DLN: 93493056004183

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Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

ntemal l	Revenue	Service	► The organization may have to use a	copy of this return to satisfy	state reporting	requirements	Inspection
A Fo	r the 2	2011 ca	lendar year, or tax year beginning 06-01	-2011 and ending 05-31-20	12	D Employer ! -	ontification number
_		pplicable	C Name of organization THE GERMAN MARSHALL FUND OF US UNITED	STATES		. ,	entification number
_	Iress ch	_	Doing Business As			52-095475 E Telephone nu	
_	me chai		-			(202)683-	
_	ıal retui		Number and street (or P O box if mail is not d 1744 R STREET NW	delivered to street address) Room/	suite	G Gross receipts	
_	mınated						
_	ended i		City or town, state or country, and ZIP + 4 WASHINGTON, DC 20009				
App	lication	n pending					
			F Name and address of principal offi CRAIG KENNEDY	icer	H(a) Is the affilia	s a group retur	n for ┌ Yes ┌ No
			1744 R STREET NW		anna	tes	j tes je No
			WASHINGTON,DC 20009		1 ' '	l affiliates includ	·
Тах	x-exem	npt status	▼ 501(c)(3)		_	o," attach a list p exemption nu	(see instructions)
	obsito	· b HTT	TP //WWW GMFUS ORG	, (, (, ,	H(c) Grou	p exemption nu	illiber F
					<u> </u>	1-	
			Corporation Trust Association Other	r ▶	L Year of for	mation 1972	State of legal domicile DC
Pa	rt I	Sumi	-				
			scribe the organization's mission or mos TING GREATER COOPERATION AND U		N THE UNITED	STATES AND	EUROPE
<u> </u>	-						
ACUVINES & GOVERNANCE	-						
i Ac	2 0	Check th	is box দ if the organization discontinu	ed its operations or disposed	d of more than 2	5% of its net a	ssets
5			of voting members of the governing body			3	18
o Q			of independent voting members of the go		b)	4	17
	5 7	Total nun	nber of individuals employed in calendar	year 2011 (Part V, line 2a)		5	98
3			nber of volunteers (estimate if necessary		6	17	
4.			elated business revenue from Part VIII,		7a	3	
	ь	Net unrel	ated business taxable income from Form	n 990-T, line 34		7b	-257
e E	8	Contrib	outlone and grants (Part VIII line 1h)		Prio	21,388,423	18,650,313
	9		outions and grants (Part VIII, line 1h) m service revenue (Part VIII, line 2g)	. —	12,716	34,578	
Revenue	10	_	ment income (Part VIII, column (A.), line		19,389,656	10,809,027	
æ	11		revenue (Part VIII, column (A), lines 5,		65,219	29,225	
	12		evenue—add lines 8 through 11 (must e		ine	40.054.04.4	22.522.442
	42					40,856,014	29,523,143
	13 14		and similar amounts paid (Part IX, coluits paid to or for members (Part IX, colum			8,456,241	6,434,691
	15		s, other compensation, employee benefi		,		
8	13	5-10)	s, stilet compensation, employee belief	es (i are 1%, column (%), imes	´	6,194,753	6,586,166
Expenses	16a	Profess	sional fundraising fees (Part IX, column ((A), line 11e)		0	0
ਬੁ	Ь		ndraising expenses (Part IX, column (D), line 25)				
	17		expenses (Part IX, column (A), lines 11a	•		23,966,776	24,966,634
	18		xpenses Add lines 13-17 (must equal			38,617,770	37,987,491
m 07	19	Keveni	ue less expenses Subtract line 18 from	iiiie 12	Reginning	2,238,244 of Current	-8,464,348
Net Assets of Fund Balances						ear	End of Year
98.00 198.00	20	Total a	ssets (Part X, line 16)		2	27,153,417	200,692,260
E P	21		abilities (Part X, line 26)			31,578,221	29,223,652
	22		sets or fund balances Subtract line 21 f	rom line 20	. 1	.95,575,196	171,468,608
	t II	_	ature Block				
knowl	ledge a ledge.	****	rjury, I declare that I have examined this re , it is true, correct, and complete. Declarati ** ture of officer		cer) is based on a	all information o	
Sign Here		[[RAH R IWIG CHIEF FINANCIAL OFFICER		50	•	
			or print name and title				
Paid	arer's	Preparer's	YONG ZHANG CPA	Date	Check if self-employed	Preparer's taxpa (see instructions P01249785	yer identification number ;)
-repa Jse (ıf self-em				EIN • 42-07143	325
	-··· y	address,	and ZIP + 4 8000 TOWERS CRESCENT DR S	STE 500		Phone no • (7	703) 336-6400
			VIENNA, VA 221826205			Phone no 🕨 (7	05) 330-0400

May the IRS discuss this return with the preparer shown above? (see instructions) . .

Par	t III	Statement of Progra Check if Schedule O conta				
1	Briefl	ly describe the organization'	s mission			
HE	GERM	AN MARSHALL FUND OF TI	HE UNITED STATES (G	MF) STRENGTHENS T	RANSATLANTIC COOPERAT	ION ON REGIONAL,
IAT	IONAL	., AND GLOBAL CHALLENG	ES AND OPPORTUNIT	IES IN THE SPIRIT O	FTHE MARSHALL PLAN	
2	the pr	ne organization undertake an rior Form 990 or 990-EZ?				Yes V No
	If "Ye	s," describe these new servi	ces on Schedule O			
3	servi	ne organization cease conduces?			nducts, any program · · · · · · ·	Yes V No
	If "Ye	s," describe these changes	on Schedule O			
4	exper		501(c)(4) organizations	and section 4947(a)(ee largest program services, a 1) trusts are required to report h program service reported	
4a	(Code	e) (Expens	ses \$ 23,837,050	ıncludıng grants of \$	6,434,691) (Revenue \$	34,578)
	COMN COMN 1972 MAIN	MUNITIES, CONTRIBUTES RESEARC MITMENT TO THE TRANSATLANTIC AS A NON-PARTISAN, NON-PROFI TAINS A STRONG PRESENCE ON BO	CH AND ANALYSIS ON TRANSA RELATIONSHIP IN ADDITION, FORGANIZATION THROUGH A OTH SIDES OF THE ATLANTIC	TLANTIC TOPICS, AND PROV GMF SUPPORTS A NUMBER GIFT FROM GERMANY AS A IN ADDITION TO ITS HEADO	ONVENES LEADERS AND MEMBERS OF VIDES EXCHANGE OPPORTUNITIES TO REPORTUNITIES TO STRENGTHEN DE PERMANENT MEMORIAL TO MARSHA QUARTERS IN WASHINGTON, DC, GMILLER REPRESENTATIONS IN BRATISLA	FOSTER RENEWED MOCRACIES FOUNDED IN LL PLAN ASSISTANCE, GMF F HAS OFFICES IN BERLIN,
4b	(Code	e) (Expens	ses \$	including grants of \$) (Revenue \$)
4 c	(Code	e) (Expens	ses \$	including grants of \$) (Revenue \$)
4d		er program services (Descri	•			
		enses \$	including grants of) (Revenue \$)
4e	Tota	ıl program service expenses	- \$ 23,837,05	0		

Part IV Checklist of Required Schedule
--

	•		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? <i>If "Yes," complete Schedule D, Part VI.</i>	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b	Yes	
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e		No
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Yes	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV.	15	Yes	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. All Form 990 filers that operated one or more hospitals must attach audited financial statements	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II $\textcircled{\textbf{5}}$	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV .	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?	35a	Yes	
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	
		F	orm 990	(2011)

Part V Statements Regarding Other IRS Filings	s and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V		. [고	
			Yes	No
a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
_	Statements filed for the calendar year ending with or within the year covered by this			
	return	1		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
a	Did the organization have unrelated business gross income of \$1,000 or more during the			
u	year?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account or securities account)?	4a	Yes	
b	·		163	
	If "Yes," enter the name of the foreign country MGM , FR , BE , RO , TU , RI , LO , PL See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	300 modifications for many requirements for Form FD F 30-22 1, Report of Foreign Dalik and Financial Accounts			
а	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	70		
U	11 163 to fine 3a of 3b, and the organization merofin 6000-17	5c		
а	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6a		No
	organization solicit any contributions that were not tax deductible?			
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7a		No
a	services provided to the payor?	′°		140
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to			
	file Form 8282?	7 c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
_	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
	contract?	7e		Νo
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as	_		
_	required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did			
	the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess			
	business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
0	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club			
	facilities			
1	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
	, , , , , , , , , , , , , , , , , , , ,			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
3	year Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?			
a	Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue			
	qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization	13a		
L	allocated to each state Enter the aggregate amount of reserves the organization is required to maintain by			
D	the states in which the organization is licensed to issue qualified health plans			
c	Enter the aggregate amount of reserves on hand			
	13c			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
h	If "Yes" has it filed a Form 720 to report these payments? If "No" provide an explanation in Schedule O	14b		

