjustment	combine the result with column (g)
AMBERBROOK VIII LP						,	2.
2 Totals. Add the amounts in colum	nns (d), (e), (a), ai	nd (h) (subtract					
negative amounts). Enter each tot							
Schedule D, line 1b (if Box A abo		-					
shows is shocked) or line 3 (if Pe		,					,

Note: If you checked Box A above but the basis reported to the IRS was incorrect, enter in column (e) the basis as reported to the IRS, and enter an adjustment in column (g) to correct the basis. See Column (g) in the separate instructions for how to figure the amount of the adjustment.

Form 8949 (2020) Attachment Sequence No. 12A Page 2

Name(s) shown on return. Name and SSN or taxpayer identification no. not required if shown on page 1 THE GERMAN MARSHALL FUND OF THE

UNITED STATES

Social security number or taxpayer identification no. 52-0954751

Before you check Box D, E, or F below, see whether you received any Form(s) 1099-B or substitute statement(s) from your broker. A substitute statement will have the same information as Form 1099-B. Either will show whether your basis (usually your cost) was reported to the IRS by your broker and may even tell you which box to check.

Part II Long-Term. Transactions involving capital assets you held more than 1 year are generally long-term (see instructions). For short-term transactions, see page 1.

Note: You may aggregate all long-term transactions reported on Form(s) 1099-B showing basis was reported to the IRS and for which no adjustments or codes are required. Enter the totals directly on Schedule D, line 8a; you aren't required to report these transactions on Form 8949 (see instructions).

You must check Box D, E, or F below. Check only one box. If more than one box applies for your long-term transactions, complete a separate Form 8949, page 2, for each applicable box. If you have more long-term transactions than will fit on this page for one or more of the boxes, complete as many forms with the same box checked as you need.

(D) Long-term transactions reported on Form(s) 1099-B showing basis was reported to the IRS (see Note above)

(E) Long-term transactions not reported to you on Form 1099-B

Adjustment, if any, to gain or 1 (a) (b) (c) (d) (e) (h) loss. If you enter an amount Proceeds Cost or other Gain or (loss). Description of property Date sold or Date acquired in column (g), enter a code in (sales price) basis. See the Subtract column (e) (Example: 100 sh. XYZ Co.) (Mo., day, yr.) disposed of column (f). See instructions. from column (d) & Note below and (Mo., day, yr.) see *Column (*e) ir combine the result Amount of Code(s) with column (g) the instructions adjustment IRON POINT REAL ESTATE PARTNERS II-TE, L 1,412. 2 Totals. Add the amounts in columns (d), (e), (g), and (h) (subtract negative amounts). Enter each total here and include on your Schedule D, line 8b (if Box D above is checked), line 9 (if Box E

Note: If you checked Box D above but the basis reported to the IRS was incorrect, enter in column (e) the basis as reported to the IRS, and enter an adjustment in column (g) to correct the basis. See *Column* (g) in the separate instructions for how to figure the amount of the adjustment.

1,412.

above is checked), or line 10 (if Box F above is checked)

Form **4797**

Name(s) shown on return

THE GERMAN MARSHALL FUND OF THE

Sales of Business Property

(Also Involuntary Conversions and Recapture Amounts
Under Sections 179 and 280F(b)(2))

▶ Attach to your tax return.

OMB No. 1545-0184 **2020**

► Go to www.irs.gov/Form4797 for instructions and the latest information.

