RSM US LLP 1861 INTERNATIONAL DRIVE, SUITE 400 MCLEAN, VA 22102

> THE GERMAN MARSHALL FUND OF THE UNITED STATES 1744 R. STREET, NW WASHINGTON, DC 20009

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CLIENT'S COPY

THE POWER OF BEING UNDERSTOOD AUDIT | TAX | CONSULTING



THE GERMAN MARSHALL FUND OF THE UNITED STATES 1744 R. STREET, NW WASHINGTON, DC 20009

THE GERMAN MARSHALL FUND OF THE UNITED STATES:

ENCLOSED IS THE ORGANIZATION'S 2021 EXEMPT ORGANIZATION RETURN.

SPECIFIC FILING INSTRUCTIONS ARE AS FOLLOWS.

FORM 990 RETURN:

THIS RETURN HAS QUALIFIED FOR ELECTRONIC FILING. THE RETURN HAS BEEN TRANSMITTED ELECTRONICALLY TO THE IRS AND NO FURTHER ACTION IS REQUIRED.

FORM 990-T RETURN:

THIS RETURN HAS BEEN PREPARED FOR ELECTRONIC FILING. IF YOU WISH TO HAVE IT TRANSMITTED ELECTRONICALLY TO THE IRS, PLEASE SIGN, DATE, AND RETURN FORM 8879-TE TO OUR OFFICE. WE WILL THEN SUBMIT THE ELECTRONIC RETURN TO THE IRS. DO NOT MAIL A PAPER COPY OF THE RETURN TO THE IRS.

FORM 990-T HAS A BALANCE DUE OF \$6,187.

PAYMENTS SHOULD BE MADE USING THE ELECTRONIC FEDERAL TAX PAYMENT SYSTEM (EFTPS). TAXPAYERS CAN MAKE DEPOSITS ONLINE AT WWW.EFTPS.GOV OR BY CALLING EFTPS CUSTOMER SERVICE AT 1-800-555-4477. FOR DEPOSITS MADE BY EFTPS TO BE ON TIME, THE ORGANIZATION MUST INITIATE THE TRANSACTION DURING BUSINESS HOURS AT LEAST 1 BUSINESS DAY BEFORE THE DATE THE DEPOSIT IS DUE. IF YOU ARE USING ACH CREDIT OR SAME-DAY FEDWIRE METHODS, PLEASE CHECK WITH THE APPROPRIATE FINANCIAL INSTITUTION FOR THE DEADLINE TO ENSURE TIMELY TRANSMISSION OF FUNDS.

THE 990-T RETURN INCLUDES A PENALTY FOR UNDERPAYMENT OF ESTIMATED TAX FROM FORM 2220 OF \$86, LATE PAYMENT INTEREST OF \$148 AND LATE PAYMENT PENALTY OF \$173.

PLEASE BE ADVISED THAT THE ORGANIZATION IS REQUIRED TO MAKE AVAILABLE FOR PUBLIC INSPECTION A COPY OF ITS EXEMPTION APPLICATION, SUPPORTING DOCUMENTS, AND THE IRS APPROVED EXEMPTION LETTER. THE ORGANIZATION IS FURTHER REQUIRED TO MAKE A COPY OF FORM 990 AVAILABLE FOR PUBLIC INSPECTION FOR THREE YEARS FROM THE DATE OF FILING THE RETURN.

CALIFORNIA FORM 199 RETURN:

THE CALIFORNIA FORM 199 RETURN HAS QUALIFIED FOR ELECTRONIC FILING. THE RETURN HAS BEEN TRANSMITTED ELECTRONICALLY TO THE FTB, AND NO FURTHER ACTION IS REQUIRED. DO NOT MAIL THE PAPER COPY OF THE RETURN TO THE FTB.

NO PAYMENT IS REQUIRED.

CALIFORNIA FORM 109 RETURN:

THE CALIFORNIA FORM 109 SHOULD BE MAILED ON OR BEFORE NOVEMBER 15, 2022 TO:

FRANCHISE TAX BOARD P.O. BOX 942857 SACRAMENTO, CA 94257-0500

THE RETURN SHOULD BE SIGNED AND DATED BY THE AUTHORIZED INDIVIDUAL(S).

NO PAYMENT IS REQUIRED.

YOUR OVERPAYMENT IN THE AMOUNT OF \$2,517 HAS BEEN APPLIED TO YOUR CALIFORNIA ESTIMATED TAX.

DISTRICT OF COLUMBIA FORM D-20 RETURN:

THE DISTRICT OF COLUMBIA FORM D-20 SHOULD BE MAILED ON OR BEFORE NOVEMBER 15, 2022 TO:

OFFICE OF TAX AND REVENUE PO BOX 96166 WASHINGTON, DC 20090-6166

THE RETURN SHOULD BE SIGNED AND DATED BY THE AUTHORIZED INDIVIDUAL(S).

ENCLOSE A CHECK OR MONEY ORDER FOR \$250, PAYABLE TO D.C. TREASURER.

INCLUDE DISTRICT OF COLUMBIA D-20P SUB PAYMENT VOUCHER WITH YOUR RETURN.

DISTRICT OF COLUMBIA ESTIMATED TAX INSTALLMENTS:

THE ESTIMATED INCOME TAX DUE DATES AND REQUIRED PAYMENTS ARE AS FOLLOWS:

INSTALLMENT NO. 1 BY 04/18/22...... \$70

INSTALLMENT NO. 2 BY 06/15/22...... \$70

INSTALLMENT NO. 3 BY 09/15/22...... \$70

INSTALLMENT NO. 4 BY 12/15/22...... \$70

SEPARATELY MAIL INSTALLMENTS 1, 2 AND 3 OF THE DECLARATION OF ESTIMATED TAX AS SOON AS POSSIBLE. ENCLOSE A CHECK IN THE AMOUNT OF \$210, PAYABLE TO D.C. TREASURER.

MAIL THE DISTRICT OF COLUMBIA ESTIMATED TAX VOUCHERS TO:

D.C. OFFICE OF TAX AND REVENUE CORPORATION ESTIMATED FRANCHISE TAX P.O. BOX 96019 WASHINGTON, D.C. 20090-6019

PLEASE REVIEW THE RETURNS FOR COMPLETENESS AND ACCURACY.

WE SINCERELY APPRECIATE THE OPPORTUNITY TO SERVE YOU. PLEASE CONTACT US IF YOU HAVE ANY QUESTIONS CONCERNING THE TAX RETURNS.

WE PREPARED RETURNS FROM INFORMATION YOU FURNISHED US WITHOUT VERIFICATION. UPON EXAMINATION OF THE RETURNS BY TAX AUTHORITIES, REQUESTS MAY BE MADE FOR UNDERLYING DATA. WE THEREFORE RECOMMEND THAT YOU PRESERVE ALL RECORDS WHICH YOU MAY BE CALLED UPON TO PRODUCE IN CONNECTION WITH SUCH POSSIBLE EXAMINATIONS.

COPIES OF ALL THE RETURNS ARE ENCLOSED FOR YOUR FILES. WE SUGGEST THAT YOU RETAIN THESE COPIES INDEFINITELY.

REGARDS,

RSM US LLP

TAX RETURN FILING INSTRUCTIONS

FORM 990

FOR THE YEAR ENDING

DECEMBER 31, 2021

PREPARED FOR:

THE GERMAN MARSHALL FUND OF THE UNITED STATES 1744 R. STREET, NW WASHINGTON, DC 20009

PREPARED BY:

RSM US LLP 1861 INTERNATIONAL DRIVE, SUITE 400 MCLEAN, VA 22102

AMOUNT DUE OR REFUND:

NOT APPLICABLE

MAKE CHECK PAYABLE TO:

NOT APPLICABLE

MAIL TAX RETURN AND CHECK (IF APPLICABLE) TO:

NOT APPLICABLE

RETURN MUST BE MAILED ON OR BEFORE:

NOT APPLICABLE

SPECIAL INSTRUCTIONS:

THIS RETURN HAS QUALIFIED FOR ELECTRONIC FILING. THE RETURN HAS BEEN TRANSMITTED ELECTRONICALLY TO THE IRS AND NO FURTHER ACTION IS REQUIRED.

TAX RETURN FILING INSTRUCTIONS

FORM 990-T

FOR THE YEAR ENDING

DECEMBER 31, 2021

PREPARED FOR:

THE GERMAN MARSHALL FUND OF THE UNITED STATES 1744 R. STREET, NW WASHINGTON, DC 20009

PREPARED BY:

RSM US LLP 1861 INTERNATIONAL DRIVE, SUITE 400 MCLEAN, VA 22102

AMOUNT DUE OR REFUND:

BALANCE DUE OF \$6,187

MAKE CHECK PAYABLE TO:

PAYMENTS SHOULD BE MADE USING THE ELECTRONIC FEDERAL TAX PAYMENT SYSTEM (EFTPS).

MAIL TAX RETURN AND CHECK (IF APPLICABLE) TO:

NOT APPLICABLE

RETURN MUST BE MAILED ON OR BEFORE:

NOT APPLICABLE

SPECIAL INSTRUCTIONS:

THIS RETURN HAS QUALIFIED FOR ELECTRONIC FILING. THE RETURN HAS BEEN TRANSMITTED ELECTRONICALLY TO THE IRS AND NO FURTHER ACTION IS REQUIRED.

Form 8879-TE	IRS e-file Signature Authorization for a Tax Exempt Entity	OMB No. 1545-0047
	For calendar year 2021, or fiscal year beginning	^{-,20} ²¹ 2021
Department of the Treasury	Do not send to the IRS. Keep for your records.	
Internal Revenue Service	Go to www.irs.gov/Form8879TE for the latest information.	
	AN MARSHALL FUND OF THE	EIN or SSN
UNITED S		52-0954751
Name and title of officer or	CHIEF FINANCIAL OFFICER	
Part I Type of	Return and Return Information	
	urn for which you are using this Form 8879-TE and enter the applicable amount, if any,	from the return Form 8038-CP and
Form 5330 filers may ent or 10a below, and the ar	er dollars and cents. For all other forms, enter whole dollars only. If you check the box of nount on that line for the return being filed with this form was blank, then leave line 1b , blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the application of the second sec	on line 1a, 2a, 3a, 4a, 5a, 6a, 7a, 8a, 9a , 2b, 3b, 4b, 5b, 6b, 7b, 8b, 9b, or 10b ,
1a Form 990 check	here b Total revenue, if any (Form 990, Part VIII, column (A), line 12)	1b <u>26,233,944</u> .
2a Form 990-EZ ch	eck here	2b
3a Form 1120-POL	check here b Total tax (Form 1120-POL, line 22)	
4a Form 990-PF ch	eck here	e 5) 4b
5a Form 8868 chec		
6a Form 990-T che		
7a Form 4720 chec		
8a Form 5227 chec		8b
9a Form 5330 chec		9b
10a Form 8038-CP		
	ation and Signature Authorization of Officer or Person Subject to T	
Under penalties of perjur of entity)	y, I declare that X I am an officer of the above entity or I I am a person subject t , (EIN) ;	
financial institution to de later than 2 business day payment of taxes to rece	itution account indicated in the tax preparation software for payment of the federal taxe bit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Fina is prior to the payment (settlement) date. I also authorize the financial institutions involve ive confidential information necessary to answer inquiries and resolve issues related to i imber (PIN) as my signature for the electronic return and, if applicable, the consent to el	ancial Agent at 1-888-353-4537 no ed in the processing of the electronic the payment. I have selected a
PIN: check one box onl		to enter my PIN 22011
	ERO firm name	Enter five numbers, but
		do not enter all zeros
with a state ag on the return's As an officer o	e on the tax year 2021 electronically filed return. If I have indicated within this return tha ency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the a disclosure consent screen. r person subject to tax with respect to the entity, I will enter my PIN as my signature on	aforementioned ERO to enter my PIN the tax year 2021 electronically filed
	indicated within this return that a copy of the return is being filed with a state agency(io program, I will enter my PIN on the return's disclosure consent screen.	es) regulating charities as part of the
Signature of officer or person sub		Date 🕨
Part III Certific	ation and Authentication	
ERO's EFIN/PIN. Enter	/our six-digit electronic filing identification	
number (EFIN) followed b	by your five-digit self-selected PIN. 54664553721	
	Do not enter all zer umeric entry is my PIN, which is my signature on the 2021 electronically filed return indi- accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information fo	cated above. I confirm that I am
ERO's signature RSM	US LLP Date > 10	/21/22
	ERO Must Retain This Form - See Instructions	
	Do Not Submit This Form to the IRS Unless Requested To D	o So
LHA For Privacy act ar	d Paperwork Reduction Act Notice, see instructions.	Form 8879-TE (2021)

(Rev. January 2022)

Application for Automatic Extension of Time To File an Exempt Organization Return

Department of the Treasury Internal Revenue Service

Eilo a	conarato	application	for oach	roturn
File a	separate	application	tor eacr	n return.

► Go to www.irs.gov/Form8868 for the latest information.

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit *www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits*.

Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Type o print				Taxpayer identification number			
	UNITED STATES 52-0954751						
File by the due date t filing your	date for Number, street, and room or suite no. If a P.O. box, see instructions.						
return. See City, town or post office, state, and ZIP code. For a foreign address, see instructions. WASHINGTON, DC 20009							
Enter th	ne Return Code for the return that this application is for (file	e a separat	e application for each return)			. 0	1
Application Return Application					Re	eturn	
ls For		Code	Is For			С	ode
Form 9	90 or Form 990-EZ	01	Form 1041-A				08
Form 4	720 (individual)	03	Form 4720 (other than individual)				09
Form 9	90-PF	04	Form 5227				10
Form 9	90-T (sec. 401(a) or 408(a) trust)	05	Form 6069				11
Form 9	90-T (trust other than above)	06	Form 8870				12
Form 9	90-T (corporation)	07					
 The books are in the care of ▶ 1744 R. STREET, NW - WASHINGTON, DC 20009 Telephone No. ▶ 202-683-2650 Fax No. ▶ If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) If this is for the whole group, check this box ▶ If this is for the whole group, check this box ▶ If this is for all members the extension is for. 1 I request an automatic 6-month extension of time untilNOVEMBER 15, 2022, to file the exempt organization return for the organization named above. The extension is for the organization's return for: ▶ calendar year or ▶, and ending DEC 31, 2021 							
2 If	the tax year entered in line 1 is for less than 12 months, class \overline{X} Change in accounting period	heck reasc	on: Initial return	Final retur	'n		
3a li	this application is for Forms 990-PF, 990-T, 4720, or 6069	, enter the	tentative tax, less				
a	ny nonrefundable credits. See instructions.			3a	\$		0.
b li	this application is for Forms 990-PF, 990-T, 4720, or 6069	, enter any	refundable credits and				
e	stimated tax payments made. Include any prior year overp	ayment all	owed as a credit.	3b	\$		0.
	alance due. Subtract line 3b from line 3a. Include your pa						
U	sing EFTPS (Electronic Federal Tax Payment System). See	e instructio	ns	3c	\$		0.
Cautio instruct	n: If you are going to make an electronic funds withdrawal ions.	(direct deb	bit) with this Form 8868, see Form 84	453-TE and	d Form 8879-TE for	payn	nent

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2022)

Form	220

CHANGE OF ACCOUNTING PERIOD

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public

Department of the Trea Internal Revenue Service A For the 2021

Check if applicable:

Address change Name change

Initial

В

Treasury	Do not enter social security numbers on this f	form as it may be	e made public.	Open to Public
Service	Go to www.irs.gov/Form990 for instruction	Inspection		
21 calend	lar year, or tax year beginning JUN 1,2021	and ending DE	EC 31, 2021	
C Name of	f organization	D Employer identification	on number	
THE GERMAN MARSHALL FUND OF THE				
UNITED) STATES			
Doing b	usiness as		52-0954751	
Number	r and street (or P.O. box if mail is not delivered to street address)	Room/suite	E Telephone number	
17// D			(202) 683-2650	

	Final return/	1744 R. STREET, NW		(202) 683	8-26	50
	termin- ated	City or town, state or province, country, and ZIP or foreign postal code		G Gross receipts \$		41,034,669.
	Amended WASHINGTON, DC 20009 H(a)			H(a) Is this a gro	up re	eturn
	Applica- tion F Name and address of principal officer: HEATHER A. CONLEY for subordi			nates	? Yes X No	
	pending	⁹ SAME AS C ABOVE		H(b) Are all subordina		
ΙT	ax-exe	mpt status: X 501(c)(3) 501(c) () ◀ (insert no.) 4947(a)(1) or	527			list. See instructions
		e: HTTP://WWW.GMFUS.ORG		H(c) Group exem	nptio	n number 🕨
ΚF	orm of	organization: 🗴 Corporation 📄 Trust 📄 Association 📄 Other 🕨	L Year o			A State of legal domicile: DC
		Summary				
	1 8	Briefly describe the organization's mission or most significant activities: SEE SCHED	ULE O			
Governance						
rnai	2 (Check this box 🕨 🔲 if the organization discontinued its operations or disposed (of more	than 25% of its ne	et ass	sets.
INC	3 1	Number of voting members of the governing body (Part VI, line 1a)			3	16
	4 1	Number of independent voting members of the governing body (Part VI, line 1b)			4	16
s 8		Total number of individuals employed in calendar year 2021 (Part V, line 2a)			5	104
/itie	6	Total number of volunteers (estimate if necessary)			6	16
Activities &	7 a 1	Total unrelated business revenue from Part VIII, column (C), line 12			7a	197,157.
A	bl	Net unrelated business taxable income from Form 990-T, Part I, line 11			7b	29,621.
		Prior Year				
				Prior Year		Current Year
e	8 (Contributions and grants (Part VIII, line 1h)		Prior Year 21,695,6	69.	Current Year 15,967,381.
enue		Contributions and grants (Part VIII, line 1h) Program service revenue (Part VIII, line 2g)				
evenue	9 F		📃	21,695,6	03.	15,967,381. 838,216.
Revenue	9 F 10 F	Program service revenue (Part VIII, line 2g)		21,695,6 485,3	03. 59.	15,967,381. 838,216.
Revenue	9 F 10 F 11 (Program service revenue (Part VIII, line 2g) nvestment income (Part VIII, column (A), lines 3, 4, and 7d)	···	21,695,6 485,3 2,522,1	03. 59. 18.	15,967,381. 838,216. 9,428,257.
Revenue	9 10 11 (12]	Program service revenue (Part VIII, line 2g) nvestment income (Part VIII, column (A), lines 3, 4, and 7d) Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	····	21,695,6 485,3 2,522,1 22,4	03. 59. 18. 49.	15,967,381. 838,216. 9,428,257. 90.
Revenue	9 F 10 F 11 (12 T 13 (Program service revenue (Part VIII, line 2g) nvestment income (Part VIII, column (A), lines 3, 4, and 7d) Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	····	21,695,6 485,3 2,522,1 22,4 24,725,5	03. 59. 18. 49.	15,967,381. 838,216. 9,428,257. 90. 26,233,944.
	9 F 10 F 11 C 12 T 13 C 14 F	Program service revenue (Part VIII, line 2g) nvestment income (Part VIII, column (A), lines 3, 4, and 7d) Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) Grants and similar amounts paid (Part IX, column (A), lines 1-3)	···	21,695,6 485,3 2,522,1 22,4 24,725,5	03. 59. 18. 49. 37. 0.	15,967,381. 838,216. 9,428,257. 90. 26,233,944. 8,630,171.
	9 F 10 F 11 0 12 T 13 0 14 F 15 S	Program service revenue (Part VIII, line 2g) nvestment income (Part VIII, column (A), lines 3, 4, and 7d) Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) Grants and similar amounts paid (Part IX, column (A), lines 1-3) Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Professional fundraising fees (Part IX, column (A), line 11e)		21,695,6 485,3 2,522,1 22,4 24,725,5 6,748,0	03. 59. 18. 49. 37. 0.	15,967,381. 838,216. 9,428,257. 90. 26,233,944. 8,630,171. 0.
	9 F 10 F 11 (12 7 13 (14 F 15 5 16a F	Program service revenue (Part VIII, line 2g) nvestment income (Part VIII, column (A), lines 3, 4, and 7d) Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) Grants and similar amounts paid (Part IX, column (A), lines 1-3) Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Professional fundraising fees (Part IX, column (A), line 11e)		21,695,6 485,3 2,522,1 22,4 24,725,5 6,748,0	03. 59. 18. 49. 37. 0. 21.	15,967,381. 838,216. 9,428,257. 90. 26,233,944. 8,630,171. 0. 8,608,932.
Expenses Revenue	9 F 10 I 11 (12] 13 (14 F 15 S 16a F b]	Program service revenue (Part VIII, line 2g) nvestment income (Part VIII, column (A), lines 3, 4, and 7d) Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) <u>Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)</u> Grants and similar amounts paid (Part IX, column (A), lines 1-3) Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Professional fundraising fees (Part IX, column (A), line 11e)		21,695,6 485,3 2,522,1 22,4 24,725,5 6,748,0	03. 59. 18. 49. 37. 0. 21. 0.	15,967,381. 838,216. 9,428,257. 90. 26,233,944. 8,630,171. 0. 8,608,932.
	9 F 10 1 11 (12 1 13 (14 F 15 5 16a F b 1 17 (Program service revenue (Part VIII, line 2g) nvestment income (Part VIII, column (A), lines 3, 4, and 7d) Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) Grants and similar amounts paid (Part IX, column (A), lines 1-3) Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25)		21,695,6 485,3 2,522,1 22,4 24,725,5 6,748,0 16,113,2	03. 59. 18. 49. 37. 0. 21. 0. 78.	15,967,381. 838,216. 9,428,257. 90. 26,233,944. 8,630,171. 0. 8,608,932. 0.
	9 F 10 1 11 (12 1 13 (14 F 15 (16a F b 1 17 (18 1	Program service revenue (Part VIII, line 2g) nvestment income (Part VIII, column (A), lines 3, 4, and 7d) Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) Fotal revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) Grants and similar amounts paid (Part IX, column (A), lines 1-3) Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) Agra, 566 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		21,695,6 485,3 2,522,1 22,4 24,725,5 6,748,0 16,113,2 7,945,7	03. 59. 18. 49. 37. 0. 21. 0. 78. 36.	15,967,381. 838,216. 9,428,257. 90. 26,233,944. 8,630,171. 0. 8,608,932. 0. 5,465,654.
or Expenses	9 F 10 1 11 (12 1 13 (14 F 15 (16a F b 1 17 (18 1	Program service revenue (Part VIII, line 2g) nvestment income (Part VIII, column (A), lines 3, 4, and 7d) Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) Grants and similar amounts paid (Part IX, column (A), lines 1-3) Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) Quert IX, column (A), lines 11a-11d, 11f-24e) Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		21,695,6 485,3 2,522,1 22,4 24,725,5 6,748,0 16,113,2 7,945,7 30,807,0	03. 59. 18. 49. 37. 0. 21. 0. 78. 36. 87.	15,967,381. 838,216. 9,428,257. 90. 26,233,944. 8,630,171. 0. 8,608,932. 0. 5,465,654. 22,704,757.
or Expenses	9 F 10 1 11 (12 1 13 (14 E 15 5 16a F b 1 17 (18 1 19 F	Program service revenue (Part VIII, line 2g) nvestment income (Part VIII, column (A), lines 3, 4, and 7d) Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) Grants and similar amounts paid (Part IX, column (A), lines 1-3) Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) Quert IX, column (A), lines 11a-11d, 11f-24e) Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		21,695,6 485,3 2,522,1 22,4 24,725,5 6,748,0 16,113,2 7,945,7 30,807,0 -6,081,4	03. 59. 18. 49. 37. 0. 21. 0. 78. 36. 87. 24.	15,967,381. 838,216. 9,428,257. 90. 26,233,944. 8,630,171. 0. 8,608,932. 0. 5,465,654. 22,704,757. 3,529,187.
Expenses	9 F 10 I 11 (12 - 13 (14 F 15 S 16a F b - 17 (18 - 19 F 20 -	Program service revenue (Part VIII, line 2g) nvestment income (Part VIII, column (A), lines 3, 4, and 7d) Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) Grants and similar amounts paid (Part IX, column (A), lines 1-3) Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) Part IX, column (A), lines 11a-11d, 11f-24e) Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) Revenue less expenses. Subtract line 18 from line 12	···	21,695,6 485,3 2,522,1 22,4 24,725,5 6,748,0 16,113,2 7,945,7 30,807,0 -6,081,4 jinning of Current Y	03. 59. 18. 49. 37. 0. 21. 0. 78. 36. 87. 20.	15,967,381. 838,216. 9,428,257. 90. 26,233,944. 8,630,171. 0. 8,608,932. 0. 5,465,654. 22,704,757. 3,529,187. End of Year

Part II | Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign		Signature of officer		[Date			
Here		TIM CHILDRESS, CHIEF FINANCIAL OF	FICER					
		Type or print name and title						
	Prir	t/Type preparer's name	Preparer's signature	Date	Check PTIN			
Paid	YON	G ZHANG, CPA		10/21/22	self-employed P01249785			
Preparer		n's name 🕒 RSM US LLP		F	Firm's EIN 🕨 42-0714325			
Use Only	Only Firm's address 🔊 1861 INTERNATIONAL DRIVE, SUITE 400							
	MCLEAN, VA 22102				Phone no.703-336-6400			
May the I	RS d	scuss this return with the preparer shown abo	ve? See instructions		X Yes No			

OMB No. 1545-0047

20

	THE GERMAN MARSHALL FUND OF THE	
Form	990 (2021) UNITED STATES	52-0954751 Page 2
	rt III Statement of Program Service Accomplishments	
	Check if Schedule O contains a response or note to any line in this Part III	
1	Briefly describe the organization's mission:	
	THE GERMAN MARSHALL FUND OF THE UNITED STATES (GMF) IS AN AMERICAN	
	INSTITUTION THAT STRENGTHENS TRANSATLANTIC COOPERATION ON REGIONAL,	
	NATIONAL AND GLOBAL CHALLENGES AND OPPORTUNITIES IN THE SPIRIT OF THE	
	MARSHALL PLAN.	
2	Did the organization undertake any significant program services during the year which were not listed on the	
	prior Form 990 or 990-EZ?	Yes X No
-	If "Yes," describe these new services on Schedule O.	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Yes X No
	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as me	
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others,	the total expenses, and
	revenue, if any, for each program service reported.	
4a	(Code:)(Expenses \$10,032,112. including grants of \$8,290,081.) (Revenue CIVIL SOCIETY - GMF SUPPORTS CIVIL SOCIETY BY FOSTERING DEMOCRATIC	\$)
	INITIATIVES, RULE OF LAW AND REGIONAL COOPERATION.	
	INITIATIVES, ROLE OF LAW AND REGIONAL COOPERATION.	
4b	(Code:) (Expenses \$7,531,708. including grants of \$293,773.) (Revenue	\$838,216.)
-10	POLICY - GMF PROVIDES EFFECTIVE WAYS FORWARD TO SOLVING TODAY'S	· · · · · · · · · · · · · · · · · · ·
	TRANSATLANTIC POLICY ISSUES.	
4c	(Code:) (Expenses \$943,121. including grants of \$46,317.) (Revenue	\$)
	LEADERSHIP - GMF OFFERS RISING AND ESTABLISHED LEADERS DYNAMIC	
	OPPORTUNITIES TO BUILD TRANSATLANTIC BRIDGES.	
4d	Other program services (Describe on Schedule O.)	
	(Expenses \$ including grants of \$) (Revenue \$)
4e	Total program service expenses 18,506,941.	

Form	990 (2021) UNITED STATES 52-095475	1	п	age 3
Par	990 (2021) UNITED STATES 52-095475 t IV Checklist of Required Schedules	-	P	age •
			Vac	No
	Is the examination described in section $E(1/2)(2) \approx 40.47(2)(1)$ (other than a private foundation)?		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?		x	
~	If "Yes," complete Schedule A	1 2	X	
2	Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ? See instructions	2	~	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			v
	public office? If "Yes," complete Schedule C, Part I	3		<u> </u>
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			v
_	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		<u> </u>
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		<u> </u>
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	х	
с	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		х
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
•	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	11f	х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	<u> </u>		
1Lu	Schedule D, Parts XI and XII	12a	х	
h	Was the organization included in consolidated, independent audited financial statements for the tax year?	120		
D.		12b		х
13	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	13		x
13 14a	Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If</i> "Yes," <i>complete Schedule E</i>	13 14a	х	
	Did the organization maintain an onice, employees, or agents outside of the United States?	140		
b	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
		14b	x	
15	or more? If "Yes," complete Schedule F, Parts I and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			<u> </u>
15		45	х	
16	foreign organization? <i>If</i> "Yes," <i>complete Schedule F, Parts II and IV</i> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	15		
16		10		х
17	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	4-		х
40	column (A), lines 6 and 11e? <i>If</i> "Yes," <i>complete Schedule G, Part I.</i> See instructions	17		
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			v
	1c and 8a? If "Yes," complete Schedule G, Part II	18		<u> </u>
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		<u> </u>
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I. Parts I and II	21	Х	

Form 990 (2021)

Form	1 990 (2021) UNITED STATES 52-09547 rt IV Checklist of Required Schedules (continued)	51	Р	age 4
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
20	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
		23	х	
24a	Schedule J Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
214	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a	x	
h	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		x
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	2.40		
U	any tax-exempt bonds?	24c		x
Ь	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		x
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	2.70		
254		25a		x
h	transaction with a disqualified person during the year? <i>If</i> "Yes," <i>complete Schedule L, Part I</i> Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and	ZJa		
b				
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete	056		x
06	Schedule L, Part I	25b		
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			x
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		X
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	Х	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		x
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		x
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?			
	• • • • • •	38	х	
Pa	Note: All Form 990 filers are required to complete Schedule O rt V Statements Regarding Other IRS Filings and Tax Compliance			-
	Check if Schedule O contains a response or note to any line in this Part V			X
			Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	3		

Id		Id	19				
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable	1b	0				
с	c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming						
	(gambling) winnings to prize winners?						

1c

Form	<u>990 (</u> 2021) UNITED STATES 52-095475	1	Р	_{age} 5
Par	t V Statements Regarding Other IRS Filings and Tax Compliance (continued)			0
			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a 104			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> . See instructions.			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Х	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b	Х	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	х	
b	If "Yes," enter the name of the foreign country SEE SCHEDULE O			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
с	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible as charitable contributions?	6a		x
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		x
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
с	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			
	to file Form 8282?	7c		x
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b	1		
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders 11a			
b	Gross income from other sources. (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans			
с	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15		x
	If "Yes," see the instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		x
	If "Yes," complete Form 4720, Schedule O.			
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any			
	activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17		
	If "Yes," complete Form 6069.			

THE	GERMAN	MARSHALL	FUND	OF	THE

	THE GERMAN MARSHALL FUND OF THE					
Form	990 (2021) UNITED STATES		52-0954			Page 6
Pa	t VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 th	nrough 7	b below, and fo	ra "No	' respo	nse
	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O.					
	Check if Schedule O contains a response or note to any line in this Part VI					X
Sec	tion A. Governing Body and Management					
				_	Yes	s No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a		16		
	If there are material differences in voting rights among members of the governing body, or if the governing					
	body delegated broad authority to an executive committee or similar committee, explain on Schedule 0.					
b	Enter the number of voting members included on line 1a, above, who are independent	1b		16		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship	with ar	iy other			
	officer, director, trustee, or key employee?			2	_	X
3	Did the organization delegate control over management duties customarily performed by or under the	direct	supervision			
	of officers, directors, trustees, or key employees to a management company or other person?			. 3	_	X
4	Did the organization make any significant changes to its governing documents since the prior Form 99	90 was	filed?	. 4	_	X
5	Did the organization become aware during the year of a significant diversion of the organization's asse	ets?		. 5	_	X
6	Did the organization have members or stockholders?			6	_	X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or ap	point or	ne or			
	more members of the governing body?			7a	_	X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, st	ockhold	ers, or			
	persons other than the governing body?			7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year	r by the t	ollowing:			
а	The governing body?			8a	Х	
b	Each committee with authority to act on behalf of the governing body?			. 8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be read	hed at	the			
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O			. 9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Re	venue C	ode.)			
					Yes	s No
10a	Did the organization have local chapters, branches, or affiliates?			. 10;	X	
b	If "Yes," did the organization have written policies and procedures governing the activities of such cha	apters,	affiliates,			
				. 10		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body	before	filing the form?	11;	X	_
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.					
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13					
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise			. 12	x	
с	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Y	'es," des	scribe			
	on Schedule O how this was done			120		<u> </u>
13	Did the organization have a written whistleblower policy?					
14	Did the organization have a written document retention and destruction policy?			. 14	X	_
15	Did the process for determining compensation of the following persons include a review and approval	l by inde	ependent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?					
а	The organization's CEO, Executive Director, or top management official					
b	Other officers or key employees of the organization			15	x	-
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.					
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangem	nent wit	na			
	taxable entity during the year?			16;	1	X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluat					
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organ					
<u> </u>	exempt status with respect to such arrangements?			16		
	tion C. Disclosure	יי דאי ח				
17	List the states with which a copy of this Form 990 is required to be filed AK, CA, DC, FL, GA, IL, M			(O)	A	- 1- 1 -
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, an	id 990-1	(section 501(c)(3)s only) avail	adie
	for public inspection. Indicate how you made these available. Check all that apply.	_				
40	X Own website Another's website X Upon request Other (explain		,			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, con	ntilCt of	interest policy, a	and fina	ncial	
00	statements available to the public during the tax year.	ko == -!	koogud-			
20	State the name, address, and telephone number of the person who possesses the organization's boo TIM CHILDRESS - 202-683-2650	ks and				

1744	R	STREET	NW	WASHINGTON	DC	20009

	THE GERMAN MARSHALL FUND OF THE		
Form 990 (2	2021) UNITED STATES	52-0954751 Pa	age 7
Part VII	Compensation of Officers, Directors, Trustees, Key Employees, Highes	t Compensated	
	Employees, and Independent Contractors		
	Check if Schedule O contains a response or note to any line in this Part VII		
Section A.	Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees		
1a Comple	te this table for all persons required to be listed. Report compensation for the calendar year er	ding with or within the organization's tax	year.
	II of the organization's current officers, directors, trustees (whether individuals or organization columns (D), (E), and (F) if no compensation was paid.	s), regardless of amount of compensation	Ι.

• List all of the organization's current key employees, if any. See the instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A)	(B)			(C)			(D)	(E)	(F)
Name and title	Average	(do	(do not check more than one		Reportable	Reportable	Estimated			
	hours per	box	, unle	ss pe	rson i	s both	n an	compensation	compensation	amount of
	week		cer ar I	nd a d I	irecto	r/trus I	tee)	from	from related	other
	(list any	rector						the	organizations	compensation
	hours for	or di	96			ated		organization	(W-2/1099-MISC/	from the
	related	ustee	trust		96	bens		(W-2/1099-MISC/ 1099-NEC)	1099-NEC)	organization and related
	organizations below	ual tr	tional		yolqr	t con	_	1099-1420)		organizations
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations
(1) ANNIE MAXWELL	1.00	_	-		<u> </u>					
TRUSTEE		х						٥.	0.	0.
(2) CHRISTOPHER SCHROEDER	1.00									
TRUSTEE		Х						٥.	0.	0.
(3) DAVID IGNATIUS	1.00									
TRUSTEE		х						0.	0.	0.
(4) FRANK FRIEDMAN	1.00									
TRUSTEE		х						٥.	0.	0.
(5) HEIDI HEITKAMP	1.00									
TRUSTEE		Х						0.	0.	0.
(6) J. ROBINSON WEST	1.00									
TRUSTEE		х						0.	0.	0.
(7) JANET LAMKIN	1.00									
TRUSTEE		Х						0.	0.	0.
(8) JOHN EMERSON	1.00									
TRUSTEE		х						0.	0.	0.
(9) JOYCE CHANG	1.00									
TRUSTEE		х						0.	0.	0.
(10) KATHRYN RUEMMLER	1.00									
TRUSTEE		х						0.	0.	0.
(11) MARC GROSSMAN	1.00									
TRUSTEE		х						0.	0.	0.
(12) MARC LELAND	1.00									
TRUSTEE		х						0.	0.	0.
(13) SHYAM REDDY	1.00									
TRUSTEE		х						0.	0.	0.
(14) SUSANNAH GRAY	1.00									
TRUSTEE		х						0.	0.	0.
(15) THOMAS KELLY	1.00									
TRUSTEE		х						0.	0.	0.
(16) WILLIAM HURD	1.00									
TRUSTEE		х						0.	0.	0.
(17) KAREN DONFRIED (ENDING 09/21)	40.00									
PRESIDENT				х				423,159.	0.	44,687.
132007 12.09-21										Form 990 (2021)

тне	GERMAN	MARSHALL	FUND	OF	THE
	onum.	1111COILLED	1 0110	U 1	

Form 990 (2021) UNITED STATES									52-095	54751		P	age 8
Part VII Section A. Officers, Directors, Trus	tees, Key Emp	oloy	ees,	and	d Hig	ghes	t C	ompensated Employee	s (continued)				
(A) Name and title	(B) Average hours per week	box offi	not c , unle:	Pos heck	erson i	than c s both r/trust	an	(D) Reportable compensation from	(E) Reportable compensation from related		an	(F) timate nount other	of
	(list any hours for related organizations below line)	Individual trustee or director	In stitutional trustee	Officer	Key em ployee	Highest compensated employee	Former	the organization (W-2/1099-MISC/ 1099-NEC)	organizations (W-2/1099-MIS(1099-NEC)		fr org and	pensa om th anizat d relat anizati	ie tion ted
(18) TIM CHILDRESS	40.00							251 752				24	41.0
VP/CFO (19) IAN LESSER	40.00			X	-			251,752.		0.		54,	419.
VP, BRUSSELS	40.00					x		245,324.		٥.		24	728.
(20) KATHERINE SMYTH HASKINS	40.00											,	
CDO/VP, EXTERNAL AFFAIRS						x		222,590.		٥.		7,	750.
(21) KAREN KORNBLUH	40.00												
SENIOR FELLOW AND DIRECTOR						х		182,928.		٥.		50,	968.
(22) STEVEN BOSACKER	40.00												
DIRECTOR, GMF CITIES						X		182,431.		0.		23,	380.
(23) KATE MCCARRY HR DIRECTOR	40.00					x		163,375.		٥.		17,	083.
		-								-+			
										\dashv			
th Subtatal							_	1,671,559.		0.		203	015.
1b Subtotal c Total from continuation sheets to Part VI								0.		0.		200,	0.
d Total (add lines 1b and 1c)								1,671,559.		0.		203,	015.
2 Total number of individuals (including but n							o re	eceived more than \$100,	000 of reportable				7
compensation from the organization												Yes	No
3 Did the organization list any former officer,	director, trust	ee, k	key e	emp	loye	e, or	hig	hest compensated empl	oyee on	ſ		100	
line 1a? If "Yes," complete Schedule J for s											3		X
4 For any individual listed on line 1a, is the su												х	
and related organizations greater than \$1505 Did any person listed on line 1a receive or a										····	4	A	
rendered to the organization? If "Yes," com Section B. Independent Contractors	plete Schedule	e J fe	or sı	ich ,	pers	on .			<u></u>		5		X
1 Complete this table for your five highest co	mpensated inc	lepe	ndei	nt co	ontra	actor	s tł	nat received more than \$	100,000 of compe	ensati	on fro	om	
the organization. Report compensation for	the calendar ye	ear e	endir	ng w	/ith c	or wit	hir	the organization's tax ye	ear.				
(A)	addraaa							(B)	onviooo	<u> </u>	(2
Name and business	address							Description of s	ervices		ompei	nsatio	n
TAOTI ENTERPRISES, INC 530 8TH STREET, WASHINGTON, DC 20003								WEBSITE DEVELOPER				392	872.
ORACLE AMERICA INC., 15612 COLLECTION	NS											552,	072.
CENTER DR., CHICAGO, IL 60693								CONSULTING SERVICE	s			254,	593.
AMNET TECHNOLOGY SOLUTIONS													
26 FAHEY STREET, STAMFORD, CT 06907								IT CONSULTANT				243,	482.
ATLAS PUBLIC POLICY LLC, 515 Q STREE	r nw,												
UNIT 2, WASHINGTON, DC 20001								WEBSITE DEVELOPER				224,	343.
HEIDRICK & STRUGGLES INC.	0671											104	00-
1133 PAYSPHERE CIRCLE, CHICAGO, IL 6	00/4							HR CONSULTANT				±04,	885.