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management					
			Yes	No		
1a	Enter the number of voting members of the governing body at the end of the tax					
14	year					
b	Enter the number of voting members included in line 1a, above, who are independent					
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No		
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?.	3		No		
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No		
5	The state of the s					
6	Did the organization have members or stockholders?	6		No		
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No		
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No		
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following					
а	The governing body?	8a	Yes			
b	Each committee with authority to act on behalf of the governing body?	8b	Yes			
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No		
	ection B. Policies (This Section B requests information about policies not required by the Internal					
Re	venue Code.)					
			Yes	No		
	Did the organization have local chapters, branches, or affiliates?	10a	Yes			
Ь	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	Yes			
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes			
b	Describe in Schedule O the process, if any, used by the organization to review the Form 990					
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes			
b	Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes			
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes			
13	Did the organization have a written whistleblower policy?	13	Yes			
14	Did the organization have a written document retention and destruction policy?	14	Yes			
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?					
а	The organization's CEO, Executive Director, or top management official	15a	Yes			
b	Other officers or key employees of the organization	15b	Yes			
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)					
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No		
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its					
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b				
Se	ection C. Disclosure					
17	List the States with which a copy of this Form 990 is required to be filed▶					

Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available.

Own website Another's website Vpon request

(202)683-2650

- 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►
 DEBORAH R IWIG
 1744 R STREET NW
 WASHINGTON, DC 20009

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(A) Name and Title	(B) Average hours per week (describe hours	Position more unles an	on (de thai	c) o not n one son er ar	t che e bo: is bo nd a itee)	eck x, oth		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related
	for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		,	organizations
(1) MICHAEL AHEARN TRUSTEE	1 00	х						0	0	0
(2) ROBERT BENNETT TRUSTEE	1 00	Х						0	0	0
(3) MARGARET CARLSON TRUSTEE	1 00	Х						0	0	0
(4) GREGORY CRAIG TRUSTEE	1 00	х						0	0	0
(5) GUIDO GOLDMAN TRUSTEE	1 00	х						0	0	0
(6) LINDA GRIEGO TRUSTEE	1 00	х						0	0	0
(7) JOHN HARRIS TRUSTEE	1 00	х						0	0	0
(8) DAVID IGNATIUS TRUSTEE	1 00	х						0	0	0
(9) NIKE IRVIN TRUSTEE	1 00	х						0	0	0
(10) MARC LELAND TRUSTEE	1 00	х						0	0	0
(11) ROMAN MARTINEZ TRUSTEE	1 00	х						0	0	0
(12) RICHARD POWERS TRUSTEE	1 00	х						0	0	0
(13) JIM QUIGLEY TRUSTEE	1 00	х						0	0	0
(14) ANN RONDEAU TRUSTEE	1 00	х						0	0	0
(15) PAUL STAFFORD TRUSTEE	1 00	х						0	0	0
(16) J ROBINSON WEST TRUSTEE	1 00	х						0	0	0
(17) ROBERT WEXLER TRUSTEE	1 00	Х						0	0	0

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

per unless person is both week an officer and a or (describe director/trustee) 2,			(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-		Estima mount of compens from rganizat	ated of other sation the ion and					
	for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Kej emplojee	Highest compensated employee	Former		MISC)		relat organıza	
(18) R CRAIG KENNEDY PRESIDENT	40 00	х		Х				525,000		0		46,958
(19) KENNETH M CROGNALE CHIEF FINANCIAL OFFICER	40 00			х				181,086		0		29,166
(20) NEIL SUMILAS MANAGING DIRECTOR, EXECUTI	40 00			х				143,084		0		31,479
(21) IVAN VEJVODA EXECUTIVE VICE PRESIDENT	40 00				х			310,882		0		38,033
(22) THOMAS KLEINE-BROCKHOFF SR DIRECTOR, POLICY PROGR	40 00				х			197,406		0		40,131
(23) IAN LESSER EXECUTIVE DIRECTOR, BRUSSE	40 00				х			204,880		0		44,727
(24) HEIKE MACKERRON SR DIRECTOR FOR EUROPE	40 00				х			195,536		0		0
(25) STEPHEN SZABO EXECUTIVE DIRECTOR, TRANSA	40 00					х		202,338		0		40,148
(26) CONSTANZE STELZENMUELLER SR TRANSATLANTIC FELLOW,	40 00					Х		184,105		0		0
(27) MARK FISCHER SR PROGRAM OFFICER	40 00					х		176,465		0		2,347
(28) ANDREW MICHTA DIRECTOR, WARSAW OFFICE	40 00					х		154,013		0		33,305
(29) BRUCE STOKES SENIOR TRANSATLANTIC FELLOW	40 00					Х		148,418		0		19,298
SENIOR HANGING WITH CT ELLOW												
1b Sub-Total			•	•						ľ		
c Total from continuation sheets to				•	•		<u> </u>	2 (22 212				225 502
d Total (add lines 1b and 1c) Total number of individuals (inclu							who	2,623,213		<u>′</u>		325,592
\$100,000 of reportable compens	_					,						
											Yes	No
3 Did the organization list any form on line 1a? If "Yes," complete Sche	•			-			-		ited employee	_		
4 For any individual listed on line 1:									from the	3		No
organization and related organization										_		
5 Did any person listed on line 1a re	eceive or accru	· · e comp	• ensat	tion	from	• nanvu	• inrel	ated organization o	r individual for	4	Yes	
services rendered to the organiza						•		-		5		No
Section B. Independent Cont	ractors											
Complete this table for your five h \$100,000 of compensation from or within the organization's tax ye	nighest compen: the organization											
Name	(A) e and business add	ress						Descri	(B) ption of services		(C Comper	
THE EUROPEAN OMNIBUS SURVEY AVENUE HERMANN DEBROUX 40 BRUSSELS 1160 BE								CONSULTING SERVICES	FOR POLLING			805,111
ASSET COMMUNICATIONS FORTIS BANK SA/NV AVE LOUISE 300/1 BRUSSELS 1050 BE								CONSULTING	FOR EVENTS			300,458
LAW OFFICES OF PAIGE E REFFE 3300 LOWELL STREET NW WASHINGTON, DC 20008								CONSULTING	FOR EVENTS			200,000
FUND EVALUATION GROUP 201 EAST FIFTH STREET SUITE 1600 CINCINNATI, OH 45202								INVESTMENT	MANAGEMENT			137,611
IRIDIAN ASSET MANAGEMENT LLC								INVESTMENT	MANAGEMENT			122 725