Attachment 27

UNI	TED STATES							52-0954751
1 E	Enter the gross proceeds from sales or	exchanges repo	rted to you for 2	020 on Form(s) 10	99-B or 1099-S			
(0	or substitute statement) that you are in	cluding on line 2	, 10, or 20				1	1
Pa	art I Sales or Exchanges of					-	ions	From Other
	Than Casualty or Theft	-Most Prope	rty Held Mo	re Than 1 Yea	r (see	instructions)		
2	(a) Description of property	(b) Date acquired (mo., day, yr.)	(C) Date sold (mo., day, yr.)	(d) Gross sales price	(e) Depreciation allowed or allowable since acquisition	(f) Cost or oth basis, plus improvements a expense of sal	ınd	(g) Gain or (loss) Subtract (f) from the sum of (d) and (e)
DAV	IDSON KEMPNER							66.
IRO	N POINT REAL ESTATE PARTNERS							
II-	TE, L							34,414.
AMB	ERBROOK VIII LP							-9.
3	Gain, if any, from Form 4684, line 39						3	
4	Section 1231 gain from installment s	ales from Form 6	6252, line 26 or	37			4	
5	Section 1231 gain or (loss) from like-						5	
6	Gain, if any, from line 32, from other						6	
7	Combine lines 2 through 6. Enter the						7	34,471.
	Partnerships and S corporations. I line 10, or Form 1120-S, Schedule K		, ,	•	or Form 1065, Sch	edule K,		
	Individuals, partners, S corporation from line 7 on line 11 below and skip 1231 losses, or they were recaptured the Schedule D filed with your return	lines 8 and 9. If d in an earlier yea	line 7 is a gain a ar, enter the gair	and you didn't have n from line 7 as a le	e any prior year se	ction		
8	Nonrecaptured net section 1231 loss	sos from prior vo	are Soo instruc	tions			8	
9	Subtract line 8 from line 7. If zero or				ine 7 on line 12 he		•	
9	line 9 is more than zero, enter the an	*	•	•				1
	capital gain on the Schedule D filed			•			9	34,471.
ъ.				· · · · · · · · · · · · · · · · · · ·			9	,
Pa	art II Ordinary Gains and L	_osses (see in:	structions)					
10	Ordinary gains and losses not includ	ed on lines 11 th	rough 16 (includ	de property held 1	year or less):			
	, 0		,	T	İ			1
								1
11	Loss, if any, from line 7				•	·	11	()
12	Gain, if any, from line 7 or amount from	om line 8, if appli	cable				12	,
13	Gain, if any, from line 31						13	
14	Net gain or (loss) from Form 4684, lir	nes 31 and 38a					14	
15	Ordinary gain from installment sales	from Form 6252	. line 25 or 36			····	15	
16	Ordinary gain or (loss) from like-kind	exchanges from	Form 8824				16	
17	Combine lines 10 through 16						17	1
18	For all except individual returns, enter							
	a and b below. For individual returns				,			
а	If the loss on line 11 includes a loss fr	•		(b)(ii), enter that pa	rt of the loss here.	Enter the		
_	loss from income-producing property	•	•					
	as an employee.) Identify as from "For	,	,,	,	, , , ,	, F	18a	
b	Redetermine the gain or (loss) on line							
~	(Form 1040) Part I line 4	c.tc.ading the		Can Enter Her	C		18h	1

52-0954751

Pa	Gain From Disposition of Propert	y Un	uer Sections 124	o, 1250, 1252 	2, 12t 	54, and 1255	(see	instructions)
19	(a) Description of section 1245, 1250, 1252, 1254, c	or 1255	5 property:			(b) Date acquii (mo., day, yr.		(c) Date sold (mo., day, yr.)
Α								
В								
С							\longrightarrow	
D								
	These columns relate to the properties on				_		_	
	lines 19A through 19D.	•	Property A	Property	В	Property	C	Property D
20	Gross sales price (Note: See line 1 before completing.)	20						
21	Cost or other basis plus expense of sale	21						
22	Depreciation (or depletion) allowed or allowable	22					\longrightarrow	
	Adjusted basis. Subtract line 22 from line 21	23						
	Total gain. Subtract line 23 from line 20	24						
		050						
	Depreciation allowed or allowable from line 22 Enter the smaller of line 24 or 25a	25a 25b						
26	If section 1250 property: If straight line depreciation was used, enter -0- on line 26g, except for a corporation	230						
	subject to section 291.							
а	Additional depreciation after 1975. See instructions	26a						
b	Applicable percentage multiplied by the smaller of line 24 or line 26a. See instructions	26b						
c	Subtract line 26a from line 24. If residential rental property or line 24 isn't more than line 26a, skip lines 26d and 26e	26c						
d	Additional depreciation after 1969 and before 1976	26d						
	Enter the smaller of line 26c or 26d	26e						
f	Section 291 amount (corporations only)	26f						
	Add lines 26b, 26e, and 26f	26g						
27	If section 1252 property: Skip this section if you didn't dispose of farmland or if this form is being completed for a partnership.							
	Soil, water, and land clearing expenses	27a						
b	Line 27a multiplied by applicable percentage	27b						
	Enter the smaller of line 24 or 27b	27c						
	If section 1254 property: Intangible drilling and development costs, expenditures for development of mines and other natural deposits, mining exploration costs, and depletion. See instructions	28a						
b	Enter the smaller of line 24 or 28a	28b						
	If section 1255 property: Applicable percentage of payments excluded from income under section 126. See instructions	29a						
b	Enter the smaller of line 24 or 29a. See instructions	29b						
Sui	mmary of Part III Gains. Complete property of	olumn	s A through D through	line 29b before	going	to line 30.		
30	Total gains for all properties. Add property columns	A thro	ugh D, line 24				30	
	Add property columns A through D, lines 25b, 26g, Subtract line 31 from line 30. Enter the portion from					oortion	31	
	from other than casualty or theft on Form 4797, line	6					32	
Pa	rt IV Recapture Amounts Under Section	ns 17	79 and 280 F(b)(2)	When Busin	ess l	Jse Drops to	50 %	or Less
	(see instructions)					T		
						(a) Section 179	1	(b) Section 280F(b)(2)
33	Section 179 expense deduction or depreciation allo	wable	in prior years		33			
34	Recomputed depreciation. See instructions				34			
35	Reconture amount Subtract line 3/1 from line 33 Se	on tha	instructions for whore	to roport	35	I		