Total number of independent contractors (including but not limited to those listed above) who received more than
 \$100,000 of compensation from the organization
 8

					STATES					52-095475	1 Page 9
Pa	rt \	VIII	Statement of Re	ven	lue						
			Check if Schedule O	cont	ains a respon	se	or note to any line				
								(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
ស ស	1	а	Federated campaigns		1a						
ran uni			Membership dues								
Contributions, Gifts, Grants and Other Similar Amounts		с	Fundraising events								
ar A		d	d Related organizations 1d 11 632 9								
s, s		е	Government grants (conti	ributi	ions) 1e		11,632,940.				
r Si		f	All other contributions, gifts,	gran	ts, and						
ithe			similar amounts not included	d abov	ve 1f		4,334,441.				
			Noncash contributions included in								
ы В	Business Code					>	15,967,381.				
e	2	a	CONTRACT			_	900009	838,216.	838,216.		
le v		b				_					
v n /en		c				_					
Bey		d				_					
Program Service Revenue		e				_					
-			All other program service					838,216.			
	3		Total. Add lines 2a-2f Investment income (include					000,210.			
	J	•	other similar amounts)					1,515,430.		197,157.	1,318,273.
	4	L	Income from investment of					_/ _ /			_, _, _, _,
	5		Royalties		•	•	· F				
					(i) Real		(ii) Personal				
	6	a	Gross rents	6a							
			Less: rental expenses	6b							
			Rental income or (loss)	6c							
		d	Net rental income or (loss	s) <u></u>			►				
	7	'a	Gross amount from sales of		(i) Securitie	es	(ii) Other				
			assets other than inventory	7a	22,713,55	52.					
		b	Less: cost or other basis								
evenue			and sales expenses		14,800,72						
ver			Gain or (loss)		7,912,82						
			Net gain or (loss)				····· >	7,912,827.			7,912,827.
	8	a	Gross income from fundraisi								
S			including \$								
			contributions reported on			~					
		h	Part IV, line 18			<u>8a</u> 8b					
			Less: direct expenses Net income or (loss) from								
	0		Gross income from gamir		- 1	3					
	3	a	Part IV, line 19			9a					
		h	Less: direct expenses			<u>9b</u>					
			Net income or (loss) from								
	10		Gross sales of inventory,		- 1						
			and allowances			10a					
		b	Less: cost of goods sold			10b					
			Net income or (loss) from			′					
							Business Code				
ő a	11	а	OTHER INCOME			_	900009	90.			90.
anue		b				_	ļļ				
<u>Revenue</u>		С				_	ļļ				
Revenue			All other revenue								
_			Total. Add lines 11a-11d					90.			
	12	2	Total revenue. See instruction	ons			🕨	26,233,944.	838,216.	197,157.	9,231,190.

Form 990 (2021) UNITED STATES

Part IX Statement of Functional Expenses

52-0954751 Page 10

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a respons				
	include amounts reported on lines 6b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Gr	ants and other assistance to domestic organizations				
an	d domestic governments. See Part IV, line 21	182,734.	182,734.		
2 Gr	rants and other assistance to domestic				
ind	dividuals. See Part IV, line 22	9,919.	9,919.		
3 Gr	rants and other assistance to foreign				
or	ganizations, foreign governments, and foreign				
ind	dividuals. See Part IV, lines 15 and 16	8,437,518.	8,437,518.		
4 Be	enefits paid to or for members				
5 Co	ompensation of current officers, directors,				
tru	ustees, and key employees	1,279,042.	573,688.	564,639.	140,715.
6 Co	mpensation not included above to disqualified				
pe	rsons (as defined under section 4958(f)(1)) and				
pe	rsons described in section 4958(c)(3)(B)				
7 Ot	ther salaries and wages	5,907,526.	4,849,591.	844,086.	213,849.
	nsion plan accruals and contributions (include				
se	ction 401(k) and 403(b) employer contributions)	211,930.	155,037.	54,034.	2,859.
9 Ot	ther employee benefits	970,502.	803,930.	125,605.	40,967.
10 Pa	ayroll taxes	239,932.	186,344.	46,258.	7,330.
	ees for services (nonemployees):				
a Ma	anagement				
b Le	egal	25,557.	19,172.	6,385.	
c Ac	ccounting	200,666.	56,738.	143,928.	
d La	bbying				
e Pr	ofessional fundraising services. See Part IV, line 17				
f Inv	vestment management fees	156,993.		156,993.	
g Ot	ther. (If line 11g amount exceeds 10% of line 25,				
CO	lumn (A), amount, list line 11g expenses on Sch 0.)	1,664,338.	1,167,113.	458,822.	38,403.
12 Ac	dvertising and promotion				
13 Of	ffice expenses	1,025,262.	354,466.	656,411.	14,385.
	formation technology				
15 Ro	oyalties				
16 Oc	ccupancy	942,503.	845,311.	78,381.	18,811.
17 Tra	avel	495,350.	473,690.	8,961.	12,699.
18 Pa	ayments of travel or entertainment expenses				
foi	r any federal, state, or local public officials				
19 Co	onferences, conventions, and meetings	171,633.	164,577.	6,045.	1,011.
	terest	6,014.		6,014.	
21 Pa	ayments to affiliates				
22 De	epreciation, depletion, and amortization	434,269.	15,628.	418,641.	
23 Ins	surance	107,287.	9,996.	97,291.	
ab lin	her expenses. Itemize expenses not covered ove. (List miscellaneous expenses on line 24e. If e 24e amount exceeds 10% of line 25, column (A), nount, list line 24e expenses on Schedule 0.)				
a IN	TEREST EXP & BOND ISS	155,980.	121,687.	27,656.	6,637.
b SU	JBSCRIPTIONS/PUBLICATI	79,802.	79,802.		
с _					
d					
e Al	l other expenses				
<u>25 To</u>	tal functional expenses. Add lines 1 through 24e	22,704,757.	18,506,941.	3,700,150.	497,666.
26 Jo	int costs. Complete this line only if the organization				
rep	ported in column (B) joint costs from a combined				
ed	ucational campaign and fundraising solicitation.				
Ch	eck here if following SOP 98-2 (ASC 958-720)				Earm 990 (2021)

UNITED STATES

Pa	τX	Balance Sheet					
		Check if Schedule O contains a response or	note to a	ny line in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			499.	1	812.
	2	Savings and temporary cash investments		7,342,709.	2	14,631,976.	
	3	Pledges and grants receivable, net			9,257,559.	3	5,559,334.
	4	Accounts receivable, net			57,795.	4	62,228.
	5	Loans and other receivables from any curren					
		trustee, key employee, creator or founder, su	ubstantial	contributor, or 35%			
		controlled entity or family member of any of		5			
	6	Loans and other receivables from other disqu	ualified p	ersons (as defined			
		under section 4958(f)(1)), and persons descri	ibed in se	ction 4958(c)(3)(B)		6	
ŝ	7	Notes and loans receivable, net		7			
Assets	8	Inventories for sale or use		8			
As	9	Description of the second state of the second			363,354.	9	187,723.
	10a	Land, buildings, and equipment: cost or othe					
		basis. Complete Part VI of Schedule D	10a	27,264,684.			
	b	Less: accumulated depreciation			17,209,008.	10c	16,859,662.
	11	Investments - publicly traded securities			76,656,248.	11	82,910,862.
	12	Investments - other securities. See Part IV, lin			95,946,422.	12	83,773,760.
	13	Investments - program-related. See Part IV, li		13			
	14	Intangible assets		14			
	15	Other assets. See Part IV, line 11	4,037,826.	15	5,012,123.		
	16	Total assets. Add lines 1 through 15 (must e			210,871,420.	16	208,998,480.
	17	Accounts payable and accrued expenses	1,585,531.	17	1,572,221.		
	18	Grants payable			77,272.	18	101,989.
	19	Deferred revenue			11,152,377.	19	10,365,321.
	20	Tax-exempt bond liabilities	9,178,943.	20	9,193,636.		
	21	Escrow or custodial account liability. Comple				21	
Ś	22	Loans and other payables to any current or f	ormer off	icer, director,			
Liabilities		trustee, key employee, creator or founder, su	ubstantial	contributor, or 35%			
abil		controlled entity or family member of any of	these per	sons		22	
Ë	23	Secured mortgages and notes payable to un	related th			23	
	24	Unsecured notes and loans payable to unrela	ated thirc	parties	1,050,000.	24	
	25	Other liabilities (including federal income tax	, payable	s to related third			
		parties, and other liabilities not included on li	ines 17-2	4). Complete Part X			
		of Schedule D			502,589.	25	466,600.
	26	Total liabilities. Add lines 17 through 25			23,546,712.	26	21,699,767.
		Organizations that follow FASB ASC 958,	check he	re 🕨 🗴			
ces		and complete lines 27, 28, 32, and 33.					
lan	27	Net assets without donor restrictions			179,590,372.	27	179,936,593.
Ba	28	Net assets with donor restrictions			7,734,336.	28	7,362,120.
pu		Organizations that do not follow FASB AS	C 958, cl	neck here 🕨 🗌			
ц		and complete lines 29 through 33.					
s of	29	Capital stock or trust principal, or current fur	nds			29	
set	30	Paid-in or capital surplus, or land, building, o				30	
As	31	Retained earnings, endowment, accumulated	d income	or other funds		31	
Net Assets or Fund Balances	32	Total net assets or fund balances			187,324,708.	32	187,298,713.
	33	Total liabilities and net assets/fund balances			210,871,420.	33	208,998,480.

Form 990 (2021)

	THE GERMAN MARSHALL FUND OF THE				
Form	990 (2021) UNITED STATES	52-09547	/51	Pa	_{ge} 12
Par	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI		<u></u>		X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	26	,233,	944.
2	Total expenses (must equal Part IX, column (A), line 25)	2	22	,704,	757.
3	Revenue less expenses. Subtract line 2 from line 1	3	3 ,	,529,	187.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	187	,324,	708.
5	Net unrealized gains (losses) on investments	5	- 3	,198,	468.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9		-356,	714.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	187	,298,	713.
Par	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				X
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	Ο.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2 a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	e basis,			
	consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
с	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sch	edule O.			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin	gle Audit			1
	Act and OMB Circular A-133?		3a	Х	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requi	red audit			1
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b	Х	
				000	

Form **990** (2021)

S	CHE	DULE A		Dublic Cha	rity Status an	d Duk	lia Qu	innort		OMB No. 1545-0047			
(Form 990)					nization is a section 501					2021			
					47(a)(1) nonexempt cha					ZUZ I			
		t of the Treasury venue Service			Attach to Form 990 or F			Open to Public					
			-		v/Form990 for instructio	ons and th	ie latest ii	nformation.					
Nar	ne o	f the organizati		RMAN MARSHALL F STATES	TUND OF THE				Employer	identification number 52-0954751			
Pa	nrt I	Beason			(All organizations must c	omolete th	nis nart) S	ee instruction	e	52-0954751			
					For lines 1 through 12, c				0.				
1	l Gigi	7			on of churches described			()(A)(i).					
2		-			Attach Schedule E (Forn								
3		7			anization described in se		(b)(1)(A)(i	ii).					
4		A medical res	earch organiz	ation operated in co	njunction with a hospital	described	in sectio	n 170(b)(1)(A)(iii). Enter	the hospital's name,			
		city, and stat	e:										
5		An organizati	on operated fo	or the benefit of a co	llege or university owned	l or operat	ed by a go	overnmental u	nit describe	ed in			
	_	7		Complete Part II.)									
6		-	-	-	nental unit described in								
7	X			-	ntial part of its support fr	om a gove	ernmental	unit or from th	ie general	public described in			
8		¬ ·		omplete Part II.)	(1)(A)(vi). (Complete Par	F II)							
9		¬ ·			in section 170(b)(1)(A)(ed in conii	inction with a	land-grant	college			
Ū		0			ulture (see instructions).	· ·			•				
		university:		, , ,			, , , , , ,		5				
10		An organizati	on that norma	Ily receives (1) more	than 33 1/3% of its supp	ort from c	ontributior	ns, membersh	ip fees, an	d gross receipts from			
		activities rela	ted to its exen	npt functions, subjec	t to certain exceptions; a	and (2) no	more than	33 1/3% of it	s support f	rom gross investment			
					(less section 511 tax) fro	m busines	ses acqui	red by the org	anization a	after June 30, 1975.			
		7		mplete Part III.)	ter han de state en de litere en			20(-)(4)					
11			•	-	ively to test for public satisfies the basefit of the	•			way out the	numpered of one or			
12		-	•	-	ively for the benefit of, to ed in section 509(a)(1) o	-			•				
				-	f supporting organization								
a	Ē		-	• •	upervised, or controlled				-	giving			
					gularly appoint or elect a	• • • •	-						
		organizatio	n. You must c	complete Part IV, Se	ections A and B.								
k	, [Type II. A s	supporting org	anization supervised	l or controlled in connect	ion with it	s supporte	ed organizatio	n(s), by hav	ving			
					anization vested in the sa	ame perso	ns that co	ntrol or mana	ge the supp	ported			
	г			t complete Part IV,									
c	; L		-		g organization operated				ly integrate	ed with,			
c			0		b). You must complete I porting organization oper			-	tod organi	- ation (a)			
Ľ			-		zation generally must sat				•				
					mplete Part IV, Sections				anatoni	1000			
e	, [written determination fro				II, Type III				
			-		nally integrated supporti								
f	Er	nter the number	of supported o	organizations									
	I PI			n about the supporte		(iv) is the orac	anization listed						
		(i) Name of supp organizatior		(ii) EIN	(iii) Type of organization (described on lines 1-10	in your governi	ng document?	(v) Amount o support (see ir		(vi) Amount of other support (see instructions)			
		organization	•		above (see instructions))	Yes	No						
Tot	al												

	ТН	HE GERMAN MARS	HALL FUND OF 1	ΉE			
Sch		NITED STATES				52-09547	i ugo 🖬
Pa	rt II Support Schedule for	Organizations	Described in S	Sections 170(b	o)(1)(A)(iv) and	170(b)(1)(A)(vi)
	(Complete only if you checked	d the box on line 5	, 7, or 8 of Part I or	if the organization	n failed to qualify u	nder Part III. If the	organization
	fails to qualify under the tests	listed below, pleas	se complete Part II	l.)			
Se	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	21,663,102.	21,017,755.	24,448,962.	21,695,669.	15,967,381.	104,792,869.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
-	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	21,663,102.	21,017,755.	24,448,962.	21,695,669.	15,967,381.	104,792,869.
5	The portion of total contributions				· ·		
-	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						843,276.
6	Public support. Subtract line 5 from line 4.						103,949,593.
	ction B. Total Support						, ,
	ndar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
	Amounts from line 4	21,663,102.	21,017,755.	24,448,962.	21,695,669.	15,967,381.	104,792,869.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources	1,392,896.	1,608,639.	1,639,112.	1,476,809.	1,318,273.	7,435,729.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on					29,621.	29,621.
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)	36,675.	27,095.	127,362.	22,418.	90.	213,640.
11	Total support. Add lines 7 through 10				·		112,471,859.
12	Gross receipts from related activities,	etc. (see instructio	ons)	!		12	2,656,273.
13	First 5 years. If the Form 990 is for th						· · ·
	organization, check this box and stor						
Se	ction C. Computation of Publi						
14	Public support percentage for 2021 (I	ine 6, column (f), d	ivided by line 11, c	olumn (f))		14	92.42 %
15	Public support percentage from 2020					15	91.90 %
16 a	33 1/3% support test - 2021. If the c					ore, check this bo>	and
	stop here. The organization qualifies						
Ł	33 1/3% support test - 2020. If the c		-				······································
	and stop here. The organization qual						
17a	10% -facts-and-circumstances test						
	and if the organization meets the fact						
	meets the facts-and-circumstances te			-			
t	0 10% -facts-and-circumstances test	-					
-	more, and if the organization meets th						
	organization meets the facts-and-circu						
18	Private foundation. If the organization		-				

Schedule A (Form 990) 2021

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Schedule A (Form 990) 2021 UNITED STATES Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

<u>Se</u>	clion A. Public Support			-			
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ- ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
t	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
		(-) 0017	(1-) 0010	(-) 0010	(4) 0000	(-) 0001	
	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
k	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
Ċ	Add lines 10a and 10b						
	Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for th	e organization's fi	rst, second, third,	fourth, or fifth tax	year as a section 5	501(c)(3) organi	zation,
Se	ction C. Computation of Public	c Support Per	rcentage				
15	Public support percentage for 2021 (li	ne 8, column (f), c	livided by line 13, o	column (f))		15	%
16	Public support percentage from 2020	Schedule A, Part	III, line 15			16	%
Se	ction D. Computation of Inves	tment Income	e Percentage				
17	Investment income percentage for 20	21 (line 10c, colu	mn (f), divided by li	ne 13, column (f))		17	%
	Investment income percentage from 2					18	%
	33 1/3% support tests - 2021. If the					33 1/3%, and lir	ne 17 is not
	more than 33 1/3%, check this box an 33 1/3% support tests - 2020. If the	nd stop here. The	organization quali	fies as a publicly s	supported organiza	ation	►
•	line 18 is not more than 33 1/3%, che						
20	Private foundation. If the organization						
-				,			······································

1

Yes

No

Schedule A (Form 990) 2021 UNITE Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If* "Yes," *describe in* **Part VI** *how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If* "Yes," *explain in* **Part VI** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* **Part VI.**
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If* "Yes," *complete Part I of Schedule L (Form 990).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? *If* "Yes." *complete Part I of Schedule L (Form 990).*
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If* "Yes," *provide detail in* **Part VI.**
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer line 10b below.*
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

2 3a 3b 3c 4a 4b 4c 5a 5b 5c 6 7 8 9a 9b 9c 10a 10b

Sob	THE GERMAN MARSHALL FUND OF THE edule & (Form 990) 2021 UNITED STATES	52-0954751	D	
	edule A (Form 990) 2021 UNITED STATES rt IV Supporting Organizations (continued)	52 0554751	Pa	age 5
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?		100	110
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
с	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
ec	ction B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of on more supported organizations have the power to regularly appoint or elect at least a majority of the organization's offic directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one suppo	cers,		
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among t supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.			
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
ec	ction C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed	1		
ec	the supported organization(s). ction D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the		103	140
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
	tion E. Type III Functionally Integrated Supporting Organizations	\		
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instru	ictions).		
a ⊾				
b		,	,	
ი ი		(see instruction)		NI -
2	Activities Test. Answer lines 2a and 2b below.		Yes	No

- 2 Activities Test. Answer lines 2a and 2b below.
- a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes." then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes." explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- 3 Parent of Supported Organizations. Answer lines 3a and 3b below.
- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.
- b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.

3b Schedule A (Form 990) 2021

2a

2b

3a

THE	GERMAN	MARSHALL	FUND	OF	THE

Scho	dule A (Form 990) 2021 UNITED STATES			52-0954751 Page 6
	t V Type III Non-Functionally Integrated 509(a)(3) Supportin	a Organi	zations	52-0954751 Page 6
1	Check here if the organization satisfied the Integral Part Test as a qualifyin			Part VI). See instructions.
•	All other Type III non-functionally integrated supporting organizations must			
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
с	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
_7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see 7 instructions).

Schedule A (Form 990) 2021

THE	GERMAN	MARSHALL	FUND	OF	THE

Sche	dule A (Form 990) 2021 UNITED STATES				52-0954751	Page 7
Par	t V Type III Non-Functionally Integrated 509	(a)(3) Supporting Orga	nizations (continu	ied)		
Secti	on D - Distributions		·		Current Y	/ear
1	Amounts paid to supported organizations to accomplish exe	mpt purposes		1		
2	Amounts paid to perform activity that directly furthers exemp	ot purposes of supported				
	organizations, in excess of income from activity					
3	Administrative expenses paid to accomplish exempt purpose	es of supported organizations		3		
4	Amounts paid to acquire exempt-use assets			4		
5	Qualified set-aside amounts (prior IRS approval required - prior	ovide details in Part VI)		5		
6	Other distributions (describe in Part VI). See instructions.			6		
7	Total annual distributions. Add lines 1 through 6.			7		
8	Distributions to attentive supported organizations to which the	ne organization is responsive				
	(provide details in Part VI). See instructions.			8		
9	Distributable amount for 2021 from Section C, line 6			9		
10	Line 8 amount divided by line 9 amount			10		
Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistribution Pre-2021	IS	(iii) Distributa Amount for	
1	Distributable amount for 2021 from Section C, line 6					
2	Underdistributions, if any, for years prior to 2021 (reason-					
	able cause required - explain in Part VI). See instructions.					
3	Excess distributions carryover, if any, to 2021					
a	From 2016					
b	From 2017					
C	From 2018					
d	From 2019					
e	From 2020					
f	Total of lines 3a through 3e					
g	Applied to underdistributions of prior years					
<u>h</u>	Applied to 2021 distributable amount					
<u>i</u>	Carryover from 2016 not applied (see instructions)					
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.					
4	Distributions for 2021 from Section D,					
	line 7: \$					
a	Applied to underdistributions of prior years					
b	Applied to 2021 distributable amount					
C	Remainder. Subtract lines 4a and 4b from line 4.					
5	Remaining underdistributions for years prior to 2021, if					
	any. Subtract lines 3g and 4a from line 2. For result greater					
	than zero, explain in Part VI. See instructions.					
6	Remaining underdistributions for 2021. Subtract lines 3h					
	and 4b from line 1. For result greater than zero, explain in					
	Part VI. See instructions.					
7	Excess distributions carryover to 2022. Add lines 3j					
	and 4c.					
8	Breakdown of line 7:					
a	Excess from 2017					
b	Excess from 2018					

Schedule A (Form 990) 2021

Page 7

c Excess from 2019 d Excess from 2020 e Excess from 2021

THE GERMAN MARSHALL FUND OF 7	THE
Schedule A (Form 990) 2021 UNITED STATES	52-0954751 Page 8
Part VI Supplemental Information. Provide the explanations request Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a,	ired by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, , 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V,
SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME	:
OTHER INCOME FROM EXEMPT ACTIVITIES	
2017 AMOUNT: \$ 36,675.	
2018 AMOUNT: \$ 27,095.	
2019 AMOUNT: \$ 127,362.	
2020 AMOUNT: \$ 22,418.	
2021 AMOUNT: \$ 90.	

Schedule A

Identification of Excess Contributions Included on Part II, Line 5

52-0954751

2021

** Do Not File ** *** Not Open to Public Inspection ***

Contributor's Name	Total Contributions	Excess Contributions
ANDLER FOUNDATION	3,092,713.	843,276
		843,276

Schedule B

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

► Attach to Form 990 or Form 990-PF. Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047

2021

Employer identification number

-	THE GERMAN MARSHALL FUND OF THE	
	UNITED STATES	52-0954751
Organization typ	be (check one):	
Filers of:	Section:	

Form 990 or 990-EZ	$\begin{bmatrix} \mathbf{X} \end{bmatrix}$ 501(c)(³) (enter number) organization
	4947(a)(1) nonexempt charitable trust not treated as a private foundation
	527 political organization
Form 990-PF	501(c)(3) exempt private foundation
	4947(a)(1) nonexempt charitable trust treated as a private foundation
	501(c)(3) taxable private foundation

Check if your organization is covered by the General Rule or a Special Rule.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year \dots \blacktriangleright \$

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule	B (Form 990) (2021)			Page 2	
	organization MAN MARSHALL FUND OF THE		Employ	yer identification number	
UNITED STATES			52-0954751		
Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.			
(a)	(b)	(c)		(d)	
No.	Name, address, and ZIP + 4	Total contribution	าร	Type of contribution	
1	UNITED STATES AGENCY FOR INTERNATIONAL DEVELOPMENT	\$ 6,673,	797.	Person	
	WASHINGTON, DC 20523	· · · · · · · · · · · · · · · · · · ·		(Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions		(d) Type of contribution	
2	SWEDISH INTERNATIONAL DEVELOPMENT COOPERATION AGENCY VALLHALLAVAGEN 199 105 25 STOCKHOLM, SWEDEN	\$2,071,	817.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributior	าร	(d) Type of contribution	
3	NORWAY MINISTRY OF FOREIGN AFFAIRS 7 JUNIPLANSSEN 1 N-0251 OSLO, NORWAY	\$1,747,	084.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributior	าร	(d) Type of contribution	
4	THE KLARMAN FAMILY FOUNDATION P.O. BOX 171627 BOSTON, MA 02117		000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b)	(c) Total contribution		(d) Type of contribution	
5	Name, address, and ZIP + 4 THE DIRECTORATE GENERAL FOR NEIGHBOURHOOD AND ENLARGEMENT NEGOTIATIONS	Total contribution	<u>530.</u>	Type of contribution Person X Payroll	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributior	าร	(d) Type of contribution	
6	SANDLER FOUNDATION 121 STEUART ST SAN FRANCISCO, CA 94105	\$500,	000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	

	B (Form 990) (2021)		Page 2
	rganization 1AN MARSHALL FUND OF THE		Employer identification number
UNITED S			52-0954751
Part I	Contributors (see instructions). Use duplicate copies of Part I if additional additionadditional additionadditionadditionadditionad additionadd	ional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7	EUROPEAN COMMISSION BOULEVARD DE L'EMPEREUR 4 BRUSSELS, BELGIUM 1000	\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll On Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Image: Complete Part II for (Complete Part II for noncash contributions.)

	3 (Form 990) (2021) ganization AN MARSHALL FUND OF THE	E	mployer identification numbe
INITED STATES			52-0954751
art II	Noncash Property (see instructions). Use duplicate copies of P	art II if additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. rom Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. From Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
—		\$	
(a) No. rom Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	

Schedule I	B (Form 990) (2021)		Page		
Name of o	rganization		Employer identification number		
THE GERM	IAN MARSHALL FUND OF THE				
UNITED S			52-0954751		
Part III	Exclusively religious, charitable, etc., contributi from any one contributor. Complete columns (a completing Part III, enter the total of exclusively religious, Use duplicate copies of Part III if additional) through (e) and the following line e charitable, etc., contributions of \$1,000 c	n section 501(c)(7), (8), or (10) that total more than \$1,000 for the year entry. For organizations or less for the year. (Enter this info. once.) \$		
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
	(e) Transfer of gift				
	Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee		
(-) No.					
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
·	(e) Transfer of gift				
·	Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee		
(a) No.					
from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
·	(e) Transfer of gift				
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee		
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
	(e) Transfer of gift				
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee		

		Supplement	al Financial Statements		OMB No. 1545-0047	
			2021			
(Forr	n 990)		ZUZ I			
	ment of the Treasury		Attach to Form 990. 90 for instructions and the latest information		Open to Public Inspection	
Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information. Name of the organization THE GERMAN MARSHALL FUND OF THE E					er identification number	
	-	UNITED STATES			52-0954751	
Pa		-	d Funds or Other Similar Funds or A	ccounts.	Complete if the	
	organizatio	n answered "Yes" on Form 990, Part IV, lin				
			(a) Donor advised funds	(b) Funds a	and other accounts	
1		id of year				
2		contributions to (during year)				
3		grants from (during year)				
4		end of year				
5	-		writing that the assets held in donor advised fur		Yes No	
6			exclusive legal control? dvisors in writing that grant funds can be used			
0	•	e	r donor advisor, or for any other purpose confe			
	impermissible priva			•	Yes No	
Pa			ganization answered "Yes" on Form 990, Part I	V, line 7.		
1		ervation easements held by the organization				
	Preservation	of land for public use (for example, recrea	tion or education) Preservation of a his	torically imp	ortant land area	
	Protection o	f natural habitat	Preservation of a cer	tified histori	c structure	
	Preservation	of open space				
2	•	o o .	ied conservation contribution in the form of a c			
	day of the tax year			He	ld at the End of the Tax Year	
а				2a		
b	•			2b		
c			ucture included in (a)	2c		
d			after 7/25/06, and not on a historic structure			
3			eased, extinguished, or terminated by the orga	2d	ng tha tay	
5	vear ►	allon easements mouned, transiened, rei	eased, extinguished, or terminated by the organ		ng the tax	
4		where property subject to conservation easies	sement is located			
5		ion have a written policy regarding the per				
		prcement of the conservation easements it			Yes No	
6	Staff and voluntee	r hours devoted to monitoring, inspecting,	handling of violations, and enforcing conservat	ion easemei	nts during the year	
	▶					
7	7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year					
	▶\$					
8			e satisfy the requirements of section 170(h)(4)(E			
•					Ves No	
9	In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the					
		ounclude, if applicable, the text of the footh ounting for conservation easements.	iote to the organization s intancial statements t	nat describe		
Pa			Art, Historical Treasures, or Other	Similar A	ssets.	
	Complete if	the organization answered "Yes" on Form	990, Part IV, line 8.			
1a	If the organization	elected, as permitted under FASB ASC 95	8, not to report in its revenue statement and ba	lance sheet	works	
	of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public					
	service, provide in Part XIII the text of the footnote to its financial statements that describes these items.					
b	If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of					
	art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service,					
	provide the following amounts relating to these items:					
	(i) Revenue included on Form 990, Part VIII, line 1					
	.,					
2	2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide					
	the following amounts required to be reported under FASB ASC 958 relating to these items:					
a						
b	Assets included in	Form 990, Part X		🕨 \$		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2021

THE	GERMAN	MARSHALL	FUND	OF	TH

	THE GERMAN	MARSHALL FUND O	F THE							
Sche	dule D (Form 990) 2021 UNITED STAT	ES					52-0	954751	P	age 2
	t III Organizations Maintaining Co	ollections of Art	, Historic	al Tre	easures, or	Other S	Similar Asse	ets _{(contil}		9
3	Using the organization's acquisition, accessio								<u></u>	
	collection items (check all that apply):	,	, , ,		5	5				
а	Public exhibition	d		n or exc	hange progra	m				
b	Scholarly research	e			indingo progra					
c	Preservation for future generations	C								
4	Provide a description of the organization's col	loctions and ovalain	how thoy f	utbor th	o organizatio	n'e ovomn	t purposo in Pr			
- 5	During the year, did the organization solicit or	-	-		-	-				
5	0,,,		,		,		-	Yes		
Par	to be sold to raise funds rather than to be main that to be main the solution of the solution									No
I UI	reported an amount on Form 990, Part		te il the org	anizatio	n answered	tes on Fo	om 990, Part r	7, iirie 9, or		
							li i al a al			
1a	Is the organization an agent, trustee, custodia						-			٦.
	on Form 990, Part X?						L	Yes		No
b	If "Yes," explain the arrangement in Part XIII a	nd complete the follo	owing table	:				•		
								Amoun	τ	
С	Beginning balance						1c			
d	Additions during the year						1d			
е	Distributions during the year						1e			
f	Ending balance						1f			
2a	Did the organization include an amount on Fo	rm 990, Part X, line 2	21, for escro	ow or cu	ustodial accou	unt liability	?	Yes		No
b	If "Yes," explain the arrangement in Part XIII.	Check here if the exp	lanation ha	s been	provided on F	Part XIII .				
Par	TV Endowment Funds. Complete if	the organization ans	wered "Yes	s" on Fo	orm 990, Part	IV, line 10.				
		(a) Current year	(b) Prior	year	(c) Two year	s back (d) Three years bac	ck (e) Fou	r years	back
1a	Beginning of year balance									
b	Contributions									
с	Net investment earnings, gains, and losses									
d	Grants or scholarships									
e	Other expenditures for facilities									
Ũ										
f	Administrative expenses									
1								_		
g	End of year balance		(line 1							
2	Provide the estimated percentage of the curre	•		iumn (a)) neid as:					
a	Board designated or quasi-endowment		_%							
b	Permanent endowment	%								
С	Term endowment									
	The percentages on lines 2a, 2b, and 2c shou	-								
3a	Are there endowment funds not in the posses	sion of the organizat	ion that are	held ar	nd administer	ed for the o	organization			
	by:								Yes	No
	(i) Unrelated organizations							3a(i)		
	(ii) Related organizations									
b	If "Yes" on line 3a(ii), are the related organizat	ions listed as require	d on Scheo	lule R?				3b		
4	Describe in Part XIII the intended uses of the		ment fund	6.						
Par	t VI Land, Buildings, and Equipme	ent.								
	Complete if the organization answered	"Yes" on Form 990,	Part IV, line	e 11a. S	See Form 990,	Part X, lin	e 10.			
	Description of property	(a) Cost or ot	her	(b) Cost	t or other	(c) Acc	umulated	(d) Boo	k valu	е
		basis (investm	ent)	basis	(other)	depre	eciation	.,		
1 a	Land			1	,237,440.			1	,237,	440.
	Buildings				,865,467.		,477,822.		,387,	
	Leasehold improvements				43,538.		43,538.		/	0.
d	Equipment				,		, , , , ,			
	Other			1	,118,239.		883,662.		234,	577
	. Add lines 1a through 1e. (Column (d) must ec	•	(; ;]			16	,859,	
IULD		warennu 990 ean X	. couimn (F	u une l	1.11.1				, ,	· •

Schedule D (Form 990) 2021

UNITED STATES 52-0954751 Page 3 Schedule D (Form 990) 2021 Part VII Investments - Other Securities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12. (c) Method of valuation: Cost or end-of-year market value (a) Description of security or category (including name of security) (b) Book value (1) Financial derivatives (2) Closely held equity interests (3) Other (A) ALTERNATIVE INVESTMENTS -EQUITY FUNDS 16,379,881. END-OF-YEAR MARKET VALUE (B) ALTERNATIVE INVESTMENTS HEDGE FUNDS 15,765,897, END-OF-YEAR MARKET VALUE (C) ALTERNATIVE INVESTMENTS PRIVATE (D) EQUITY 25,837,988, END-OF-YEAR MARKET VALUE (E) ALTERNATIVE INVESTMENTS NATURAL (F) _ RESOURCES 15,354,559. END-OF-YEAR MARKET VALUE (G) (H) 83,773,760. Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) 🕨 Part VIII Investments - Program Related. Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13. (a) Description of investment (b) Book value (c) Method of valuation: Cost or end-of-year market value (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Book value (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ► Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. (a) Description of liability (b) Book value 1 Federal income taxes (1) INTEREST RATE SWAP AGREEMENT 466,600. (2)(3) (4) (5) (6) (7)(8) (9) 466,600. Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ► Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the 2.

organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

X

	THE GERMAN MARSHALL FUND OF THE				
Sche	dule D (Form 990) 2021 UNITED STATES			52-095	4751 Page 4
Par	t XI Reconciliation of Revenue per Audited Financial Statem	nents With I	Revenue per Re	turn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12	2a.			
1	Total revenue, gains, and other support per audited financial statements			1	22,485,780.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	2a	-3,198,468.		
b	Donated services and use of facilities	2b			
с	Recoveries of prior year grants				
d	Other (Describe in Part XIII.)	2d	-392,703.		
е	Add lines 2a through 2d			2e	-3,591,171.
3	Subtract line 2e from line 1			3	26,076,951.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	156,993.		
b	Other (Describe in Part XIII.)	4b			
с	Add lines 4a and 4b			4c	156,993.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I. line 12.)			5	26,233,944.
Pa	t XII Reconciliation of Expenses per Audited Financial State	ments With	Expenses per F	Return.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12	2a.		<u> </u>	
1	Total expenses and losses per audited financial statements			1	22,547,764.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
с	Other losses	2c			
d	Other (Describe in Part XIII.)	2d			
е	Add lines 2a through 2d			2e	0.
3	Subtract line 2e from line 1			3	22,547,764.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	156,993.		
b	Other (Describe in Part XIII.)	4b			
с	Add lines 4a and 4b			4c	156,993.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			5	22,704,757.
Pa	t XIII Supplemental Information.				

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

GMF IS RECOGNIZED AS EXEMPT FROM FEDERAL INCOME TAX UNDER SECTION

501(C)(3) OF THE INTERNAL REVENUE CODE (THE CODE) AND IS CURRENTLY

CLASSIFIED AS AN ORGANIZATION THAT IS NOT A PRIVATE FOUNDATION WITHIN THE

MEANING OF SECTION 509(A) OF THE CODE. HOWEVER, GMF IS SUBJECT TO INCOME

TAXES ON UNRELATED BUSINESS INCOME AS DEFINED BY THE INTERNAL REVENUE

SERVICE.

DURING THE YEAR ENDED MAY 31, 2022, GMF INCURRED NO TAX EXPENSE RELATED TO

UNRELATED BUSINESS INCOME ACTIVITIES.

1700 18TH STREET LLC (LLC) IS A SINGLE MEMBER LIMITED LIABILITY COMPANY

Part XIII Supplemental Information (continued)

FOR FEDERAL INCOME TAX PURPOSES. ALL TAX ATTRIBUTES FLOW THROUGH TO GMF

UNDER THIS ENTITY FORM. ACCORDINGLY, NO PROVISION FOR INCOME TAXES HAS

BEEN MADE.

THE TRANSATLANTIC FOUNDATION (TTF) IS A FOREIGN NONPROFIT ENTITY

INCORPORATED UNDER THE LAWS OF BRUSSELS, BELGIUM. THERE WAS IMMATERIAL

ACTIVITY UNDER TTF DURING THE YEAR ENDED MAY 31, 2022.