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►5

Pait V	4441	Statement of Revenue					
- 41				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
報告	1a	Federated campaigns 1a					
豆豆	ь	Membership dues 1b					
S.E	С	Fundraising events 1c					
Éŧ	d	Related organizations 1d					
% <u>≡</u>	e	Government grants (contributions) 1e	3,056,097				
등교	f f	All other contributions, gifts, grants, and 1f	15,594,216				
至至		similar amounts not included above					
훈	g	Noncash contributions included in					
Contributions, gifts, grants and other similar amounts	h	Innes 1a-1f \$ Total. Add lines 1a-1f	🕨	18,650,313			
O 46				, ,			
e =			Business Code				
Ze.	2a	EVENT REGISTRATION	900099	34,578	34,578		
윤	b						
<u> </u>	C						
Ž	d						
÷	e						
Program Serwce Revenue	f	All other program service revenue					
Š	_	Total. Add lines 2a-2f		34 570			
	g 3			34,578			
		Investment income (including dividends, and other similar amounts)		8,615,397		3	8,615,394
	4	Income from investment of tax-exempt bond proc	· ·	-,,			-,,
	5	Royalties	 				
		(ı) Real	(II) Personal				
	6a	Gross rents	(II) I CISCIIGI				
	ь	Less rental					
	_	expenses Rental income					
	C	or (loss)					
	d	Net rental income or (loss)	-				
		(ı) Securities	(II) Other				
	7a	Gross amount 97,518,820 from sales of					
		assets other than inventory					
	ь	Less cost or 95,316,085	9,105				
		other basis and sales expenses					
	С	Gain or (loss) 2,202,735	-9,105				
	d	Net gain or (loss)		2,193,630			2,193,630
	8a	Gross income from fundraising					
Other Revenue		s of contributions reported on line 1c) See Part IV, line 18					
<u> </u>		a					
thé	Ь	Less direct expenses b					
0	c	Net income or (loss) from fundraising eve	ents 🟲				
	9a	Gross income from gaming activities See Part IV, line 19					
	ь	Less direct expenses b					
	c	Net income or (loss) from gaming activiti	es				
	10a	Gross sales of inventory, less returns and allowances .					
	b c	Less cost of goods sold b Net income or (loss) from sales of invent	ory 📂				
			Business Code				
	11a	OTHER INCOME	900099	29,225			29,225
	ь						
	_ c						
	d	All other revenue					
	e	Total. Add lines 11a-11d					
	12	Total revenue. See Instructions		29,225			
	**	rotal revenue. See Instructions		29,523,143	34,578	3	10,838,249

Form 990 (2011) Page **10** Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D) Check if Schedule O contains a response to any question in this Part IX (B) (C) (D) Do not include amounts reported on lines 6b, (A) Program service Management and Fundraising Total expenses 7b, 8b, 9b, and 10b of Part VIII. expenses general expenses expenses Grants and other assistance to governments and organizations in the United States See Part IV, line 21 545,550 545,550 2 Grants and other assistance to individuals in the United States See Part IV, line 22 3 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16 5,889,141 5,889,141 Benefits paid to or for members 4 5 Compensation of current officers, directors, trustees, and 1,988,368 1,988,368 key employees . . . Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . 7 Other salaries and wages 2,887,291 2,485,399 401,892 Pension plan contributions (include section 401(k) and section 529,523 529,523 403(b) employer contributions) Other employee benefits 881,224 814,971 66,253 10 299,760 279,576 20,184 Fees for services (non-employees) 11 Management 220,294 219,724 570 Legal Accounting 285,697 285,697 Lobbying Professional fundraising See Part IV, line 17 . .

f	Investment management fees	182,680		182,680	
g	Other	850,541		815,175	35,366
12	Advertising and promotion				
13	Office expenses	1,306,130		1,285,793	20,337
14	Information technology				
15	Royalties				
16	Occupancy	1,793,615		1,789,235	4,380
17	Travel	1,257,263		1,225,442	31,821
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	379,812		377,555	2,257
20	Interest	18,457		18,457	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	750,062		750,062	
23	Insurance	182,620		182,620	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
а	INTERNAL PROJECTS EXPEN	17,402,359	17,402,359		
b	DUES & MEMBERSHIPS	82,314		82,314	
c	PUBLICATIONS	79,807		79,689	118
d	TEMPORARY HELP	40,087		40,087	
е					
f	All other expenses	134,896		133,513	1,383
25	Total functional expenses. Add lines 1 through 24f	37,987,491	23,837,050	13,565,880	584,561
26	Joint costs. Check here ► ☐ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation			Earm	990 (2011)
				1 01111	990 (2011)

Part X **Balance Sheet** (A) (B) Beginning of year End of year 751 751 1 1 24.377.736 11.850.629 2 2 3 6,679,103 3 8,824,636 79.228 154.232 4 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 6 7 8 9 75,556 9 220,132 Prepaid expenses and deferred charges 10a 28.637.404 Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 10a 10b 5,978,527 b Less accumulated depreciation 17,008,678 10c 22,658,877 90,950,786 11 76,170,153 11 87,619,688 12 12 80,434,531 Investments—other securities See Part IV, line 11 13 13 Investments—program-related See Part IV, line 11 . . 261,785 244,769 14 14 100,106 15 133,550 15 227, 153, 417 16 200,692,260 16 Total assets. Add lines 1 through 15 (must equal line 34) . . . 2,280,047 17 4,053,312 17 Accounts payable and accrued expenses . 18 1,730,194 18 1,109,719 19 15,567,980 19 12,060,621 20 12.000.000 20 12.000.000 21 21 Escrow or custodial account liability Complete Part IV of Schedule D . . . Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 22 23 Secured mortgages and notes payable to unrelated third parties . . . 23 24 Unsecured notes and loans payable to unrelated third parties 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 25 D 26 31,578,221 26 29,223,652 **Total liabilities.** Add lines 17 through 25 Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 188,431,366 27 164,981,439 Unrestricted net assets 7,143,830 28 6,487,169 28 Temporarily restricted net assets Fund 29 29 Permanently restricted net assets Organizations that do not follow SFAS 117, check here ▶

and complete lines 30 through 34. ö 30 Capital stock or trust principal, or current funds 30 Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund 32 32 Retained earnings, endowment, accumulated income, or other funds ž 33 195.575.196 33 171.468.608 Total net assets or fund balances 34 Total liabilities and net assets/fund balances 227, 153, 417 34 200.692.260

Pa	Check if Schedule O contains a response to any question in this Part XI			. 	
1	Total revenue (must equal Part VIII, column (A), line 12)	1		29,5	523,14
2	Total expenses (must equal Part IX, column (A), line 25)	2			987,49
3	Revenue less expenses Subtract line 2 from line 1	3		-8,4	164,348
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		195,5	575,19
5	Other changes in net assets or fund balances (explain in Schedule O)	5		-15,6	542,24
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		171,4	168,60
Pai	TEXII Financial Statements and Reporting Check if Schedule O contains a response to any question in this Part XII			৮	
		ĺ		Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O		2 c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were on a separate basis, consolidated basis, or both	ssued			
	Separate basis Consolidated basis Both consolidated and separated basis				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	е	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	required	3b	Yes	

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DLN: 93493056004183

OMB No 1545-0047

2011

Open to Public Inspection

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Public Charity Status and Public Support

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

		e organiz		UNITED STATES					Employer id	dent if ication	number	
THE G	EKMAN	MAKSHALL	FUND OF US	ONTIED STATES					52-09547	51		
Pa	rt I	Reaso	n for Pu	blic Charity Sta	tus (All or	anızatıons	must com	plete this pa				
				te foundation becaus		•						
1	$\overline{\Box}$			on of churches, or a								
2	Г	A schoo	l described	in section 170(b)(1	L)(A)(ii). (At	tach Schedu	ıle E)					
3	Г			perative hospital se				on 170(b)(1)(A)(iii).			
4	Γ	A medic	al researc	h organization opera ity, and state						L)(A)(iii). Er	iter the	
5	Γ	_	•	erated for the benefi (A)(iv). (Complete P	_	or universit	y owned or c	perated by a	government	al unıt descr	ıbed ın	
6	Γ	A federa	ıl, state, or	local government o	r government	tal unit desc	rıbed ın sect	ion 170(b)(1))(A)(v).			
7	<u>~</u>	describe	ed in	at normally receives (A)(vi) (Complete P		al part of its	support from	ı a governmeı	ntal unit or fr	om the gene	ral public	2
8	Γ	A comm	unity trust	described in section	170(b)(1)(A)(vi) (Com	plete Part I	I)				
9	Γ	An orga	nization th	at normally receives	(1) more th	an 331/3% d	of its support	t from contrib	utions, mem	bership fees	and gro	ss
		receipts	from activ	ities related to its e	xempt functi	ons—subject	to certain e	xceptions, ai	nd (2) no moi	e than 331/3	3% of	
		ıts supp	ort from gr	oss investment inco	me and unre	lated busine:	ss taxable ır	ncome (less s	ection 511 t	ax) from bus	inesses	
		acquired	d by the org	ganızatıon after June	30,1975 S	ee section 5	609(a)(2). (C	omplete Part	:III)			
10	Γ	An orga	nızatıon or	ganized and operated	d exclusively	to test for p	ublic safety	See section	509(a)(4).			
11	Γ	one or m	nore public	ganized and operated ly supported organiz bes the type of supp b Type I	ations descr oorting organ	ibed in secti ization and c	on 509(a)(1 omplete line) or section 5	509(a)(2) Se h 11h	e section 50	9(a)(3).	. Check
e	Γ	other th	-	ox, I certify that the on managers and ot	-			,	•	•	•	
f				received a written d	etermınatıon	from the IRS	5 that it is a	Type I, Type	II or Type I	II supportin	g organiz	zation,
		check th		2006, has the organ	ization accer	nted any diff	or contributi	on from any o	of the			ı
g			g persons?		izacion acce,	occu any gne	or contributi	on nom any v	or the			
		(i) a per	son who di	rectly or indirectly c	ontrols, eith	er alone or to	gether with	persons desc	cribed in (ii)		Yes	No
		and (III)	below, the	governing body of th	ne the suppor	rted organıza	tion?			11g(i)	
		(ii) a far	mily memb	er of a person descrı	bed in (i) abo	ove?				11g(
				lled entity of a perso						11g(i	ii)	
h		Provide	the followi	ng information about	the support	ed organızatı	on(s)					
	(i) Name suppor rganiza	of ted	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	(iv) Is the organizate col (i) list your gove docume	e lon in ted in rning nt?	(v) Did you no organizat col (i) of suppor	tify the ion in your rt?	(vi) Is the organizati col (i) orga in the U	on in anized S ?	A mo	/ii) unt of port?
				instructions))	Yes	No	Yes	No	Yes	No		