Form **4797**

Name(s) shown on return

THE GERMAN MARSHALL FUND OF THE

Sales of Business Property

(Also Involuntary Conversions and Recapture Amounts
Under Sections 179 and 280F(b)(2))

▶ Attach to your tax return.

OMB No. 1545-0184 **2020**

► Go to www.irs.gov/Form4797 for instructions and the latest information.

Attachment 27

UNI	TED STATES							52-0954751
1 E	Enter the gross proceeds from sales or	exchanges repo	rted to you for 2	020 on Form(s) 10	99-B or 1099-S			
(0	or substitute statement) that you are in	cluding on line 2	, 10, or 20				1	1
Pa	art I Sales or Exchanges of					-	ions	From Other
	Than Casualty or Theft	-Most Prope	rty Held Mo	re Than 1 Yea	r (see	instructions)		
2	(a) Description of property	(b) Date acquired (mo., day, yr.)	(C) Date sold (mo., day, yr.)	(d) Gross sales price	(e) Depreciation allowed or allowable since acquisition	(f) Cost or oth basis, plus improvements a expense of sal	ınd	(g) Gain or (loss) Subtract (f) from the sum of (d) and (e)
DAV	IDSON KEMPNER							66.
IRO	N POINT REAL ESTATE PARTNERS							
II-	TE, L							34,414.
AMB	ERBROOK VIII LP							-9.
3	Gain, if any, from Form 4684, line 39						3	
4	Section 1231 gain from installment s	ales from Form 6	6252, line 26 or	37			4	
5	Section 1231 gain or (loss) from like-						5	
6	Gain, if any, from line 32, from other						6	
7	Combine lines 2 through 6. Enter the						7	34,471.
	Partnerships and S corporations. I line 10, or Form 1120-S, Schedule K		, ,	•	or Form 1065, Sch	edule K,		
	Individuals, partners, S corporation from line 7 on line 11 below and skip 1231 losses, or they were recaptured the Schedule D filed with your return	lines 8 and 9. If d in an earlier yea	line 7 is a gain a ar, enter the gair	and you didn't have n from line 7 as a le	e any prior year se	ction		
8	Nonrecaptured net section 1231 loss	sos from prior vo	are Soo instruc	tions			8	
9	Subtract line 8 from line 7. If zero or				ine 7 on line 12 he		•	
9	line 9 is more than zero, enter the an	*	•	•				1
	capital gain on the Schedule D filed			•			9	34,471.
ъ.				· · · · · · · · · · · · · · · · · · ·			9	,
Pa	art II Ordinary Gains and L	_osses (see in:	structions)					
10	Ordinary gains and losses not includ	ed on lines 11 th	rough 16 (includ	de property held 1	year or less):			
	, 0		,	T	İ			
								1
11	Loss, if any, from line 7				•	·	11	()
12	Gain, if any, from line 7 or amount from	om line 8, if appli	cable				12	,
13	Gain, if any, from line 31						13	
14	Net gain or (loss) from Form 4684, lir	nes 31 and 38a					14	
15	Ordinary gain from installment sales	from Form 6252	. line 25 or 36			····	15	
16	Ordinary gain or (loss) from like-kind	exchanges from	Form 8824				16	
17	Combine lines 10 through 16						17	1
18	For all except individual returns, enter							
	a and b below. For individual returns				,			
а	If the loss on line 11 includes a loss fr	•		(b)(ii), enter that pa	rt of the loss here.	Enter the		
_	loss from income-producing property	•	•					
	as an employee.) Identify as from "For	,	,,	,	, , , ,	, F	18a	
b	Redetermine the gain or (loss) on line							
~	(Form 1040) Part I line 4	c.tc.ading the		Can Enter Her	C		18h	1