ACCORDING TO THE ACCOUNTING STANDARD FOR UNCERTAINTY IN INCOME TAXES, FOR

THE PERIOD FROM GMF'S INCEPTION TO MAY 31, 2022, NO UNRECOGNIZED TAX

PROVISION OR BENEFIT EXISTED. DEFERRED INCOME TAXES ARE PROVIDED USING THE

LIABILITY METHOD, WHEREBY, DEFERRED TAX ASSETS ARE RECOGNIZED FOR

DEDUCTIBLE TEMPORARY DIFFERENCES AND OPERATING LOSS AND TAX CREDIT

CARRYFORWARDS AND DEFERRED TAX LIABILITIES ARE RECOGNIZED FOR TAXABLE

TEMPORARY DIFFERENCES.

TEMPORARY DIFFERENCES ARE THE DIFFERENCES BETWEEN THE REPORTED AMOUNTS OF

ASSETS AND LIABILITIES AND THEIR TAX BASES. DEFERRED TAX ASSETS ARE

REDUCED BY A VALUATION ALLOWANCE WHEN, IN THE OPINION OF MANAGEMENT, IT IS

MORE LIKELY THAN NOT THAT SOME PORTION OR ALL OF THE DEFERRED TAX ASSETS

WILL NOT BE REALIZED. DEFERRED TAX ASSETS AND LIABILITIES ARE ADJUSTED FOR

THE EFFECTS OF THE CHANGES IN TAX LAWS AND RATES OF THE DATE OF ENACTMENT.

WHEN TAX RETURNS ARE FILED, IT IS HIGHLY CERTAIN THAT SOME POSITIONS TAKEN

WOULD BE SUSTAINED UPON EXAMINATION BY THE TAXING AUTHORITIES, WHILE

OTHERS ARE SUBJECT TO UNCERTAINTY ABOUT THE MERITS OF THE POSITION TAKEN

OR THE AMOUNT OF THE POSITION THAT WOULD BE ULTIMATELY SUSTAINED. THE

BENEFIT OF A TAX POSITION IS RECOGNIZED IN THE FINANCIAL STATEMENTS IN THE

Schedule D (Form 990) 2021 UNITED STATES Part XIII Supplemental Information (continued)

PERIOD DURING WHICH, BASED ON ALL AVAILABLE EVIDENCE, MANAGEMENT BELIEVES

IT IS MORE LIKELY THAN NOT THAT THE POSITION WILL BE SUSTAINED UPON

EXAMINATION, INCLUDING THE RESOLUTION OF APPEALS OR LITIGATION PROCESSES,

IF ANY. TAX POSITIONS TAKEN ARE NOT OFFSET OR AGGREGATED WITH OTHER

POSITIONS. TAX POSITIONS THAT MEET THE MORE LIKELY THAN NOT RECOGNITION

THRESHOLD ARE MEASURED AS THE LARGEST AMOUNT OF TAX BENEFIT THAT IS MORE

THAN 50% LIKELY OF BEING REALIZED UPON SETTLEMENT WITH THE APPLICABLE

TAXING AUTHORITY. THE PORTION OF THE BENEFITS ASSOCIATED WITH TAX

POSITIONS TAKEN THAT EXCEEDS THE AMOUNT MEASURED AS DESCRIBED ABOVE WOULD

BE REFLECTED AS A LIABILITY FOR UNRECOGNIZED TAX BENEFITS IN THE

ACCOMPANYING BALANCE SHEET, ALONG WITH ANY ASSOCIATED INTEREST AND

PENALTIES THAT WOULD BE PAYABLE TO THE TAXING AUTHORITIES UPON

EXAMINATION. MANAGEMENT BELIEVES THERE ARE NO POSITIONS THAT WOULD RESULT

IN ADDITIONAL TAX LIABILITY.

INTEREST AND PENALTIES ASSOCIATED WITH UNRECOGNIZED TAX BENEFITS ARE

CLASSIFIED AS ADDITIONAL INCOME TAXES IN THE STATEMENT OF ACTIVITIES.

GMF FILES INCOME TAX RETURNS IN THE U.S. FEDERAL JURISDICTION. AS OF MAY

31, 2022, AND FOR THE YEAR THEN ENDED, THERE WERE NO MATERIAL

UNRECOGNIZED/DERECOGNIZED TAX BENEFITS OR TAX PENALTIES OR INTEREST.

GENERALLY, GMF IS NO LONGER SUBJECT TO U.S. FEDERAL INCOME TAX

EXAMINATIONS BY TAX AUTHORITIES FOR YEARS BEFORE FISCAL YEAR ENDED MAY 31,

2019.

PART XI, LINE 2D - OTHER ADJUSTMENTS:

RETURNED GRANTS TO THIRD PARTIES

GAIN FROM FOREIGN CURRENCY EXCHANGES

-392,703.

Schedule D (Form 990)

Part VIII Investments - Other Securities of 5 - 200 - 11/1	10	
Part VII Investments - Other Securities. See Form 990, Part X, lir	ne 12.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market valu
TERNATIVE INVESTMENTS - PRIVATE DEBT	7,654,745.	FMV
TERNATIVE INVESTMENTS - PRIVATE REAL ESTATE	2,780,690.	FMV

SCHEDULE F (Form 990)			ivities Outside the Ur n answered "Yes" on Form 990, Part			2	1B No. 1545-0047
Department of the Treasury Internal Revenue Service	Go to	www.irs.gov/Fc	Attach to Form 990. orm990 for instructions and the latest	information.		Open Inspe	to Public ction
Name of the organization THE GERMAN MARSHALL					Employer		cation number
UNITED STATES					52-095	4751	
Part I General In	formation on A	ctivities Out	side the United States. Comple	ete if the organ	ization answ	vered "Y	es" on
Form 990, Pa	rt IV, line 14b.						
•	0		ds to substantiate the amount of its gra the selection criteria used to award the		,	X	Yes 🗌 No
2 For grantmakers. D United States.	escribe in Part V the	e organization's	procedures for monitoring the use of its	s grants and ot	her assistand	ce outsi	de the
		T ·	an be duplicated if additional space is n				
(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, pro- gram services, investments, grants to recipients located in the region)	is a pro describe	vity listed in gram service specific typ (s) in the reg	e, De	(f) Total expenditures for and investments in the region
CENTRAL AMERICA AND THE CARIBBEAN			INVESTMENTS				1 012 /21
			INVESTMENTS				1,913,431.
EUROPE (INCLUDING							
ICELAND & GREENLAND)			INVESTMENTS				4,134,255.
EUROPE (INCLUDING							5 440 560
ICELAND & GREENLAND)	3		GRANTS TO RECIPIENTS				5,110,569.
RUSSIA AND							
NEIGHBORING STATES			GRANTS TO RECIPIENTS				3,326,973.
EAST ASIA AND THE							
PACIFIC			PROGRAM SERVICE	CONVENING			923,157.
EUROPE (INCLUDING							
ICELAND & GREENLAND)	5		PROGRAM SERVICE	CONVENING			789,161.
<u>.</u>							, <u> </u>
EUROPE (INCLUDING							
ICELAND & GREENLAND)	2		FUNDRAISING				231,224.
SOUTH ASIA			PROGRAM SERVICE	CONVENING			220,105.
3 a Subtotal	10	0					16,648,875.
b Total from continuati							
sheets to Part I	0	0					٥.
c Totals (add lines 3a							
and 3b)	10	0					16,648,875.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2021

UNITED STATES

52-0954751

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV appraisal, other)
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	164,321.	FUND TRANSFER	٥.		
		EUROPE (INCLUDING						
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	108,092.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	81,484.	FUND TRANSFER	٥.		
				,				
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	80,118.	FUND TRANSFER	٥.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	72,749.	FUND TRANSFER	0.		
		EUROPE (INCLUDING						
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	71,254.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	71 211	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	70,594.	FUND TRANSFER	0.		
2 Enter total number of			recognized as charities by the t			· · · · · ·		1
			or counsel has provided a sect		•	►		332
3 Enter total number of						•		(

Schedule F (Form 990) 2021

Page **2**

		MAN MARSHALL FUND	OF THE					
Schedule F (Form 990)	UNITED S				52-0954			Page 2
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	Assistance to Organiza (c) Region	tions or Entities Outside the (d) Purpose of grant	United States. (e) Amount of cash grant	(Schedule F (Form 9 (f) Manner of cash disbursement	90), Part II, line 1) (g) Amount of non-cash assistance) (h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	68,553.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	66,947.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	63,761.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	63,450.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	63,424.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	60,209.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	58,778.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	58,375.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	56,597.	ELECTRONIC FUND TRANSFER	0.		

Schedule	F (Form 990)	THE GERI UNITED S	MAN MARSHALL FUND STATES	OF THE		52-0954	1751		Page 2
Part II	1 1			tions or Entities Outside the	United States.)	
1 (a) Name	e of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	54,781.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	54,536.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	54,297.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	53,127.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	49,700.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	47,592.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	47,412.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	47,001.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	46,552.	ELECTRONIC FUND TRANSFER	0.		

		MAN MARSHALL FUND	OF THE					
Schedule F (Form 990)	UNITED				52-0954			Page 2
Part II Continuation of 1		Assistance to Organiza	tions or Entities Outside the			90), Part II, line 1 (g) Amount of) (h) Description	(i) Method of
(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	non-cash assistance	of non-cash assistance	valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	44 980.	FUND TRANSFER	Ο.		
		,		,				
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	44,151.	FUND TRANSFER	0.		
		EUROPE (INCLUDING						
		ICELAND &	BUILDING/SUPPORT FOR	42.045	ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	43,947.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	43,559.	FUND TRANSFER	0.		
				,				
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	43,266.	FUND TRANSFER	0.		
		EUROPE (INCLUDING						
		ICELAND & GREENLAND)	BUILDING/SUPPORT FOR	42 020	ELECTRONIC	0.		
		GREENLAND)	CIVIL SOCIETY	42,939.	FUND TRANSFER	0.		
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	42,000.	FUND TRANSFER	0.		
				_				
		EUROPE (INCLUDING	DEMOCRACY					
		ICELAND &	BUILDING/SUPPORT FOR		ELECTRONIC			
		GREENLAND)	CIVIL SOCIETY	41,702.	FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND &			ELECTRONIC			
		GREENLAND)	BUILDING/SUPPORT FOR CIVIL SOCIETY	41 379	FUND TRANSFER	0.		
			CTATT DOCTUTI	±1,579.	FORD INAMSFER	υ.		

Schedule F (Form 990)	UNITED :	MAN MARSHALL FUND STATES	OF THE		52-0954	1751		Page 2
· · · · · · · · · · · · · · · · · · ·	of Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)		r ugo z
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Begion	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	40,909.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	39,250.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	39,133.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	37,420.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	36,562.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	36,326.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	35,170.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	35,012.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	33,583.	ELECTRONIC FUND TRANSFER	0.		

		MAN MARSHALL FUND	OF THE					
Schedule F (Form 990)	UNITED				52-0954			Page 2
Part II Continuation 1 (a) Name of organization	(b) IBS code section	(c) Region	tions or Entities Outside the (d) Purpose of grant	United States. (e) Amount of cash grant	(Schedule F (Form 9 (f) Manner of cash disbursement	90), Part II, line 1 (g) Amount of non-cash assistance) (h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	33,136.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	32,643.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	32,505.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	30,791.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	30,590.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	30,552.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	30,508.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	30,112.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	29,326.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)	UNITED	MAN MARSHALL FUND STATES	OF THE		52-0954	1751		Page 2
			tions or Entities Outside the	United States.)	T age Z
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Begion	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	29,138.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	29,130.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	29,079.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	29,002.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	28,779.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	27,213.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	26,908.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	26,884.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	26,873.	ELECTRONIC FUND TRANSFER	0.		

		MAN MARSHALL FUND	OF THE					
Schedule F (Form 990)	UNITED				52-0954			Page 2
Part II Continuation o 1 (a) Name of organization	f Grants and Other ((b) IRS code section and EIN (if applicable)	Assistance to Organiza (c) Region	tions or Entities Outside the (d) Purpose of grant	United States. (e) Amount of cash grant	(Schedule F (Form 9 (f) Manner of cash disbursement	90), Part II, line 1 (g) Amount of non-cash assistance) (h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	26,413.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,626.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,352.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,018.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,999.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,999.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,999.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,999.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,980.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)	UNITED	MAN MARSHALL FUND STATES	OF THE		52-0954	1751		Page 2
· · · · · · · · · · · · · · · · · · ·			tions or Entities Outside the	United States.)	T age Z
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Begion	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,960.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,801.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,524.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,173.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,075.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,888.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,476.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,320.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,310.	ELECTRONIC FUND TRANSFER	0.		

- · · · - /- · · · ·		MAN MARSHALL FUND	OF THE		F2 00F	4751		
Schedule F (Form 990) Part II Continuation of	UNITED :		tione or Entities Outside the	United States	52-0954		\	Page 2
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	tions or Entities Outside the (d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance) (h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,241.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	21,722.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,860.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,769.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,729.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,622.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,014.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,800.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,444.	ELECTRONIC FUND TRANSFER	0.		

	(5	THE GER UNITED	MAN MARSHALL FUND	OF THE		52-0954	1751		
	(Form 990)			tions or Entities Outside the	Inited States)	Page 2
1	of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,382.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,351.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,327.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,215.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,961.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,935.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,750.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,667.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,362.	ELECTRONIC FUND TRANSFER	٥.		

		MAN MARSHALL FUND	OF THE					
Schedule F (Form 990)	UNITED			52-0954751				
Part II Continuation of the second	of Grants and Other (b) IRS code section and EIN (if applicable)	(c) Begion	tions or Entities Outside the (d) Purpose of grant	United States. (e) Amount of cash grant	(Schedule F (Form 9 (f) Manner of cash disbursement	90), Part II, line 1 (g) Amount of non-cash assistance) (h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,085.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	17,670.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	17,500.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	17,500.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	17,430.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	17,320.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	17,073.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	17,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,667.	ELECTRONIC FUND TRANSFER	0.		

	(=	UNITED S	MAN MARSHALL FUND	OF THE		52-0954	1751		D
Schedule F	1 /			tions or Entities Outside the	Inited States)	Page 2
1	of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,653.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,641.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,607.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,380.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,280.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,049.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,896.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,750.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,606.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)	UNITED	MAN MARSHALL FUND STATES	OF THE		52-0954	1751		Page 2
			tions or Entities Outside the	United States.)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Begion	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,480.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,453.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,435.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,182.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,026.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,991.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,967.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,952.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,678.	ELECTRONIC FUND TRANSFER	0.		

		MAN MARSHALL FUND	OF THE					
Schedule F (Form 990)	UNITED				52-0954			Page 2
Part II Continuation	of Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Name of organizatior	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,583.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,583.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,583.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,583.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,580.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY		ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,572.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,560.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,554.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)	UNITED	MAN MARSHALL FUND STATES	OF THE		52-0954	4751		Page 2
· · · · · · · · · · · · · · · · · · ·			tions or Entities Outside the	United States.				i age z
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Begion	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,531.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,482.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,465.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,430.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,318.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,292.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,280.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,149.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,025.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)	UNITED	MAN MARSHALL FUND STATES	OF THE		52-0954	1751		Page 2
	of Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)		r ugo z
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Begion	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,016.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,752.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,563.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,462.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,462.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,441.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,100.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,920.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,500.	ELECTRONIC FUND TRANSFER	0.		

. . / .		MAN MARSHALL FUND	OF THE		F2 00F	4751		
Schedule F (Form 990) Part II Continuation of	UNITED		tione or Entities Outside the	United States	52-0954		\	Page 2
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Begion	tions or Entities Outside the (d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance) (h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,500.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,500.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,493.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,480.	ELECTRONIC FUND TRANSFER	٥.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,450.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,450.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,410.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,178.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,988.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)	UNITED :	MAN MARSHALL FUND STATES	OF THE		52-0954	1751		Page 2
	of Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)		r ugo z
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Begion	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,886.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,538.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,533.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,349.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,292.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,246.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,018.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,973.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,605.	ELECTRONIC FUND TRANSFER	0.		

		MAN MARSHALL FUND	OF THE		50.005			
Schedule F (Form 990) Part II Continuation o	UNITED :		tione on Entities Outside the		52-0954		<u>, </u>	Page 2
(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	tions or Entities Outside the (d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance) (h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,313.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,014.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,000.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,744.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,600.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,376.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,228.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,086.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,912.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)	UNITED :	MAN MARSHALL FUND STATES	OF THE		52-0954	4751		Page 2
			tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)		r ugo z
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Begion	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,905.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,760.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,300.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,278.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	7,814.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	7,490.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	7,143.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	7,143.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,948.	ELECTRONIC FUND TRANSFER	0.		

/		MAN MARSHALL FUND	OF THE			951		
Schedule F (Form 990) Part II Continuation of	UNITED		tione on Fatilies Outside the		52-0954		N	Page 2
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	tions or Entities Outside the (d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance) (h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,250.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,238.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,195.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,175.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,049.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,032.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,946.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,638.	ELECTRONIC FUND TRANSFER	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,637.	ELECTRONIC FUND TRANSFER	0.		

Schedule F	F (Form 990)	THE GER UNITED	MAN MARSHALL FUND STATES	OF THE		52-0954	1751		Page 2
Part II		f Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Name	of organization	(b) IRS code section and EIN (if applicable)	(c) Begion	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,556.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,421.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,373.	ELECTRONIC FUND TRANSFER	0.		
			EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,218.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	465,863.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	353,402.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	238,435.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	61,177.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	60,000.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)	UNITED	MAN MARSHALL FUND STATES	OF THE		52-0954	4751		Page 2
	of Grants and Other	Assistance to Organiza	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Begion	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	58,264.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	56,000.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	47,681.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	40,126.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	37,477.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	35,000.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	30,000.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	29,167.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	28,480.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)	UNITED	MAN MARSHALL FUND STATES	OF THE		52-0954	4751		Page 2
	of Grants and Other	Assistance to Organiz	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	28,267.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	28,229.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	27,538.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	27,404.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	26,598.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,556.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,452.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,387.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,999.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)	UNITED	MAN MARSHALL FUND STATES	OF THE		52-0954	4751		Page 2
	of Grants and Other	Assistance to Organiz	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Begion	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,972.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,467.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,000.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,903.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,902.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,795.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,761.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,007.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,058.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)	UNITED	MAN MARSHALL FUND STATES	OF THE		52-0954	4751		Page 2
	of Grants and Other	Assistance to Organiz	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	21,805.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	21,299.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,483.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,450.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,156.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,000.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,857.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,725.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,580.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)	UNITED	MAN MARSHALL FUND STATES	OF THE		52-0954	4751		Page 2
	of Grants and Other	Assistance to Organiza	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Begion	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,542.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,426.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,200.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,117.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,999.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,853.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,713.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,617.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,047.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (F	Form 990)	UNITED S	MAN MARSHALL FUND STATES	OF THE		52-0954	1751		Page 2
	,			ations or Entities Outside the	United States.	(Schedule F (Form 9	90). Part II. line 1)	r ugo L
1	forganization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,000.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	17,500.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	17,500.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,718.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,653.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,423.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,215.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,199.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,402.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)	UNITED	MAN MARSHALL FUND STATES	OF THE		52-0954	4751		Page 2
	of Grants and Other	Assistance to Organiz	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Begion	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,400.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,333.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,169.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,056.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,935.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,629.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,583.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,583.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,581.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)	UNITED	MAN MARSHALL FUND STATES	OF THE		52-0954	4751		Page 2
	of Grants and Other	Assistance to Organiz	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Begion	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,551.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,551.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,391.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,285.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,285.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,771.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,536.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,290.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,125.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)	UNITED	MAN MARSHALL FUND STATES	OF THE		52-0954	4751		Page 2
	of Grants and Other	Assistance to Organiz	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,649.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,562.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,500.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,500.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,471.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,400.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,183.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,148.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,910.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)	UNITED	MAN MARSHALL FUND STATES	OF THE		52-0954	1751		Page 2
	of Grants and Other	Assistance to Organiz	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	·
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,342.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,318.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,153.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,781.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,310.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,250.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,243.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,196.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,176.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)	UNITED	MAN MARSHALL FUND STATES			52-0954	1751		Page 2
	of Grants and Other	Assistance to Organiz	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1))	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Begion	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,133.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,086.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,758.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,520.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,434.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,093.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,054.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,880.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,571.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (F	Form 990)	UNITED S	MAN MARSHALL FUND STATES	OF THE		52-0954	1751		Page 2
				ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1))	
1	forcenization	(b) IRS code section and EIN (if applicable)	(c) Begion	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,563.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,333.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,327.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,320.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,300.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,082.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,000.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	7,976.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	7,942.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (F	Form 990)	UNITED :	MAN MARSHALL FUND STATES	OF THE		52-0954	1751		Page 2
				ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1))	
1	forganization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	7,773.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	7,555.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	7,550.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	7,532.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,750.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,500.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,441.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,250.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,247.	ELECTRONIC FUND TRANSFER	0.		

Schedule F ((Form 990)	UNITED :	MAN MARSHALL FUND STATES	OF THE		52-0954	1751		Page 2
				ations or Entities Outside the	United States.)	r age z
1	organization	(b) IRS code section and EIN (if applicable)	(c) Begion	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,209.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,192.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,192.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,000.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,988.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,908.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,868.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,438.	ELECTRONIC FUND TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,415.	ELECTRONIC FUND TRANSFER	0.		

Schedule F (Form 990)	UNITED	MAN MARSHALL FUND STATES	OF THE		52-0954	1751		Page 2
			tions or Entities Outside the	United States.)	r ugo z
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(a) Bagian	(d) Purpose of grant	(e) Amount	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,414.	ELECTRONIC FUND TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY		ELECTRONIC FUND TRANSFER	0.		

THE GERMAN MARSHALL FUND OF THE UNITED STATES 52-0954751 Schedule F (Form 990) 2021 Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed. **(h)** Method of valuation (book, FMV, appraisal, other) (e) Manner of cash disbursement (c) Number of (d) Amount of (f) Amount of (g) Description of (a) Type of grant or assistance (b) Region recipients cash grant noncash noncash assistance assistance

Schedule F (Form 990) 2021

Page 3

THE GERMAN MARSHALL FUND OF THE		
Ile F (Form 990) 2021 UNITED STATES	52-0954751	Page 4
IV Foreign Forms		
Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes,"		
the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign		
Corporation (see Instructions for Form 926)	X Yes	No No
Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may		
be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and		
Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a		
U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	X No
Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes,"		
the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to		
Certain Foreign Corporations (see Instructions for Form 5471)	X Yes	No No
Was the organization a direct or indirect shareholder of a passive foreign investment company or a		
qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621,		
Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing		
Fund (see Instructions for Form 8621)	X Yes	No No
Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes,"		
the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain		
Foreign Partnerships (see Instructions for Form 8865)	Yes	X No
Did the organization have any operations in or related to any boycotting countries during the tax year? If		
"Yes," the organization may be required to separately file Form 5713, International Boycott Report (see		
Instructions for Form 5713; don't file with Form 990)	Yes	X No
	Ide F (Form 990) 2021 UNITED STATES IV Foreign Forms Was the organization a U.S. transferor of property to a foreign corporation during the tax year? <i>If</i> "Yes," <i>the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)</i> Did the organization have an interest in a foreign trust during the tax year? <i>If</i> "Yes," <i>the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990) Did the organization have an ownership interest in a foreign corporation during the tax year? <i>If</i> "Yes," <i>the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)</i> Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? <i>If</i> "Yes," <i>the organization Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)</i> Did the organization have an ownership interest in a foreign partnership during the tax year? <i>If</i> "Yes," <i>the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Form 8621</i> Unformation Return by a shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)<</i>	UNITED STATES 52-0954751 Poreign Forms States Was the organization a U.S. transferor of property to a foreign corporation during the tax year? <i>If</i> "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926) X Did the organization have an interest in a foreign trust during the tax year? <i>If</i> "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520 - A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990) Yes Did the organization have an ownership interest in a foreign corporation during the tax year? <i>If</i> "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471) X Yes Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax yea?? <i>If</i> "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing X Yes Did the organization have an ownership interest in a foreign partnership during the tax year? <i>If</i> "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865, Return of U.S. Pers

Schedule F (Form 990) 2021

52-0954751

Page 5

Schedule F (Form 990) 2021 UNITED STATES Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

PART I, LINE 2:

PRESCREENING OF POTENTIAL GRANTEES IS AN IMPORTANT PART OF THE MONITORING

OF GRANT FUNDS. THE RESPONSIBLE STAFF PERSON IS IN TOUCH WITH THE

GRANTEE AND CONDUCTS ON-SITE MONITORING AND/OR RECEIVES INTERIM WRITTEN

OR ORAL REPORTS. ADDITIONALLY, ADVISORY BOARD MEMBERS HELP AND CONDUCT

MONITORING UPON REQUEST OF GMF STAFF. THE GRANTEE IS UNDER OBLIGATION TO

FOLLOW THE GRANT BUDGET LINES ALLOCATED FOR SPECIFIC SPENDING AND STAFF

ROUTINELY MONITOR SPENDING. MANY OF GMF'S GRANTS ARE INDEPENDENTLY

REVIEWED BY EXTERNAL EVALUATORS AS ANOTHER LEVEL OF OVERSIGHT. AT THE

CLOSE OF THE GRANT PERIOD, THE GRANTEE IS REQUIRED TO PROVIDE A DETAILED

NARRATIVE AND FINANCIAL REPORT TO GMF.

PART I, LINE 3:

THE ORGANIZATION USES GAAP TO REPORT EXPENDITURES IN A FOREIGN REGION.

SCHEDULE I (Form 990)		Go	irants and Oth vernments, ar	nd Individual	s in the Ŭni	ted States		OMB No. 1545-0047
Department of the Treasury Internal Revenue Service		Compl	ete if the organizatio	n answered "Yes" Attach to Forn rs.gov/Form990 for	m 990.			Open to Public Inspection
Name of the organizati	ION THE GERMAN MAR UNITED STATES	SHALL FUND OF						Employer identification number 52-0954751
Part I General Ir	nformation on Grants ar	nd Assistance						52-095475I
	zation maintain records to		amount of the grants	or assistance. the	arantees' eligibility	for the grants or assis	stance. and the selecti	on
-	award the grants or assist		-			-		🔀 Yes 🗌 No
	IV the organization's pro-							
	d Other Assistance to E hat received more than \$	-				anization answered "Y	′es" on Form 990, Parl	t IV, line 21, for any
.,	ddress of organization vernment	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
AMERICAN COUNCIL 14 EAST 60TH STRE								
NEW YORK, NY 1002	22	13 - 1889074	501 (C) (3)	19,872.	0.			TRANSATLANTIC DIALOGUE
AMERICAN INSTITUT	TE FOR							
CONTEMPORARY GERM	MAN STUDIES - 1776							
MASSACHUSETTES AV	VENUE NW, SUITE							
600 - WASHINGTON	, DC 20036	52-1309525	501 (C)(3)	19,872.	0.			TRANSATLANTIC DIALOGUE
THE ASSOCIATION C OF CONGRESS - 140 WASHINGTON, DC 20		54-0883744	501 (C)(3)	39,744.	0.			TRANSATLANTIC DIALOGUE
CENTER FOR NEW AN 1152 15TH ST NW S	SUITE 950							
WASHINGTON, DC 20	1005	20-8084828	501 (C)(3)	103,246.	0.			TRANSATLANTIC DIALOGUE
2 Enter total numb	per of section 501(c)(3) ar	nd government org	anizations listed in th	e line 1 table		•	•	4
	per of other organizations			······				0
LHA For Paperwork	Reduction Act Notice,	see the Instruction	ons for Form 990.					Schedule I (Form 990) 2021

Schedule I (Form 990) 2021

UNITED STATES

52-0954751

Page 2

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
SSISTANCE	6	9,919.	0.		

Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

PART I, LINE 2:

GMF'S APPLICATION PROCESS OF POTENTIAL GRANTEES IS AN IMPORTANT PART OF THE

MONITORING OF GRANT FUNDS. ONCE APPROVED, THE RESPONSIBLE STAFF PERSON

REVIEWS THE INTERIM WRITTEN REPORTS RECEIVED FROM THE GRANTEE. THE GRANTEE

IS REQUIRED TO FOLLOW THE GRANT BUDGET AS APPROVED. STAFF ROUTINELY

MONITORS SPENDING. AT THE CLOSE OF THE GRANT PERIOD, THE GRANTEE IS

REQUIRED TO PROVIDE A DETAILED NARRATIVE AND FINANCIAL REPORT TO GMF.

SCHEDULE J		Compensation Information	ОМВ	No. 1545-0	047
(For	m 990)	For certain Officers, Directors, Trustees, Key Employees, and Highest	2	02 [.]	1
		Compensated Employees Complete if the organization answered "Yes" on Form 990, Part IV, line 23.			
Department of the Treasury		Attach to Form 990.		n to Pul	
	Revenue Service	► Go to www.irs.gov/Form990 for instructions and the latest information.		spection	
name	e of the organization	N THE GERMAN MARSHALL FUND OF THE	Employer identific 52-0954751		umber
Par	t I Question	s Regarding Compensation	52-0954751		
1 41	u Question			Var	
10	Chock the appropri	ate hex(es) if the exception provided any of the following to or far a person listed on Form 9		Yes	s No
		ate box(es) if the organization provided any of the following to or for a person listed on Form 9 line 1a. Complete Part III to provide any relevant information regarding these items.	90,		
י ן	First-class or c				
ſ	Travel for com				
ſ		ation and gross-up payments Health or social club dues or initiation fees			
ſ	=	spending account Personal services (such as maid, chauffeur	chef)		
L					
b	If any of the boxes	on line 1a are checked, did the organization follow a written policy regarding payment or			
		provision of all of the expenses described above? If "No," complete Part III to explain	1	b X	
		n require substantiation prior to reimbursing or allowing expenses incurred by all directors,	·····		
		rs, including the CEO/Executive Director, regarding the items checked on line 1a?		2 X	_
				_	
3	Indicate which. if ar	ny, of the following the organization used to establish the compensation of the organization's			
	-	ector. Check all that apply. Do not check any boxes for methods used by a related organization	n to		
		ation of the CEO/Executive Director, but explain in Part III.			
]	Compensation				
Ī		compensation consultant X Compensation survey or study			
Ī	X Form 990 of o		mmittee		
-		5			
4	During the year, dic	any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a re				
a	Receive a severanc	e payment or change-of-control payment?	4	а	x
b	Participate in or rec	eive payment from a supplemental nonqualified retirement plan?		b	X
cl	Participate in or rec	eive payment from an equity-based compensation arrangement?		c	Х
I	If "Yes" to any of lir	nes 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
(Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed o	on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
(contingent on the r	evenues of:			
a	The organization?		5	ia	X
		ation?		ib	X
I	If "Yes" on line 5a c	or 5b, describe in Part III.			
6	For persons listed o	on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the n				
				ia	X
b,	Any related organiz	ation?		ib	X
		or 6b, describe in Part III.			
		on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
		nes 5 and 6? If "Yes," describe in Part III		7	X
		reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
				в	X
		id the organization also follow the rebuttable presumption procedure described in			
		1 53.4958-6(c)?		9	
LHA	For Paperwork R	eduction Act Notice, see the Instructions for Form 990.	Schedule J (F	orm 99	0) 2021

Schedule J (Form 990) 2021 UNITED STATES

52-0954751

Page **2**

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W	-2 and/or 1099-MIS0 compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) KAREN DONFRIED (ENDING 09/21)	(i)	346,880.	75,000.	1,279.	27,050.	17,637.	467,846.	٥.
PRESIDENT	(ii)	Ο.	0.	0.	0.	0.	0.	0.
(2) TIM CHILDRESS	(i)	250,144.	0.	1,608.	24,635.	9,784.	286,171.	0.
VP/CFO	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) IAN LESSER	(i)	221,041.	6,328.	17,955.	24,059.	669.	270,052.	0.
VP, BRUSSELS	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) KATHERINE SMYTH HASKINS	(i)	222,383.	0.	207.	6,947.	803.	230,340.	0.
CDO/VP, EXTERNAL AFFAIRS	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) KAREN KORNBLUH	(i)	182,169.	0.	759.	19,714.	31,254.	233,896.	0.
SENIOR FELLOW AND DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) STEVEN BOSACKER	(i)	181,386.	0.	1,045.	15,743.	7,637.	205,811.	0.
DIRECTOR, GMF CITIES	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) KATE MCCARRY	(i)	162,484.	0.	891.	16,449.	634.	180,458.	٥.
HR DIRECTOR	(ii)	0.	0.	٥.	٥.	0.	0.	٥.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Schedule J (Form 990) 2021

UNITED STATES

52-0954751

Page 3

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 1A:

THE FOLLOWING EMPLOYEE RECEIVED TAX INDEMNIFICATION, WHICH IS TAXABLE TO

THE EMPLOYEE:

IAN LESSER: 16,430.

Schedule J (Form 990) 2021

(Form Departme	evenue Service Attach to	Complete if the orga	explanation answere explanations, and to www.irs.gov/F	formation on Ta d "Yes" on Form 99 I any additional info orm990 for instruct	0, Part IV, rmation in	line 24a. Part VI.	Provide descrip	tions,			C	20 Open t Ispec		lic
Name	of the organization THE GERMAN MARSH UNITED STATES	ALL FUND OF THE	3						-	-	identif		n num	ber
Part I	Bond Issues													
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issu	e price	(f) Description	on of purpose	(g) De	efeased	(h) On of is		(i) Po finan	
									Yes	No	Yes	No	Yes	No
							CURRENT REFU	NDING OF						
A DI	STRICT OF COLUMBIA	53-6001131	000000000	04/01/16	9,4	00,000.	PRIOR ISSUE			x		х		Х
В														
с														
<u>D</u>														
Part I	I Proceeds													
				Α			В	С				D		
-		<u></u>												
-	Amount of bonds legally defeased				100,000.									
	Total proceeds of issue				100,000.									
	Gross proceeds in reserve funds													
-		<u> </u>												
					.86,891.									
	Due dit only and an and fuence and a sola				,									
10 (Capital expenditures from proceeds													
12 (Other unspent proceeds													
13 \	Year of substantial completion													
				Yes	No	Yes	No	Yes	No		Yes		No	
	Vere the bonds issued as part of a refunding i	•												
	f issued prior to 2018, a current refunding issu			X										
	Vere the bonds issued as part of a refunding i		-		x									
	ssued prior to 2018, an advance refunding iss				Δ					_		+		
	tas the final allocation of proceeds been mad			•								+		
	Does the organization maintain adequate bool inal allocation of proceeds?		••	x										

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part III Private Business Use								ŭ
		4		в		2		,
1 Was the organization a partner in a partnership, or a member of an LLC,	Yes	No	Yes	No	Yes	No	Yes	No
which owned property financed by tax-exempt bonds?	100	x	100		100		100	
 2 Are there any lease arrangements that may result in private business use of 								
bond-financed property?		x						
3a Are there any management or service contracts that may result in private								
business use of bond-financed property?		x						
 b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside 								
counsel to review any management or service contracts relating to the financed property?								
c Are there any research agreements that may result in private business use of								
bond-financed property?		x						
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other								
outside counsel to review any research agreements relating to the financed property?								
 4 Enter the percentage of financed property used in a private business use by entities 				1		1		L
other than a section 501(c)(3) organization or a state or local government		%		%		%		
 5 Enter the percentage of financed property used in a private business use as a 		/0		/0		/0		
result of unrelated trade or business activity carried on by your organization,								
another section 501(c)(3) organization, or a state or local government		%		%		%		
		<u>%</u>				%		
		70 X		70		70		
8a Has there been a sale or disposition of any of the bond-financed property to a non- concernmental percent other than a $501(a)(2)$ exception since the bonds were isourced?		x						
governmental person other than a 501(c)(3) organization since the bonds were issued? b If "Yes" to line 8a, enter the percentage of bond-financed property sold or		~		1				L
		07		0/		0/		
		%		%		%		[
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations								
sections 1.141-12 and 1.145-2?								
9 Has the organization established written procedures to ensure that all								
nonqualified bonds of the issue are remediated in accordance with the	х							
requirements under Regulations sections 1.141-12 and 1.145-2?	Δ							<u> </u>
		4		в		c	C	
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	A No	Yes	B No	Yes	No	Yes	No
	162	X	165		162	NO	165	
Penalty in Lieu of Arbitrage Rebate? 2 If "No" to line 1, did the following apply?				1				L
		x						[
a Rebate not due yet?	x							
b Exception to rebate?	Δ	x						
c No rebate due?		A		<u> </u>				L
If "Yes" to line 2c, provide in Part VI the date the rebate computation was								
performed	x			т —		1		
3 Is the bond issue a variable rate issue?	Δ							<u> </u>

art IV Arbitrage (continued)								
		4	E	3	(;)
a Has the organization or the governmental issuer entered into a qualified	Yes	No	Yes	No	Yes	No	Yes	No
hedge with respect to the bond issue?	X							
b Name of provider	SUNTRUST							
c Term of hedge		15.0000000						
d Was the hedge superintegrated?		X						
e Was the hedge terminated?		X						
a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X						
b Name of provider								
c Term of GIC		-						
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
Were any gross proceeds invested beyond an available temporary period?		x						
Has the organization established written procedures to monitor the								
requirements of section 148?	х							
art V Procedures To Undertake Corrective Action								
		4	E	3	())
Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No
of federal tax requirements are timely identified and corrected through the								
or reactar tax requirements are timely identified and concord through the								
voluntary closing agreement program if self-remediation isn't available under								
	x s on Schedule	K. See instru	uctions.					
voluntary closing agreement program if self-remediation isn't available under applicable regulations?		K. See instru	uctions.					
voluntary closing agreement program if self-remediation isn't available under applicable regulations?		K. See instru	uctions.					
voluntary closing agreement program if self-remediation isn't available under applicable regulations?		K. See instru	uctions.					
voluntary closing agreement program if self-remediation isn't available under applicable regulations?		K. See instru	uctions.					
voluntary closing agreement program if self-remediation isn't available under applicable regulations?		K. See instru						

SCHEDULE O (Form 990)	Supplemental Information to Form 990 or 990 Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.)-EZ	омв №. 1545-0047 2021
Department of the Treasury	Attach to Form 990 or Form 990-EZ.		Open to Public
Internal Revenue Service	► Go to www.irs.gov/Form990 for the latest information. THE GERMAN MARSHALL FUND OF THE		Inspection
Name of the organization	UNITED STATES		r identification number
FORM 990, PART I, I	INE 1, DESCRIPTION OF ORGANIZATION MISSION:		
THE GERMAN MARSHALI	FUND OF THE UNITED STATES (GMF) IS AN AMERICAN		
INSTITUTION THAT ST	RENGTHENS TRANSATLANTIC COOPERATION ON REGIONAL,		
NATIONAL AND GLOBAI	CHALLENGES AND OPPORTUNITIES IN THE SPIRIT OF THE		
MARSHALL PLAN.			
FORM 990, PART V, I	INE 4B, LIST OF FOREIGN COUNTRIES:		
GERMANY, FRANCE, BE	LGIUM, ROMANIA,		
TURKEY, POLAND, SEF	BIA		
FORM 990, PART VI,	SECTION B, LINE 11B:		
PRIOR TO FILING THE	990 WITH THE IRS, THE GERMAN MARSHALL FUND'S REVIEW OF		
THE 990 IS CONDUCTE	D BY THE OFFICERS OF THE ORGANIZATION (PRESIDENT,		
EXECUTIVE VICE PRES	IDENT, AND CHIEF FINANCIAL OFFICER), AND BOARD OF		
TRUSTEES.			
FORM 990, PART VI,	SECTION B, LINE 12C:		
GERMAN MARSHALL FUN	D HAS A WRITTEN CONFLICT OF INTEREST POLICY AND ALL		
TRUSTEES, OFFICERS,	AND EMPLOYEES ARE REQUIRED TO READ AND SIGN THE POLICY.		
THIS POLICY IS INTE	NDED TO HELP IDENTIFY SITUATIONS THAT PRESENT POTENTIAL		
CONFLICT OF INTERES	TS AND TO PROVIDE PROCEDURES TO ADDRESS ANY POTENTIAL		
CONFLICTS. ADDITIC	NALLY, EACH TRUSTEE, OFFICER, AND EMPLOYEE IS REQUIRED		
TO ANNUALLY SIGN A	STATEMENT AFFIRMING THE (1) RECEIPT OF THE CONFLICT OF		
INTEREST POLICY; (2) HAS READ AND UNDERSTANDS THE POLICY; AND (3) AGREES TO		
COMPLY WITH THE POI	ICY.		