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	(iv) Is the organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?		(vi) Is the organizate col (i) organite in the U	on in anized	(vii) A mount of support?
		instructions))	Yes	No	Yes	No	Yes	No	
Total									

Part II

Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

S	ection A. Public Support							
Cal	endar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 20	11	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")	17,762,36	1 21,768,604	13,215,344	21,388,423	18	,650,313	92,785,045
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf							
3	The value of services or facilities furnished by a governmental unit to the organization without charge							
4	Total. Add lines 1 through 3	17,762,36	1 21,768,604	13,215,344	21,388,423	18	,650,313	92,785,045
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column							17,316,577
6	(f) Public Support. Subtract line 5							75,468,468
	from line 4							73,400,400
	ection B. Total Support endar year (or fiscal year						$\overline{}$	
Cui	beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 20	11	(f) Total
7	Amounts from line 4	17,762,361	21,768,604	13,215,344	21,388,423	18,	650,313	92,785,045
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	4,762,123	4,297,672	3,681,233	4,051,516	8,	615,394	25,407,938
9	Net income from unrelated business activities, whether or not the business is regularly carried on	89,333	54,158	60,302	34,016			237,809
10	Other income (Explain in Part IV) Do not include gain or loss from the sale of capital assets	994,871	412,207	11,648	58,819		29,225	1,506,770
11	Total support (Add lines 7 through 10)							119,937,562
12	Gross receipts from related activity	ties, etc (See ins	tructions)	<u> </u>	-	12		134,178
13	First Five Years If the Form 990 is check this box and stop here	for the organizat	ion's first, second	, thırd, fourth, or f	ifth tax year as a	501(c)(3) organız	zation, ▶Г
	ection C. Computation of Pu							
14	Public Support Percentage for 201	-		11 column (f))		14		62 920 %
15	Public Support Percentage for 201	•	•			15		62 470 %
	33 1/3% support test—2011. If the and stop here. The organization que 33 1/3% support test—2010. If the box and stop here. The organization	ialifies as a public e organization dic	cly supported orga I not check the bo	nization x on line 13 or 16	·		,	▶▽
	10%-facts-and-circumstances test is 10% or more, and if the organiz in Part IV how the organization me organization	t— 2011. If the orgation meets the "eets the "facts an	ganization did not o facts and circums d circumstances"	check a box on lir tances" test, che test The organiz	ck this box and si ation qualifies as	t op here. I a publicly	Explain / support	ted
b 18	10%-facts-and-circumstances test 15 is 10% or more, and if the orga Explain in Part IV how the organiz supported organization Private Foundation If the organizations	anization meets th ation meets the "	ne "facts and circu facts and circums	mstances" test, dances" test The	check this box an organization qua	d stop he lıfıes as a	re. publicly	▶□ ▶□

Schedule A (Form 990 or 990-EZ) 2011 Page 3 Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 13 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) 15 15 Public support percentage from 2010 Schedule A, Part III, line 15 16 16 Section D. Computation of Investment Income Percentage

Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))

19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

33 1/3% support tests-2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Investment income percentage from 2010 Schedule A, Part III, line 17

17

18

17

18

▶[

Part IV	Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).
	Facts And Circumstances Test
	Explanation

Schedule A (Form 990 or 990-EZ) 2011

efile GRAPHIC print - DO NOT PROCESS

DLN: 93493056004183

OMB No 1545-0047

Inspection

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

THE GERMAN MARSHALL FUND OF US UNITED STATES

Name of the organization Employer identification number 52-0954751 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year 2 Aggregate contributions to (during year) Aggregate grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or pleasure) Preservation of an historically importantly land area Preservation of a certified historic structure Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ▶_ Number of states where property subject to conservation easement is located -Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year -Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(ı) and 170(h)(4)(B)(ıı)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Part III Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art. historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