52-0954751

Form 4797 (2020) UNITED STATES

(a) Description of section 1245, 1250, 1252, 1254, o	or 1255 p	property:			(b) Date acqu (mo., day, y		(c) Date sold (mo., day, yr.)
L							
These columns relate to the properties on							
lines 19A through 19D.	▶	Property A	Property	В	Property	С	Property D
Gross sales price (Note: See line 1 before completing.)	20						
Cost or other basis plus expense of sale	21						
Depreciation (or depletion) allowed or allowable	22						
Adjusted basis. Subtract line 22 from line 21	23						
Total gain. Subtract line 23 from line 20	24						
If section 1245 property:							
a Depreciation allowed or allowable from line 22	25a						
Enter the smaller of line 24 or 25a	25b						
If section 1250 property: If straight line depreciation							
was used, enter -0- on line 26g, except for a corporation subject to section 291.							
a Additional depreciation after 1975. See instructions	26a						
b Applicable percentage multiplied by the smaller of line 24 or line 26a. See instructions	26b						
c Subtract line 26a from line 24. If residential rental property or line 24 isn't more than line 26a, skip lines 26d and 26e	26c						
d Additional depreciation after 1969 and before 1976	26d						
Enter the smaller of line 26c or 26d	26e						
f Section 291 amount (corporations only)	26f						
g Add lines 26b, 26e, and 26f	26g						
If section 1252 property: Skip this section if you didn't dispose of farmland or if this form is being completed for a partnership.							
a Soil, water, and land clearing expenses	27a						
b Line 27a multiplied by applicable percentage	27b						
Enter the smaller of line 24 or 27b	27c						
If section 1254 property: a Intangible drilling and development costs, expenditures for development of mines and other natural deposits, mining exploration costs, and depletion. See instructions	28a						
b Enter the smaller of line 24 or 28a	28b						
If section 1255 property: a Applicable percentage of payments excluded from income under section 126. See instructions							
	29a					+	
b Enter the smaller of line 24 or 29a. See instructions	29b						
mmary of Part III Gains. Complete property of	olumns	A through D through	line 29b before	going	to line 30.		
Tatal sains fau all ausa sutias. Add ausa sutu aslumana	Λ 	nla D. lina 04				100	
Total gains for all properties. Add property columns	A through	gn D, line 24				30	
Add grant advance Advance D lines Off Offi	07- 00						
Add property columns A through D, lines 25b, 26g,						31	
Subtract line 31 from line 30. Enter the portion from		y or trieft on Form 46	004, IIIIE 33. Ente	ı ıne p	וטוז	20	
from other than casualty or theft on Form 4797, line art IV Recapture Amounts Under Section	ns 170	and 280F(b)(2)	When Rusin	956 I	Ise Drone to	32 50% c	r l ess
(see instructions)	173	ana 2001 (b)(2)	Dusin	C	oo Diopa K	, 50 /0 C	
(See IIISH WELIOHS)					(a) Sectio	n	(b) Section
					179		280F(b)(2)
Section 179 expense deduction or depreciation allo	wable in	prior years		33			