FORM 990, PART VI, SECTION B, LINE 15:								
GERMAN MARSHALL FUND USES BOTH A COMPENSATION SYSTEM AND COMPARABILITY DATA								
TO DETERMINE COMPENSATION FOR OFFICERS AND EMPLOYEES. THIS SYSTEM								
EVALUATES RELATIVE MARKETPLACE JOB WORTH OF THE POSITION COMPARABLE TO								
SIMILAR POSITIONS OF OTHER LOCAL ORGANIZATIONS. THE SYSTEM ALSO EVALUATES								
THE RELATIVE WORTH OF EACH POSITION WHEN COMPARING THE REQUIRED LEVEL OF								
JOB COMPETENCIES AND FORMAL TRAINING AND EXPERIENCE. SENIOR MANAGEMENT AND								
HUMAN RESOURCES PERFORMS AN ANNUAL REVIEW OF ALL COMPENSATION.								
ADDITIONALLY, THE GOVERNANCE COMMITTEE REVIEWS AND APPROVES COMPENSATION								
FOR THE PRESIDENT.								
FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990:								
AK, CA, DC, FL, GA, IL, MD, MI, NC, NY, OH, OR, SC, VA, WA, WI								
FORM 990, PART VI, SECTION C, LINE 19:								
GERMAN MARSHALL FUNDS MAKES AVAILABLE ITS GOVERNING DOCUMENTS, AUDITED								
FINANCIAL STATEMENTS, AND CONFLICT OF INTEREST POLICY AVAILABLE TO THE								
GENERAL PUBLIC UPON REQUEST FOR THE SAME PERIOD OF DISCLOSURE AS SET FORTH								
IN SECTION 6104(D).								
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:								
CHANGE IN SWAP VALUE 35,989.								
LOSS FROM FOREIGN CURRENCY EXCHANGES -392,703.								
TOTAL TO FORM 990, PART XI, LINE 9 -356,714.								
FORM 990, PART XII, LINE 2C								
THE PROCESS FOR OVERSEEING THE AUDIT OF THE FINANCIAL STATEMENTS AND								
SELECTION OF AN INDEPENDENT ACCOUNTANT THAT AUDITED THE FINANCIAL								
132212 11-11-21 Schedule O (Form 990) 2021								

Schedule O (Form 990) 2021

Name of the organization

THE GERMAN MARSHALL FUND OF THE

UNITED STATES

Employer identification number

52-0954751

Schedule O (Form 990) 202	21	Page 2
Name of the organization	THE GERMAN MARSHALL FUND OF THE	Employer identification number
	UNITED STATES	52-0954751

STATEMENTS HAS BEEN CONSISTENT WITH PRIOR YEARS.

FORM 990, PART IX, LINE 18

PAYMENTS OF TRAVEL OR ENTERTAINMENT EXPENSES FOR ANY FEDERAL, STATE, OR

LOCAL PUBLIC OFFICIALS - TO CARRY OUT ITS STATED MISSION, GMF CONVENES

MULTIPLE EVENTS ANNUALLY TO ALLOW DIALOGUE AMONG GLOBAL POLICY MAKERS

ON TRANSATLANTIC ISSUES. TRAVEL EXPENSES FOR US OFFICIALS MAY INCLUDE

AIRFARE, HOTEL, MEALS AND GROUND TRANSPORTATION WHILE PARTICIPATING IN

THESE EVENTS. GOVERNMENT OFFICIALS DO NOT RECEIVE AN HONORARIUM OR

OTHER COMPENSATIONS FOR ATTENDANCE. REQUIRED FINANCIAL DISCLOSURES ARE

MADE PROMPTLY IN ACCORDANCE WITH REGULATIONS.

SCHEDULE R
(Farma 000)

Department of the Treasury

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

OMB No. 1545-0047

)21 20 Open to Public Inspection

w ire any/Earm000	for instructions and th	a latest information	
vv.ii 5.uuv/rui iii330			

Internal Revenue Service	Go to www.irs.gov/Form990 for instructions and the latest information.		Inspection
Name of the organization	THE GERMAN MARSHALL FUND OF THE	Employer ide	entification number
	UNITED STATES	52-0954	4751

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a)	(b)	(c)	(d)	(e)	(f)
Name, address, and EIN (if applicable)	Primary activity	Legal domicile (state or	Total income	End-of-year assets	Direct controlling
of disregarded entity		foreign country)			entity
1700 18TH STREET, LLC - SINGLE MEMBER LLC -					
52-0954751, 1744 R STREET, NW, WASHINGTON,					THE GERMAN MARSHALL
DC 20009	REAL ESTATE	DISTRICT OF COLUMBIA		9,530,428.	FUND OF UNITED STATES
THE TRANSATLANTIC FOUNDATION - 98-1154381	PROMOTE GREATER COOPERATION				
RUE DE LA LOI 155	AND UNDERSTANDING BETWEEN				THE GERMAN MARSHALL
BRUSSELS, BELGIUM 1040	THE U.S. AND EUROPE	BELGIUM	12,243.	545,301.	FUND OF UNITED STATES
]				
]				

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt Part II organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity		g) 512(b)(13) rolled ity?
				501(c)(3))		Yes	No

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2021 UNITED STATES

Part III Identification of Related Orgorganizations treated as a part of the second se	ganizations Taxable a rtnership during the tax	s a Partne k year.	ership. Complete if	the organization answe	ered "Yes" on Forn	n 990, Part IV, line	34, be	ecause	e it had one or mo	e rela	ted
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(n)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under	Share of total income	Share of end-of-year assets		ortionate tions?	Code V-UBI amount in box 20 of Schedule	manag partne	l or Percentage ^{ing} ownership
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes I	10
]										
	1										

	Identification of Related Organizations Taxable as a Corporation or Trust.	Complete if the organization answered	"Yes" on Form 990, Part IV, line 34, because it had one or more related
Failly	organizations treated as a corporation or trust during the tax year.		

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i Sec 512(t contr ent	(i) ction (b)(13) trolled tity?
		country)		or trusty		233613			No

Schedule R (Form 990) 2021

52-0954751

Page 2

Schedule R (Form 990) 2021 UNITED STATES

Part	Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.			
Not	e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a		
b	Gift, grant, or capital contribution to related organization(s)	1b		
С	Gift, grant, or capital contribution from related organization(s)	1c		
d	Loans or loan guarantees to or for related organization(s)	1d		
е	Loans or loan guarantees by related organization(s)	1e		
f	Dividends from related organization(s)	1f		
g	Sale of assets to related organization(s)	1g		
	Purchase of assets from related organization(s)	1h		
i	Exchange of assets with related organization(s)	1i		
j	Lease of facilities, equipment, or other assets to related organization(s)	1j		
k	Lease of facilities, equipment, or other assets from related organization(s)	1k		
Т	Performance of services or membership or fundraising solicitations for related organization(s)	11		
m	Performance of services or membership or fundraising solicitations by related organization(s)	1m		
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		
ο	Sharing of paid employees with related organization(s)	10		

p Reimbursement paid to related organization(s) for expenses	1p	
q Reimbursement paid by related organization(s) for expenses	1q	

r Other transfer of cash or property to related organization(s)
 s Other transfer of cash or property from related organization(s)

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)			
<u>(2)</u>			
(3)			
<u>(4)</u>			
<u>(5)</u>			
<u>(6)</u>			

1r

1s

Schedule R (Form 990) 2021 UNITED STATES

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a)	(b)	(c)	(d)	(e) Are all	(f)	(g)	(h)	(i)	(j)	(k)
Name, address, and EIN of entity	Primary activity	Legal domicile (state or foreign country)	Predominant income (related, unrelated, excluded from tax under sections 512-514)	partners s 501(c)(3 orgs.?	total	Share of end-of-year assets	Disprop tionat allocatio		General of managing partner?	r Percentage ownership
			,							
							$\left \right $			

Schedule R (Form 990) 2021

Schedule R (Form 990) 2021 UNITEI
Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

2021 DEPRECIATION AND AMORTIZATION REPORT

FORM 9	DRM 990 PAGE 10 990														
Asset No.	Description	Date Acquired	Method	Life	C o n v	Line No.	Unadjusted Cost Or Basis	Bus % Excl	Section 179 Expense	* Reduction In Basis	Basis For Depreciation	Beginning Accumulated Depreciation	Current Sec 179 Expense	Current Year Deduction	Ending Accumulated Depreciation
	BUILDINGS														
3	BUILDING 1744 R STREET	VARIOUS	SL	39.00	MM	16 !	5,963,974.				5,963,974.2	,847,892.		86,975.	2,934,867.
4	BUILDING 1700 18TH STREET	VARIOUS	SL	39.00	MN	16!	5,041,535.				5,041,535.2	,142,652.		73,522.	2,216,174.
5	BUILDING IMPROV, 1744 R STREET	VARIOUS	SL	39.00	MM	16	6,316,529.				6,316,529.2	458,864.		92,116.	2,550,980.
	* 990 PAGE 10 TOTAL BUILDINGS					1'	,322,038.			1	7,322,038.7	,449,408.		252,613.	7,702,021.
	FURNITURE & FIXTURES														
1	FURNITURE AND EQUIPMENT	VARIOUS	SL	5.00		16:	.,118,239.				1,118,239.	814,620.		69,042.	883,662.
	* 990 PAGE 10 TOTAL FURNITURE & FIXTURES						.,118,239.				1,118,239.	814,620.		69,042.	883,662.
	LAND														
6	LAND 1744 R STREET	VARIOUS	L				300,000.				300,000.			0.	
7	LAND 1700 18TH STREET	VARIOUS	L				937,440.				937,440.			٥.	
	* 990 PAGE 10 TOTAL LAND					:	.,237,440.				1,237,440.	٥.		٥.	0.
	MANAGEMENT AND GENERAL														
8	BUILDING 1700 RENOVATION	VARIOUS	SL	39.00	MM	16 '	7,543,429.				7,543,429.1	,663,187.		112,614.	L,775,801.
9	LEASEHOLD IMPROVEMENTS	VARIOUS	SL	15.00		16	43,538.				43,538.	43,538.		٥.	43,538.
	* 990 PAGE 10 TOTAL MANAGEMENT AND GENERAL						,586,967.				7,586,967.1	,706,725.		112,614.	L,819,339.
	* GRAND TOTAL 990 PAGE 10 DEPR					2'	,264,684.			2	7,264,684.9	,970,753.		434,2691	0,405,022.

128111 04-01-21

* ITC, Salvage, Bonus, Commercial Revitalization Deduction, GO Zone

CARRYOVER DATA TO 2022

Name the german marshall fund of the united states	Employer Identification Number 52-0954751
Based on the information provided with this return, the following are possible carryover amounts	
FEDERAL CONTRIBUTION - 50% CASH	29,869.
CA NET OPERATING LOSS	20,437.

Ivanie.	THE	GERMAN MAI	RSHALL FUND OF	THE UNIT							FEIN:	52-0954751	
	Type and Entity: PARTNERSHIP INVESTMENT POST-2017 NO DETAIL CARRYOVER SCHEDULE Section 382 Annual Limitation Section 382 Carryover												
Year Origi- nated	C	Original arryover Amount	Total Amount Used	Amount Used for <u>12/31/21</u>	Amount Used for								
		7,966.	7,966.	7,966.									
2020													
'													
	E	Amount	Amount	Amount	Amount	Amount	Amount	Amount	Amount	Amount	Amount	Amount	
Detail	S B C	Used for	Used for	Used for	Used for	Used for	Used for	Used for	Used for	Used for	Used for	Used for	
Туре	l c l					<u> </u>		<u> </u>			<u> </u>		

112571 04-01-21

FEIN: 52-0954751 Type and Entity: PRE-2018 NOL FED DETAIL CARRYOVER SCHEDULE Section 382 Annual Limitation Section 382 Carryover Amount Amount Amount Amount Amount Amount Amount Amount Amount Year Original Total Used for Origi-Carryover Amount 05/31/18 05/31/19 05/31/20 12/31/21 Amount nated Used 2011 257 257. 257. А 98,039. В 98,039. 2012 98,039 С 2013 462,421, 462,421, 193,063 243,115 26,243 763,734. D 763,734. 2014 763,734. Е 2015 110,898 110,898 110,898 202,232, F 2016 202,232. 53,204, 149,028, G Н L J Κ L Μ Ν 0 Р Q R S T U V w Е Amount S B C Used for Used for Used for Used for Detail Used for Туре Α B C D E F Ġ н Т J ĸ L Μ Ν 0 P Q R S т Ù V W

Name: THE GERMAN MARSHALL FUND OF THE UNIT

112571 04-01-21

1	Vame:	THE GERMAN MA	ARSHALL FUND OF	THE UNIT							FEIN:	52-0954751
		and Entity: CON 382 Annual Limitation	TRIBUTION - 50	% CASH FED Section 382 Carryover		DETAIL C	ARRYOVER SCH	IEDULE				
	Year Origi- nated	Original Carryover Amount	Total Amount Used	Amount Used for 05/31/20	Amount Used for 12/31/21	Amount Used for						
A	2017	66,134.	66,134. 67,215.	66,134. 63,924.								
B C	2018	97,084.	67,215.	63,924.	3,291.							
E												
F												
D E F G H												
H I												
J												
K L												
M N												
0												
Р												
O P Q R S T												
s												
Т												
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ľ		E Amount	Amount	Amount	Amount	Amount	Amount	Amount	Amount	Amount	Amount	Amount
	Detail	S Used for B	Used for	Used for	Used for	Used for	Used for	Used for	Used for	Used for	Used for	Used for
	Туре	C										
А												
В												
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FEIN: 52-0954751 Type and Entity: NOL CA DETAIL CARRYOVER SCHEDULE Section 382 Annual Limitation Section 382 Carryover Amount Amount Amount Amount Amount Amount Amount Amount Amount Year Original Total Used for Origi-Carryover Amount 05/31/18 05/31/19 Amount nated Used 4,318. 2013 4,318. 4,318. А В 2014 10,660. 10,660. 10,660. С 2015 18,124, 17,668. 2,988 14,680 D 2016 18,141. Е 2019 777 1,063. F 2020 G Н L J Κ L Μ Ν 0 Р Q R S T U V W Е Amount S B C Used for Used for Detail Used for Туре Α B C D E F Ġ н Т J ĸ L Μ Ν 0 P Q R S т Ù V W

Name: THE GERMAN MARSHALL FUND OF THE UNIT

112571 04-01-21

Form 8879-TE	**** TH	IS IS NOT A FIL IRS e-file S for a T	ignatur	e Authoriz mpt Entity	ation	F	OMB No. 1545-0047
	For calendar year 2021	, or fiscal year beginning	JUN 1	, 2021, and ending	DEC 31	, 20 21	2021
Department of the Treasury		Do not send	I to the IRS. K	Ceep for your reco	ords.		2021
Internal Revenue Service		Go to www.irs.go	v/Form8879T	E for the latest in	formation.		
Name of filer THE GERMA		D OF THE				EIN or SSN	854
UNITED ST		TIM CHILDRESS				52-0954	751
Name and title of officer or pe	rson subject to tax	CHIEF FINANCIA	L OFFICER				
Part I Type of	Return and Ret	urn Information					
Check the box for the retu Form 5330 filers may ente or 10a below, and the amo whichever is applicable, bi than one line in Part I.	r dollars and cents. ount on that line for	For all other forms, of the return being file	enter whole do d with this forr	ollars only. If you c m was blank, then	heck the box o leave line 1b,	n line 1a, 2a, 3a 2b, 3b, 4b, 5b, 6	b, 4a, 5a, 6a, 7a, 8a, 9a, b, 7b, 8b, 9b, or 10b ,
1a Form 990 check h	nere ►						b
2a Form 990-EZ che	ck here ►	b Total revenue,					b
3a Form 1120-POL	1	b Total tax (Forn					b
4a Form 990-PF che		b Tax based on					b
5a Form 8868 check		b Balance due (l					b
6a Form 990-T chec		b Total tax (Form					b 6,220.
7a Form 4720 check		b Total tax (Form	,	, ,			b
8a Form 5227 check9a Form 5330 check		b FMV of assets			, item D)		b
9a Form 5330 check 10a Form 8038-CP ch		 b Tax due (Form b Amount of cre 					b 0b
		ure Authorizatio					
2021 electronic return and complete. I further declare intermediate service provid acknowledgement of recei of any refund. If applicable entry to the financial institu financial institution to debi later than 2 business days payment of taxes to receiv personal identification num	that the amount in der, transmitter, or e pt or reason for reje , I authorize the U.S ution account indica t the entry to this a prior to the payme e confidential inforr	Part I above is the a electronic return origi action of the transmi S. Treasury and its d ated in the tax prepa account. To revoke a nt (settlement) date. mation necessary to	imount shown inator (ERO) to ssion, (b) the esignated Fina ration softwar payment, I mu I also authoriz answer inquiri	on the copy of the o send the return t reason for any del ancial Agent to init e for payment of tl ust contact the U.S te the financial inst ies and resolve iss	e electronic reti to the IRS and t ay in processin itate an electror he federal taxes 5. Treasury Fina titutions involve ues related to t	urn. I consent to to receive from th g the return or re nic funds withdra s owed on this re ancial Agent at 1- ad in the process the payment. I ha	allow my the IRS (a) an fund, and (c) the date wal (direct debit) turn, and the 888-353-4537 no ing of the electronic ive selected a
PIN: check one box only	US LLP					to enter my PIN	22011
		ERO	firm name				Enter five numbers, but do not enter all zeros
with a state age on the return's o As an officer or return. If I have i	ncy(ies) regulating of lisclosure consent s person subject to ta ndicated within this		e IRS Fed/Sta e entity, I will e of the return is	ate program, I also enter my PIN as m being filed with a	authorize the a y signature on t	aforementioned E the tax year 2021	eturn is being filed RO to enter my PIN I electronically filed
Signature of officer or person subje	ct to tax 🕨 **** TH	IIS IS NOT A FII				Date	<u>> </u>
	tion and Authe						
ERO's EFIN/PIN. Enter yo number (EFIN) followed by	-	-	1		64553721 not enter all zer	os	
I certify that the above nur submitting this return in ac Business Returns.							
ERO's signature 🕨 RSM T	JS LLP				Date 🕨 10	/21/22	
		ERO Must Reta Jbmit This Form				0.50	
					iesteu 10 D		Form 8879-TE (2021)
LHA For Privacy act and	Paperwork Reduc	Suon ACT NOTICE, SE		5.			

(Rev. January 2022)

Application for Automatic Extension of Time To File an Exempt Organization Return

Department of the Treasury Internal Revenue Service

Eilo a	conarato	application	for oach	roturn
File a	separate	application	tor eacr	n return.

► Go to www.irs.gov/Form8868 for the latest information.

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit *www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits*.

Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Type o	Name of exempt organization or other filer, see instructions. THE GERMAN MARSHALL FUND OF THE				Taxpayer identification number (TIN)			
•	UNITED STATES		52-0954751					
File by the due date filing your return. Se	Number, street, and room or suite no. If a P.O. box, see instructions. 1744 R. STREET, NW							
instructio	City, town or post office, state, and ZIP code. For a foreign address, see instructions. WASHINGTON, DC 20009							
Enter t	ne Return Code for the return that this application is for (file	e a separat	e application for each return)			0	7	
Application		Return	Application			Re	eturn	
Is For		Code	Is For			C	Code	
Form 9	90 or Form 990-EZ	01	Form 1041-A			(08	
Form 4720 (individual)		03	Form 4720 (other than individual)			(09	
Form 990-PF		04	Form 5227				10	
Form 9	90-T (sec. 401(a) or 408(a) trust)	05	Form 6069				11	
Form 9	90-T (trust other than above)	06	Form 8870				12	
Form 9	90-T (corporation)	07						
 The books are in the care of ▶ 1744 R. STREET, NW - WASHINGTON, DC 20009 Telephone No. ▶ 202-683-2650 Fax No. ▶ If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) If this is for the whole group, check this box ▶ If this is for the group, check this box ▶ If this is for all members the extension is for. 1 I request an automatic 6-month extension of time untilNOVEMBER 15, 2022, to file the exempt organization return for the organization named above. The extension is for the organization's return for: ▶ calendar year or ▶ X tax year beginning JUN 1, 2021, and ending DEC 31, 2021 								
 If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return Change in accounting period 								
3a l	this application is for Forms 990-PF, 990-T, 4720, or 6069	, enter the	tentative tax, less					
any nonrefundable credits. See instructions.				3a	\$		0.	
b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and								
estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b \$					\$		440.	
_	c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by							
using EFTPS (Electronic Federal Tax Payment System). See			ions.		\$		0.	
Cautio instruc	n: If you are going to make an electronic funds withdrawal tions.	(direct deb	bit) with this Form 8868, see Form 84	453-TE and	d Form 8879-TE fo	r paym	ient	

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2022)

Form	990-T	E	Exempt Organization Business Income Tax Return (and proxy tax under section 6033(e))	n	OMB No. 1545-0047
		For cal	endar year 2021 or other tax year beginning JUN 1, 2021, and ending DEC 31, 2021		2021
Depar Interna	tment of the Treasury al Revenue Service		► Go to www.irs.gov/Form990T for instructions and the latest information. Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3)	`).	Open to Public Inspection for 501(c)(3) Organizations Only
A	Check box if address changed.		Name of organization (Check box if name changed and see instructions.) THE GERMAN MARSHALL FUND OF THE		oyer identification number
B Ex	kempt under section	Print	UNITED STATES		52-0954751
X] 501(c)(3)] 408(e) 220(e)	or Type	Number, street, and room or suite no. If a P.O. box, see instructions. 1744 R. STREET, NW		o exemption number nstructions)
	408A 530(a) 529(a) 529A		City or town, state or province, country, and ZIP or foreign postal code WASHINGTON, DC 20009	F	Check box if
		С Во	ok value of all assets at end of year		an amended return.
G	Check organization	type 🕨	X 501(c) corporation 501(c) trust 401(a) trust Other trust		
	Check if filing only to		Claim credit from Form 8941 Claim a refund shown on Form 2439		
<u> (</u>	Check if a 501(c)(3)	organiz	ation filing a consolidated return with a 501(c)(2) titleholding corporation		
			ed Schedules A (Form 990-T)		1
			e corporation a subsidiary in an affiliated group or a parent-subsidiary controlled group?		Yes X No
			d identifying number of the parent corporation.		
	The books are in car		TIM CHILDRESS Telephone number	202-68	3-2650
1			ss taxable income computed from all unrelated trades or businesses (see		100.040
				1	182,940.
2				2	182.040
3	Add lines 1 and 2		comm 3	3	182,940. 3,291.
4			see instructions for limitation rules) STMT 3	4	179,649.
5			taxable income before net operating losses. Subtract line 4 from line 3	6	149,028.
6		•	ng loss. See instructions STATEMENT 4	0	145,020.
7	Subtract line 6 from		· · · · · · · · · · · · · · · · · · ·	7	30,621.
8			ally \$1,000, but see instructions for exceptions)		1,000.
8 9			duction. See instructions	9	
9 10	Total deductions			10	1,000.
11			ble income. Subtract line 10 from line 7. If line 10 is greater than line 7,		
••	enter zero			11	29,621.
Pa	rt II Tax Com	putati			, <u>, , , , , , , , , , , , , , , , , , </u>
1	Organizations tax	able a	s corporations. Multiply Part I, line 11 by 21% (0.21)	▶ 1	6,220.
2	-		ates. See instructions for tax computation. Income tax on the amount on		
	Part I, line 11 from		Tax rate schedule or Schedule D (Form 1041)	2	
3	Proxy tax. See ins	structio		▶ 3	
4	Other tax amounts			4	
5	Alternative minimu	um tax ((trusts only)	5	
6	Tax on noncompl	liant fa	cility income. See instructions	6	
7	Total. Add lines 3	throug	h 6 to line 1 or 2, whichever applies	7	6,220.
ТНА	For Deportwork	Poduct	ion Act Nation son instructions		Eorm 990-T (2021)

LHA For Paperwork Reduction Act Notice, see instructions.

Form **990** (2021)

Form 9	90-T (2021)		F	2 age
Part	III Tax and Payments			
1a	Foreign tax credit (corporations attach Form 1118; trusts attach Form 1116)			
b	Other credits (see instructions) 1b			
с	General business credit. Attach Form 3800 (see instructions)			
d	Credit for prior year minimum tax (attach Form 8801 or 8827)			
е	Total credits. Add lines 1a through 1d	1e		
2	Subtract line 1e from Part II, line 7	2	6,	220.
3	Other amounts due. Check if from: Form 4255 Form 8611 Form 8697 Form 8866	3		
4	Total tax. Add lines 2 and 3 (see instructions).			
	section 1294. Enter tax amount here	4	6,	220.
5	Current net 965 tax liability paid from Form 965-A or Form 965-B, Part II, column (k), line 4	5		0.
6a	Payments: A 2020 overpayment credited to 2021 6a 440.			
b	2021 estimated tax payments. Check if section 643(g) election applies			
с	Tax deposited with Form 8868 6			
d	Foreign organizations: Tax paid or withheld at source (see instructions) 6d			
е	Backup withholding (see instructions) 6e			
f	Credit for small employer health insurance premiums (attach Form 8941) 6f			
g	Other credits, adjustments, and payments: Form 2439			
	□ Form 4136 Other Total ▶ 6g			
7	Total payments. Add lines 6a through 6g	7		440.
8	Estimated tax penalty (see instructions). Check if Form 2220 is attached	8		86.
9	Tax due. If line 7 is smaller than the total of lines 4, 5, and 8, enter amount owed STATEMENT 7	9	5,	866.
10	Overpayment. If line 7 is larger than the total of lines 4, 5, and 8, enter amount overpaid	10		
	Enter the amount of line 10 you want: Credited to 2022 estimated tax Refunded	11		
Part	IV Statements Regarding Certain Activities and Other Information (see instructions)			
1	At any time during the 2021 calendar year, did the organization have an interest in or a signature or other authority		Yes	No
	over a financial account (bank, securities, or other) in a foreign country? If "Yes," the organization may have to file			
	FinCEN Form 114, Report of Foreign Bank and Financial Accounts. If "Yes," enter the name of the foreign country			
	here SEE STATEMENT 6		Х	
2	During the tax year, did the organization receive a distribution from, or was it the grantor of, or transferor to, a			
	foreign trust?			X
	If "Yes," see instructions for other forms the organization may have to file.			
3	Enter the amount of tax-exempt interest received or accrued during the tax year			
4	Enter available pre-2018 NOL carryovers here \$ 149,028. Do not include any post-2017 NOL car	ryover		
	shown on Schedule A (Form 990-T). Don't reduce the NOL carryover shown here by any deduction reported on Part	I, line 4.		
5	Post-2017 NOL carryovers. Enter available Business Activity Code and post-2017 NOL carryovers. Don't reduce			
	the amounts shown below by any NOL claimed on any Schedule A, Part II, line 17 for the tax year. See instructions.			
	Business Activity Code Available post-2017 NOL ca	arryover		
	900003 \$	7,966.		
	\$			
6a	Did the organization change its method of accounting? (see instructions)			x
b	If 6a is "Yes," has the organization described the change on Form 990, 990-EZ, 990-PF, or Form 1128? If "No,"			
	explain in Part V			
Part	V Supplemental Information			_

Provide the explanation required by Part IV, line 6b. Also, provide any other additional information. See instructions.

	Under penalties of perjury, I declare that I have examine correct, and complete. Declaration of preparer (other that					wledge	e and belief, it is true,	
Here	Signature of officer	Date CHIEF FINANCIAL OFFIC		CER the preparer shown below			vith	
	Print/Type preparer's name	Preparer's signature	1110	Date	Check	if	PTIN	
Paid	YONG ZHANG, CPA			10/21/22	self- employe	ed	P01249785	
Preparer Use Only	Firm's name RSM US LLP						42-0714325	
,	1861 INTERNATIONAL DRIVE, SUITE 400							
	Firm's address 🕨 MCLEAN, VA 221	Firm's address 🕨 MCLEAN, VA 22102						

DATE FILED

TOTAL LATE PAYMENT PENALTY

FORM 990-T	LA	TE PAYMENT I	NTEREST		STA	TEMENT 1
DESCRIPTION	DATE	AMOUNT	BALANCE	RATE	DAYS	INTEREST
TAX DUE	05/16/22	5,780.	5,780.	.0400	45	29
INTEREST RATE CHANGE	06/30/22	0.	5,809.	.0500	92	74
INTEREST RATE CHANGE	09/30/22	0.	5,883.	.0600	46	45
DATE FILED	11/15/22		5,928.			
TOTAL LATE PAYMENT IN	TEREST					148
FORM 990-T	LATI	E PAYMENT PE	NALTY		STA	TEMENT 2
DESCRIPTION	DATE	AMOUNT	BALANCE	MO	NTHS	PENALTY
TAX DUE	05/16/2	22 ⁵	,780. 5	,780.	6	173

11/15/22

173.

=

5,780.

FORM 990-T	CONTRIBUTIONS SUMMARY		STATEMENT	3
	CONTRIBUTIONS SUBJECT TO 100% LIMIT CONTRIBUTIONS SUBJECT TO 25% LIMIT			
FOR TAX FOR TAX FOR TAX FOR TAX	OF PRIOR YEARS UNUSED CONTRIBUTIONS YEAR 2016 YEAR 2017 YEAR 2018 33,160 YEAR 2019 YEAR 2020			
TOTAL CARI TOTAL CURI	RYOVER RENT YEAR 10% CONTRIBUTIONS	33,160		
	TRIBUTIONS AVAILABLE NCOME LIMITATION AS ADJUSTED	33,160 3,291		
EXCESS 10	TRIBUTIONS % CONTRIBUTIONS ESS CONTRIBUTIONS	29,869 0 29,869		
ALLOWABLE	CONTRIBUTIONS DEDUCTION		3,2	291
TOTAL CON	TRIBUTION DEDUCTION		3,2	291

FORM 990-T	PRE 2018 NOL SCHEDULE	STATEMENT 4
PRE-2018 NOL CARRY FO PRE-2018 NOL DEDUCTIO	RWARD FROM PRIOR YEAR N INCLUDED IN PART I, LINE 6	149,028. 149,028.
SCHEDULE A PORTION OF SCHEDULE A ENTITY	PRE-2018 NOL SCHEDULE A SHARE	
1	0.	
TOTAL SCHEDULE A SHAR	E OF PRE-2018 NOL	0.
NET OPERATING DEDUCTI	N	149,028.
BALANCE AFTER PRE-201	8 NOL DEDUCTION	30,621.
EXPIRING NET OPERATIN	G LOSSES	0.
CARRY FORWARD OF NET	OPERATING LOSS	0.

FORM 990-T	PRE-2018	3 NET OPERATING	LOSS DEDUCTION	STATEMENT 5
TAX YEAR	LOSS SUSTAINED	LOSS PREVIOUSLY APPLIED	LOSS REMAINING	AVAILABLE THIS YEAR
05/31/12	257.	257.	0.	0.
05/31/13	98,039.	98,039.	0.	Ο.
05/31/14	462,421.	462,421.	0.	0.
05/31/15	763,734.	763,734.	Ο.	0.
05/31/16	110,898.	110,898.	Ο.	0.
05/31/17	202,232.	53,204.	149,028.	149,028.
NOL CARRYOV	ER AVAILABLE THIS	YEAR	149,028.	149,028.

FORM 990-T	NAME OF FOREIGN	COUNTRY IN WHICH	STATEMENT 6
	ORGANIZATION HAS	FINANCIAL INTEREST	

NAME OF COUNTRY

GERMANY FRANCE BELGIUM ROMANIA TURKEY POLAND SERBIA

FORM 990-T	INTEREST A	ND PENALTIES	STATEMENT 7
TAX FROM FORM 990-T, PART UNDERPAYMENT PENALTY LATE PAYMENT INTEREST LATE PAYMENT PENALTY	r IV		5,780. 86. 148. 173.
TOTAL AMOUNT DUE			6,187.

SCHEDULE A (Form 990-T)

Department of the Treasury

Internal Revenue Service

Unrelated Business Taxable Income From an Unrelated Trade or Business

Go to www.irs.gov/Form990T for instructions and the latest information.

▶ Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3).

OMB No. 1545-0047

2		J	2		

Open to Public Inspection for 501(c)(3) Organizations Only

A	Name of the organization THE GERMAN MARSHALL FUND OF THE UNITED STATES	B Employer identification number 52-0954751
c	Unrelated business activity code (see instructions) > 900003	D Sequence: 1 of 1

E Describe the unrelated trade or business PARTNERSHIP INVESTMENTS

Pa	rt I Unrelated Trade or Business Income	(A) Income	(B) Expenses	(C) Net	
1a	Gross receipts or sales				
b	Less returns and allowances c Balance 🕨	1c			
2	Cost of goods sold (Part III, line 8)	2			
3	Gross profit. Subtract line 2 from line 1c	3			
4 a	Capital gain net income (attach Sch D (Form 1041 or Form				
	1120)). See instructions	4a	76,108.		76,108.
b	Net gain (loss) (Form 4797) (attach Form 4797). See instructions)	4b			
с	Capital loss deduction for trusts	4c			
5	Income (loss) from a partnership or an S corporation (attach statement) STATEMENT 8	5	121,048.		121,048.
6	Rent income (Part IV)	6			
7	Unrelated debt-financed income (Part V)	7			
8	Interest, annuities, royalties, and rents from a controlled organization (Part VI)	8			
9	Investment income of section 501(c)(7), (9), or (17) organizations (Part VII)	9			
10	Exploited exempt activity income (Part VIII)	10			
11	Advertising income (Part IX)	11			
12	Other income (see instructions; attach statement)	12			
13	Total. Combine lines 3 through 12	13	197,156.		197,156.