following amounts required to be reported under SFAS 116 relating to these items

(i) Revenues included in Form 990, Part VIII, line 1

Revenues included in Form 990, Part VIII, line 1

(ii) Assets included in Form 990, Part X

IIII Organizations Maintaining Co	llections of Art,	Hist	torio	cal Tre	asures, or	Othe	r Similar Asse	ets (co	ontinued)
Using the organization's accession and othe items (check all that apply)	r records, check any	of the	e foll	_	_			n	
Public exhibition		d	Γ	Loan or	exchange pro	grams	;		
Scholarly research		e	Γ	Other					
Preservation for future generations									
-	ollections and explain	n how	they	further	the organization	n's e	xempt purpose in		
								Yes	┌ No
IV Escrow and Custodial Arrang	ements. Comple	te ıf t	the o	organiz	atıon answer		es" to Form 99	0,	·
Is the organization an agent, trustee, custoc included on Form 990, Part X?	lian or other intermed	diary	for c	ontributi	ons or other as	sets		Yes	┌ No
If "Yes," explain the arrangement in Part XI	/ and complete the fo	ollowi	ng ta	able			T .		
							Amo	unt	
Beginning balance						1c			
Additions during the year						1d			
Distributions during the year						1e			
Ending balance						1f			
Did the organization include an amount on Fo	orm 990, Part X, line	21?					Г	Yes	┌ No
Endowment Funds. Complete									
Reginning of year halance	· '	(b)					·	e)Four \	rears Back
	13,333,606		14,	024,374	14,747,.	120			
				+			22,019		
·	785 / 30			690 766	722	554	1 136 /35		
	705,455			0,700	722,	,,,,	1,150,455		
Administrative expenses									
End of year balance	12,548,369		13,	333,808	14,024,	574	14,747,128		
Provide the estimated percentage of the yea	r end balance held a:	s					•		
•	100 000 %								
•									
	ssion of the organiza	tion t	hat a	re held :	and administer	ed for	the		
organization by	55.511 51 the organiza		a	o noiu (- I I I I		Yes	No
(i) unrelated organizations							3a(i)		No
* <i>*</i>								<u> </u>	No
							3b		<u> </u>
Land, Buildings, and Equipme	ent. See Form 990	ט, Pai					T T		
Description of property							(c) Accumulated depreciation	(d) Bo	ok value
and					1,23	37,440			1,237,440
							ı		
uildings					17,30	3,950	3,556,752	1	3,747,198
uildings		•			17,30)3,950 4,415		1	
ū	· · · · · · · · · · · · · · · · · · ·	· ·			17,30			1	
easehold improvements							4,415		3,747,198 0 7,674,239
	Using the organization's accession and other items (check all that apply) Public exhibition Scholarly research Preservation for future generations Provide a description of the organization's core art XIV During the year, did the organization solicities assets to be sold to raise funds rather than to the organization and agent, trustee, custod included on Form 990, Part X? If "Yes," explain the arrangement in Part XIV Beginning balance Additions during the year Distributions during the year Ending balance Did the organization include an amount on Folding balance If "Yes," explain the arrangement in Part XIV Vendowment Funds. Complete Beginning of year balance Contributions Grants or scholarships Other expenditures for facilities and programs Administrative expenses End of year balance Provide the estimated percentage of the year Board designated or quasi-endowment Permanent endowment Permanent endowment Term endowment Are there endowment funds not in the posses organization by (i) unrelated organizations Lif "Yes" to 3a(ii), are the related organization Describe in Part XIV the intended uses of the VII Land, Buildings, and Equipment Description of property	Using the organization's accession and other records, check any items (check all that apply) Public exhibition Scholarly research Preservation for future generations Provide a description of the organization's collections and explain Part XIV During the year, did the organization solicit or receive donations assets to be sold to raise funds rather than to be maintained as a second or the organization and agent, trustee, custodian or other intermentation of the organization and agent, trustee, custodian or other intermentation of the organization and agent, trustee, custodian or other intermentation of the organization and part XIV and complete the full of the organization include an amount on Form 990, Part X? If "Yes," explain the arrangement in Part XIV and complete the full of the organization include an amount on Form 990, Part X, line of the organization include an amount on Form 990, Part X, line of the organization include an amount on Form 990, Part X, line of the organization of the expenditures for facilities of the organization of the	Using the organization's accession and other records, check any of the Items (check all that apply) Public exhibition Scholarly research Preservation for future generations Provide a description of the organization's collections and explain how Part XIV During the year, did the organization solicit or receive donations of art assets to be sold to raise funds rather than to be maintained as part of Part XIV, line 9, or reported an amount on Form 990, Part Store of Part XIV, line 9, or reported an amount on Form 990, Part XIV included on Form 990, Part XIV and complete the follows included on Form 990, Part XIV and complete the follows included on Form 990, Part XIV and complete the follows included any inc	Using the organization's accession and other records, check any of the follitems (check all that apply) Public exhibition Scholarly research Preservation for future generations Provide a description of the organization's collections and explain how they Part XIV During the year, did the organization solicit or receive donations of art, his assets to be sold to raise funds rather than to be maintained as part of the Part IV, line 9, or reported an amount on Form 990, Part X Is the organization an agent, trustee, custodian or other intermediary for cincluded on Form 990, Part X? If "Yes," explain the arrangement in Part XIV and complete the following to the organization include an amount on Form 990, Part X, line 21? If "Yes," explain the arrangement in Part XIV V Endowment Funds. Complete if the organization answere and the organization include an amount on Form 990, Part X, line 21? If "Yes," explain the arrangement in Part XIV V Endowment Funds. Complete if the organization answere and the organization include an amount on Form 990, Part X, line 21? If "Yes," explain the arrangement in Part XIV V Endowment Funds. Complete if the organization answere and programs of year balance or a specific provide in the part XIV or a specific provide the estimated percentage of the year end balance held as Board designated or quasi-endowment Part XIV or and programs or a specific provide the estimated percentage of the year end balance held as Board designated or quasi-endowment Part XIV and provide the organization by (i) unrelated organizations or a specific provide the organization that a organization by (ii) related organizations or a specific provide the organization in the possession of the organization that a organization by (ii) related organizations or a specific provide provide in Part XIV the intended uses of the organization's endowment funds and Equipment. See Form 990, Part X, basis	Using the organization's accession and other records, check any of the following thems (check all that apply) Public exhibition Scholarly research Preservation for future generations Provide a description of the organization's collections and explain how they further Part XIV During the year, did the organization solicit or receive donations of art, historical trasests to be sold to raise funds rather than to be maintained as part of the organization to be maintained as part of the organization? Part IV, line 9, or reported an amount on Form 990, Part X, line 2. Is the organization an agent, trustee, custodian or other intermediary for contributional funds on Form 990, Part X? If "Yes," explain the arrangement in Part XIV and complete the following table Beginning balance Additions during the year Distributions during the year Ending balance Did the organization include an amount on Form 990, Part X, line 21? If "Yes," explain the arrangement in Part XIV V Endowment Funds. Complete if the organization answered "Yes are allowed as a second organization include an amount on Form 990, Part X, line 21? If "Yes," explain the arrangement in Part XIV V Endowment Funds. Complete if the organization answered "Yes are allowed as a second organization include an amount on Form 990, Part X, line 21? If "Yes," explain the arrangement in Part XIV V Endowment Funds. Complete if the organization answered "Yes are allowed as a second organization include an amount on Form 990, Part X, line 21? If "Yes," explain the arrangement in Part XIV Administrative expenses	Using the organization's accession and other records, check any of the following that are a signification (check all that apply) Public exhibition Scholarly research Preservation for future generations Provide a description of the organization's collections and explain how they further the organization part XIV During the year, did the organization solicit or receive donations of art, historical treasures or oth assets to be sold to raise funds rather than to be maintained as part of the organization's collection. IV Escrow and Custodial Arrangements. Complete if the organization answer Part IV, line 9, or reported an amount on Form 990, Part X, line 21. Is the organization an agent, trustee, custodian or other intermediary for contributions or other as included an Form 990, Part X? If "Yes," explain the arrangement in Part XIV and complete the following table Beginning balance Additions during the year Distributions during the year Distributions during the year Ending balance Did the organization include an amount on Form 990, Part X, line 21? If "Yes," explain the arrangement in Part XIV XV Endowment Funds. Complete if the organization answered "Yes" to Form 990 and the organization include an amount on Form 990, Part X, line 21? If "Yes," explain the arrangement in Part XIV XV Endowment Funds. Complete if the organization answered "Yes" to Form 990 and 14,024,574 and 14,747,747,747,747,747,747,747,747,747,7	Using the organization's accession and other records, check any of the following that are a significant utems (check all that apply) Public exhibition Scholarly research Preservation for future generations Provide a description of the organization's collections and explain how they further the organization's ereart XIV During the year, did the organization solicit or receive donations of art, historical treasures or other sinessets to be sold to raise funds rather than to be meintained as part of the organization's collection? If Yes Excrow and Custodial Arrangements. Complete if the organization answered "Part IV, line 9, or reported an amount on Form 990, Part X, line 21. Its the organization an agent, trustee, custodian or other intermediary for contributions or other assets included on Form 990, Part X? If "Yes," explain the arrangement in Part XIV and complete the following table Beginning balance Additions during the year In Distributions during the year In Ending balance If Diot the organization include an amount on Form 990, Part X, line 21? If "Yes," explain the arrangement in Part XIV If "Yes," explain the arrangement in Part XIV If "Pres," explain the arrangement in Part XIV If "General Yes" to Form 990, Part X, line 21? If "Yes," explain the arrangement in Part XIV In Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part X, line 21? In Yes and the organization include an amount on Form 990, Part X, line 21? In Yes and the organization include an amount on Form 990, Part X, line 21? In Yes and the organization include an amount on Form 990, Part X, line 21? In Yes and the present yes and the present yes are and balance held as Board designated or quasi-endowment ▶ In Yes and the present yes and the present year end balance held as Board designated or quasi-endowment ▶ In Yes and yes	Using the organization's accession and other records, check any of the following that are a significant use of its collection terms (check all that apply) Public exhibition	Using the organization's accession and other records, check any of the following that are a significant use of its collection terms (check all that apply) Public exhibition Scholarly research Preservation for future generations Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes Yes Yes Yes Yes Yes If "Yes," explain the arrangement in Part XIV and complete the following table Beginning balance Additions during the year Distributions during the year (b) From Yes' (b) F

Part VII Investments—Other Securities. See	Form 990, Part X, line 12	
(a) Description of security or category (including name of security)	(b)Book value	(c) Method of valuation Cost or end-of-year market value
(1)Financial derivatives		cose of end of year market value
(2)Closely-held equity interests		
(3)Other		
(A) VENTURE CAP FUNDS, LLP, AND HEDGE FUNDS	80,434,531	F
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	80,434,531	
Part VIII Investments—Program Related. See		3.
(a) Description of investment type	(b) Book value	(c) Method of valuation
— (a) becomption of investment type	(b) Book value	Cost or end-of-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13) ▶		
Part IX Other Assets. See Form 990, Part X, lin	ne 15.	
(a) Descrip	tion	(b) Book value
(a) Descrip		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1	5.)	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X	, line 25.	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	, line 25.	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	, line 25.	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	, line 25.	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	, line 25.	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	, line 25.	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	, line 25.	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	, line 25.	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	, line 25.	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	, line 25.	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	, line 25.	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	, line 25.	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	, line 25.	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	, line 25.	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	, line 25.	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	, line 25.	