Part II Deductions Not Taken Elsewhere See instructions for limitations on deductions. Deductions must be directly connected with the unrelated business income

1	Compensation of officers, directors, and trustees (Part X)	1			
2	Salaries and wages			2	
3	Repairs and maintenance			3	
4	Bad debts			4	
5	Interest (attach statement). See instructions			5	
6	Taxes and licenses			6	250.
7	Depreciation (attach Form 4562). See instructions	7			
8	Less depreciation claimed in Part III and elsewhere on return			8b	
9	Depletion			9	
10	Contributions to deferred compensation plans			10	
11	Employee benefit programs			11	
12	Excess exempt expenses (Part VIII)			12	
13	Excess readership costs (Part IX)			13	
14	Other deductions (attach statement) SEE	STA	TEMENT 9	14	6,000.
15	Total deductions. Add lines 1 through 14	15	6,250.		
16	Unrelated business income before net operating loss deduction. Subtract line 15 from				
	column (C)			16	190,906.
17	Deduction for net operating loss. See instructions	STAT	EMENT 10	17	7,966.
18	Unrelated business taxable income. Subtract line 17 from line 16			18	182,940.
LHA				Schedu	le A (Form 990-T) 2021

	ule A (Form 990-T) 2021					Page
Part		d of inventory valuat			I I	
1	Inventory at beginning of year				1	
2	Purchases				2	
3	Cost of labor				3	
4	Additional section 263A costs (attach statement)				4 5	
5	Other costs (attach statement)				6	
6 7	Total. Add lines 1 through 5				7	
8	Inventory at end of year Cost of goods sold. Subtract line 7 from line 6. Enter he				8	
9	Do the rules of section 263A (with respect to property pro-					Yes
Part					tv)	
1	Description of property (property street address, city, sta					
	А []					
	c 🗌					
	D					
		А	В	С		D
2	Rent received or accrued					
a	From personal property (if the percentage of					
u	rent for personal property is more than 10%					
	but not more than 50%)					
b	From real and personal property (if the					
-	percentage of rent for personal property exceeds					
	50% or if the rent is based on profit or income)					
с	Total rents received or accrued by property.					
	Add lines 2a and 2b, columns A through D					
4	Deductions directly connected with the income in lines 2(a) and 2(b) (attach statement)					
5 Part	Total deductions. Add line 4 columns A through D. Enter V Unrelated Debt-Financed Income (see		line 6, column (B)			
1	Description of debt-financed property (street address, cit		heck if a dual-use. See	instructions.		
	A 🗌					
	В					
	c 🗌					
	D []		I			
	_	Α	В	С		D
2	Gross income from or allocable to debt-financed					
	property					
3	Deductions directly connected with or allocable					
	to debt-financed property					
a	Straight line depreciation (attach statement)					
b	Other deductions (attach statement)					
С	Total deductions (add lines 3a and 3b,					
	columns A through D)					
4	Amount of average acquisition debt on or allocable					
5	to debt-financed property (attach statement)					
5	financed property (attach statement)					
6	Divide line 4 by line 5		%		%	
7	Gross income reportable. Multiply line 2 by line 6	/0	/0		70	
8	Total gross income (add line 7, columns A through D). E	Inter here and on Pa	rt I, line 7, column (A)		▶	
-					r	
9	Allocable deductions. Multiply line 3c by line 6					
10	Total allocable deductions. Add line 9, columns A throu	ugh D. Enter here and	d on Part I, line 7. colur	nn (B)		
11	Total dividends-received deductions included in line 1				►	

Sched Dart	ule A (Form 990-T) 2021 VI Interest, Annu	iities Ro	ovalties and Re	ents fror	n Control	led Or	nanization	S (c	ee instructi	ions)		Page 3
Tart							Exempt Contro	,		,		
	1. Name of controlled organization		2. Employer identification number	3. Net unrelated 4 income (loss) (see instructions)		4. Tota	4. Total of specified payments made		5. Part of column 4 that is included in the controlling organiza- tion's gross income		c	eductions directly connected with come in column 5
(1)								01110				
(2)												
(3)												
(4)												
			No	nexempt (Controlled O	rganizati	ons					
-	7. Taxable Income	in	Net unrelated acome (loss) e instructions)		otal of specif lyments mad		10. Part of that is inconstruction of the controlling gross	luded	in the zation's		11. Deductions directly connected with income in column 10	
(1)												
(2)												
(3)												
(4)												
							Add colum Enter here line 8, c	and or	n Part I, n (A)	Ent	er he	umns 6 and 11. re and on Part I, 3, column (B)
Totals			- (- 0 1'	4/-\/=\/	(0)	>			0.			0.
Part			of a Section 50	1(C)(7), (tructions)		-	T
	1. Desc	cription of	income		2. Amou incor		3. Deduction directly connection (attach state)	ected	4. Set-a (attach st		nt)	and set-asides (add cols 3 and 4)
(1)												
(2)												
<u>(3)</u>												
(4)					Add amou column 2 here and o line 9, colu	. Enter n Part I, umn (A)						Add amounts in column 5. Enter here and on Part I, line 9, column (B)
Totals Part				►	 Flace Adve	0.						0.
			Activity Income	, Other I	nan Adve	ertisinę	g income ((see in	structions)			
1	Description of exploite					- Deut I	line 10 eekun	- (A)		_		
2	Gross unrelated busin						-	. ,		2		
3	Expenses directly con									3		
4	line 10, column (B)		trado or businoss							3		
4	lines 5 through 7									4		
5	Gross income from ac	tivity that i	s not unrelated bus	iness incor	 me					5		
6	Expenses attributable									6		
7	Excess exempt expen									-		
	4. Enter here and on P	Part II, line	12			<u></u>				7		

Schedule A (Form 990-T) 2021

	ule A (Form 990-T) 2021				Page 4
Part	•				
1	Name(s) of periodical(s). Check box if reportir	ng two or more periodicals on	a consolidated basis	S.	
	A				
	В				
	c 🔄				
	D				
Enter a	mounts for each periodical listed above in the	corresponding column.			
		Α	В	C	D
2	Gross advertising income				
	Add columns A through D. Enter here and on	Part I, line 11, column (A)			0.
а					
3	Direct advertising costs by periodical				
а	Add columns A through D. Enter here and on	Part I, line 11, column (B)			0.
4	Advertising gain (loss). Subtract line 3 from lin	ne			
	2. For any column in line 4 showing a gain,				
	complete lines 5 through 8. For any column in	n			
	line 4 showing a loss or zero, do not complet				
	lines 5 through 7, and enter zero on line 8				
5	Readership costs				
6	Circulation income				
7	Excess readership costs. If line 6 is less than				
	line 5, subtract line 6 from line 5. If line 5 is le	ss			
	than line 6, enter zero				
8	Excess readership costs allowed as a				
	deduction. For each column showing a gain of	on			
	line 4, enter the lesser of line 4 or line 7				
а	Add line 8, columns A through D. Enter the g		otal or zero here and	d on	
	Part II, line 13	,			Ο.
Part		rectors, and Trustees			
			, , , , , , , , , , , , , , , , , , ,	3. Percentage	4. Compensation
	1. Name	2. Title		of time devoted	attributable to
				to business	unrelated business
(1)				%	
(2)				%	
(3)				%	
(4)				%	
<u> </u>					
Total	. Enter here and on Part II, line 1			>	Ο.
Part	XI Supplemental Information (se	e instructions)			
		·			
-					

FORM 990-T (A) INCOME (LOSS) FROM PARTNERSHIPS	STATEMENT 8
DESCRIPTION	NET INCOME OR (LOSS)
ENERGY & MINERALS GROUP FUND II, LP - ORDINARY BUSINESS	
INCOME (LOSS)	103,844.
ENERGY & MINERALS GROUP FUND II, LP - OTHER INCOME (LOSS) IRON POINT REAL ESTATE PARTNERS II-TE, LP - ORDINARY	-54,841.
BUSINESS INCOME (LOSS)	79,449.
IRON POINT REAL ESTATE PARTNERS II-TE, LP - NET RENTAL	
REAL ESTATE INCOME	-34,198.
IRON POINT REAL ESTATE PARTNERS II-TE, LP - INTEREST	
INCOME	23,143.
IRON POINT REAL ESTATE PARTNERS II-TE, LP - DIVIDEND	
INCOME	27.
IRON POINT REAL ESTATE PARTNERS II-TE, LP - OTHER	
PORTFOLIO INCOME (LOSS)	125.
IRON POINT REAL ESTATE PARTNERS II-TE, LP - OTHER INCOME	
(LOSS)	-2,107.
MARANON SR CREDIT FUND V - ORDINARY BUSINESS INCOME (LOSS)	1,928.
HARVEST MLP INCOME FUND II LLC - ORDINARY BUSINESS INCOME	-159.
(LOSS)	-159. -41.
MSOUTH EQUITY PARTNERS IV, LP - OTHER INCOME (LOSS) AMBERBROOK VIII LP - ORDINARY BUSINESS INCOME (LOSS)	-41. 3,112.
AMBERBROOK VIII LP - ORDINARI BUSINESS INCOME (LOSS) AMBERBROOK VIII LP - NET RENTAL REAL ESTATE INCOME	-21.
AMBERBROOK VIII LP - OTHER NET RENTAL INCOME (LOSS)	6.
AMBERBROOK VIII LP - INTEREST INCOME	56.
AMBERBROOK VIII LP - DIVIDEND INCOME	120.
AMBERBROOK VIII LP - ROYALTIES	2.
AMBERBROOK VIII LP - OTHER PORTFOLIO INCOME (LOSS)	77.
AMBERBROOK VIII LP - OTHER INCOME (LOSS)	551.
MONROE CAPITAL PRIVATE CREDIT FUND III - ORDINARY BUSINESS	
INCOME (LOSS)	-25.
TOTAL INCLUDED ON SCHEDULE A, PART I, LINE 5	121,048.

FORM 990-T (A)	OTHER	DEDUCTIONS	STATEMENT 9
DESCRIPTION			AMOUNT
990T PREPARATION FEES			6,000.
TOTAL TO SCHEDULE A, PART I	I, LINE 14		6,000.

FORM 990-T	(A)	PC	ST 2017 N	IOL SC	HEDULE		STATEMENT 1
PRIOR YEAR 2017 NOL		И	IOL DEDUCI	TION		CARRYFO POST 20	RWARD OF 17 NOL
	7,966.	-	7	,966.			0.
		-					
990-T SCH A		POST-2017	NET OPER	RATING	LOSS DED	UCTION	STATEMENT 1
TAX YEAR	LOSS	SUSTAINED	LOSS PREVIOUS APPLIE		LOS REMAI		AVAILABLE THIS YEAR
05/31/21		7,966.		0.		7,966.	7,966
NOL CARRYOV	ER AVA	AILABLE THIS Y	EAR			7,966.	7,966

Department of the Treasury Internal Revenue Service

Capital Gains and Losses Attach to Form 1120, 1120-C, 1120-F, 1120-FSC, 1120-H, 1120-IC-DISC, 1120-L, 1120-ND, 1120-PC, 1120-POL, 1120-REIT, 1120-RIC, 1120-SF, or certain Forms 990-T. Go to www.irs.gov/Form1120 for instructions and the latest information.

OMB No. 1545-0123

2021

Yes X No

Employer identification number

52-0954751

►L

1	N	2	m	5
	N	а	Ш	ie

THE GERMAN MARSHALL FUND OF THE

UNITED STATES

Did the corporation dispose of any investment(s) in a qualified opportunity fund during the tax year?	
If "Yes," attach Form 8949 and see its instructions for additional requirements for reporting your gain or lo	oss.

Part I Short-Term Capital Ga	ins and Losses - Ass	ets Held One Year	or Less		
See instructions for how to figure the amounts to enter on the lines below. This form may be easier to complete if you	(d) Proceeds	(e) Cost	(g) Adjustments to ga or loss from Form(s) 89	949,	(h) Gain or (loss) Subtract column (e) from column (d) and combine the
round off cents to whole dollars.	(sales price)	(or other basis)	Part I, line 2, column	(g)	result with column (g)
 1a Totals for all short-term transactions reported on Form 1099-B for which basis was reported to the IRS and for which you have no adjustments (see instructions). However, if you choose to report all these transactions on Form 8949, leave this line blank and go to line 1b 					
1b Totals for all transactions reported on Form(s) 8949 with Box A checked					
2 Totals for all transactions reported on					
Form(s) 8949 with Box B checked					
3 Totals for all transactions reported on					
Form(s) 8949 with Box C checked					94.
4 Short-term capital gain from installment sales	from Form 6252. line 26 or 3	7		4	
5 Short-term capital gain or (loss) from like-kin				5	
6 Unused capital loss carryover (attach computa				6	()
7 Net short-term capital gain or (loss). Combin				7	94.
Part II Long-Term Capital Gai	ns and Losses - Ass	ets Held More Tha	n One Year		·
See instructions for how to figure the amounts to enter on the lines below. This form may be easier to complete if you round off cents to whole dollars.	(d) Proceeds (sales price)	(e) Cost (or other basis)	(g) Adjustments to ga or loss from Form(s) 89 Part II, line 2, column	949,	(h) Gain or (loss) Subtract column (e) from column (d) and combine the result with column (g)
8a Totals for all long-term transactions reported on Form 1099-B for which basis was reported to the IRS and for which you have no adjustments (see instructions). However, if you choose to report all these transactions on Form 8949, leave this line blank and go to line 8b					
on Form 1099-B for which basis was reported to the IRS and for which you have no adjustments (see instructions). However, if you choose to report all these transactions on Form 8949, leave this line blank and go to line 8b 8b Totals for all transactions reported on					
on Form 1099-B for which basis was reported to the IRS and for which you have no adjustments (see instructions). However, if you choose to report all these transactions on Form 8949, leave this line blank and go to line 8b 8b Totals for all transactions reported on Form(s) 8949 with Box D checked					
on Form 1099-B for which basis was reported to the IRS and for which you have no adjustments (see instructions). However, if you choose to report all these transactions on Form 8949, leave this line blank and go to line 8b 8b Totals for all transactions reported on Form(s) 8949 with Box D checked 9 Totals for all transactions reported on					
on Form 1099-B for which basis was reported to the IRS and for which you have no adjustments (see instructions). However, if you choose to report all these transactions on Form 8949, leave this line blank and go to line 8b 8b Totals for all transactions reported on Form(s) 8949 with Box D checked 9 Totals for all transactions reported on Form(s) 8949 with Box E checked					
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LHA For Paperwork Reduction Act Notice, see the Instructions for Form 1120.

Schedule D (Form 1120) 2021

Form 8949						
Department of the Treasury						

Name(s) shown on return

Sales and Other Dispositions of Capital Assets

Go to www.irs.gov/Form8949 for instructions and the latest information. File with your Schedule D to list your transactions for lines 1b, 2, 3, 8b, 9, and 10 of Schedule D.

OMB	No.	1545	-0074	
-			-	

Sequence No. 12A Social security number or taxpayer identification no.

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THE GERMAN MARSHALL FUND OF THE

52-0954751

Before you check Box A, B, or C below, see whether you received any Form(s) 1099-B or substitute statement(s) from your broker. A substitute statement will have the same information as Form 1099-B. Either will show whether your basis (usually your cost) was reported to the IRS by your broker and may even tell you which box to check.

Short-Term. Transactions involving capital assets you held 1 year or less are generally short-term (see instructions). For long-term Part I transactions, see page 2.

Note: You may aggregate all short-term transactions reported on Form(s) 1099-B showing basis was reported to the IRS and for which no adjustments or codes are required. Enter the totals directly on Schedule D, line 1a; you aren't required to report these transactions on Form 8949 (see instructions).

You must check Box A, B, or C below. Check only one box. If more than one box applies for your short-term transactions, complete a separate Form 8949, page 1, for each applicable box. If you have more short-term transactions than will fit on this page for one or more of the boxes, complete as many forms with the same box checked as you need

(A) Short-term transactions reported on Form(s) 1099-B showing basis was reported to the IRS (see Note above)

(B) Short-term transactions reported on Form(s) 1099-B showing basis wasn't reported to the IRS

1 (a) Description of property (Example: 100 sh. XYZ Co.)	(b) Date acquired (Mo., day, yr.)	disposed of (sales price) basis. See the column (f). See instructions. fr		(h) Gain or (loss). Subtract column (e) from column (d) &			
		(Mo., day, yr.)		see <i>Column (e)</i> in the instructions	(f) Code(s)	(g) Amount of adjustment	combine the result with column (g)
IRON POINT REAL ESTATE							
PARTNERS II-TE, L							1.
AMBERBROOK VIII LP							93.
	_						
	-						
	-						
	-						
O Totala Add the american is said		h (b) (ou between t					
2 Totals. Add the amounts in colu negative amounts). Enter each to Schedule D, line 1b (if Box A ab	otal here and inclu	ude on your					
above is checked), or line 3 (if I	Box C above is ch	necked)					94.

Note: If you checked Box A above but the basis reported to the IRS was incorrect, enter in column (e) the basis as reported to the IRS, and enter an adjustment in column (g) to correct the basis. See Column (g) in the separate instructions for how to figure the amount of the adjustment.

Form 8949 (2021) Attachment Sequence No. 12A Page Name(s) shown on return. Name and SSN or taxpayer identification no. not required if shown on page 1 Social security number or taxpayer identification no. THE GERMAN MARSHALL FUND OF THE The security of the security of the security number or taxpayer identification no.				
UNITED STATES 52-0954751				
Before you check Box D, E, or F below, see whether you received any Form(s) 1099-B or substitute statement(s) from your broker. A substitute statement will have the same information as Form 1099-B. Either will show whether your basis (usually your cost) was reported to the IRS by your broker and may even tell you which box to check.				
Part II Long-Term. Transactions involving capital assets you held more than 1 year are generally long-term (see instructions). For short-term transactions, see page 1.				
Note: You may aggregate all long-term transactions reported on Form(s) 1099 B showing basis was reported to the IRS and for which no adjustments or codes are required. Enter the totals directly on Schedule D, line 8a; you aren't required to report these transactions on Form 8949 (see instructions).				
You must check Box D, E, or F below. Check only one box. If more than one box applies for your long-term transactions, complete a separate Form 8949, page 2, for each applicable box. If you have more long-term transactions than will fit on this page for one or more of the boxes, complete as many forms with the same box checked as you need.				
(D) Long-term transactions reported on Form(s) 1099-B showing basis was reported to the IRS (see Note above)				
(E) Long-term transactions reported on Form(s) 1099-B showing basis wasn't reported to the IRS				
X (F) Long-term transactions not reported to you on Form 1099-B				
1 (a) (b) (c) (d) (e) Adjustment, if any, to gain or (h) Description of presents Data cardinary Proceeds Cost or other loss. If you enter an amount Coin or (loss)				
(Example: 100 sh. XYZ Co.) (Mo., day, yr.) disposed of (sales price) basis. See the column (g), enter a code in Subtract column (e)				
(Mo., day, yr.) (Mo., day, yr.				
IRON POINT REAL ESTATE				
PARTNERS II-TE, L 17,346. C				
AMBERBROOK VIII LP 40. C				
2 Totals. Add the amounts in columns (d), (e), (g), and (h) (subtract				
negative amounts). Enter each total here and include on your				
Schedule D, line 8b (if Box D above is checked), line 9 (if Box E				
above is checked), or line 10 (if Box F above is checked)				

Note: If you checked Box D above but the basis reported to the IRS was incorrect, enter in column (e) the basis as reported to the IRS, and enter an adjustment in column (g) to correct the basis. See Column (g) in the separate instructions for how to figure the amount of the adjustment.

Form 4797

Sales of Business Property (Also Involuntary Conversions and Recapture Amounts Under Sections 179 and 280F(b)(2))

Attach to your tax return.

OMB No. 1545-0184
2021

Attachment Sequence No. 27

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form4797 for instructions and the latest informatio	n.
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Name(s) shown on return	Identifying number		
THE GERMAN MARSHALL FUND OF THE			
UNITED STATES	52-0954751		
1a Enter the gross proceeds from sales or exchanges reported to you for 2021 on Form(s) 1099-B or 1099-S (or substitute statement) that you are including on line 2, 10, or 20	1a		
b Enter the total amount of gain that you are including on lines 2, 10, and 24 due to the partial dispositions of			
MACRS assets	1b		
c Enter the total amount of loss that you are including on lines 2 and 10 due to the partial dispositions of MACRS			
assets	1c		

Sales or Exchanges of Property Used in a Trade or Business and Involuntary Conversions From Other Than Casualty or Theft-Most Property Held More Than 1 Year (see instructions) Part I

2	(a) Description of property	(b) Date acquired (mo., day, yr.)	(C) Date sold (mo., day, yr.)	(d) Gross sales price	(e) Depreciation allowed or allowable since acquisition	(f) Cost or other basis, plus improvements and expense of sale	(g) Gain or (loss) Subtract (f) from the sum of (d) and (e)
IRO	N POINT REAL ESTATE PARTNERS						
II-	TE, L						57,013.
AMB	ERBROOK VIII LP						1,615.
3	Gain, if any, from Form 4684, line 39						
4	Section 1231 gain from installment sa	ales from Form 6	252, line 26 or 3	7		4	
5	Section 1231 gain or (loss) from like-k	ind exchanges fr	rom Form 8824				
6	Gain, if any, from line 32, from other t						
7	Combine lines 2 through 6. Enter the					7	58,628.
	Partnerships and S corporations. R line 10, or Form 1120-S, Schedule K, Individuals, partners, S corporation from line 7 on line 11 below and skip 1231 losses, or they were recaptured the Schedule D filed with your return	line 9. Skip lines shareholders, a lines 8 and 9. If I in an earlier year	8, 9, 11, and 12 and all others. ine 7 is a gain au r, enter the gain	2 below. If line 7 is zero or a nd you didn't have from line 7 as a lo	a loss, enter the an any prior year sec	nount	
0	Nerrosentured not eastion 1001 less	as from prior you	ve Caa inatrusti	0.00		8	
8 9	Nonrecaptured net section 1231 loss Subtract line 8 from line 7. If zero or le line 9 is more than zero, enter the am capital gain on the Schedule D filed w	ess, enter -0 If li ount from line 8	ne 9 is zero, ent on line 12 below	er the gain from lir and enter the gain		ow. If	58,628.
Pa	art II Ordinary Gains and L						,
10	Ordinary gains and losses not includ	ed on lines 11 th	rough 16 (inclue	de property held 1	vear or less).		
11	Loss, if any, from line 7					11	(
12	Gain, if any, from line 7 or amount fro						
12 13							
13 14	Gain, if any, from line 31	oc 21 and 28a					
	• • • •						
15 16	, , , , , , , , , , , , , , , , , , , ,						
16 17							
	Combine lines 10 through 16						
18 a	a and b below. For individual returns, enter f the loss on line 11 includes a loss fr	complete lines a	and b below.				
	loss from income-producing property	•		•		· ·	I
	as an employee.) Identify as from "Fo	rm 4797, line 18a	a." See instructi	ons		<u>18a</u>	

b Redetermine the gain or (loss) on line 17 excluding the loss, if any, on line 18a. Enter here and on Schedule 1 (Form 1040), Part I, line 4

18b

Form 4797 (2021) UNITED STATES

52-0954751	
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Daga	2

Part III Gain From Disposition of Property Under Sections 1245, 1250, 1252, 1254, and 1255 (see instructions) (b) Date acquired (c) Date sold 19 (a) Description of section 1245, 1250, 1252, 1254, or 1255 property: (mo., day, yr.) (mo., day, yr.) Δ В С D These columns relate to the properties on lines 19A through 19D. ► **Property A Property B Property C Property D** 20 20 Gross sales price (Note: See line 1a before completing.) 21 Cost or other basis plus expense of sale 21 22 Depreciation (or depletion) allowed or allowable 22 Adjusted basis. Subtract line 22 from line 21 23 23 24 Total gain. Subtract line 23 from line 20 24 25 If section 1245 property: a Depreciation allowed or allowable from line 22 25a 25b b Enter the smaller of line 24 or 25a If section 1250 property: If straight line depreciation 26 was used, enter -0- on line 26g, except for a corporation subject to section 291. a Additional depreciation after 1975. See instructions 26a b Applicable percentage multiplied by the smaller of line 24 or line 26a. See instructions 26b c Subtract line 26a from line 24. If residential rental property or line 24 isn't more than line 26a, skip lines 26d and 26e 260 d Additional depreciation after 1969 and before 1976 26d e Enter the smaller of line 26c or 26d 26e **f** Section 291 amount (corporations only) 26f g Add lines 26b, 26e, and 26f 26g If section 1252 property: Skip this section if you didn't dispose of farmland or if this form is being completed for 27 a partnership. a Soil, water, and land clearing expenses 27a **b** Line 27a multiplied by applicable percentage 27b c Enter the smaller of line 24 or 27b 27c If section 1254 property: 28 a Intangible drilling and development costs, expenditures for development of mines and other natural deposits, 28a mining exploration costs, and depletion. See instructions 28b b Enter the smaller of line 24 or 28a 29 If section 1255 property: a Applicable percentage of payments excluded 29a from income under section 126. See instructions b Enter the smaller of line 24 or 29a. See instructions 29b

Summary of Part III Gains. Complete property columns A through D through line 29b before going to line 30.

30	Total gains for all properties. Add property columns A through D, line 24	30				
31	Add property columns A through D, lines 25b, 26g, 27c, 28b, and 29b. Enter here and on line 13	31				
32	Subtract line 31 from line 30. Enter the portion from casualty or theft on Form 4684, line 33. Enter the portion					
	from other than casualty or theft on Form 4797, line 6	32				
D	Part IV Recenture Amounts Under Sections 179 and 280F(b)(2) When Business Use Drops to 50% or Less					

Part IV Recapture Amounts Under Sections 179 and 280F(b)(2) When Business Use Drops to 50% or Less (see instructions)

			(a) Section 179	•) Section 80F(b)(2)
33	Section 179 expense deduction or depreciation allowable in prior years	33			
34	Recomputed depreciation. See instructions	34			
35	Recapture amount. Subtract line 34 from line 33. See the instructions for where to report	35			
				_	1707 (222.1)

Department of the Treasury Internal Revenue Service

Capital Gains and Losses Attach to Form 1120, 1120-C, 1120-F, 1120-FSC, 1120-H, 1120-IC-DISC, 1120-L, 1120-ND, 1120-PC, 1120-POL, 1120-REIT, 1120-RIC, 1120-SF, or certain Forms 990-T. Go to www.irs.gov/Form1120 for instructions and the latest information.

OMB No. 1545-0123

2021

Yes X No

Employer identification number

52-0954751

►L

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THE GERMAN MARSHALL FUND OF THE

UNITED STATES

Did the corporation dispose of any investment(s) in a qualified opportunity fund during the tax year?	
If "Yes," attach Form 8949 and see its instructions for additional requirements for reporting your gain or lo	oss.

Part I Short-Term Capital Ga	ins and Losses - Ass	ets Held One Year	or Less		
See instructions for how to figure the amounts to enter on the lines below. This form may be easier to complete if you	(d) Proceeds	(e) Cost	(g) Adjustments to ga or loss from Form(s) 89	949,	(h) Gain or (loss) Subtract column (e) from column (d) and combine the
round off cents to whole dollars.	(sales price)	(or other basis)	Part I, line 2, column	(g)	result with column (g)
 1a Totals for all short-term transactions reported on Form 1099-B for which basis was reported to the IRS and for which you have no adjustments (see instructions). However, if you choose to report all these transactions on Form 8949, leave this line blank and go to line 1b 					
1b Totals for all transactions reported on Form(s) 8949 with Box A checked					
2 Totals for all transactions reported on					
Form(s) 8949 with Box B checked					
3 Totals for all transactions reported on					
Form(s) 8949 with Box C checked					94.
4 Short-term capital gain from installment sales	from Form 6252. line 26 or 3	7		4	
5 Short-term capital gain or (loss) from like-kin				5	
6 Unused capital loss carryover (attach computa				6	()
7 Net short-term capital gain or (loss). Combin				7	94.
Part II Long-Term Capital Gai	ns and Losses - Ass	ets Held More Tha	n One Year		·
See instructions for how to figure the amounts to enter on the lines below. This form may be easier to complete if you round off cents to whole dollars.	(d) Proceeds (sales price)	(e) Cost (or other basis)	(g) Adjustments to ga or loss from Form(s) 89 Part II, line 2, column	949,	(h) Gain or (loss) Subtract column (e) from column (d) and combine the result with column (g)
8a Totals for all long-term transactions reported on Form 1099-B for which basis was reported to the IRS and for which you have no adjustments (see instructions). However, if you choose to report all these transactions on Form 8949, leave this line blank and go to line 8b					
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on Form 1099-B for which basis was reported to the IRS and for which you have no adjustments (see instructions). However, if you choose to report all these transactions on Form 8949, leave this line blank and go to line 8b 8b Totals for all transactions reported on Form(s) 8949 with Box D checked 9 Totals for all transactions reported on Form(s) 8949 with Box E checked 10 Totals for all transactions reported on Form(s) 8949 with Box E checked 11 Enter gain from Form 4797, line 7 or 9 12 Long-term capital gain or (loss) from like-kin 14 Capital gain distributions 15 Net long-term capital gain or (loss). Combine Part III Summary of Parts I and	from Form 6252, line 26 or 3 d exchanges from Form 8824 <u>e lines 8a through 14 in colum</u> 1 li	7 n h		12 13 14 15	58,628.
on Form 1099-B for which basis was reported to the IRS and for which you have no adjustments (see instructions). However, if you choose to report all these transactions on Form 8949, leave this line blank and go to line 8b 8b Totals for all transactions reported on Form(s) 8949 with Box D checked 9 Totals for all transactions reported on Form(s) 8949 with Box E checked 10 Totals for all transactions reported on Form(s) 8949 with Box E checked 11 Enter gain from Form 4797, line 7 or 9 12 Long-term capital gain or (loss) from like-kin 14 Capital gain distributions 15 Net long-term capital gain or (loss). Combine Part III Summary of Parts I and 16 Enter excess of net short-term capital gain (lin	from Form 6252, line 26 or 3 d exchanges from Form 8824 e lines 8a through 14 in colum d II ne 7) over net long-term capita	7 n h I loss (line 15)		12 13 14 15 16	58,628. 76,014. 94.
on Form 1099-B for which basis was reported to the IRS and for which you have no adjustments (see instructions). However, if you choose to report all these transactions on Form 8949, leave this line blank and go to line 8b 8b Totals for all transactions reported on Form(s) 8949 with Box D checked 9 Totals for all transactions reported on Form(s) 8949 with Box E checked 10 Totals for all transactions reported on Form(s) 8949 with Box E checked 11 Enter gain from Form 4797, line 7 or 9 12 Long-term capital gain or (loss) from like-kin 14 Capital gain distributions 15 Net long-term capital gain or (loss). Combine Part III Summary of Parts I and	from Form 6252, line 26 or 3 d exchanges from Form 8824 <u>e lines 8a through 14 in colum</u> f II ne 7) over net long-term capita n capital gain (line 15) over ne	7 n h Il loss (line 15) t short-term capital loss (line	e 7)	12 13 14 15	58,628.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 1120.

Schedule D (Form 1120) 2021

Form 8949
Department of the Treasury

Name(s) shown on return

Sales and Other Dispositions of Capital Assets

Go to www.irs.gov/Form8949 for instructions and the latest information.
 File with your Schedule D to list your transactions for lines 1b, 2, 3, 8b, 9, and 10 of Schedule D.

OMB	No.	1545	-0074	
-				

Social security number or taxpayer identification no.

THE	GERMAN	MARSHALL	FUND	OF	THE
	Chiumu	III III OIII III II	1 0100	U 1	

52-0954751

UNITED STATES

Before you check Box A, B, or C below, see whether you received any Form(s) 1099-B or substitute statement(s) from your broker. A substitute statement will have the same information as Form 1099-B. Either will show whether your basis (usually your cost) was reported to the IRS by your broker and may even tell you which box to check.

Part I Short-Term. Transactions involving capital assets you held 1 year or less are generally short-term (see instructions). For long-term transactions, see page 2.

Note: You may aggregate all short-term transactions reported on Form(s) 1099-B showing basis was reported to the IRS and for which no adjustments or codes are required. Enter the totals directly on Schedule D, line 1a; you aren't required to report these transactions on Form 8949 (see instructions).

You must check Box A, B, or C below. Check only one box. If more than one box applies for your short-term transactions, complete a separate Form 8949, page 1, for each applicable box. If you have more short-term transactions than will fit on this page for one or more of the boxes, complete as many forms with the same box checked as you need.

(A) Short-term transactions reported on Form(s) 1099-B showing basis was reported to the IRS (see Note above)

(B) Short-term transactions reported on Form(s) 1099-B showing basis wasn't reported to the IRS

X (C) Short-term transactions not reported to you on Form 1099-B

C) Short-term transactions no	t reported to you	I on Form 1099-I	3	1			
1 (a) Description of property (Example: 100 sh. XYZ Co.)	(b) Date acquired (Mo., day, yr.)	(c) Date sold or disposed of (Mo., day, yr.)	(d) Proceeds (sales price)	(e) Cost or other basis. See the Note below and	loss. If y in column column (f	nt, if any, to gain or ou enter an amount (g), enter a code in). See instructions.	(h) Gain or (loss). Subtract column (e) from column (d) &
		(1010., ddy, yr.)		see <i>Column (e)</i> in the instructions	(f) Code(s)	(g) Amount of adjustment	combine the result with column (g)
IRON POINT REAL ESTATE							
PARTNERS II-TE, L							1.
AMBERBROOK VIII LP							93.
2 Totals. Add the amounts in colur negative amounts). Enter each to							
Schedule D, line 1b (if Box A abo	ove is checked), I	line 2 (if Box B					
above is checked), or line 3 (if B	ox C above is ch	ecked)					94.

Note: If you checked Box A above but the basis reported to the IRS was incorrect, enter in column (e) the basis as reported to the IRS, and enter an adjustment in column (g) to correct the basis. See *Column* (g) in the separate instructions for how to figure the amount of the adjustment.

Form 8949 (2021)				Attachn	nent Sequen	ice No. 12A	Page 2
Name(s) shown on return. Name an THE GERMAN MARSHALL		er identification n	o. not required if			Social secur	ity number or ntification no.
UNITED STATES							954751
Before you check Box D, E, or F be, statement will have the same inform broker and may even tell you which Part II Long-Term. Transact	box to check.						
see page 1. Note: You may aggregate a	all long-term transact	tions reported on F	orm(s) 1099-B show	ring basis was reporte	d to the IRS ar	nd for which no adj	ustments or
codes are required. Enter th You must check Box D, E, or F below. If you have more long-term transactions than wi	Check only one bo	x. If more than one b	ox applies for your long	-term transactions, compl	ete a separate Fo	orm 8949, page 2, for e	
(D) Long-term transactions re					-		
(E) Long-term transactions re	1	,		eported to the IRS			
(F) Long-term transactions no					Adiustanant	if any to goin as	
1 (a) Description of property (Example: 100 sh. XYZ Co.)	(b) Date acquired (Mo., day, yr.)	(c) Date sold or disposed of (Mo., day, yr.)	(d) Proceeds (sales price)	(e) Cost or other basis. See the Note below and see <i>Column</i> (e) in the instructions	loss. If you in column (g column (f).	if any, to gain or enter an amount g), enter a code in See instructions. (g) Amount of adjustment	(h) Gain or (loss). Subtract column (e) from column (d) & combine the result with column (g)
IRON POINT REAL ESTATE						adjuotmone	
PARTNERS II-TE, L							17,346.
AMBERBROOK VIII LP							40.
2 Totals. Add the amounts in colu negative amounts). Enter each to Schedule D, line 8b (if Box D at shous is shoeled), or line 10 (if	otal here and inclu bove is checked),	ude on your line 9 (if Box E					17,386.
above is checked), or line 10 (if			Nas incorrect on	tor in column (a) the		ported to the IPS	, <u>, , , , , , , , , , , , , , , , , , </u>

Note: If you checked Box D above but the basis reported to the IRS was incorrect, enter in column (e) the basis as reported to the IRS, and enter an adjustment in column (g) to correct the basis. See *Column* (g) in the separate instructions for how to figure the amount of the adjustment.

Form	2220
Depart	ment of the Treasury

Internal Revenue Service

Underpayment of Estimated Tax by Corporations

FORM 990-T

► Attach to the corporation's tax return. FORM S ► Go to www.irs.gov/Form2220 for instructions and the latest information. OMB No. 1545-0123

2021

Name	THE	GERMAN	MARSHALL	FUND	OF	THE
	UNI	TED STAT	res			

Employer identification number 52-0954751

Note: Generally, the corporation is not required to file Form 2220 (see Part II below for exceptions) because the IRS will figure any penalty owed and bill the corporation. However, the corporation may still use Form 2220 to figure the penalty. If so, enter the amount from page 2, line 38, on the estimated tax penalty line of the corporation's income tax return, but **do not** attach Form 2220.

Part I	Required Annual Payment

1 Total tax (see instructions)	1	6,220.
2 a Personal holding company tax (Schedule PH (Form 1120), line 26) included on line 1 2a		
b Look-back interest included on line 1 under section 460(b)(2) for completed long-term		
contracts or section 167(g) for depreciation under the income forecast method 2b		
c Credit for federal tax paid on fuels (see instructions)		
d Total. Add lines 2a through 2c	2d	
3 Subtract line 2d from line 1. If the result is less than \$500, do not complete or file this form. The corporation		
does not owe the penalty	3	6,220.
4 Enter the tax shown on the corporation's 2020 income tax return. See instructions. Caution: If the tax is zero		
or the tax year was for less than 12 months, skip this line and enter the amount from line 3 on line 5	4	
5 Required annual payment. Enter the smaller of line 3 or line 4. If the corporation is required to skip line 4,		
enter the amount from line 3	5	6,220.
Part II Reasons for Filing - Check the boxes below that apply. If any boxes are checked, the corporation must file Form	2220	
even if it does not owe a penalty. See instructions		

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6 The corporation is using the adjusted seasonal installment method.
 7 The corporation is using the annualized income installment method

7 The corporation is using the annualized income installment method.

The corporation is a "large corporation" figuring its first required installment based on the prior year's tax.

Part III Figuring the Underpayment

			(a)	(b)	(C)	(d)
9	Installment due dates. Enter in columns (a) through (d) the					
	15th day of the 4th (Form 990-PF filers: Use 5th month),					
	6th, 9th, and 12th months of the corporation's tax year	9	09/15/21	11/15/21	02/15/22	
10	Required installments. If the box on line 6 and/or line 7					
	above is checked, enter the amounts from Sch A, line 38. If					
	the box on line 8 (but not 6 or 7) is checked, see instructions					
	for the amounts to enter. If none of these boxes are checked,					
	enter 25% (0.25) of line 5 above in each column	10	2,073.	2,073.	2,074.	
11	Estimated tax paid or credited for each period. For					
	column (a) only, enter the amount from line 11 on line 15.					
	See instructions	11	440.			
	Complete lines 12 through 18 of one column					
	before going to the next column.					
12	Enter amount, if any, from line 18 of the preceding column	12				
13	Add lines 11 and 12	13				
14	Add amounts on lines 16 and 17 of the preceding column	14		1,633.	3,706.	
15	Subtract line 14 from line 13. If zero or less, enter -0-	15	440.	0.	0.	
16	If the amount on line 15 is zero, subtract line 13 from line					
	14. Otherwise, enter -0-	16		1,633.	3,706.	
17	Underpayment. If line 15 is less than or equal to line 10,					
	subtract line 15 from line 10. Then go to line 12 of the next					
	column. Otherwise, go to line 18	17	1,633.	2,073.	2,074.	
18	Overpayment. If line 10 is less than line 15, subtract line 10					
	from line 15. Then go to line 12 of the next column	18				
Go	to Part IV on page 2 to figure the penalty. Do not go to Part IV	/ if the	ere are no entries on lin	e 17 - no penalty is owed	i.	

LHA For Paperwork Reduction Act Notice, see separate instructions.

Part IV Figuring the Penalty

			(a)	(b)	(C)		(d)
19	Enter the date of payment or the 15th day of the 4th month after the close of the tax year, whichever is earlier. (C corporations with tax years ending June 30 and S corporations: Use 3rd month instead of 4th month. Form 990-PF and Form 990-T filers: Use 5th month instead of 4th month.) See instructions	19					
20	Number of days from due date of installment on line 9 to the date shown on line 19	20					
21	Number of days on line 20 after 4/15/2021 and before 7/1/2021	21					
22	Underpayment on line 17 x Number of days on line 21 x 3% (0.03) 365	22	\$	\$	\$		\$
23	Number of days on line 20 after 6/30/2021 and before 10/1/2021	23					
24	Underpayment on line 17 x Number of days on line 23 x 3% (0.03) 365	24	\$	\$	\$		\$
25	Number of days on line 20 after 9/30/2021 and before 1/1/2022	25					
26	Underpayment on line 17 x Number of days on line 25 x 3% (0.03) 365	26		\$	\$		\$
27	Number of days on line 20 after 12/31/2021 and before 4/1/2022	27		ATTACHED WORKSHEE			
28	Underpayment on line 17 x Number of days on line 27 x 3% (0.03) 365	28	<u>\$</u>	\$	\$		\$
29	Number of days on line 20 after 3/31/2022 and before 7/1/2022	29 30		¢	۴		\$
30	Underpayment on line 17 x Number of days on line 29 x *% 365 Number of days on line 20 after 6/30/2022 and before 10/1/2022	31	<u></u>	\$	\$		φ
	Underpayment on line 17 x Number of days on line 31 x *%	32	s	\$	\$		\$
33	365	33	- T		. .		
34	Underpayment on line 17 x Number of days on line 33 x *%	34	\$	\$	\$		\$
35	365 Number of days on line 20 after 12/31/2022 and before 3/16/2023	35					
36	Underpayment on line 17 x Number of days on line 35 x *%	36	\$	\$	\$		\$
37	Add lines 22, 24, 26, 28, 30, 32, 34, and 36	37	\$	\$	\$	-	\$
38	Penalty. Add columns (a) through (d) of line 37. Enter the to	tal he	ere and on Form 1120, lin	e 34; or the comparable			\$ 86.

These rates are published quarterly in an IRS News Release and in a revenue ruling in the Internal Revenue Bulletin. To obtain this information on the Internet, access the IRS website at **www.irs.gov**. You can also call 1-800-829-4933 to get interest rate information.

Form **2220** (2021)

FORM 990-T UNDERPAYMENT OF ESTIMATED TAX WORKSHEET

ame(s) THE GERMAN MARS	HALL FUND OF THE			Identifying Numb	er
JNITED STATES				52-095475	1
(A) *Date	(B) Amount	(C) Adjusted Balance Due	(D) Number Days Balance Due	(E) Daily Penalty Rate	(F) Penalty
		-0-			
09/15/21	2,073.	2,073.			
09/15/21	-440.	1,633.	61	.000082192	
11/15/21	2,073.	3,706.	92	.000082192	2
02/15/22	2,074.	5,780.	44	.000082192	2
03/31/22	0.	5,780.	45	.000109589	2

* Date of estimated tax payment, withholding credit date or installment due date.

Form 4797

Sales of Business Property (Also Involuntary Conversions and Recapture Amounts Under Sections 179 and 280F(b)(2))

Attach to your tax return.

OMB No. 1545-0184
2021

Attachment Sequence No. 27

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form4797 for instructions and the latest informatio	n.
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Name(s) shown on return	Identifying number
THE GERMAN MARSHALL FUND OF THE	
UNITED STATES	52-0954751
1a Enter the gross proceeds from sales or exchanges reported to you for 2021 on Form(s) 1099-B or 1099-S (or substitute statement) that you are including on line 2, 10, or 20	1a
b Enter the total amount of gain that you are including on lines 2, 10, and 24 due to the partial dispositions of	
MACRS assets	1b
c Enter the total amount of loss that you are including on lines 2 and 10 due to the partial dispositions of MACRS	
assets	1c

Sales or Exchanges of Property Used in a Trade or Business and Involuntary Conversions From Other Than Casualty or Theft-Most Property Held More Than 1 Year (see instructions) Part I

2	(a) Description of property	(b) Date acquired (mo., day, yr.)	(C) Date sold (mo., day, yr.)	(d) Gross sales price	(e) Depreciation allowed or allowable since acquisition	(f) Cost or other basis, plus improvements and expense of sale	(g) Gain or (loss) Subtract (f) from the sum of (d) and (e)
IRO	N POINT REAL ESTATE PARTNERS						
II-	TE, L						57,013.
AMB	ERBROOK VIII LP						1,615.
3	Gain, if any, from Form 4684, line 39						
4	Section 1231 gain from installment sa	ales from Form 6	252, line 26 or 3	7		4	
5	Section 1231 gain or (loss) from like-k	ind exchanges fr	rom Form 8824				
6	Gain, if any, from line 32, from other t						
7	Combine lines 2 through 6. Enter the					7	58,628.
	Partnerships and S corporations. R line 10, or Form 1120-S, Schedule K, Individuals, partners, S corporation from line 7 on line 11 below and skip 1231 losses, or they were recaptured the Schedule D filed with your return	line 9. Skip lines shareholders, a lines 8 and 9. If I in an earlier year	8, 9, 11, and 12 and all others. ine 7 is a gain au r, enter the gain	2 below. If line 7 is zero or a nd you didn't have from line 7 as a lo	a loss, enter the an any prior year sec	nount	
0	Nerrosentured not eastion 1001 less	as from prior you	ve Caainatrusti	0.00		8	
8 9	Nonrecaptured net section 1231 loss Subtract line 8 from line 7. If zero or le line 9 is more than zero, enter the am capital gain on the Schedule D filed w	ess, enter -0 If li ount from line 8	ne 9 is zero, ent on line 12 below	er the gain from lir and enter the gain		ow. If	58,628.
Pa	art II Ordinary Gains and L						,
10	Ordinary gains and losses not includ	ed on lines 11 th	rough 16 (inclue	de property held 1	vear or less).		
11	Loss, if any, from line 7					11	(
12	Gain, if any, from line 7 or amount fro						
12 13							
13 14	Gain, if any, from line 31	oc 21 and 28a					
	Net gain or (loss) from Form 4684, line						
15 16	Ordinary gain from installment sales for Ordinary gain or (loss) from like-kind e						
16 17							
	Combine lines 10 through 16				f vour roturn and a		
18 a	a and b below. For individual returns, enter f the loss on line 11 includes a loss fr	complete lines a	and b below.				
	loss from income-producing property	•		•		· ·	I
	as an employee.) Identify as from "Fo	rm 4797, line 18a	a." See instructi	ons		<u>18a</u>	

b Redetermine the gain or (loss) on line 17 excluding the loss, if any, on line 18a. Enter here and on Schedule 1 (Form 1040), Part I, line 4

18b

Form 4797 (2021) UNITED STATES

52-0954751	
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Daga	2

Part III Gain From Disposition of Property Under Sections 1245, 1250, 1252, 1254, and 1255 (see instructions) (b) Date acquired (c) Date sold 19 (a) Description of section 1245, 1250, 1252, 1254, or 1255 property: (mo., day, yr.) (mo., day, yr.) Δ В С D These columns relate to the properties on lines 19A through 19D. ► **Property A Property B Property C Property D** 20 20 Gross sales price (Note: See line 1a before completing.) 21 Cost or other basis plus expense of sale 21 22 Depreciation (or depletion) allowed or allowable 22 Adjusted basis. Subtract line 22 from line 21 23 23 24 Total gain. Subtract line 23 from line 20 24 25 If section 1245 property: a Depreciation allowed or allowable from line 22 25a 25b b Enter the smaller of line 24 or 25a If section 1250 property: If straight line depreciation 26 was used, enter -0- on line 26g, except for a corporation subject to section 291. a Additional depreciation after 1975. See instructions 26a b Applicable percentage multiplied by the smaller of line 24 or line 26a. See instructions 26b c Subtract line 26a from line 24. If residential rental property or line 24 isn't more than line 26a, skip lines 26d and 26e 260 d Additional depreciation after 1969 and before 1976 26d e Enter the smaller of line 26c or 26d 26e **f** Section 291 amount (corporations only) 26f g Add lines 26b, 26e, and 26f 26g If section 1252 property: Skip this section if you didn't dispose of farmland or if this form is being completed for 27 a partnership. a Soil, water, and land clearing expenses 27a **b** Line 27a multiplied by applicable percentage 27b c Enter the smaller of line 24 or 27b 27c If section 1254 property: 28 a Intangible drilling and development costs, expenditures for development of mines and other natural deposits, 28a mining exploration costs, and depletion. See instructions 28b b Enter the smaller of line 24 or 28a 29 If section 1255 property: a Applicable percentage of payments excluded 29a from income under section 126. See instructions b Enter the smaller of line 24 or 29a. See instructions 29b

Summary of Part III Gains. Complete property columns A through D through line 29b before going to line 30.

30	Total gains for all properties. Add property columns A through D, line 24	30							
31	Add property columns A through D, lines 25b, 26g, 27c, 28b, and 29b. Enter here and on line 13	31							
32	Subtract line 31 from line 30. Enter the portion from casualty or theft on Form 4684, line 33. Enter the portion								
	from other than casualty or theft on Form 4797, line 6	32							
D	Part IV Becanture Amounts Under Sections 179 and 280F(b)(2) When Business Use Drops to 50% or Less								

Part IV Recapture Amounts Under Sections 179 and 280F(b)(2) When Business Use Drops to 50% or Less (see instructions)

			(a) Section 179	•) Section 80F(b)(2)
33	Section 179 expense deduction or depreciation allowable in prior years	33			
34	Recomputed depreciation. See instructions	34			
35	Recapture amount. Subtract line 34 from line 33. See the instructions for where to report	35			
				_	1707 (222.0)

Form ÖÖJÖ Disreg	ons With Respect nd Foreign Branc	hes (FBs)		OMB No. 1545-1910					
(Rev. September 2021) Information furn			tructions and the la annual accounting pe						
Department of the Treasury Internal Revenue Service beginning JUN 1	. 2023		and ending MAY 31	. 20	'	Attachment Sequence No. 140			
Name of person filing this return	,	,	5	,	Filer's ider	tifying number			
THE GERMAN MARSHALL FUND OF THE									
UNITED STATES					52-0954	751			
Number, street, and room or suite no. (or P.O. box	number if mail is	s not deliver	ed to street address)						
1744 R. STREET, NW									
City or town, state, and ZIP code WASHINGTON, DC 20009									
Filer's tax year beginning JUN 1 , 20 21	, and ending	DEC 31	, 20 21						
Important: Fill in all applicable lines and schedules. U.S. dollars unless otherwise indicated.	. All information	must be in	English. All amounts	must be stated	d in				
Check here FDE of a U.S. person	FDE of a c	controlled fo	reign corporation (CF	-C) 🗌 FI	DE of a conti	olled foreign partnership			
FB of a U.S. person	FB of a CI	=C		FE	3 of a contro	lled foreign partnership			
Check here Initial Form 8858] Final Form 88	58							
1a Name and address of FDE or FB				b(1) U.S. ide	ntifying num	ber, if any			
THE TRANSATLANTIC FOUNDATION				98-115438	1				
RUE DE LA LOI 155 WETSTRAAT				h(0) Defense					
BRUSSELS				b(2) Reference	ce ID numbe	r (see instructions)			
BELGIUM 1040									
c For FDE, country(ies) under whose laws organize	ed and entity typ	be under loc	al tax law	d Date(s) of o	organization	e Effective date as FDE			
BELGIUM	PRIV	ATE FOUND	ATION	03 03 11					
						06/01/12			
f If benefits under a U.S. tax treaty were claimed v income of the FDE or FB, enter the treaty and ar			n which principal activity is conducted	h Principal bu activity	usiness	i Functional currency			
N/A									
		BELGIUM		CHARITABLE		EUR			
2 Provide the following information for the FDE's	or FB's account	ting period s	tated above.						
 Name, address, and identifying number of bran in the United States 	ch office or age	nt (if any)	b Name and address (including corporate department, if applicable) of person(s) with custody of the books and records of the FDE or FB, and the location of such books and records, if different						
THE GERMAN MARSHALL FUND OF THE US			TIM CHILDRESS						
1744 R STREET, NW			1744 R STREET, NW						
WASHINGTON, DC 20009			WASHINGTON, DC	20009					
52-0954751									
3 For the tax owner of the FDE or FB (if different	from the filer), p	provide the f	ollowing (see instruct	tions):					
a Name and address			b Annual accounti	ing period cove	ered by the r	eturn (see instructions)			
			c(1) U.S. identifyin	g number, if ar	ıy				
			c(2) Reference ID r	number (see in	structions)				
			d Country under wh	ose laws organiz	ed e Fun	ctional currency			
4 For the direct owner of the FDE or FB (if different	ent from the tax	owner), pro	vide the following (se	e instructions)	:				
a Name and address			b Country under w	vhose laws org	anized				
			c U.S. identifying	number, if any	d Fun	ctional currency			
5 Attach an organizational chart that identifies the name, placeme ownership between the tax owner and the FDE or FB, and the ch direct or indirect interest. See instructions.						f			
			SEE	STATEMENT 1	.2				

For Paperwork Reduction Act Notice, see the separate instructions.

Form 8858 (Rev. 9-2021)

P	an	P	2

Form 8858 (Rev. 9-2021)

Schedule C Income Statement (see instructions)

Important: Report all information in functional currency in accordance with U.S. GAAP. Also, report each amount in U.S. dollars translated from functional currency (using GAAP translation rules or the average exchange rate determined under section 989(b)). If the functional currency is the U.S. dollar, complete only the U.S. Dollars column. See instructions for special rules for FDEs or FBs that use U.S. dollar approximate separate transactions method of accounting (DASTM). If you are using the average exchange rate (determined under section 989(b)), check the following box

			Functional Currency	U.S. D	ollars
1	Gross receipts or sales (net of returns and allowances)	1			
2	Cost of goods sold	2			
3	Gross profit (subtract line 2 from line 1)	3			
4	Dividends	4			
5	Interest	5			
6	Gross rents, royalties, and license fees	6			
7	Gross income from performance of services	7			
8	Foreign currency gain (loss)	8			
9	Other income	9			
10	Total income (add lines 3 through 9)	10			
11	Total deductions (exclude income tax expense)	11			
12	Income tax expense	12			
13	Other adjustments	13			
14	Net income (loss) per books	14			
Sch	edule C-1 Section 987 Gain or Loss Information				
	Note: See the instructions if there are multiple recipients of remittances from the FDE or FB.		(a) Amount stated in functional currency of FDE or FB	(k Amount functional of rec	stated in currency
1	Remittances from the FDE or FB	1			
2	Section 987 gain (loss) recognized by recipient	2			
3	Section 987 gain (loss) deferred under Regulations section 1.987-12 (attach				
	statement)	3			
				Yes	No
4	Were all remittances from the FDE or FB treated as made to the direct owner?				
5	Did the tax owner change its method of accounting for section 987 gain or loss with respec				
	from the FDE or FB during the tax year? If "Yes," attach a statement describing the method				

the change and new method of accounting
Schedule F Balance Sheet

Important: Report all amounts in U.S. dollars computed in functional currency and translated into U.S. dollars in accordance with U.S. GAAP. See instructions for an exception for FDEs or FBs that use DASTM.

	Assets		(a) Beginning of annual accounting period	(b) End of annual accounting period
1	Cash and other current assets	1	119,340.	
2	Other assets	2	0.	
3	Total assets	3	119,340.	
	Liabilities and Owner's Equity			
4	Liabilities	4	0.	
5	Owner's equity	5	119,340.	
6	Total liabilities and owner's equity	6	119,340.	
Sch	edule G Other Information			

		Yes	No
1	During the tax year, did the FDE or FB own an interest in any trust?		
2	During the tax year, did the FDE or FB own at least a 10% interest, directly or indirectly, in any foreign partnership?		
3	Answer only if the FDE made its election to be treated as disregarded from its owner during the tax year: Did the tax owner claim a loss with respect to stock or debt of the FDE as a result of the election?		
4	During the tax year, did the FDE or FB pay or accrue any foreign tax that was disqualified for credit under section 901(m)?		
5	During the tax year, did the FDE or FB pay or accrue foreign taxes to which section 909 applies, or treat foreign taxes that were previously suspended under section 909 as no longer suspended?		
		0050	

Form 8	858 (Rev. 9-2021)		Page 3
Sche	edule G Other Information (continued)		
		Yes	No
6	Is the FDE or FB a qualified business unit as defined in section 989(a)?		
	Do not complete lines 7 and 8 if you are an individual who owns an FB or FDE directly or through tiers of		
_	FBs and FDEs.		
7a	During the tax year, did the FDE or FB receive, or accrue the receipt of, any amounts defined as a		
	base erosion payment under section 59A(d) or have a base erosion tax benefit under section 59A(c)(2) from		
	a foreign person, which is a related party of the taxpayer? See instructions. If "Yes," complete lines 7b		
	and 7c		
b	Enter the total amount of the base erosion payments \$		
c	Enter the total amount of the base erosion tax benefit \$		
8a	During the tax year, did the FDE or FB pay, or accrue the payment of, any amounts defined as a base		
	erosion payment under section 59A(d) or have a base erosion tax benefit under section 59A(c)(2) to a		
	foreign person, which is a related party of the taxpayer? See instructions. If "Yes," complete lines 8b and 8c		
b	Enter the total amount of the base erosion payments \$		
c	Enter the total amount of the base erosion tax benefit \$		
9	Answer only if the tax owner of the FDE or FB is a CFC. Were there any intracompany transactions between		
	the FDE or FB and the CFC or any other branch of the CFC during the tax year, in which the FDE or FB		
	acted as a manufacturing, selling, or purchasing branch?		
	Answer the remaining questions in Schedule G only if the tax owner of the FB or the interest in the FDE		
	is a U.S. corporation. Answer questions 10a through 11c if the tax owner of the FB or the interest in the FDE is treated as a U.S. corporation solely for purposes of these questions.		
10a	If the FB or the interest in the FDE is a separate unit under Regulations section		
iou	1.1503(d)-1(b)(4), and is not part of a combined separate unit under Regulations section 1.1503(d)-1(b)(4)(ii),		
	does the separate unit have a dual consolidated loss as defined in Regulations section 1.1503(d)-1(b)(5)(ii)?	1	A
b	If "Yes," enter the amount of the dual consolidated loss		
11a	If the FB or the interest in the FDE is a separate unit and part of a combined separate unit under		
	Regulations section 1.1503(d)-1(b)(4)(ii), does the combined separate unit have a dual consolidated loss as		
	defined in Regulations section 1.1503(d)-1(b)(5)(ii)? If "Yes," complete lines 11b and 11c		
b	Enter the amount of the dual consolidated loss for the combined separate unit \$ (
с	Enter the net income (loss) attributed to the individual FB or the individual interest in the FDE as determined		
	under Regulations section 1.1503(d)-5(c)(4)(ii)(A)		
12a	Was any portion of the dual consolidated loss on line 10b or 11b taken into account in computing U.S.		
	taxable income for the year? If "Yes," go to line 12b. If "No," go to line 13		
b	Was this a permitted domestic use of the dual consolidated loss under Regulations section 1.1503(d)-6? If ()		
	"Yes," see the instructions and go to line 12c. If "No," go to line 12d		
с	If "Yes," is the documentation that is required for the permitted domestic use under Regulations section		
	1.1503(d)-6 attached to the return? After answering this question, go to line 13a		
d	If this was not a permitted domestic use, was the dual consolidated loss used to compute consolidated		
	taxable income as provided under Regulations section 1.1503(d)-4? If "Yes," go to line 12e		
е	Enter the separate unit's contribution to the cumulative consolidated taxable income		
	("cumulative register") as of the beginning of the tax year		
13a	During the tax year, did any triggering event(s) occur under Regulations section 1.1503(d)-6(e) requiring		
	recapture of any dual consolidated loss(es) attributable to the FB or interest in the FDE, individually or as		
	part of a combined separate unit, in any prior tax years?		
	If "Yes," enter the total amount of recapture \$. See instructions.		
Sche	edule H Current Earnings and Profits or Taxable Income (see instructions)		
Import	ant: Enter the amounts on lines 1 through 6 in functional currency.		
1	Current year net income (loss) per foreign books of account		
2	Total net additions		
3	Total net subtractions 3		
4	Current earnings and profits (or taxable income-see instructions) (line 1 plus line 2 minus line 3)		
5	DASTM gain (loss) (if applicable) 5		
6	Combine lines 4 and 5		
7	Current earnings and profits (or taxable income) in U.S. dollars (line 6 translated at the average		
~	exchange rate determined under section 989(b) and the related regulations (see instructions))	I	
8	Enter exchange rate used for line 7		

Page 4

Form 8858 (Rev. 9-2021)

Schedule I Transferred Loss Amount (see instructions)											
Importa	ant: S	See insi	tructions	for who has to comp	lete this sectio	n.					
										Yes	No
Were any assets of an FB (including an FB that is an FDE) transferred to a foreign corporation? If "No," stop here. If "Yes," go to line 2											
2	2 Was the transferor a domestic corporation that transferred substantially all of the assets of an FB (including an FB that is an FDE) to a specified 10%-owned foreign corporation? If "No," stop here. If "Yes," go to line 3										
3	Imm	ediatel	y after the	e transfer, was the d	omestic corpo	ration a U.S. shareho	older with respec	t to the			
	trans	sferee f	oreign co	rporation? If "No," s	top here. If "Ye	es," go to line 4			·····		
4	Ente	er the tr	ansferred	loss amount include	ed in gross inc	ome as required und	ler section 91. S	ee			
		uctions							4		
Sche	dule	e J	Incon	ne Taxes Paid o	r Accrued	(see instructions	5)				
	Foreign Income Taxes Foreign						reign Tax Credit S	eparate Categories			
	a) (b) (c) (d) (e) (f) (g)							(h) Gene		(i) Other	

Totals					

Form 8858 (Rev. 9-2021)

0065	Retu	Irn of U.S. Perso					OMB	No. 1545-1668		
Form 8865		Certain Foreigr								
	-	ww.irs.gov/Form8865 for in			n.			2021		
Department of the Treasury Internal Revenue Service	Ir	formation furnished for the f beginning JAN 1	•			2021	Attac	ence No. 865		
Name of person filing this r	eturn	Degining OAN I	, 2021,	, and ending DEC 31	1	, 2021 s identificat				
	HALL FUND OF THE					2-095475				
UNITED STATES							-			
Filer's address (if you aren'	t filing this form with your tax i	eturn)	A Category of	of filer (see Categories of Fil	ers in the	instructions a	and check app	plicable box(es)):		
			1 [2	3	X	4			
			B Filer's tax	year JUN 1	202	1 , and endi	ng DEC	31 , 2021		
C Filer's share of liabilities	: Nonrecourse \$	Qualified nonre	course financi	ng \$		Other	\$			
D If filer is a member of a	consolidated group but not the	parent, enter the following i	nformation abo	out the parent:						
Name					EIN					
Address										
	<u>pecified foreign financial assets</u> n other partners (see instructio		ee instruction	S						
		,				(4)	Check applica	able box(es)		
(1) Name		(2) Address		(3) Identification num	ber	Category 1	Category 2	Constructive owner		
G1 Name and address of fo	reign partnership					2(a) EIN ((if any)			
EPIRIS FUND II (B)	LP						3-136437			
						()	rence ID nu	imber		
11-15 SEATON PLACE						EPIRIS				
ST. HELIER, JERSEY	JE4 UQH					JERSEY	under who	se laws organized		
Date of	rincipal place	Principal business	Principal bus	siness	Funct	ional	8b Excha	ange rate		
4 organization 5 0 04/07/2017 JER	rincipal place f business SEY	6 activity code number	activity	MGMT GBI	041101	ю	on (see i	nstructions) 1,375602		
	formation for the foreign partn									
	ntification number of agent (if a		2 Check if th	ne foreign partnership i	must file	<i>.</i> .				
					orm 880		Form 10	65		
			Service Ce	enter where Form 1065	is filed					
3 Name and address of fo	reign partnership's agent in co	untry of organization, if any	4 Name and a partnership,	ddress of person(s) with cu and the location of such be	stody of t ooks and	the books and records, if diff	records of th ferent	ie foreign		
	RVICES (JERSEY) LTD		EPIRIS GP							
11-15 SEATON PLACE			11-15 SEATON PLACE							
	Y JE4 0QH		ST. HELIE		UQH					
	id the foreign partnership pay (-			•	V v v	X No		
	267A? See instructions						Yes ∞	A NO		
	l amount of the disallowed ded ection 721(c) partnership, as d						\$ Yes	X No		
	cations made by the foreign pa	ta and in O	., .,	(יי):		•	Yes			
	orms 8858, Information Return									
	ranches (FBs), attached to this		-	-		►				
	p classified under the law of th						NERSHIE)		
	interest in the foreign partners									
separate unit under R	egulations section 1.1503(d)-1	(b)(4) or part of a combined	separate unit	under Regulations sect	ion					
1.1503(d)-1(b)(4)(ii)?	P If "No," skip question 10b \dots					🕨	Yes	X No		
b If "Yes," does the sepa	rate unit or combined separate	e unit have a dual consolidate	ed loss, as defi	ned in Regulations						
section 1.1503(d)-1(b	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					►	Yes	No No		
	meet both of the following req)						
	otal receipts for the tax year w									
	artnership's total assets at the e	end of the tax year was less t	nan \$1 million	•		►	Yes	No		
	te Schedules L, M-1, and M-2.	1)				Farm 0005 (000 1)		
LHA For Privacy Act and	l Paperwork Reduction Act No	uce, see the separate instru	ICTIONS.					Form 8865 (2021)		

Form 886	65 (2	021)	THE GERMAN	MARSHALL FUN	ID OF T	HE UNI	TED S				52	2-0954	751		Page 2
12 a	Is th	e filer of	this Form 8865	claiming a foreign-	derived in	tangible in	come deduction (u	nder section 2	50) with res	pect to					
	any a	amounts	listed on Sched	dule N?							🕨		Yes	X	No
b	lf "Ye	es," ente	r the amount of	gross income derive	d from sa	iles, leases	s, exchanges, or ot	her dispositior	ns (but not lic	censes)					
	from	i transac	tions with or by	the foreign partners	hip that t	he filer inc	luded in its compu	tation of foreig	n-derived de	eduction					
	eligit	ble incor	ne (FDDEI)								🕨	▶			
C	lf "Ye	es," ente	r the amount of	gross income derive	d from a	license of	property to or by t	he foreign part	nership that	the					
			in its computat								🕨	▶			
d	lf "Ye	es," ente	r the amount of	gross income derive	d from se	ervices pro	vided to or by the	foreign partne	rship that the	e filer					
			s computation o								🕨	▶			
				partners subject to s											
				ng a distribution fror							🕨	▶			
		-		ar were any transfe	s betweer	n the partn	ership and its part	ners subject to) the disclosu	ire					٦
			•										Yes	X	No
				property or money w				-							
			•	e under Regulations						•				X	_
				le of each transfer, a									Yes	Δ	No
		•	•	a liability or receive			•	•		•					
		•		ig the property to th transfer, the debt as	•	•	,	, , ,			J, •		Yes	x	No
Sign Here				I declare that I have exa							/ knowle	edge and b			
if You're Fi This Form	iling	correct,	and complete. Dec	laration of preparer (oth	er than gene	eral partner o	or limited liability comp	any member) is t	based on all info	ormation of w	hich pre	eparer has a	any kno	wledge.	
Separately												11			
Not With Y Tax Return			ignature of general	partner or limited liabili	y company	member						—		Date	
Doid		Print/Typ	e preparer's name		Prep	arer's signat	ture		Date	Chee	ck 🗌		N		
Paid	ror										employ	ed			
Prepa Use	iei	Firm's	name 🕨							Firm's E					
Only		Firm's	address 🕨							Phone n					
Olliy															
Schee	dule	Α	Construc	tive Ownership	of Par	tnership	o Interest. Ch	neck the bo	xes that a	pply to th	ne file	er. If you	u che	eck	
			box b , en	ter the name, ad	dress,	and U.S	. taxpayer ider	tification n	umber (if a	ny) of th	e per	son(s) v	whos	e	
			interest yo	ou constructivel	y own. S	See instr	ructions.								
			a X 0v	wns a direct interest			b [Owns a	constructive	interest					
			Name			Address					Identification number (if any)			Check if foreign	Check if direct
			Hamb				, (44, 666			laonnoan		oor (n anj)	\rightarrow	person	partner
													\rightarrow		
Scheo	dule	A-1	Certain P	artners of Fore	ign Par	tnership	p (see instruc	tions)							
			Name				Address			Ident	fication	number (if	any)		Check if foreign
															person
		• •	F F				······	· · · · · · · · · · · · · · · · · · ·	-)						
Scheo			Foreign P	Partners of Sec	$10n 72^{\circ}$	I(C) Part	Country of	U.S. tax	,				oroont	ago intoro	ot
Name o par	f forei tner	gn		Address			organization	identificatio	n number	Check if rel U.S. trans				age intere	rofits
· · ·							(if any)	(if ar	iy)		1	Capi		_	
]		%		%
	nort	norobin		oroign parage as a	iroct part								%	/o	%
Sched	<u> </u>	<u> </u>		oreign person as a c Schedule. Lis				meetic) in r	which the	foreign r		Yes			No
Schet	Jule	H-9		terest or indirec				Sinestic) III		ioreigin þ	aitit	a an in C	////15		
														-11	Check if
			Name			Address				EIN (if any)			Total ordinary income or loss		foreign partner- ship
						<u> </u>									snip
												-			

Form 8865 (2021)

SCHEDULE O (Form 8865)
(Rev. October 2021)

Transfer of Property to a Foreign Partnership (Under Section 6038B)

OMB No. 1545-1668

Attach to Form 8865. See the Instructions for Form 8865. ► Go to www.irs.gov/Form8865 for instructions and the latest information.

Department of the Tre Internal Revenue Serv	easury vice	► Go t	to www.irs.gov/Form	8865 for instructions			ation.					
Name of transfero	THE GERM	AN MARSHA	LL FUND OF THE				Filer's ident	ifying nu	umbe	r		
	UNITED S	TATES					52-095	4751				
Name of foreign p	artnership EP	IRIS FUND	II (B) LP			EIN (if any)		Refere	ence	ID numb	er (se	ee instr)
						98-13643	374	EPIRI	SFU	NDII		
1a Is the partr	hership a section 7	721(c) partnei	rship (as defined in Regu	lations section 1.721(c)-	-1(b)(14))? S	See instructior	ıs			Yes	X	No
b If "Yes," wa	s the gain deferra	l method appl	lied to avoid the recognit	ion of gain upon the con	tribution of p	oroperty?				Yes		No
			onsidered or anticipated									
			defined in Regulations s	ection 1.482-7(c)(1)?						Yes	X	No
Part I Ti	ansfers Reportat	ole Under Sec	tion 6038B									
Type of property	(a) Date of transfer	(b) Description of property	(c) Fair market value on date of transfer	(d) Cost or other basis		e) y period	(f) Section 70 allocation me			Gain re	(g) cogniz ransfer	ed
Cash	12/31/21		209,890.									
Stock, notes												
receivable and payable,												
and other												
securities												
Inventory												
·												
Tangible		+ +										
property used in trade												
or business												
Intangible												
property												
described in section												
197(f)(9)												
Intangible property, other												
than intangible												
property described in												
section 197(f)(9)												
Other												
property												
Totals			209,890.									
3 Enter the tr	ansferor's percen	tage interest i	in the partnership: (a) Be	tore the transfer	.3616	%	(b) After	the tran	isfer		.36	04 %

Supplemental Information Required To Be Reported (see instructions):

Part II Dispositions Reportable Under Section 6038B										
(a) Type of property	(b) Date of original transfer	ate of Date of Manner riginal disposition disposit		(e) Gain recognized by partnership	(f) Depreciation recapture recognized by partnership	(g) Gain allocated to partner	(h) Depreciation recapture allocated to partner			
Part III Is any	transfer reported o	on this schedule su	bject to gain recog	nition under section 90	04(f)(3) or section 904(f)(5)(F)? ►	Yes X No			
	Deduction Act Not	ion on the Instru	ations for Form Of	065		Cohodula	Q (Farm 8865) 10 0001			

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 8865.

Schedule 0 (Form 8865) 10-2021

FORM 8858	ORGANIZATIONAL CH	STATEMENT 12		
NAME OF ENTITY IN CHAIN OF	PERCENT OF	FDE'S		
OWNERSHIP	OWNERSHIP	POSITION		

TAX CLASSIFICATION

THE GERMAN MARSHALL FUND OF US 100.000% DIRECT WHOLLY-OWNED BE SUBSIDIARY FOREIGN SINGLE OWNER ELECTING TO BE DISREGARDED AS SEPARATE ENTITY

ATTACHMENT FOR FORM 8858, LINE 5

Return by a U.S. Transferor of Property to a Foreign Corporation Go to www.irs.gov/Form926 for instructions and the latest information.

OMB No. 1545-0026

	Revenue Service	Attach to your income tax return for the year of the transfer or dist	tribution.	Sequence	e No. 128
Par	t I U.S. Trar	sferor Information (see instructions)			
Name	of transferor			Identifying numbe	er (see instructions)
THE	GERMAN MARSH	ALL FUND OF THE			
UNI	TED STATES			52-0954751	
1	Is the transferee a	specified 10%-owned foreign corporation that is not a controlled foreign corporation	on?	Yes	X No
		as a corporation, complete questions 2a through 2d.			
		a section 361(a) or (b) transfer, was the transferor controlled (under section 368(c))	by		
		estic corporations?	-	Yes	No
		remain in existence after the transfer?		. =	
		rolling shareholder(s) and their identifying number(s).		103	
		Controlling shareholder	Iden	tifying number	
	If the transferor w	as a member of an affiliated group filing a consolidated return, was it the parent co	rporation?	Yes	No
		e and employer identification number (EIN) of the parent corporation.		🛄 Tes	
	in not, list the nam				
		Name of parent corporation	EIN of p	parent corporati	on
4	Have basis adjust	ments under section 367(a)(4) been made?		Yes	No
u				[1] 163	
3	If the transferor w	as a partner in a partnership that was the actual transferor (but is not treated as suc	ch under sectior	n 367)	
	complete question			1007),	
		EIN of the transferor's partnership.			
u					
		Name of partnership	EIN	of partnership	
DAV	IDSON KEMPNER	INSTITUTIONAL PARTNERS L.P.	13-3597020		
		ck up its pro rata share of gain on the transfer of partnership assets?		Yes	X No
		osing of its entire interest in the partnership?			X No
		osing of an interest in a limited partnership that is regularly traded on an establishe			
	securities market?			Yes	X No
Par		ee Foreign Corporation Information (see instructions)			
		e (foreign corporation)	5a lo	dentifying numb	er if anv
•		e (lordigh obliphadoh)		ionarying name	er, n'any
DKI	P (CAYMAN) II	L.P.			
	Address (including		5h P	eference ID num	ber
	ELGIN AVENUE	y oound yy			
) CAYMAN KY 1-9005 CAYMAN ISLANDS	DKTI	PIILP	
	•	ountry of incorporation or organization			
CJ					
	Foreign law chore	ctarization (see instructions)			
	PORATION	cterization (see instructions)			
		preign corporation a controlled foreign corporation?		Yes	X No
~					

Form 926 (I	Rev. 11-2018)	THE	GERMAN	MARSHALL	FUND	OF	THE	UNITED	STATES	
Part III	Informatio	on Re	egardin	g Transfe	r of P	rop	erty	/ (see in	structior	າຣ)

Section A - Cash

eeellen / euen					
Type of property	(a) Date of transfer	(b) Description of property	(c) Fair market value on date of transfer	(d) Cost or other basis	(e) Gain recognized on transfer
Cash	12/31/2021		2,649,601.		

Was cash the only property transferred? 10

If "Yes," skip the remainder of Part III and go to Part IV.

Section B - Other Property (other than intangible property subject to section 367(d))

Type of property	(a) Date of transfer	(b) Description of property	(c) Fair market value on date of transfer	(d) Cost or other basis	(e) Gain recognized on transfer
Stock and					
securities					
Inventory					
Other property					
(not listed under					
another category)					
Property with					
built-in loss					
Totals					

11	Did the transferor transfer stock or securities subject to section 367(a) with respect to which a gain		
	recognition agreement was filed?	Yes	No No
12 a	Were any assets of a foreign branch (including a branch that is a foreign disregarded entity) transferred to a		
	foreign corporation?	Yes	No No
	If "Yes," go to line 12b.		
b	Was the transferor a domestic corporation that transferred substantially all of the assets of a foreign branch		
	(including a branch that is a foreign disregarded entity) to a specified 10%-owned foreign corporation?	Yes	No
	If "Yes," continue to line 12c. If "No," skip lines 12c and 12d, and go to line 13.		
с	Immediately after the transfer, was the domestic corporation a U.S. shareholder with respect to the		
	transferee foreign corporation?	Yes	No
	If "Yes," continue to line 12d. If "No," skip line 12d, and go to line 13.		
d	Enter the transferred loss amount included in gross income as required under section 91 🕨 \$		
13	Did the transferor transfer property described in section 367(d)(4)?	Yes	No
	If "No," skip Section C and questions 14a through 15.		

Section C - Intangible Property Subject to Section 367(d)

Type of property	(a) Date of transfer	(b) Description of property	(c) Useful life	(d) Arm's length price on date of transfer	(e) Cost or other basis	(f) Income inclusion for year of transfer			
Property described									
in sec. 367(d)(4)									
Totals									
TULAIS									

Form 926 (Rev. 11-2018)

Page 2

No No

X Yes

Form	926 (Rev. 11-2018) THE GERMAN MARSHALL FUND OF THE UNITED STATES	52-0954751	Page 3
14 a b c d	Did the transferor transfer any intangible property that, at the time of the transfer, had a useful life reasonably anticipated to exceed 20 years? At the time of the transfer, did any of the transferred intangible property have an indefinite useful life? Did the transferor choose to apply the 20-year inclusion period provided under Regulations section $1.367(d) \cdot 1(c)(3)(ii)$ for any intangible property? If the answer to line 14c is "Yes," enter the total estimated anticipated income or cost reduction attributable to the intangible property's, or properties', as applicable, use(s) beyond the 20-year period described in Regulations section $1.367(d) \cdot 1(c)(3)(ii) \rightarrow $ Was any intangible property transferred considered or anticipated to be, at the time of the transfer or at any time thereafter, a platform contribution as defined in Regulations section $1.482-7(c)(1)$?	Yes	No No No
	t IV Additional Information Regarding Transfer of Property (see instructions)		
16 17 18 b c 19 20 a b	t IV Additional Information Regarding Transfer of Property (see instructions) Enter the transferor's interest in the transferee foreign corporation before and after the transfer. (a) Before100 % (b) After100 % Type of nonrecognition transaction (see instructions) ▶ IRC SEC 351 Indicate whether any transfer reported in Part III is subject to any of the following. Gain recognition under section 904(f)(3) Gain recognition under section 904(f)(5)(F) Recapture under section 1503(d) Exchange gain under section 987 Did this transfer result from a change in entity classification? Did a domestic corporation make a distribution of property covered by section 367(e)(2)? (see instructions) If "Yes," complete lines 20b and 20c. Enter the total amount of gain or loss recognized pursuant to Regulations section 1.367(e)-2(b) Did the domestic corporation not recognize gain or loss on the distribution of property because the property was used in the conduct of U.S. trade or business under Regulations section 1.367(e)-2(b)(2)?	Yes Yes Yes Yes Yes Yes Yes ► \$	X No X No
21	Did a domestic corporation make a section 355 distribution of stock in a foreign controlled corporation covered by section 367(e)(1)? See instructions	Yes	X No Rev. 11-2018)
		rorm 926 (nev. 11-2018)

TAX RETURN FILING INSTRUCTIONS

CALIFORNIA FORM 199

FOR THE YEAR ENDING

DECEMBER 31, 2021

PREPARED FOR:

THE GERMAN MARSHALL FUND OF THE UNITED STATES 1744 R. STREET, NW WASHINGTON, DC 20009

PREPARED BY:

RSM US LLP 1861 INTERNATIONAL DRIVE, SUITE 400 MCLEAN, VA 22102

TO BE SIGNED AND DATED BY:

NOT APPLICABLE

AMOUNT OF TAX:

TOTAL TAX	\$ 0
LESS: PAYMENTS AND CREDITS	\$ 0
PLUS: OTHER AMOUNT	\$ 0
PLUS: INTEREST AND PENALTIES	\$ 0
NO PAYMENT IS REQUIRED	\$

OVERPAYMENT:

CREDITED TO YOUR ESTIMATED TAX	\$ 0
OTHER AMOUNT	\$ 0
REFUNDED TO YOU	\$ 0

MAKE CHECK PAYABLE TO:

NOT APPLICABLE

MAIL TAX RETURN AND CHECK (IF APPLICABLE) TO:

THIS RETURN HAS QUALIFIED FOR ELECTRONIC FILING. THE RETURN HAS BEEN TRANSMITTED ELECTRONICALLY TO THE FTB AND NO FURTHER ACTION IS REQUIRED. DO NOT MAIL THE PAPER COPY OF THE RETURN TO THE FTB.