Sched	dule D (Form 990) 2011				Page 4
Par	t XI Reconciliation of C	hange in Net Assets from Fo	orm 990 to Financial Stateme	nts	
1	Total revenue (Form 990, Part			1	29,523,143
2	Total expenses (Form 990, Pa			2	37,987,491
3 4	Excess or (deficit) for the year Net unrealized gains (losses) of			4	-15,022,031
5	Donated services and use of fa			5	
6	Investment expenses			6	
7	Prior period adjustments			7	-1,289
8	Other (Describe in Part XIV)			8	-618,920
9	Total adjustments (net) Add II			9	-15,642,240
10 Date		per financial statements Combine li	ines 3 and 9 al Statements With Revenue բ	10	-24,106,588
1		er support per audited financial state	_	1	14,510,217
2	Amounts included on line 1 bu	it not on Form 990, Part VIII, line 1	2		
а	-	tments	· · ·		
b	Donated services and use of f Recoveries of prior year grant	acılıtıes	. 2b		
c d	Other (Describe in Part XIV)		2d 9,105		
e	Add lines 2a through 2d .			2e	-15,012,926
3	Subtract line ${f 2e}$ from line ${f 1}$.			3	29,523,143
4		0, Part VIII, line 12, but not on line	1 1		
a b	Investment expenses not incl Other (Describe in Part XIV)	uded on Form 990, Part VIII, line 71	b . 4a 4b		
C	Add lines 4a and 4b			4c	0
5		d 4c. (This should equal Form 990, F	Part I, line 12)	5	29,523,143
Part			ial Statements With Expenses	per	
1	Total expenses and losses pe statements	r audited financial		1	38,615,850
2		it not on Form 990, Part IX, line 25			
а		acılıtıes			
b	Prior year adjustments		2b		
c d	Other losses Other (Describe in Part XIV)		2c 2d		
e	Add lines 2a through 2d			2e	334
3	Subtract line 2e from line 1 .			3	38,615,516
4		0, Part IX, line 25, but not on line 1:	1 1		
a	·	uded on Form 990, Part VIII, line 71			
b c	Other (Describe in Part XIV) Add lines 4a and 4b		4b -628,025	4c	-628,025
5		nd 4c. (This should equal Form 990,	Part I, line 18)	5	37,987,491
Par	t XIV Supplemental In	formation			
			3, 5, and 9, Part III, lines 1a and 4, P : XIII, lines 2d and 4b Also complete t		
	itional information	, rait XII, illies 24 and 45, and rait		inis pa	Tre to provide any
	Identifier	Return Reference	Explanat	ion	
	CRIPTION OF INTENDED USE	PART V, LINE 4	THE GMF BOARD OF DIRECTORS PORTION OF THE UNRESTRICTE		
OFL	NDO WINENT FONDS		UTILIZED FOR THE BALKAN TRUS	ST FO	
DESC	CRIPTION OF UNCERTAIN	PART X	THE BLACK SEA TRUST FUNDING GMF IS RECOGNIZED AS EXEMPT		M FEDERAL INCOME
	POSITIONS UNDER FIN 48		TAX UNDER SECTION 501(C)(3)	OFTH	EINTERNAL
			REVENUE CODE (THE CODE) AND CLASSIFIED AS AN ORGANIZATI		
			PRIVATE FOUNDATION WITHIN SECTION 509(A) OF THE CODE		
			SUBJECT TO INCOME TAXES ON	UNRE	LATED BUSINESS
			INCOME AS DEFINED BY THE INT SERVICE DURING THE YEAR END		
			INCURRED NO TAX EXPENSE REL BUSINESS INCOME ACTIVITIES	ATED	TO UNRELATED
			LIMITED LIABILITY COMPANY FO	OR FE	DERAL INCOME TAX
			PURPOSES ALL TAX ATTRIBUTE UNDER THIS ENTITY FORM ACC		
			PROVISION FOR INCOME TAXES	HAS	BEEN MADE TTF IS A
			FOREIGN NONPROFIT ENTITY IN LAWS OF BRUSSELS, BELGIUM T		
			ACTIVITY UNDER TTF DURING T 2012 ACCORDING TO THE ACC		•
			UNCERTAINTY IN INCOME TAXE	S, FO	R THE PERIOD FROM
			THE GMF'S INCEPTION TO MAY 3 UNRECOGNIZED TAX PROVISION	N ÓR E	BENEFIT EXISTED
			DEFERRED INCOME TAXES ARE F LIABILITY METHOD, WHEREBY, D		
			ARE RECOGNIZED FOR DEDUCTI	BLE T	EMPORARY
			CARRYFORWARDS AND DEFERRE	DTAX	LIABILITIES ARE
			RECOGNIZED FOR TAXABLE TEM TEMPORARY DIFFERENCES ARE		
			BETWEEN THE REPORTED AMOU LIABILITIES AND THEIR TAX BAS	NTSO	F ASSETS AND
			ASSETS ARE REDUCED BY A VAL	UATIO	ON ALLOWANCE
			WHEN, IN THE OPINION OF MAN LIKELY THAN NOT THAT SOME P		•
			DEFERRED TAX ASSETS WILL NO TAX ASSETS AND LIABILITIES A	T BE F	REALIZED DEFERRED
			EFFECTS OF THE CHANGES IN TA	X LA	WS AND RATES OF
			THE DATE OF ENACTMENT WHEI FILED, IT IS HIGHLY CERTAIN TH		
			TAKEN WOULD BE SUSTAINED U THE TAXING AUTHORITIES, WHI	PONE	EXAMINATION BY
			TO UNCERTAINTY ABOUT THE M	ERITS	S OF THE POSITION
			TAKEN OR THE AMOUNT OF THE BE ULTIMATELY SUSTAINED TH		
			POSITION IS RECOGNIZED IN THE STATEMENTS IN THE PERIOD DU	HE FIN	NANCIAL
			ALL AVAILABLE EVIDENCE, MAN	AGEM	IENT BELIEVES IT IS
			MORE LIKELY THAN NOT THAT T SUSTAINED UPON EXAMINATIO		
			RESOLUTION OF APPEALS OR LI ANY TAX POSITIONS TAKEN AR	TÍGAT	TION PROCESSES, IF
			AGGREGATED WITH OTHER POS	ITION	S TAX POSITIONS
			THAT MEET THE MORE LIKELY THE THRESHOLD ARE MEASURED AS		
			TAX BENEFIT THAT IS MORE THA	N 50	% LIKELY OF BEING
			REALIZED UPON SETTLEMENT W TAXING AUTHORITY THE PORTI	оио	F THE BENEFITS
			ASSOCIATED WITH TAX POSITION EXCEEDS THE AMOUNT MEASUR		
			WOULD BE REFLECTED AS A LIAB UNRECOGNIZED TAX BENEFITS	BILITY	/ FOR
			BALANCE SHEET, ALONG WITH A	NY AS	SSOCIATED
			INTEREST AND PENALTIES THAT		

MANAGEMENT BELIEVES THERE ARE NO POSITIONS THAT WOULD RESULT IN ADDITIONAL TAX LIABILITY INTEREST AND PENALTIES ASSOCIATED WITH UNRECOGNIZED TAX BENEFITS ARE CLASSIFIED AS ADDITIONAL INCOME TAXES IN THE STATEMENT OF ACTIVITIES GMF FILES

JURISDICTION AS OF MAY 31, 2012, AND FOR THE YEAR

UNRECOGNIZED/DERECOGNIZED TAX BENEFITS OR TAX PENALTIES OR INTEREST GENERALLY, GMF IS NO LONGER SUBJECT TO US FEDERAL INCOME TAX EXAMINATIONS

TRANSATLANTIC FOUNDATION EXPENSES INCLUDED IN

FOREIGN CURRENCY EXHANGE LOSS -618,920 LOSS ON

INCOME TAX RETURNS IN THE U S FEDERAL

BY TAX AUTHORITIES FOR YEARS BEFORE 2009

FOREIGN CURRENCY EXCHANGE GAIN -618,920

THEN ENDED, THERE WERE NO MATERIAL

LOSS ON SALE OF FIXED ASSETS 9,105

CONSOLIDATED FIN STATEMENTS 334

SALE OF FIXED ASSETS -9,105

PART XI, LINE 8 - OTHER

PART XII, LINE 2D - OTHER

PART XIII, LINE 2D - OTHER

PART XIII, LINE 4B - OTHER

ADJUSTMENTS

ADJUSTMENTS

ADJUSTMENTS

ADJUSTMENTS

efile GRAPHIC print - DO NOT PROCESS

THE GERMAN MARSHALL FUND OF US UNITED STATES

As Filed Data -

DLN: 93493056004183

OMB No 1545-0047

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16. ▶ Attach to Form 990. ▶ See separate instructions.