RETURN MUST BE MAILED ON OR BEFORE:

NOT APPLICABLE

SPECIAL INSTRUCTIONS:

TAX RETURN FILING INSTRUCTIONS

CALIFORNIA FORM 109

FOR THE YEAR ENDING

DECEMBER 31, 2021

PREPARED FOR:

THE GERMAN MARSHALL FUND OF THE UNITED STATES 1744 R. STREET, NW WASHINGTON, DC 20009

PREPARED BY:

RSM US LLP 1861 INTERNATIONAL DRIVE, SUITE 400 MCLEAN, VA 22102

TO BE SIGNED AND DATED BY:

THE AUTHORIZED INDIVIDUAL(S).

AMOUNT OF TAX:

TOTAL TAX	\$ 0
LESS: PAYMENTS AND CREDITS	\$ 2,517
PLUS: OTHER AMOUNT	 0
PLUS: INTEREST AND PENALTIES	\$ 0
OVERPAYMENT	\$ 2,517

OVERPAYMENT:

CREDITED TO YOUR ESTIMATED TAX	\$ 2,517
OTHER AMOUNT	\$ 0
REFUNDED TO YOU	\$ 0

MAKE CHECK PAYABLE TO:

NOT APPLICABLE

MAIL TAX RETURN AND CHECK (IF APPLICABLE) TO:

FRANCHISE TAX BOARD P.O. BOX 942857 SACRAMENTO, CA 94257-0500

RETURN MUST BE MAILED ON OR BEFORE:

NOVEMBER 15, 2022

SPECIAL INSTRUCTIONS:

TAXABLE YEARCalifornia Exempt Organization2021Annual Information Return

202	Annual Information Retu	urn					199	
Calendar Yea	2021 or fiscal year beginning (mm/dd/yyyy) 06/01/	/2021	, and ending	(mm/dd/yyy	/y)	12,	/31/2021	
Corporation/Org	anization name			Cali	fornia corpo	oration	number	
THE GERMA	N MARSHALL FUND OF THE							
UNITED ST	ATES				959792	0		
Additional inform	nation. See instructions.			FE				
					52-09	95475	51	
Street address (PMB no.			
	TREET, NW			State	ZIP code			
City WASHINGTO	N				20009			
Foreign country		ice/state/county		DC	Foreign p	ostal co	ode	
, er		00,01210,0002111			, and grip	00101 00		
A First retu	rn Yes X	No I Did th	e organization hav	/e any chan	nes to its	auidel	ines	
	I return Ves X		ported to the FTB		-	•] No
	ion 4947(a)(1) trust Yes 🕱		, mpt under R&TC \$					_
	rmation return?		, ged in political acti] No
•	Dissolved Surrendered (Withdrawn) Merged/Reorganiz	ed K Is the	organization exen	npt under R	&TC Sect	ion 23	701g? • Yes X] No
	(mm/dd/yyyy) •		s," enter the gross					
			organization a lim				• Yes X	No
	eturn filed? (1) ● 🗶 990T (2) ● 🔄 990PF (3) ● 🦳 Sch H (ne organization file					7
. ,	Other 990 series						• X Yes	No
	group filing? See instructions Yes X		organization unde					1
	ganization in a group exemption Yes X		udited in a prior ye					」No]No
11 165,	vhat is the parent's name?		eral Form 1023/10 filed with IRS					JNO
Part I	complete Part I unless not required to file this form. See Gene	ral Information I	3 and C.					
	1 Gross sales or receipts from other sources. From Side 2,	Part II, line 8			•	1	25,067,28	8 00
	2 Gross dues and assessments from members and affiliate					2		00
	3 Gross contributions, gifts, grants, and similar amounts re	eceived		STMT 1	•	3	15,967,38	1 00
Receipts	4 Total gross receipts for filing requirement test. Add line 1	l through line 3.						
and	This line must be completed. If the result is less than \$	50,000, see Gene	eral Information B		•	4	41,034,66	9 00
Revenues	5 Cost of goods sold				00			
	6 Cost or other basis, and sales expenses of assets sold	••••••	6	14,800,	725 00		14 000 50	- L
	7 Total costs. Add line 5 and line 6					7	14,800,72 26,233,94	_
					-	8	28,233,94	
Expenses	 9 Total expenses and disbursements. From Side 2, Part II, 10 Excess of receipts over expenses and disbursements. Su 		lino 9			9 10	3,529,18	_
	10 Excess of receipts over expenses and disbursements. Su 11 Total payments					11		00
	12 Use tax. See General Information K				•	12		00
	13 Payments balance. If line 11 is more than line 12, subtract	ct line 12 from lir	ne 11		•	13	·	00
Filing Fee	14 Use tax balance. If line 12 is more than line 11, subtract I					14		00
-	de Desellier en dieteret Ore Orecent beformentier. I					15		00
	16 Balance due. Add line 12 and line 15. Then subtract line Under penalties of perjury, I declare that I have examined this return, includ it is true, correct, and complete. Declaration of preparer (other than taxpaye	11 from the resu	<u></u>		🔘	16		00
Sign	it is true, correct, and complete. Declaration of preparer (other than taxpaye	r) is based on all inf	ormation of which pre	parer has any	knowledge	y knowi	edge and bellet,	
Here	Signature	Title		Date			Telephone	
	of officer	CHIEF	FINANCIAL OF	ΥF			● PTIN	
	Preparer's			Check				
	Preparer's signature		10/21/22	self-en	nployed		P01249785 ● Firm's FEIN	
Paid Bronoror'o	Firm's name (or yours, RSM US LLP						42-0714325	
Preparer's Use Only	if self- employed) 1861 INTERNATIONAL DRIVE, SUITE 4	400					Telephone	
Jac Only	and address MCLEAN, VA 22102						703-336-6400	
	May the FTB discuss this return with the preparer shown above	e? See instructio	ns		• X	Yes	No	

Part II Organizations with gross receipts of more than \$50,000 and private foundations regardless of amount of gross receipts - complete Part II or furnish substitute information.

Schodu		Polonoo Shoot Poginning of toyoh	a year En	d of tavat	alo voor	
	18	Total expenses and disbursements. Add line 9 through line 17. Enter		18	22,704,757	00
	17	Other expenses and disbursements		17	5,265,300	00
ments	16	Depreciation and depletion (See instructions)	•	16	434,269	00
Disburse-	15	Rents	-	15	942,503	00
and	14	Taxes	•	14	239,932	00
Expenses	13	Interest	•	13	6,014	00
	12	Other salaries and wages		12	6,432,550	00
	11	Compensation of officers, directors, and trustees		11	754,018	00
	10	Disbursements to or for members	•	10		00
	9	Contributions, gifts, grants, and similar amounts paid	•	9	8,630,171	00
	8	Total gross sales or receipts from other sources. Add line 1 through	line 7. Enter here and on Side 1, Part I, line 1	8	25,067,288	00
Sources	7	Other income		7	838,306	00
Other	6	Gross amount received from sale of assets (See instructions)	STATEMENT 2	6	22,713,552	00
from	5	Gross royalties	•	5		00
Receipts	4	Gross rents		4		00
	3	Dividends	•	3	1,515,430	00
	2	Interest	•	2		00
	1	Gross sales or receipts from all business activities. See instructions	•	1		00

Schedule L Balance Sheet	Beginning of taxat	ole year	End of tax	xable year
Assets	(a)	(b)	(C)	(d)
1 Cash		7,343,208		• 14,632,788
2 Net accounts receivable		57,795		• 62,228
3 Net notes receivable				•
4 Inventories				•
5 Federal and state government obligations				•
6 Investments in other bonds				•
7 Investments in stock				•
8 Mortgage loans				•
9 Other investments STMT 5		172,602,670		• 166,684,622
10 a Depreciable assets	25,942,322		26,027,244	
b Less accumulated depreciation	(9,970,754)	15,971,568 (10,405,022)	15,622,222
11 Land		1,237,440		• 1,237,440
12 Other assets STMT 6		13,658,739		• 10,759,180
13 Total assets		210,871,420		208,998,480
Liabilities and net worth				
14 Accounts payable		1,585,531		• 1,572,221
15 Contributions, gifts, or grants payable		77,272		• 101,989
16 Bonds and notes payable STMT 7		9,178,943		• 9,193,636
17 Mortgages payable				•
18 Other liabilities STMT 8		12,704,966		10,831,921
19 Capital stock or principal fund				•
20 Paid-in or capital surplus. Attach reconciliation				•
21 Retained earnings or income fund		187,324,708		• 187,298,713
22 Total liabilities and net worth		210,871,420		208,998,480

Schedule M-1 Reconciliation of income per books with income per return

Do not complete this schedule if the amount on Schedule L, line 13, column (d), is less than \$50,000. -25,995 1 Net income per books • 7 Income recorded on books this year not included in this return. Attach schedule -3,555,182 2 Federal income tax • • • 3 Excess of capital losses over capital gains 8 Deductions in this return not charged 4 Income not recorded on books this year. against book income this year. Attach schedule _____ • Attach schedule ٠ -3,555,182 5 Expenses recorded on books this year not 9 Total. Add line 7 and line 8 • deducted in this return. Attach schedule 10 Net income per return. -25,995 3,529,187 6 Total. Add line 1 through line 5 Subtract line 9 from line 6

3652214

* SEE STATEMENT

CA 199	CASH CONTRIBUTIONS INCLUDED ON PART I, LINE 3	STATEMENT 3		
CONTRIBUTOR'S NAME	CONTRIBUTOR'S ADDRESS	DATE OF GIFT	AMOUNT	
UNITED STATES AGENCY FOR INTERNATIONAL DEVELOPMENT	1300 PENNSYLVANIA AVE., NW WASHINGTON, DC 20523		6,673,797.	
SWEDISH INTERNATIONAL DEVELOPMENT COOPERATION AGENCY	VALLHALLAVAGEN 199 105 25 STOCKHOLM SWEDEN		2,071,817,	
NORWAY MINISTRY OF FOREIGN AFFAIRS	7 JUNIPLANSSEN 1 N-0251 OSLO NORWAY		1,747,084.	
THE KLARMAN FAMILY FOUNDATION	P.O. BOX 171627 BOSTON, MA 02117		800,000	
THE DIRECTORATE GENERAL FOR NEIGHBOURHOOD AND ENLARGEMENT NEGOTIATIONS	RUE DE LA LOI 15 / WETSTRAAT 15 BRUSSELS BELGIUM		797,530,	
SANDLER FOUNDATION	121 STEUART ST SAN FRANCISCO, CA 94105		500,000	
EUROPEAN COMMISSION	BOULEVARD DE L'EMPEREUR 4 BRUSSELS BELGIUM 1000		342,713.	
TOTAL INCLUDED ON LINE 3			12,932,941.	

=

CA 199 GROSS AM	OUNT FROM SA	LE OF AS	SETS		STATEMENT	2
DESCRIPTION		ATE UIRED	DAT SOL		ETHOD QUIRED	
				PUF	CHASED	
	COST OR OTHER BASIS	DEPRE	c.	EXPENSE OF SALE	GROS SALES P	
	14,800,725.		0.	0	. 22,71	3,552.
TOTAL TO FORM 199, PAGE 2, LN 6	14,800,725.		0.	0	22,71 	3,552.
CA 199	OTHER INCO	ME			STATEMENT	3
DESCRIPTION					AMOUNT	
OTHER INCOME CONTRACT					83	90 8,216
TOTAL TO FORM 199, PART II, LINE	: 7			_	83	8,306
CA 199	OTHER EXPEN	SES			STATEMENT	<u>4</u>
DESCRIPTION					AMOUNT	
INTEREST EXP & BOND ISS SUBSCRIPTIONS/PUBLICATI PENSION PLAN CONTRIBUTIONS OTHER EMPLOYEE BENEFITS LEGAL FEES ACCOUNTING FEES INVESTMENT MANAGEMENT FEES OTHER PROFESSIONAL FEES OFFICE EXPENSES TRAVEL CONFERENCES AND CONVENTIONS INSURANCE					7 21 97 2 20 15 1,66 1,02 49 17	5,980 9,802 1,930 0,502 5,557 0,666 6,993 4,338 5,262 5,350 1,633 7,287

TOTAL TO FORM 199, PART II, LINE 17

5,265,300.

CA 199 OTHER INVESTMENT	OTHER INVESTMENTS		
DESCRIPTION	BEG. OF YEAR	END OF YEAR	
ALTERNATIVE INVESTMENTS - EQUITY FUNDS	19,732,602.	16,379,881.	
ALTERNATIVE INVESTMENTS - HEDGE FUNDS	15,890,263.	15,765,897.	
ALTERNATIVE INVESTMENTS - PRIVATE EQUITY	32,737,207.	25,837,988.	
ALTERNATIVE INVESTMENTS - NATURAL RESOURCES	17,770,180.	15,354,559.	
ALTERNATIVE INVESTMENTS - PRIVATE DEBT	7,003,571.	7,654,745.	
ALTERNATIVE INVESTMENTS - PRIVATE REAL ESTATE	2,812,599.	2,780,690.	
OTHER PUBLICLY TRADED SECURITIES	76,656,248.	82,910,862.	
TOTAL TO FORM 199, SCHEDULE L, LINE 9	172,602,670.	166,684,622.	

CA 199 (OTHER ASSETS		STATEMENT 6
DESCRIPTION		BEG. OF YEAR	END OF YEAR
PLEDGES AND GRANTS RECEIVABLE PREPAID EXPENSES AND DEFERRED CHAR(SECURITY DEPOSIT ADVANCE TO SUB-GRANTEES	JES	9,257,559. 363,354. 130,578. 3,907,248.	5,559,334. 187,723. 130,578. 4,881,545.
TOTAL TO FORM 199, SCHEDULE L, LIN	E 12	13,658,739.	10,759,180.

CA 199	BONDS A	ND N	OTES	PAYABLE		STATEMENT 7
DESCRIPTION				BE	G. OF YEAR	END OF YEAR
TAX-EXEMPT BONDS LIABILITIES					9,178,943.	9,193,636.
TOTAL TO FORM 199, SCHEDULE	L, LINE	16			9,178,943.	9,193,636.

CA 199 OTHER LIABILIT	IES	STATEMENT 8
DESCRIPTION	BEG. OF YEAR	END OF YEAR
INTEREST RATE SWAP AGREEMENT DEFERRED REVENUE UNSECURED NOTES AND LOANS PAYABLE	502,589. 11,152,377. 1,050,000.	466,600. 10,365,321. 0.
TOTAL TO FORM 199, SCHEDULE L, LINE 18	12,704,966.	10,831,921.

CA 199	INCOME RECORDED ON BOOKS THIS YEAR NOT INCLUDED IN THIS RETURN	STATEMENT 9
DESCRIPTION		AMOUNT
NET UNREALIZED LOSS		-3,198,468.

FOREIGN CURRENCY EXCHANGE LOSSES CHANGE IN SWAP VALUE	-3,198,488. -392,703. 35,989.
TOTAL TO FORM 199, SCHEDULE M-1, LINE 7	-3,555,182.

Altach to Prom 100 /r Form 100	TAXABLE YEARCo2021an	orporat Id Amo	tion Depr	reciatio	n						CALIFORN 38	IA FORM 85
Description Section 178 property Under IRC Section 179 1 Section 178 property Under IRC Section 179 for California 1 Section 178 property Under IRC Section 179 for California 1 Section 178 property Under IRC Section 179 for California 1 Section 178 property Under IRC Section 179 property Under IRC Section 179 property Under IRC Section 178 property (b) [Col Rubinissus use ordy) 1 Section 178 property (b) [Col Rubinissus Under IRC Section 178 property (b) [Col Rubinissus Under IRC Section 178 property (c) IRC Section						9			FEI	N	52-095	4751
INITED PATES 9597920 Part L Election To Expense Cartain Property Under IRC Section 179 1 Hodronum officiation under IRC Section 179 property placed in strates 2 Total cost of tRC Section 179 property placed in strates 2 Total cost of tRC Section 179 property placed in strates 2 Total cost of tRC Section 179 property placed in strates 3 Section 178 property placed in strates 4 Reduction in initiation. Subtrate in a Stron line 2 Litzer or less, entre -0 4 Reduction in initiation. Subtrate in a Stron line 2 Litzer or less, entre -0 4 Reduction in initiation. Subtrate in a Stron line 2 Litzer or less, entre -0 4 Reduction in initiation. Subtrate in a Stron line 2 Litzer or less, entre -0 5 Initiation cost of IRC Section 179 cost) 5 Initiation cost of IRC Section 179 cost) 5 Initiation cost of IRC Section 179 cost) 5 Initiation cost of IRC Section 179 cost) 5 Initiation cost of IRC Section 179 cost) 5 Initiation cost of IRC Section 179 cost) 5 Initiation cost of IRC Section 179 cost) 5 Initiation cost of IRC Section 179 cost) 5 Initiation cost of IRC Section 179 cost) 5 Initiation cost of IRC Section 179 cost) 5 Initiation cost of IRC Section 179 cost of Section 179	Corporation name									Califo	rnia corporatio	on number
Part I Election To Expense Certain Property Under IRC Section 179 1 <u>Section 179 For California 1 <u>Section 179 For California <u>1 Section 179 For California <u>2 Section 179 For California <u>4 Section <u>5 Section Section </u></u></u></u></u></u></u></u></u></u></u></u></u></u></u></u></u></u>	THE GERMAN MARSHAL	L FUND OF	' THE									
Maximum deduction under HCS Section 7/9 rorgerby placed in serve 1 32,30,00 2 Total cost of HCS Section 7/9 royerby placed in serve 2 - <td< td=""><td>UNITED STATES</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>9597920</td><td></td></td<>	UNITED STATES										9597920	
2 Total cast of IRC Section 179 property placed in service 3 Diversition of IRC Section 179 cost) 4 Reduction in finitation 4 Section 179 cost) 6 1 7 Listed property (elected IRC Section 179 cost) 7 Listed property (elected IRC IRC Section 179 cost) 7 Listed property (elected IRC												
3 Threshold cost of IRE Section 179 property before reduction in limitation 3 3 \$200,000 4 Deduction in instantiation. Subtract line 4 from line 1. If zero or less, enter -0 4 5 5 6										1		\$25,000
4 Reduction in limitation. Subtract line 3 from line 2. If zero or less, enter -0- 5 Dollar limitation for taxable years. Subtract line 4 from line 1. H zero or less, enter -0- 6 7 Listed property (elected IRC Section 179 cost) 7 Listed property. Add amounts in column (c), line 6 and line 7 9 Tentistic deduction. Enter the smaller of line 5 or line 8 10 Carroyer of disclowed deduction from prof taxable years. 10 Carroyer of disclowed deduction from prof taxable years. 10 Carroyer of disclowed deduction from prof taxable years. 10 Carroyer of disclowed deduction from prof taxable years. 10 Carroyer of disclowed deduction from prof taxable years. 10 Carroyer of disclowed deduction from prof taxable years. 10 Carroyer of disclowed deduction from prof taxable years. 10 Carroyer of disclowed deduction basines income (not less than zero) or line 5 11 Carroyer of disclowed deduction basines income (not less than zero) or line 5 11 Carroyer of disclowed deduction basines income (not less than zero) or line 5 11 Carroyer of disclowed deduction basines income (not less than zero) or line 5 11 Carroyer of disclowed deduction basines 12 Carroyer of disclowed deduction basis 14 Carroyer of disclowed deduction basis 14 Carroyer of disclowed deduction basis 14 Carroyer of disclowed deduction basis 15 Carroyer of disclowed deduction basis 16 Carroyer of disclowed deduction basis 17 Carroyer of disclowed deduction basis 18 Carroyer disclowed deduction basis 19 Carroyer of disclowed deduction basis 20 Carroyer disclo												
5 Delar limitation for taxable year. Subtract line 4 from line 1. If zero or less, enter -0(c) Elected cost 5 (a) Description of property (b) Cost (business use only) (c) Elected cost 7 Listed property (elected IRC Section 179 cost). 7 8 7 Listed property (elected IRC Section 179 property. Add amounts in column (c), line 6 and line 7 8 9 10 Caryover of disallowed deduction from pror taxable years 10 11 11 11 Business income limitation. Enter the smaller of business income (not less than zero) or line 5 11 11 12 IRC Section 179 coperts Caryover of disallowed deduction from pror taxable years 10 11 12 13 Garyover of disallowed deduction to 2022. Add line 0 and line 10, less line 12 13 14 12 14 Description of property Date acquired of other basis Depreciation advector lower for KS section 24356 10 10 14 Interpretation Beddeed and Line 10, factor advector ad												\$200,000
(a) Description of property (b) Cost (business use only) (c) Elected cost 8 7 Listed property (elected IRC Section 179 cost) 7 7 Listed property. Add amounts in column (c), line 6 and line 7 8 9 Tentalebred deutochon. Enter the smaller of lines 5 or line 8 9 10 Carryover of disclowed doutcon from prior trackable years 10 11 Dusiness income limitation. Enter the smaller of business income (not less than zero) or line 5 11 12 RCS Section 179 express doubcrich. Add lines 3 and line 10, busi do not enter more than line 11 12 13 Description of property Data ecquired (business) income (not less than zero) or line 5 11 14 12 13 12 13 14 14 14 14 14 15 Add the amounts in column (g) and column (h). The total of column (h) may not exceed \$2,000. 15 434, 269 16 Add the amounts in column (g) and column (h). The total of column (h) may not exceed \$2,000. 15 434, 269 17 Call of the spress, add the amount ton line 12 and line 15, columns (g) and (h) or busin amount and spress from the amount ton line 15, columns (g) and (h) or busin amounts are acquired (mm/dd/dynyy) 16 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>												
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8 Total elected cost of IRC Section 179 property. Add amounts in column (c), line 6 and line 7	6									-		
8 Total elected cost of IRC Section 179 property. Add amounts in column (c), line 6 and line 7		1000 11 1	170 1)							-		
9 Tenthalve deduction. Enter the smaller of line 5 or line 8	7 Listed property (elected	IRC Section 1	179 cost)		() I' O		7					
10 Carryover of disallowed deduction from prior taxable years 10 11 Business income (imitation. Enter the smaller of business income (not less than zero) or line 5 11 12 ICR Section 179 expenses deduction. Add the 34 mile 10, Uet so than 10 that 10 mile 10. 13 13 Carryover of disallowed deduction to 2022. Add line 9 and line 10, uets on therm ore than line 11 13 14 13 14 Description of property Date acquired (mm/dd/yyy) Cost or other basis Deprediation allowed or allowable in earlier years (e) (f) Depreciation intervent (f) Depreciation (f) Depreciation (f) Depreciation allowed or other basis (f) Depreciation (f) Depremetry (f) Depreciation (f) Depreciation (f) Depreciat												
11 11 11 12 IRC Section 179 expense deduction. Add line 9 and line 10, but do not enter more than line 11 13 12 IRC Section 179 expense deduction. Add line 9 and line 10, but do not enter more than line 11 13 13 Description of property Ob Cost or other basis 16 14 Description of property Date acquired (mm/dd/yyyy) Cost or other basis Degreciation allowed or allowable in earlier years 16 14 Image: Cost or other basis Degreciation allowed or allowable in earlier years 16 Degreciation method 17 14 Image: Cost or other basis Degreciation allowed or allowable in earlier years 16 Degreciation method 18 14 Image: Cost or other basis Degreciation (h) may not exceed \$2,000. 15 4.34, 269 15 Add the amounts in column (h) and column (h) may not exceed \$2,000. 15 4.34, 269 16 Total (Ho corporation is electing: 17 16 6.0 17 4.34, 269 17 Total depreciation dialmed for federal purposes from federal Form 4562, line 22 17 4.34, 269 17 4.34, 269 18 Deperciation is made, enert the almount form line 5,												
12 IRG Section 179 expense deduction. Add line 9 and line 10, but do not enter more than line 11 12 13 Carryover of disallowed deduction to 2022. Add line 9 and line 10, less line 12 13 Part II Depreciation and Election of Additional First Year Depreciation Deduction Under R&TC Section 24355 (f) Description of property Data acquired (mm/dd/yyyy) (f) (f) 14 (f) (f) (f) 15 (f) (f) (f) 16 (f) (f) (f) (f) 16 (f) (f) (f) (f) (f) 16 (f) (f) (f) (f) (f) (f) 12 (f) (f) (f) (f) (f) (f) (f) 16 (f)												
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Part II Depreciation and Election of Additional First Year Depreciation Deduction Under R&TC Section 24356 Description of property Dit acquired (mm/dd/yyyy) C(c) other basis Depreciation allowed or allowable in earlier years (f) perpectation method (f) Utile or rate (g) Depreciation for finis year (h) Additional for finis year 14										12		
(e) Description of property (mm/dd/yyyy) (b) (mm/dd/yyyy) (c) other basis (d) Depreciation allowed or allowable in earlier years (e) (f) method (f) Depreciation (method (g) Depreciation (method (g) Depreciation (method (h) Depreciation (method												
Description of property Date acquired (mm/dd/yyyy) Cost or other basis Depreciation allowed or allowable in earlier years Depreciation method Life or rate Depreciation for this year Adminut argument argument argument argument argument 14 Image: Cost or method Image: Cost or other basis Depreciation allowed or allowable in earlier years Life or rate Depreciation for this year Adminut argument argument 14 Image: Cost or allowable in earlier years Image: Cost or rate Image: Cost o	-							(f)			(a)	(b)
14	Description of property	Description of property Date acquired Cost or				n allowed or	Depreciation	Life or		Depr	eciation	Additional first year
SEE STATEMENT 10 27,264,684. 9,970,753.	14											depreciation
15 Add the amounts in column (g) and column (h). The total of column (h) may not exceed \$2,000. 15 434,269 Part III Summary 16 Total if the corporation is electing: 17 434,269 IRC Section 179 expense, add the amount on line 12 and line 15, column (g) or Additional first year depreciation under R&TC Section 24356, add the amounts on line 15, columns (g) and (h) or Depreciation claimed for federal purposes from federal Form 4562, line 22 17 434,269 18 Depreciation adjustment. If line 17 is greater than line 16, enter the difference here and on Form 100 or Form 100 or Form 1000W, Side 1, line 6. 17 434,269 19 10 0 Cost or other basis (d) Amortization allowed or allowable in earlier years 18 0 19 0 0 Cost or other basis (d) Amortization allowed or allowable in earlier years 18 0 19 0 0 Cost or other basis 0 10 Ret (f) (g) Amortization percentage 16 Amortization for this year 19 0 0 Cost or other basis 0 10 10 10 10 10 10 10 10 10 10 10 10 10 10 10 10 10 10<												
15 Add the amounts in column (g) and column (h). The total of column (h) may not exceed \$2,000. 15 434,269 Part III Summary 16 Total if the corporation is electing: 17 434,269 IRC Section 179 expense, add the amount on line 12 and line 15, column (g) or Additional first year depreciation under R&TC Section 24356, add the amounts on line 15, columns (g) and (h) or Depreciation claimed for federal purposes from federal Form 4562, line 22 17 434,269 18 Depreciation adjustment. If line 17 is greater than line 16, enter the difference here and on Form 100 or Form 100 or Form 1000W, Side 1, line 6. 17 434,269 19 10 0 Cost or other basis (d) Amortization allowed or allowable in earlier years 18 0 19 0 0 Cost or other basis (d) Amortization allowed or allowable in earlier years 18 0 19 0 0 Cost or other basis 0 10 Ret (f) (g) Amortization percentage 16 Amortization for this year 19 0 0 Cost or other basis 0 10 10 10 10 10 10 10 10 10 10 10 10 10 10 10 10 10 10<												
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See instructions for line 14, column (h) 15 434, 269 Part III Summary 16 Total: If the corporation is electing: 17 434, 269 18 Total: If the corporation is electing: 16 Total: If the corporation is made), enter the amount from line 15, column (g) or Additional first year depreciation under R&TC Section 24356, add the amounts on line 15, columns (g) and (h) or Depreciation claimed for federal purposes from federal Form 4562, line 22 16 434, 269 17 Total depreciation claimed for federal purposes from federal Form 4562, line 22 17 434, 269 18 Depreciation adjustment. If line 17 is greater than line 16, enter the difference here and on Form 100 or Form 100W, Side 2, line 12. (If California depreciation amounts are used to determine net income before state adjustments on Form 100 or Form 100W, no adjustment is necessary.) 18 0 Part IV Amortization (a) (b) (c) (c) (d) Ret Corporation allowed or allowed or allowable in earlier years 18 0 19 10	15 Add the amounts in colu	imn (g) and co	olumn (h). The tota	al of column (h								
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18 Depreciation adjustment. If line 17 is greater than line 16, enter the difference here and on Form 100 or Form 100W, Side 1, line 6. 1	IRC Section 179 expens Additional first year dep	e, add the amo reciation unde	er R&TC Section 24	4356, add the a	mounts on line					16		434,269
If line 17 is less than line 16, enter the difference here and on Form 100 or Form 100W, Side 2, line 12. (If California depreciation amounts are used to determine net income before state adjustments on Form 100 or Form 100W, no adjustment is necessary.) 18 0 Part IV Amortization (a) (b) (c) Amortization allowed or allowable in earlier years (e) (f) Period or percentage Amortization for this year 19 0 0 0 0 0 0 0 0 19 0					,					17		434,269
amounts are used to determine net income before state adjustments on Form 100 or Form 100W, no adjustment is necessary.) 18 0 Part IV Amortization (a) (b) (c) (d) (e) (f) (g) Description of property Date acquired (mm/dd/yyyy) Cost or other basis Amortization allowed or allowable in earlier years Period or Section (see instructions) Period or percentage Amortization for this year 19			-									
Part IV Amortization (a) (b) (c) (d) (e) (f) (g) Description of property Date acquired (mm/dd/yyyy) Cost or other basis Amortization allowed or allowable in earlier years R&TC Section (see instructions) Period or procentage Amortization for this year 19 Image:		-						•				
(a) Description of property(b) Date acquired (mm/dd/yyyy)(c) Cost or other basis(d) Amortization allowed or allowable in earlier years(f) Period or percentage(g) Amortization for this year19		ermine net ind	come before state	adjustments or	n Form 100 or I	Form 100W, n	o adjustment	is necessary.		18		0
Description of property Date adjunce (mm/dd/yyyy) Other basis Principation anowed of allowable in earlier years Section (see instructions) Ford of percentage Ford of for this year 19			1					(-)				
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21 Total amortization claimed for federal purposes from federal Form 4562, line 44 21 22 Amortization adjustment. If line 21 is greater than line 20, enter the difference here and on Form 100 or Form 100W, 1	19											
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22 Amortization adjustment. If line 21 is greater than line 20, enter the difference here and on Form 100 or Form 100W,	20 Total. Add the amounts	in column (g)								20		
					· ····					21		
			-							22		

022 7621214

FTB 3885 2021

CA 3885		DEPRE	STATEMENT 1				
ASSET NO./ DESCRIPTION	DATE IN SERVICE	COST OR BASIS	PRIOR DEPR	METHOD	LIFE	DEPRE- CIATION	BONUS
1 FURNITURE	AND EQUIPMEN						
	VARĨOUS	1,118,239.	814,620.	\mathtt{SL}	5.00	69,042.	
³ BUILDING	1744 R STREET	C					
	VARIOUS	5,963,974.	2,847,892.	\mathtt{SL}	39.00	86,975.	
4 BUILDING	1700 18TH STF	REET					
	VARIOUS	5,041,535.	2,142,652.	\mathtt{SL}	39.00	73,522.	
5 BUILDING	IMPROV, 1744	R STREET					
	VARIOUS	6,316,529.	2,458,864.	\mathtt{SL}	39.00	92,116.	
6 LAND 1744	R STREET						
	VARIOUS	300,000.		L		0.	
7 LAND 1700	18TH STREET						
	VARIOUS	937,440.		L		0.	
8 BUILDING	1700 RENOVATI	ION					
	VARIOUS	7,543,429.	1,663,187.	\mathtt{SL}	39.00	112,614.	
9 LEASEHOLD	IMPROVEMENTS	5					
	VARIOUS	43,538.	43,538.	SL	15.00	0.	
TOTAL TO FORM 3	- 885	27,264,684.	9,970,753.		-	434,269.	

<u>TAXABL</u>		California Exempt O		urn Authoi ons	rization	for			FORM 8453-EO
Exempt Org	ganization name							Identifying number	
THE GEN	RMAN MARSHA	LL FUND OF THE	1						
UNITED	STATES							52-0954751	
Part I	Electronic R	eturn Information	(whole dollars or	nly)					
1 Tot	al gross receip	ts (Form 199, line 4	4)					1	41,034,669
2 Tota	al gross incom	e (Form 199, line 8)					. 2	26,233,944
3 Tota	al expenses ar	id disbursements (l	⁻ orm 199, line 9)					3	22,704,757
Part II	Settle Your	Account Electroni	cally for Taxable	Year 2021					
4	Electronic fu	nds withdrawal	4a Amount		4b	Withdrawal date	e (mm/dd/yy	/yy)	
Part III	Banking Info	ormation (Have yo	u verified the exer	npt organization's b	anking inform	ation?)			
5 Rout	ting number			_			_		
6 Acco	ount number				7 Type o	account:	Checking	Savings	3
	Declaration								
I authorize on line 4a		anization's account to	o be settled as desig	nated in Part II. If I ch	eck Part II, box	4, I authorize an e	lectronic fun	ds withdrawal for	the amount listed
organizati statement	ion will remain li ts be transmitted	able for the fee liabilit to the FTB by the ER TB to disclose to the	y and all applicable i O, transmitter, or in ERO or intermedia	FTB) does not receive interest and penalties. termediate service pro te service provider th	I authorize the ovider. If the pro e reason(s) for	exempt organization cessing of the ex	on return and empt organiz	accompanying so	chedules and
Part V	Declaration	of Electropic Dot	rn Originator (EE	RO) and Paid Prepa					
am only a accurately provided 1 1345, 202 the exemp I declare t	In intermediate s y reflects the data the organization 21 Handbook for pt organization ro that I have exam	ervice provider, I und a on the return.) I hav officer with a copy of Authorized e-file Pro eturn is filed, whichev ined the above exemp	erstand that I am no e obtained the organ all forms and inforr viders. I will keep for er is later, and I will t organization's retu	rn and that the entries t responsible for revie nization officer's signa nation that I will file w rm FTB 8453-EO on fil make a copy available irn and accompanying prmation of which I ha	ewing the exemp iture on form FT ith the FTB, and le for four years to the FTB upc schedules and	t organization's re B 8453-EO before I have followed al s from the due dat n request. If I am	eturn. I declar transmitting I other requir e of the retur also the paid	e, however, that f this return to the rements described n or four years fr preparer, under p	orm FTB 8453-EO FTB; I have I in FTB Pub. om the date enalties of perjury,
ERO	ERO's signature	RSM US LLP			Date	Check if also paid preparer	Check if self- employe	ERO's P	
Must	Firm's name (or yo	urs RSM US	LLP						-0714325
Sign	if self-employed) and address	1861 IN	TERNATIONAL D	RIVE, SUITE 40	0				
		MCLEAN,	VA	-				ZIP code 22102	
				e organization's return tion based on all inforr				and to the best o	f my knowledge
			I MANE LINS UCUIDI DI	uon naseu uli ali illuli		0			
Paid Prepar	Paid preparer's signature				Date	ifs	neck self- nployed	Paid preparer	s PTIN
Must	Firm's name				I			Firm's FEIN	
Sign	if self-emplo and address								
								ZIP code	

California Exempt Organization Business Income Tax Return TAXABLE YEAR 2021

FORM 109
105

Calendar Y	ear 20	21 or fiscal year beginning (mm/dd/yyyy) 06/01/2021 , and ending (mm/dd/yyyy)		12/3	1/2021	
Corporation	-	nization name THE GERMAN MARSHALL FUND OF THE ES			nia corporation number 97920	
Additional	l infor	mation. See instructions.		FEIN	0 0054551	
	•	uite/room no.)	PMB no		2-0954751	
1744 R.	STR	SET, NW				
City (If the	•	ation has a foreign address, see instructions.) State	ZIP code 20009)		
Foreign co	ountry	r name Foreign province/state/county	Foreign	postal	code	
A First ret	urn fil	ed?	charitable	trust a	S	
B Is this a	ın edu	cation IRA within the meaning of described in IRC Section 4947(a) 23712? Yes X No I Is this organization claiming any				Nc
C Is the o	rganiz	ation under audit by the IRS or has the IRS Zone (EZ), Local Agency Military		-		
		ior year? • Yes X No (LAMBRA), Targeted Tax Area (T				
D Final ret		Enhancement Area (MEA) tax ber	efits?		• Yes X	No.
•	Disso	ved 🔄 Surrendered (Withdrawn) 🔄 Merged/Reorganized 🛛 J Is this organization a qualified pe	nsion, pro	fit-shari		
Enter da	ate (m	m/dd/yyyy) stock bonus plan as described in			,	Nc
E Amende						
		ethod used: (1) cash (2) X Accrual (3) Other L Is this a hospital?			• Yes X	Nc
		e or business PARTNERSHIP INVESTMENTS If "Yes," attach federal Schedule H			1	
Taxable Corpora-		Unrelated business taxable income from Side 2, Part II, line 30		• <u>1</u> • 2		00
tion	3	Mult. In 1 by the avg. apport. pctg% from the Sch. R, Apport. Formula Wksht, Part A, In 2 or Part B, In 5 Enter the lesser amt from In 1 or In 2. If the unrelated bus, activity is wholly in CA and Sch. R was not complid, enter the amt from	• 3		<u> </u>	
Taxable	4	Unrelated business taxable income from Side 2, Part II, line 30		• 4		00
<u>Trust</u>	5	Unrelated business taxable income from line 3 or line 4		• 5		00
	6	EZ, LAMBRA, or TTA NOL carryover deduction	• 6		00	
Tax	7	Net Operating Loss deduction. See General Information N		• 7		00
Compu-	8	Add line 6 and line 7		• 8		00
tation	9	Net unrelated business taxable income. Subtract line 8 from line 5		• 9		00
	10	Tax % x line 9. See General Information J		• 10		00
		Tax credits from Schedule B. See instructions		• <u>11</u>		00
Total		Balance. Subtract line 11 from line 10. If line 11 is greater than line 10, enter -0-		• 12		00
Tax		Alternative minimum tax. See General Information 0		• 13		00
		Total tax. Add line 12 and line 13	,223 0	• 14		00
	10	Overpayment from a prior year allowed as a credit 15 2 2021 estimated tax payments. See instructions 16	0	_		
Payments	17	Withholding (Form 592-B and/or 593). See instructions	294 0			
r aymento	18	Amount paid with extension (form FTB 3539)	0			
	19	Total payments and credits. Add line 15 through line 18		• 19	2,517	100
	20	Use tax. See instructions		• 20		00
	21	Payments balance. If line 19 is more than line 20, subtract line 20 from line 19		• 21	2,517	
Use Tax/ Tax Due/	22	Use tax balance. If line 20 is more than line 19, subtract line 19 from line 20		• 22		00
Overpay-	23	Tax due. Subtract line 21 from line 14. Pay entire amount with return. See instructions		• 23		00
ment	24	Overpayment. Subtract line 14 from line 21. See instructions		• 24	2,517	
	25	Enter amount of line 24 to be applied to 2022 estimated tax		• 25	2,517	00

		26 Refund. If line 25 is less than line 24, then subtract line 25 from line 24			٠	26		00
		a Fill in the account information to have the refund directly deposited. Routing numbe	er	• 26a				<u> </u>
Refur		b Type: Checking • Savings • c Account Number		• 26c				
Amou	int	27 Penalties and interest. See General Information M			•	27		00
Due		28 • Check if estimate penalty computed using Exception B or C and attach form FT	B 5806					1
		29 Total amount due. Add line 22, line 23, line 25, and line 27, then subtract line 24				20		00
Unr	elat	ted Business Taxable Income			()	23	1	100
		Unrelated Trade or Business Income						
						10		
		ss receipts or gross sales b Less returns and allowances			•			00
		of goods sold and/or operations (Schedule A, line 7)			•	2		00
30	iross	profit. Subtract line 2 from line 1c			•	3		00
		ital gain net income. See Specific Line Instructions - Trusts attach Schedule D (541)			•	4a		00
		gain (loss) from Part II, Schedule D-1			•	4b		00
		ital loss deduction for trusts			•	4c		00
		ne (or loss) from partnerships, limited liability companies, or S corporations. See Specific Line Ir						
		n Schedule K-1 (565, 568, or 100S) or similar schedule			٠	5		00
6 F	Rental	l income (Schedule C)			٠	6		00
		ated debt-financed income (Schedule D)			٠	7		00
8 li	nvestr	ment income of an R&TC Section 23701g, 23701i, or 23701n organization (Schedule E)			٠	8		00
9 li	nteres	st, Annuities, Royalties and Rents from controlled organizations (Schedule F)			٠	9		00
10 E	xploit	ted exempt activity income (Schedule G)			٠	10		00
11 A	dverti	tising income (Schedule H, Part III, Column A)			٠	11		00
12 C)ther i	income. Attach schedule SEE STATE	EMENT 11		٠	12	1,083	3 00
		unrelated trade or business income. Add line 3 through line 12			•	13	1,083	3 00
		Deductions Not Taken Elsewhere (Except for contributions, deductions must be directly connections)			usine	ess in	come.)	
14 0	Compe	ensation of officers, directors, and trustees from Schedule I			٠	14		00
		es and wages			•	15		00
		rs			•	16		00
		ebts			•	17		00
		st			•	18		00
					•	19		00
		hutione				20		00
		ibutions			00	20		100
					-	0.1		
				I	00 •	21		00
22 L	Pepieti	tion				22		00
23 a	Com	tributions to deferred compensation plans				23a		00
		ployee benefit programs				23b	1,000	00
		deductions SEE STATE	SWENT IZ		•	24		
25	otal d	deductions. Add line 14 through line 24				25	1,000	
		ated business taxable income before allowable excess advertising costs. Subtract line 25 from li	ne 13		•	26	83	100
		s advertising costs (Schedule H, Part III, Column B)			•	27		00
		ated business taxable income before specific deduction. Subtract line 27 from line 26			•	28	83	100
	•	fic deduction			٠	29	1,000	00
30 L	Inrela	ated business taxable income. Subtract line 29 from line 28. If line 28 is a loss, enter line 28 Our privacy notice can be found in annual tax booklets or online. Go to ftb.ca.gov/privacy to learn about our priva locate FTB 1131 EN-SP, Franchise Tax Board Privacy Notice on Collection. To request this notice by mail, call 8		tomont or go to f		30		00
Sign Here		locate FTB 1131 EN-SP, Franchise Tax Board Privacy Notice on Collection. To request this notice by mail, call 8 Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and sta and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any Signature Title				ledge		
		of officer CHIEF FINANCIAL OF						
		Preparer's Date		Check if self-		•	● PTIN	
Paid			22	employed		_	01249785	
Prepa Use C		Firm's name (or yours,					Firm's FEIN	
000 0	,,,,,,	if self-employed) RSM US LLP					42-0714325	
		and address 1861 INTERNATIONAL DRIVE, SUITE 400				-	 Telephone 	
		MCLEAN, VA 22102					03-336-6400	
		· · · · · · · · · · · · · · · · · · ·						
		May the FTB discuss this return with the preparer shown above? See instructions					X Yes No	
		Side 2 Form 109 2021 022 3642214						

Schedule A Cost of Goods Sold and/or Operations.

Met	hod of inventory valuation (specify)		N/A					
1	Inventory at beginning of year					1		00
	Purchases					2		00
3	Cost of labor				•	3		00
4	${\bf a}$ Additional IRC Section 263A costs. Attach schedule \ldots					4a		00
						4b		00
	Total. Add line 1 through line 4b					5		00
6	Inventory at end of year					6		00
7	Cost of goods sold and/or operations. Subtract line 6 from					7		00
0.0	Do the rules of IRC Section 263A (with respect to property	produced or acquired for	resale) apply to this	organiz	ation?	L	Yes X No	
	hedule B Tax Credits.							
	Enter credit name	code •	• 1		00			
	Enter credit name		• • 2		00			
	Enter credit name	code •	• • 3		00			
4	Total. Add line 1 through line 3. If claiming more than 3 cro	•						
<u> </u>	on line 4. Enter here and on Side 1, line 11					4		00
-		alatad lang tarm contracto	Attach form CTD 00	0.4		•		
1	Interest computation under the look-back method for com				•	1 2a		00
2	Interest on tax attributable to installment: a Sales of cer					2a 2b		00
2	IRC Section 197(f)(9)(B)(ii) election to recognize gain on t	non-dealer installment obli				20		00
3	Credit recapture. Credit name				•	4		00
5	Tatal Question the encounter of the Atheney hills A					5		00
	hedule R Apportionment Formula Worksheet. Use	only for unrelated trade or				<u> </u>		100
	t A. Standard Method - Single-Sales Factor Formula. Con			sinale-	sales factor formula			
			(a)		(b)		(c)	
			Total within an outside Califorr		Total within California		Percent within California [(b) ÷ (a)] x	100
1	Total sales		•		•			
2	Apportionment percentage. Divide total sales column (b)				•			
	and multiply the result by 100. Enter the result here and or						•	
Par	t B. Three Factor Formula. Complete this part only if the co	prporation uses the three-f	actor formula.					
			(a) Total within an	hd	(b) Total within		(C) Percent within	
			outside Californ		California		California [(b) ÷ (a)] x	100
1	Property factor:		•		•		•	
2	Payroll factor: Wages and other compensation of employe	es	•		•		•	
3	$\ensuremath{\textbf{Sales}}$ factor: Gross sales and/or receipts less returns and	allowances	•		•		•	
	Total percentage: Add the percentages in column (c)							
5	$\label{eq:constraint} \textbf{Average apportionment percentage: Divide the factor on}$	line 4 by 3 and enter the						
_	result here and on Form 109, Side 1, line 2. See instruction							
	hedule C Rental Income from Real Property and Po							
	ental income from debt-financed property, use Schedule D, R&TC Sect	ion 23701g, Section 23701i, and	d Section 23701n organiz	1				
10	escription of property			2 Rer	t received or accrued	3 Pe pe	ercentage of rent attributable ersonal property	e to
								%
								%
	omplete if any item in column 3 is more than 50% or for any item			<u> </u>				%
4 if	omplete if any item in column 3 is more than 50%, or for any item the rent is determined on the basis of profit or income		5 Complete if any iten	n in colui	mn 3 is more than 10%, I	out not i		
(a) D	eductions directly connected	(b) Income includible, column 2 less column 4(a)	(a) Gross income repor column 2 x column		(b) Deductions directly cor with personal property	nected	(c) Net income includible column 5(a) less colu	
A -1	$\mathbf{r}_{(1)} = \mathbf{r}_{(1)} \mathbf{r}_{(2)} \mathbf{r}_{($	Dant L line C						
Add	columns 4(b) and column 5(c). Enter here and on Side 2, I	aiti, iirie b						

Schedule D Unrelated Debt-Financed Income

••												
1 Description of debt-financed property					2 Gross income from or allocable to debt-financed			ons directly o	connected w	ith or allocable t	to debt-fin	anced property
					property	ot-inianced	(a) Straigh	nt-line dep	reciation	(b) (Other de	ductions
							+					
4 Amount of average acquisition indebtedness on or allocable to debt-financed property 5 Average adjusted basis of or allocable to debt-financed property		6 Debt bas percentag column 4 column 5	ge, ÷	7 Gross income reportable, column 2 x col	umn 6		ble deduct ns 3(a) and n 6				ne ncludible, i less column 8	
				%								
				%								
				%								
Total. Enter here and on Side 2,	Part L line 7		1	/0								
		n R&TC Secti	on 23701a	Section 2	23701i, or Section	on 23701n	Organizat	ion				
1 Description		2 Amount	<u></u>		cted	Net inve	estment incor 2 less colum	me, r	Set-aside	S	o i	Balance of investment ncome, column 4 less column 5
Total. Enter here and on Side 2,	Part I, line 8											
Enter gross income from memb	ers (dues, fee	s, charges, or	r similar amo	ounts)								
Schedule F Interest, A	nnuities, Roya	alties and Re	nts from Co	ntrolled (Organizations							
					Exempt Contro	lled Organ	nizations					
1 Name of controlled organizations			2 Employer identification number		3 Net unrelated income (loss)		Total of specified payments made		5 Part of column (4) that is included in the controlling organization's gross income			Deductions directly connected with income in column (5)
1												
2												
3												
Nonexempt Controlled Organiz	ations				1				_			
7 Taxable income					8 Net unrelated income (loss)	9	Total of spe payments		tha the org	rt of column (t is included controlling ganization's oss income	9) in	1 Deductions directly connected with income in column (10)
1												
2												
3												
4 Add columns 5 and 10												
5 Add columns 6 and 11												
6 Subtract line 5 from line 4. E	Inter here and	on Side 2. Pa	art I, line 9									
	xempt Activit			vertising	Income							
1 Description of exploited activity (at schedule if more than one unrelate is exploiting the same exempt activity)	tach d activity rity) fi	Gross unrelated business income rom trade or business	B Expenses connecte productio	directly d with	4 Net income fro unrelated trade or business, column 2 less column 3	from is no	s income activity that t unrelated ness income	6 Exper attribu colum	utable to	7 Excess ex expense, o 6 less colu but not mo column 4	column umn 5	8 Net income includible, column 4 less column 7 but not less than zero
Total. Enter here and on Side 2.	line 10											

022

Schedule H Advertising Income and Excess Advertising Costs

Part I Income from Periodicals Reporte	d on a (Consolidated	l Basis									
1 Name of periodical 2		2 Gross advertising income		3 Direct advertising costs		rtising income ccess advertising s. If column 2 is ter than column 3, plete column 5, 6, 7. If column 3 is ter than column 2, the excess in III, column B(b). ot complete mns 5, 6, and 7.	5 Circulation income		6 Read costs	Jership S	cc sh cc gr th cc cc Er cc	column 5 is greater than lumn 6, enter the income own in column 4, in Part III, lumn A(b). If column 6 is eater than column 5, subtract e sum of column 6 and lumn 3 from the sum of lumn 5 and column 2. tter amount in Part III, lumn A(b). If the amount less than zero, enter -0
Totals												
Part II Income from Periodicals Repor	ed on a	Separate B	asis									
Dert III.					Davi							
Part III Column A - Net Advertising Ind					Par			Excess Adver	tising C		lamou	nt from Part I, column 4,
(a) Enter "consolidated periodical" and/or names of non-consolidated periodicals	· · · ·	Enter total amo columns 4 or 7, Part II, columns	and amount li		(a) En na	ter "consolidated mes of non-cons	d periodi solidated	cal" and/or periodicals		(D) Enter tota and amou	ints lis	ted in Part II, column 4
	_											
Enter total here and on Side 2, Part I, line 11 Schedule I Compensation of Office					Enter	total here and	l on Sid	e 2, Part II, li	ne 27			
Schedule I Compensation of Office 1 Name of officer	5, DII C	2 SSN or ITIN		3 ⊺itle	•			4 Percent of t devoted to business	me 5	Compensation attributable to unrelated busin		6 Expense account allowances
									%			
									%			
									%			
									%			
									%			
Total. Enter here and on Side 2, Part II, line 1												
Schedule J Depreciation (Corporati		Association ate acquired	s only. Trus	sts use	form F							
1 Group and guideline class or description of property		nm/dd/yyyy)	3 Cost o	or other b	asis	4 Depreciation allowed or a in prior years	llowable	5 Method o computin deprecia	g	6 Life or rate	7	 Depreciation for this year
1 Total additional first-year depreciation (c	o not in	clude in item	s below)					· · · · · · · · · · · · · · · · · · ·				
2 Other depreciation:												
Buildings								_				
Furniture and fixtures												
Transportation equipment												
Machinery and other equipment											_	
Other (specify)								_				
3 Other depreciation												
4 Total			. L								_	
5 Amount of depreciation claimed elsewhe												
6 Balance, Subtract line 5 from line 4. Enter	r nere a	nu on Side 2	. Part II, line	z ia								

52-0954751

=

CA 109	STATEMENT 11	
DESCRIPTION		AMOUNT
AMBERBROOK VIII LP THE ENERGY & MINERALS (1,208. -125.	
TOTAL TO FORM 109, PAG	1,083.	
CA 109	OTHER DEDUCTIONS	STATEMENT 12
CA 109 DESCRIPTION	OTHER DEDUCTIONS	STATEMENT 12 AMOUNT

TAXABLE YEAR

2021

Net Operating Loss (NOL) Computation and NOL and Disaster Loss Limitations - Corporations CALIFORNIA FORM

California corporation number

52-0954751

9597920

(g) Available balance

3805Q

Attach to Form 100, Form 100W, Form	100S, or Form 109.
Corporation name	

UNITED STATES

THE	GERMAN	MARSHALL	FUND	OF	THE

 During the taxable year the corporation incurred the NOL, the corporation was a(n):

 C corporation
 S corporation
 Exempt organization
 Limited liability company (electing to be taxed as a corporation)

 FEIN

 If the corporation provide the corporation incurred the NOL, the corporation was a(n):
 C corporation
 Exempt organization
 Limited liability company (electing to be taxed as a corporation)

 FEIN

 If the corporation provide the corporation provide

If the corporation previously filed California tax returns under another corporate name, enter the corporation name and California corporation number:

_			
lf t	he corporation is included in a combined report of a unitary group, see instructions, General Information C, i	Combined Reporting.	
Pa	rt I Current year NOL. If the corporation does not have a current year NOL, go to Part II.		
1	Net loss from Form 100, line 18; Form 100W, line 18; Form 100S, line 15; or Form 109, line 2.		
	Enter as a positive number	1	0 00
2	2021 disaster loss included in line 1. Enter as a positive number		00
3	Subtract line 2 from line 1. If zero or less, enter -0- and see instructions		00
4	a Enter the amount of the loss incurred by a new business included in line 3 4a	00	
	b Enter the amount of the loss incurred by an eligible small business included in line 3 4b	00	
	c Add line 4a and line 4b		00
5	General NOL. Subtract line 4c from line 3		00
6	Current year NOL. Add line 2, line 4c, and line 5. See instructions		00

Part II NOL carryover and disaster loss carryover limitations. See instructions.

Net income - Enter the amount from Form 100, line 18; Form 100W, line 18; Form 100S, line 15 less line 16; or Form 109, line 2; (but not less than -0-). If the corporation taxable income is \$1,000,000 or more, see inst

Prior Year	r NOLs						
(a) Year o loss		(c) Type of NOL - See below *	(d) Initial loss - See instructions	(e) Carryover from 2020	(f) Amount used in 2021		(h) Carryover to 2022 col. (e) minus col. (f)
<u>2</u> •2015	5	GEN	18,124	456	0	0	456
0 2016	5	GEN	18,141	• 18,141	0	0	• 18,141
0 2019)	GEN	777	• 777	0	0	• 777
• 2020)	GEN	1,063	1,063	0	0	1,063
Current Y	ear NOLs						
3 2021		DIS					col. (d) minus col. (f) See instructions.
4 2021							
2021							
2021							
2021							
			(NB), Eligible Small Busi	less (ESB), of Disaster (I	וסו <i>ן</i>).		
	021 NOL deduction the amounts in Par		n (f)			• 1	00
2 Enter	the total amount fr	om line 1 that re	presents disaster loss car	ryover deduction here an	d on Form 100, line 21;		
Form	100W line 21. or F	orm 100S line 1	9 Form 109 filers enter -	0-		2	00

7521214

3 Subtract line 2 from line 1. Enter the result here and on Form 100, line 19; Form 100W, line 19; Form 100S, line 17; or Form 109, line 7

 3 _

TAX RETURN FILING INSTRUCTIONS

DISTRICT OF COLUMBIA FORM D-20

FOR THE YEAR ENDING

DECEMBER 31, 2021

PREPARED FOR:

THE GERMAN MARSHALL FUND OF THE UNITED STATES 1744 R. STREET, NW WASHINGTON, DC 20009

PREPARED BY:

RSM US LLP 1861 INTERNATIONAL DRIVE, SUITE 400 MCLEAN, VA 22102

TO BE SIGNED AND DATED BY:

THE AUTHORIZED INDIVIDUAL(S).

AMOUNT OF TAX:

TOTAL TAX	\$ 250
LESS: PAYMENTS AND CREDITS	\$ 250
PLUS: OTHER AMOUNT	\$ 0
PLUS: INTEREST AND PENALTIES	\$ 0
BALANCE DUE	\$ 0

OVERPAYMENT:

CREDITED TO YOUR ESTIMATED TAX	\$ 0
OTHER AMOUNT	\$ 0
REFUNDED TO YOU	\$ 0

MAKE CHECK PAYABLE TO:

D.C. TREASURER

MAIL TAX RETURN AND CHECK (IF APPLICABLE) TO:

OFFICE OF TAX AND REVENUE PO BOX 96166 WASHINGTON, DC 20090-6166

RETURN MUST BE MAILED ON OR BEFORE:

NOVEMBER 15, 2022

SPECIAL INSTRUCTIONS:

INCLUDE D-20P SUB PAYMENT VOUCHER WITH YOUR RETURN.

D-20 SUB Corporation Franchise Tax Return

District of Columbia 2021 Government of the



VENDOR ID #

Mark if: Mark if:

Mark if:

SOFTWARE DEVELOPER USE ONLY 1019

*You must fill in the Designated Agent info below

**Worldwide form must be filed with this return

QHTC located in DC Ballpark TIF area

AMENDED RETURN FINAL RETURN

CERTIFIED QHTC COMBINED REPORT*

WORLDWIDE**

Taxpayer Identification Number (TIN) 520954751	Nu In DC:	mber of business lo DOUTSIDE DC:	cations ()	210	0203S11019 SOFTWARE
					VENDOR ID #
Name of corporation				Tax period ending (MMDDYYYY)	Mark if:
THE GERMAN MARSHA	LL FUND	OF THE	UNI	12312021	Mark if:
					Mark if:
Business mailing address #1					Mark if:
1744 R. STREET, N	N				Mark if:
Business mailing address #2					*You must fill in
					Mark if:
City			State	ZIP code+4	**Worldwide for
WASHINGTON			DC	20009	
Designated Agent Name				Design	nated Agent TIN

•	R	EAD INSTRUCTIONS BEFORE PREPARING RETURN (To allocate	non-business items, s	ee ins	structions.)		Ente if mi	r dollar amounts only. If amount is zero, leave line blank, nus, enter amount and fill in space.
	1	Gross receipts, minus returns and allowances					1	0 .00
	2	Cost of goods sold (from D-20 Schedule A) and/or operations (a	attach statement	t)			2	.00
۳	3	Gross profit from sales and/or operations Line 1 minus Line 2			Mark if minu	5	3	.00
<u></u>	4	Dividends from Form D-20, Schedule B					4	.00
N N	5	Interest (attach statement)					5	.00
GROSS INCOME	6	Gross rental income from D-20, Schedule I, Column 3, Line 6					6	.00
Ğ	7	Gross royalties (attach statement)					7	.00
	8	(a) Net capital gain (loss) (attach a copy of your federal Schedu	ıle D)		Mark if minu	3	8(a)	.00
		(b) Ordinary gain (loss) from Part II, federal Form 4797 (attach c	сору)		Mark if minu	5	8(b)	.00
	9	Capital gains deferred on federal return due to investment in a	federal				9	.00
		Qualified Opportunity Fund						
	10	Other income (loss) (attach statement)	TATEMENT	1	Mark if minu	5	10	197157 .00
	11	Total gross income. Add Lines 3 - 10			Mark if minu	5	11	197157 .00
	12	Compensation of officers from Form D-20, Schedule C					12	.00
	13	Salaries and wages					13	.00
	14	Repairs					14	.00
SN	15	Bad debts					15	.00
UCTIONS	16	Rent					16	.00
Š	17	Taxes From Form D-20, Schedule D					17	.00
ā	18	(a) Interest payments			.00			
۵		(b) Minus nondeductible payments to related entities			.00	=	18c	.00
	19	Contributions and/or gifts (attach statement)					19	.00
	20	Amortization (attach a copy of your federal Form 4562)					20	.00
	21	Depreciation (attach a copy of your federal Form 4562)					21	.00
		Do not include any additional IRC 179 expenses or IRC 168(k) depreciation)						
	22	Depletion (attach statement)					22	.00
	23	(a) Enter royalty payments made			.00			
		(b) Minus nondeductible payments to related entities			.00	=	23c	.00

Taxpayer Name: THE GERMAN MARSHALL FUND



Taxpayer Identification Number (TIN) 520954751

					Enter dollar amounts only
SNO 25 26025 26025 26025	Pension, profit-sharing plans			24	.00
0 25	Capital gains deferred due to DC approved investment in a DC Qua	alified		25	.00
Š	Opportunity Fund				
G 26	Other deductions (attach statement) S	TATEMENT	2	26	189803 .00
ā ₂₇	Total deductions. Add Lines 12-26			27	189803 .00
28	Net income Line 11 minus Line 27		Mark if minus	28	7354 .00
29	(a) Non-business income/state adjustment (attach statement)		Mark if minus	29a	.00
	(b) Expense related to non-business income (attach statement)			29b	.00
	(c) 29(a) minus 29(b)		Mark if minus	29c	.00
30	Net income subject to apportionment Line 28 minus Line 29(c)		Mark if minus	30	7354 .00
31	DC apportionment factor from Form D-20, Schedule F, col. 3, Line	5		31	1.000000
	if Combined Report, from Combined Reporting Schedule 2A, Col. 3	3 Line 9			
32	Net income from trade or business apportioned to DC		Mark if minus	32	7354 .00
	Line 30 amount multiplied by Line 31 factor				
33	Other income/deductions attributable to DC (attach statement - see instru-	uctions)	Mark if minus	33	0 .00
ш ³⁴	Total taxable income before apportioned NOL deduction		Mark if minus	34	7354 .00
34 WCOME 1 1 1 1 1 1 1 1 1 1	Line 32 plus or minus Line 33				
Ŭ 35	Apportioned NOL deduction (Losses occurring in year 2000 and lat	:er) *		35	7354 .00
Щ	*(Losses occurring in tax year 2018 or later are limited to 80%. See instructions.)				
H 36	Total DC taxable income. Line 34 minus Line 35		Mark if minus	36	.00
X 37	Tax 8.25% of Line 36			37	0 .00
⊢ ₃₈	Minus nonrefundable credits from Schedule UB, Line 9			38	.00
39	Total DC gross receipts from Line '4' MTLGR Worksheet STAT	EMENT 3			.00
40	Net tax. Line 37 minus Line 38. The minimum tax is \$250 if DC gro	oss receipts		40	250 .00
	are \$1M or less or \$1,000 if DC gross receipts are greater than \$1M	1			
မှု 41	Payments and refundable credits:				
-PAYMENTS AND CREDITS -PAYMENTS AND CREDITS -PAYMENTS AND CREDITS	(a) Tax paid, if any, with request for an extension of time to file			41a	250 .00
СR	(b) Tax paid, if any, with original return if this is an amended return $% \left({{\mathbf{x}}_{i}}\right) =\left({{\mathbf{x}}_{i$			4 1 b	.00
g	(c) 2021 estimated franchise tax payments			41c	.00
A N	(d) Refundable credits from Schedule UB, Line 12			41d	.00
Ě 42	If this is an amended 2021 return, enter refund requested with original	nal return.		42	.00
₩ 43	Total payments and credits. Add Lines 41(a) through 41(d). Do not	include Line 42.		43	250 .00
₩ 44	Estimated tax interest (Mark if D-2220 attached)			44	.00
4 5	Total Amount Due. If Line 43 is smaller than the total of Lines 40 ar	nd 44, enter amo	unt due.	45	.00
XY ₄₆	Will this payment come from an account outside of the U.S.? Yes	No See instrue	ctions		
H 46	Overpayment. If Line 43 is larger than the total of Lines 40 and 44, $% \left({{\left({{L_{\rm{B}}} \right)} \right)} \right)$	enter amount ov	erpaid.	46	.00
47	Amount you want to apply to your 2022 estimated franchise tax			47	.00
48	Amount to be refunded. Line 46 minus Line 47.			48	.00

Third party designee To authorize another person to discuss this return with OTR, mark here Designee's name $\ensuremath{\mathsf{PREPARER}}$

X and enter the name and phone number of that person. See instructions. Phone number $\,7033366400\,$

oolgiloo o i				00100	
LEASE Sign Here	Under penalties of law, I declare that I have examined this return an	nd, to the best of my knowledge, it is corr $ m CFO$	ormation available to the preparer. 2026832650		
PAID PREPARER ONLY	Officer's signature		Date RSM US LLP	Telephone number of person to contact MCLEAN, VA 22102	
	Preparer's signature (if other than taxpayer) Preparer's PTIN $P01249785$	Date	Firm name If you want to allow the prep of Tax and Revenue, mark he	Firm address arer to discuss this return with the Office $$_{\rm ere.}$$	
Empoil Addu					

Email Address YONG.ZHANG2@RSMUS.COM

Taxpayer Name: THE GERMAN MARSHALL FUND Taxpayer Identification Number (TIN) 520954751



Schedule A - Cost of Goods Sold (See specific instructions for Line 2.)			Schedule B - Dividends (See specific instructions for Line 4.)				
Inventory at beginning of year			NA	ME AND ADDRESS	S OF DECLARING C	ORPORATION	AMOUNT
2. Merchandise bought for manufacture or sale							
3. Salaries and wages							
4. Other costs per books (attach statement) (Additional federal depreciation and additional IRC § 179 expenses are not allowable.)							
5. Total							
6. Minus: Inventory at end of tax year							
7. Cost of goods sold (Enter here and on D-20, Line 2.)							
Method of inventory valuation:							
		,	Total D	Dividends			
			Minus	deduction for Subp	art F Income.		
				deduction for divid -owned subsidiary	ends received from		
		,	TOTAL	(Enter here and on	D-20, Line 4.)		
Schedule C - Compensation of officers (See specific ins	structions for Li	ne 12. If m	nore tha	an 3 offices attach a	additional sheets as	needed.)	
Col. 1	Col. 2	Col.		Percent of (Stock	Corporation Dwned	Col. 6	_Col. 7
Name and Address of Officer	Official Title	Percent c Devote Busin	ed to	Col. 4 Common	Col. 5 Preferred	Amount of Compensation	Expense Account Allowances
			%	%	%		
			%	%	%		
			%	%	%		
TOTAL COMPENSATION OF OFFICERS (Enter here and on	D-20, Line 12.)						
Schedule D - Taxes (See specific instructions for Line 1	7.)						
EXPLANATION	AM	OUNT			EXPLANATION		AMOUNT
				TOTAL (Enter here a	and on D 00 Line 1	7)	
Schedule E - Reconciliation of the net income reported	on Federal and	DC retur			and on D-20, Line I	7.)	
 Taxable income before net operating loss deduction and special deductions (page 1 of your Federal corporate return). 		9065		otal DC taxable income	e reported (from D-20, L	.ine 36).	
UNALLOWABLE DEDUCTIONS AND ADDITIONAL INCOM							
2. Income taxes (see specific instructions for line 17).		(0				
3. DC income taxes and franchise taxes imposed by DC Revenue Act of 1947, as amended.		50		N-TAXABLE INCOM let income apportioned			0
 Interest on obligations of states, territories of the U.S. or any Political Subdivision thereof. 		(Other non-taxable incom	ne and additional deduc	ctions	
5. Other unallowable deductions and additional income (itemize, include additional federal depreciation and additional				ncluding NOL (itemize): ^(a) NET OPEF	RATING LO	SS	
IRC § 179 expenses). (a)							7354
(b)				b) <u>DEDUCTI(</u>	NN AFIER	<u>エ </u>	7354
6. TOTAL of Lines 1-5.	1	9115	7 10. 1	TOTAL of Lines 7, 8 and	19.		7354
Rev. 09/2021 143412 10-26	5-21						

Taxpayer Name: THE GERMAN MARSHALL FUND Taxpayer Identification Number (TIN) 520954751



nedule F - DC apportionment factor (See instructions.) Note: If this is a combined report do not use Schedule F to derive the apportionment factor (Leave Schedule F blank. Use Combined Reporting Schedule 2A, Line 9 instead.						
Round cents to the nearest dollar.		Carry all factors to six decimal places and truncate.				
For all businesses other than financial institutions:						
		mn 1 TOTAL	Column 2 in DC	Column 3 Factor (Column 2 divided by Column 1)		
1. SALES FACTOR: All gross receipts of the business other than gross rec	ceipts	00		,		
from non-business income.		. 00		. 00		
For Financial Institutions:						
2. SALES FACTOR: All gross income of the financial institution other than	1	00		00		
gross income from non-business income.		. 00		. 00		
3. PAYROLL FACTOR: Total compensation paid or accrued by the financia	al	00		00		
institution.		. 00		. 00		
4. SUM OF FACTORS: (For Financial Institutions add Lines 2 and 3 of Col	,					
5. DC APPORTIONMENT FACTOR: For businesses other than financial ins For financial institutions divide Line 4, Column 3 by 2. If there are less	stitutions enter the r than two factors, us	iumber from Line 1, Col e Line 4, Column 3. Ente	3. Enter on D-20, Line er on D-20, Line 31.	931		
Schedule G- Balance Sheets	Beginning of Tax	able Year	End	of Taxable Year		
	(A) Amount	(B) Total	(A) Amount	(B) Total		
1. Cash						
2. Trade notes and accounts receivable						
(a) MINUS: Allowance for bad debts						
3. Inventories						
4. Gov't obligations: (a) U.S. and its instrumentalities						
(b) States, subdivisions thereof, etc.						
5. Other current assets (attach statement)				L		
6. Loans to stockholders 7. Mortgage and real estate loans						
3 7. Mortgage and real estate loans						
48. Other investments (attach statement)						
9. Buildings and other fixed depreciable assets		4				
(a) MINUS: Accumulated depreciation						
10. Depletable assets		-				
(a) MINUS: Accumulated depletion						
11. Land (net of any amortization)						
12. Intangible assets (amortizable only)		-		_		
(a) MINUS: Accumulated amortization						
13. Other assets (attach statement)						
14. TOTAL ASSETS						
15. Accounts payable						
16. Mortgages, notes, bonds payable in less than 1 year						
17. Other current liabilities (attach statement)						
18. Loans from stockholders 19. Mortgages, notes, bonds payable in 1 year or more						
Soo Other Rehilder (attack statement)			•			
		-		-		
(b) Common stock						
22. Retained earnings - Appropriated (attach statement)						
22. Retained earnings - Appropriated (attach statement)				L		
- 25 MINUS: Cost of treasury stock						
26 TOTAL LIABILITIES AND CAPITAL				F		

Taxpayer Identification Number (TIN) 520954751



Schedule H	H-1 - Reconciliation of	Income (Loss) per	Books With Incom	ne (Loss) per	Return			
 Federal inc Excess of e Taxable inc 	e per books come tax capital losses over capital g come not recorded on book ize)	ains s this		 7. Income recorded on books this year and not included in this return (itemize). Tax-exempt interest				
5. Expenses recorded on books this year and not deducted on this return (itemize). (a) Depreciation (b) Depletion			against boo (a) Depred (b) Deplet 9. TOTAL of L	ok income this y ciation tion Lines 7 and 8	urn and not charged year (itemize). m 1120, page 1, line 28			
6. TOTAL of	f Lines 1 through 5					9 of this Schedule.)		
Schedule H	H-2 - Analysis of Unapp	propriated Retained	l Earnings per Bo	oks				
2. Net income	beginning of year e per books ases (itemize)				(b) Stoc (c) Prop eases (itemize).	h ck perty		
4 TOTAL of I	Lines 1, 2 and 3					e 4 minus Line 7)		
	- Income from Rent	·····			<u> </u>	,		
	ddress of Property	Col. 2 Kind of Property	Col. 3 Gross Amount of Ren	I or Amori	epreciation* tization (per Form 4562)	Col. 5 Repairs (Explain in Sch. I-1)	Col. 6 1 and otl (Expla	Taxes, Interest her Expenses* in in Sch. I-1)
2.								
3.								
4 5.								
Enter total of	Enter the total of Col. 3 on Col 4, 5, and 6 on approp Jeral depreciation and add	riate deduction lines.)	nses.					
Schedule I	-1 - Explanation of dedu	uctions claimed in C	olumns 5 and 6 of	Schedule I.				
Column No.	Explan	ation	Amount	Column No.		Explanation		Amount

Taxpayer Name: THE GERMAN MARSHALL FUND Taxpayer Identification Number (TIN) 520954751



Disregarded Entity Name					TIN	
Supplemental Information						
	ATE OF INCORPORATIO	N I		INESS BEGAN IN DC	3. IRS SERVICE CENTER	WHERE FEDERAL RETURN OD COVERED BY THIS RETURN
	/15/1972		03/15/		OGDEN, U	
THE CORPORATION'S BOOKS ARE IN THE CARE OF -	/ 10/ 10/ 2		00/10/		,	
THE GERMAN MARSHALL FUND OF THE UN			5. LOCA		R STREET, INGTON, DC	
During 2021, has the Internal Revenue Service made or propose adjustments to your federal income tax return, or did you file a returns with the IRS? YES NO X If "YES", please submit separately a detailed statement, unless to the address shown on page 9 under Amended returns.	ny amended			If you have already provi a detailed statement, ent it was sent.		MM/DD/YYYY
. Is this corporation unitary with another entity?		YES	X NO	If yes, explain:		
. Is this return made on the accrual basis?	Х	YES	NO	If no, indicate basis us	ed: Cash Basis	S Other (specify)
Did you file a franchise tax return with DC for the year 2020?	Х	YES	NO	If no, state reason:		
Did you withhold DC income tax from wages paid to your DC resident employees during 2021?	Х	YES	NO	If no, state reason:		
 Did you file annual information returns, federal forms 1096 and 1099, relating to payment of dividends and interest for 2021? 	Х	YES	S NO			
(a) Has the business been terminated?		YES	X NO	If yes, explain and give	e date:	
		YES	X NO			
(b) Have you moved out of DC?		120	21			

*Schedule J has been deleted.

52-0954751

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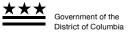
DC FORM D-20	OTHER INCOME	STATEMENT 1
DESCRIPTION		AMOUNT
INCOME FROM PASSTHROUGH ENTITIES		197,157.
TOTAL TO FORM D-20, PAGE 1, LINE	10	197,157.

52-0954751

DC FORM D-20	OTHER DEDUCTIONS	STATEMENT 2
DESCRIPTION		AMOUNT
PARTNERSHIP UBI INCOME AI TAX PREPARATION FEE	LOCATED OUTSIDE DC	183,803. 6,000.
TOTAL TO FORM D-20, PAGE	2, LINE 26	189,803.

DC	FORM D-20	MINIMUM	TAX LIABILIT	Y GROSS RECEIPTS	(MTLGR)	STATEMENT	3
1	FROM SCHEDU	LE F, LINE S MUST USE	1, COLUMN 2	APPORTIONMENT FA OF D-20. FINANC CHEDULE F, LINE	IAL		0.
2			OF PROPERTY TED IN LINE	(LESS DEPRECIAT 1	ION)		0.
3	ADD NON-BUSI PER D-20, L		E ALLOCATED	TO DC REPORTED			٥.
4	TOTAL GROSS TOTAL TO D-			2 AND 3)			٥.





D-20 NOL Net Operating Loss Deduction for Tax Years 2000 to 2017 Complete a separate D-20 NOL for each business carrying forward a NOL.

Please attach this form to your D-20.

Name of corporation THE GERMAN MARSH		Taxpayer Identification Number 520954751			
Year	DC net income/loss		Losses claimed		Losses remaining
Oldest loss year 2011	\$	\$	0.	\$	0.
Subsequent year 1 2012			0.		0.
2 2013	1960	60.	7354.		188706.
3 2014	7634	84.	0.		763484.
4 2015	1106	48.	0.		110648.
5 2016	2019	82.	0.		201982.
6					
7					
8					
9					
10					
11					
12					
13					
14					
15					
	* Available Unclaimed Loss Summa	ary: \$	Total losses claimed.	Total los	sses remaining (to be carried forward). 1264820.

• Add these totals to D-20 NOL Net Operating Loss Deduction for Tax Years 2018 and later.





D-20 NOL Net Operating Loss Deduction for Tax Years 2018 and Later Complete a separate D-20 NOL for each business carrying forward a NOL. Please

attach this form to your D-20.

Name of corporation			Taxpayer Identification Number
THE GERMAN MARSH	ALL FUND OF THE		520954751
Year - 2018 and Later	DC net income/loss	Losses claimed*	Losses remaining
Oldest loss year 2019	\$ 1224.	\$ 0.	\$ 1224.
Subsequent year 1 2020	1576.	0.	1576.
2			
3			
4			
5			
6			
7			
8			
9			
10			
Year 2000 to 2017 From D-20 NOL Deduction for Tax Years 2000-2017	DC net income/loss	Losses claimed	Losses remaining
	1272174.	7354.	1264820.

Summary:	,	Tota	al losses claimed.	Total losses	remaining (to be carried forward).
	2000 to 2017 to losses claimed for tax years 2018 and later.	\$	7354.	\$	1267620.
		 Enter loss o 	on D-20, Line 35.		

*Deductions for DC apportioned net operating losses occurring in tax years 2018 and later are limited to 80% of taxable income computed without regard to the deduction.