Open to Public **Inspection**

Department of the Treasury Internal Revenue Service

Name of the organization

Employer identification number

52-0954751

Pε	"Yes" to Form 990, Pa			ne United States. C	omplete if the organiz	ation answered	i
1	For grantmakers. Does the dassistance, the grantees' eligible the grants or assistance?	gibility for the	grants or assi	stance, and the select	ion criteria used to awa		- No
2	For grantmakers. Describe in Pa United States	rt V the organiz	zatıon's procedu	res for monitoring the use	e of grant funds outside th	ne	
3	Activites per Region (Use Part	V ıf addıtıonal s	pace is needed)			
	(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region or	(d) Activities conducted in region (by type) (e g , fundraising, program services,	(e) If activity listed in (d) is a program service, describe specific type of	(f) Total expenditures for region/investme	

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region or independent contractors	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region/investments in region
CENTRAL AMERICA AND THE CARIBBEAN			INVESTMENTS		58,041,78
EUROPE (INCLUDING ICELAND & GREENLAND)			INVESTMENTS		10,306,31
EUROPE (INCLUDING ICELAND & GREENLAND) -	2		GRANTS TO RECEIPIENTS		3,456,94
RUSSIA & THE NEWLY INDEPENDENT STATES -	1	2	GRANTS TO RECEIPIENTS		2,422,18
SUB-SAHARAN AFRICA	0	0	GRANTS TO RECEIPIENTS		10,00
EAST ASIA AND THE PACIFIC	1	7	PROGRAM SERVICE	CONVENING	1,280,65
SOUTH ASIA	0	0	PROGRAM SERVICE	CONVENING	371,40
EUROPE (INCLUDING ICELAND & GREENLAND)	3	11	PROGRAM SERVICE	CONVENING	3,339,65
EUROPE (INCLUDING ICELAND & GREENLAND)	0	4	PROGRAM SERVICE	PUBLIC OPINION SURVEY	1,371,50
EUROPE (INCLUDING ICELAND & GREENLAND)	0	1	FUNDRAISING		120,04
MIDDLE EAST AND NORTH AFRICA	0	18	PROGRAM SERVICE	CONVENING	886,44
Sub-total	7	32			79,228,9!
Total from continuation sheets to Part I	0				2,377,99
Totals (add lines 3a and 3b)	7	5.5			81,606,94

(a) Name of

organization

1

(b) IRS code

section

and EIN (ıf

applicable)

(c) Region

(d) Purpose of

grant

(i) Method of

valuation

(book, FMV,

appraisal, other)

	. (
Part II	Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 990,
	Part IV, line 15, for any recipient who received more than \$5,000. Check this box if no one recipient received more than \$5,000
	Use Part V ıf addıtıonal space ıs needed.

(e) A mount of

cash grant

(f) Manner of

cash

disbursement

(g) A mount of

of non-cash

assistance

(h) Description

of non-cash

assistance

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Use Part V if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
		•		1	1	Cahadi	ule F (Form 990) 2011

Part IV Foreign Forms

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? <i>If "Yes," the organization may be required to file Form 926 (see instructions for Form 926)</i>	굣	Yes	Γ	Νo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520 and/or Form 3520-A. (see instructions for Forms 3520 and 3520-A)	Γ	Yes	굣	Νo
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with respect to Certain Foreign Corporations. (see instructions for Form 5471)	⊽	Yes	Г	Νo
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see instructions for Form 8621)	ত	Yes	Г	No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with respect to Certain Foreign Partnerships. (see instructions for Form 8865)	F	Yes	Г	Νo
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see instructions for Form 5713).	Г	Yes	ল	Νo

Schedule F (Form 990) 2011

Part V Supplemental Information
Complete this part to provide the information (see instructions) required in Part I, line 2, and any additional information.

ldentifier	Return Reference	Explanation
PROCEDURE FOR MONITORING GRANTS OUTSIDE THE US		SCHEDULE F, PART I, LINE 2 PRESCREENING OF FUTURE GRANTEES IS AN IMPORTANT ADVANCE PART OF THE MONITORING OF GRANT FUNDS AND SUPPORTS THE FURTHER MONITORING PROCESS THE RESPONSIBLE STAFF PERSON IS IN TOUCH WITH THE GRANTEE AND CONDUCTS ON-SITE MONITORING AND/OR RECEIVES INTERIM WRITTEN OR ORAL REPORTS ADDITIONALLY, ADVISORY BOARD MEMBERS HELP AND CONDUCT MONITORING UPON REQUEST OF THE GMF STAFF THE GRANTEE IS UNDER OBLIGATION TO FOLLOW THE GRANT BUDGET LINES ALLOCATED FOR SPECIFIC SPENDING AND STAFF ROUTINELY CHECK SPENDING MANY OF GMF'S GRANTS ARE INDEPENDENTLY REVIEWED BY EXTERNAL EVALUATORS WHICH ADDS ANOTHER DEGREE OF OVERSIGHT OF SPENDING OF GRANT FUNDS FINALLY, THE GRANTEE IS OBLIGATED TO SEND A DETAILED NARRATIVE AND FINANCIAL REPORT ON HOW GRANT FUNDS WERE SPENT

Schedule F (Form 990) 2010

Additional Data

Software ID: Software Version:

EIN: 52-0954751

Name: THE GERMAN MARSHALL FUND OF US UNITED STATES

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		GREENLAND) - EUROPE	DEMOCRACY	24,940	ELECTRONIC			
		,	BUILDING/SUPPORT FOR CIVIL SOCIETY	,	FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

			to or Endices out.				
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE	DEMOCRACY	23,350	ELECTRONIC		
		(INCLUDING	BUILDING/SUPPORT		FUND		
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER		
		GREENLAND) -					
		(INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	ŕ	ELECTRONIC FUND TRANSFER		
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	, ,	ELECTRONIC FUND TRANSFER		

			its of Efficies out		Jiiitea States			
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	i ini	(1) Method of valuation (book, FMV, appraisal, other)
		EUROPE	DEMOCRACY	40,000	ELECTRONIC			
		(INCLUDING	BUILDING/SUPPORT		FUND			
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
		GREENLAND) -						
		(INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	ŕ	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	i (n) i	(ı) Method of valuatıon (book, FMV, appraisal, other)
			DEMOCRACY	,	ELECTRONIC			
		(INCLUDING	BUILDING/SUPPORT		FUND			
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
		GREENLAND) -						
		EUROPE	DEMOCRACY	10,000	ELECTRONIC			
		(INCLUDING	BUILDING/SUPPORT		FUND			
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
		GREENLAND) -						
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

			to or Endices out.				
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE	DEMOCRACY	20,000	ELECTRONIC		
		(INCLUDING	BUILDING/SUPPORT		FUND		
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER		
		GREENLAND) -					
		(INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	ŕ	ELECTRONIC FUND TRANSFER		
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	, ,	ELECTRONIC FUND TRANSFER		

		turtii Ciur	to or Endices out.		Jiiiteu States			
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	i ini	(1) Method of valuation (book, FMV, appraisal, other)
		EUROPE	DEMOCRACY	25,000	ELECTRONIC			
		(INCLUDING	BUILDING/SUPPORT		FUND			
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
		GREENLAND) -						
		(INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	ŕ	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

01111 230 30	iicaaic i	i di c 11 Ci di	ts of Ellitics out	side ille t	Jinited States			
(a) Name of organization	(b) IRS code section and EIN(if applicable)		(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	i ini i	(1) Method of valuation (book, FMV, appraisal, other)
		EUROPE	DEMOCRACY	24,800	ELECTRONIC			
		(INCLUDING	BUILDING/SUPPORT	·	FUND			
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
		GREENLAND) -						
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

01111 330 30	iieaaie i	i di Cilli	ts of Ellitics out		Jiiitea States			
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	i ini i	(1) Method of valuation (book, FMV, appraisal, other)
		EUROPE	DEMOCRACY	19,390	ELECTRONIC			
		(INCLUDING	BUILDING/SUPPORT		FUND			
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
		GREENLAND)-						
		(INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	ŕ	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

		turtii Ciur	to or Endices out.		Jiiiteu States			
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	i ini	(1) Method of valuation (book, FMV, appraisal, other)
		EUROPE	DEMOCRACY	18,640	ELECTRONIC			
		(INCLUDING	BUILDING/SUPPORT		FUND			
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
		GREENLAND) -						
		(INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	ŕ	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

of the specific district of the control of the cont										
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	i ini	(1) Method of valuation (book, FMV, appraisal, other)		
		EUROPE	DEMOCRACY	54,990	ELECTRONIC					
		(INCLUDING	BUILDING/SUPPORT	-	FUND					
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER					
		GREENLAND) -								
		(INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER					
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER					

of the specific district of the control of the cont										
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	i ini	(1) Method of valuation (book, FMV, appraisal, other)		
		EUROPE	DEMOCRACY	24,920	ELECTRONIC					
		(INCLUDING	BUILDING/SUPPORT		FUND					
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER					
		GREENLAND) -								
		(INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	ŕ	ELECTRONIC FUND TRANSFER					
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER					

(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	i (n) i	(ı) Method of valuatıon (book, FMV, appraısal, other)
			,				
	(INCLUDING	BUILDING/SUPPORT		FUND			
	ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
	GREENLAND) -						
	EUROPE	DEMOCRACY	15,000	ELECTRONIC			
	(INCLUDING	BUILDING/SUPPORT		FUND			
	ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
	GREENLAND) -						
	(INCLUDING ICELAND &	BUILDING/SUPPORT	,	ELECTRONIC FUND TRANSFER			
	code section and EIN(if applicable)	code section and EIN(if applicable) EUROPE (INCLUDING ICELAND & GREENLAND) - EUROPE (INCLUDING ICELAND & GREENLAND) - EUROPE (INCLUDING ICELAND & GREENLAND) -	code section and EIN(if applicable) EUROPE (INCLUDING ICELAND & FOR CIVIL SOCIETY GREENLAND) - EUROPE (INCLUDING BUILDING/SUPPORT FOR CIVIL SOCIETY GREENLAND) - EUROPE (INCLUDING ICELAND & FOR CIVIL SOCIETY GREENLAND) - EUROPE (INCLUDING ICELAND & FOR CIVIL SOCIETY GREENLAND) - EUROPE (INCLUDING ICELAND & FOR CIVIL SOCIETY FOR CIVIL SOCIETY	code section and EIN(if applicable) EUROPE (INCLUDING ICELAND & GREENLAND) - EUROPE (INCLUDING BUILDING/SUPPORT FOR CIVIL SOCIETY GREENLAND) - EUROPE (INCLUDING BUILDING/SUPPORT FOR CIVIL SOCIETY GREENLAND) - EUROPE (INCLUDING BUILDING/SUPPORT ICELAND & FOR CIVIL SOCIETY FOR CIVIL SOCIETY	code section and EIN(if applicable) EUROPE (INCLUDING ICELAND & GREENLAND) -	code section and EIN(if applicable) EUROPE (INCLUDING ICELAND & GREENLAND) - EUROPE (INCLUDING ICELAND & FOR CIVIL SOCIETY ICELAND & GREENLAND) - EUROPE (INCLUDING ICELAND & FOR CIVIL SOCIETY ICELAND & GREENLAND) - EUROPE (INCLUDING ICELAND & FOR CIVIL SOCIETY ICELAND & GREENLAND) - EUROPE (INCLUDING ICELAND & FOR CIVIL SOCIETY ICELAND & TRANSFER EUROPE (INCLUDING ICELAND & FOR CIVIL SOCIETY ICELAND & FOR CIVIL SOCIETY ICELAND & TRANSFER	code section and EIN(if applicable) EUROPE (INCLUDING ICELAND) - EUROPE (INCLUDING ICELAND & FOR CIVIL SOCIETY GREENLAND) - EUROPE (INCLUDING ICELAND & FOR CIVIL SOCIETY GREENLAND) - EUROPE (INCLUDING BUILDING/SUPPORT ICELAND & FOR CIVIL SOCIETY GREENLAND) - EUROPE (INCLUDING BUILDING/SUPPORT ICELAND & FOR CIVIL SOCIETY GREENLAND) - EUROPE (INCLUDING BUILDING/SUPPORT ICELAND & FOR CIVIL SOCIETY GREENLAND) - EUROPE (INCLUDING BUILDING/SUPPORT ICELAND & FOR CIVIL SOCIETY GREENLAND) - EUROPE (INCLUDING BUILDING/SUPPORT ICELAND & FOR CIVIL SOCIETY GREENLAND) - EUROPE (INCLUDING BUILDING/SUPPORT ICELAND & FOR CIVIL SOCIETY TRANSFER (A) Amount (f) Manner of cash disbursement disbursement disbursement (g) Amount of non-cash assistance assistance (A) Purpose of grant of cash disbursement disbursement (g) Amount of non-cash assistance assistance (B) Amount (f) Manner of cash disbursement (g) Amount of non-cash assistance assistance (C) Amount of cash disbursement (g) Amount of non-cash assistance (B) Amount of cash disbursement (g) Amount of non-cash assistance (B) Amount of cash disbursement (g) Amount of cash disbursement (g

		turtii Ciur	to or Endices out.		Jiiiteu States			
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	i ini	(1) Method of valuation (book, FMV, appraisal, other)
		EUROPE	DEMOCRACY	25,000	ELECTRONIC			
		(INCLUDING	BUILDING/SUPPORT		FUND			
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
		GREENLAND) -						
		(INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	ŕ	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

		turtii Ciur	to or Endices out.		Jiiiteu States			
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	i (n) i	(1) Method of valuation (book, FMV, appraisal, other)
		EUROPE	DEMOCRACY	25,000	ELECTRONIC			
		(INCLUDING	BUILDING/SUPPORT		FUND			
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
		GREENLAND) -						
		(INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	ŕ	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	i (n) i	(ı) Method of valuatıon (book, FMV, appraısal, other)
			DEMOCRACY	,	ELECTRONIC			
		(INCLUDING	BUILDING/SUPPORT		FUND			
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
		GREENLAND) -						
		EUROPE	DEMOCRACY	24,920	ELECTRONIC			
		(INCLUDING	BUILDING/SUPPORT		FUND			
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
		GREENLAND) -						
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

		rait III Ciaii	to or Endices out.		mited States			
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	i (n) i	(1) Method of valuation (book, FMV, appraisal, other)
		EUROPE	DEMOCRACY	30,000	ELECTRONIC			
		(INCLUDING	BUILDING/SUPPORT	-	FUND			
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
		GREENLAND) -						
		(INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

		rait III Ciaii	to or Endices out.		mited States			
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	i (n) i	(1) Method of valuation (book, FMV, appraisal, other)
		EUROPE	DEMOCRACY	19,880	ELECTRONIC			
		(INCLUDING	BUILDING/SUPPORT	-	FUND			
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
		GREENLAND) -						
		(INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

		turtii Ciur	to or Endices out.		Jiiiteu States			
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	i ini	(1) Method of valuation (book, FMV, appraisal, other)
		EUROPE	DEMOCRACY	24,700	ELECTRONIC			
		(INCLUDING	BUILDING/SUPPORT		FUND			
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
		GREENLAND) -						
		(INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	ŕ	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

			to or Entitles out					
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	i ini i	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE	DEMOCRACY	12,375	ELECTRONIC			
		(INCLUDING	BUILDING/SUPPORT		FUND			
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
		GREENLAND) -						
		(INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

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(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	i ini i	(1) Method of valuation (book, FMV, appraisal, other)
		EUROPE	DEMOCRACY	25,000	ELECTRONIC			
		(INCLUDING	BUILDING/SUPPORT		FUND			
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
		GREENLAND)-						
		(INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	ŕ	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

		ditil cidi	to or Endices out.		Jiiiteu States			
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	i (n) i	(1) Method of valuation (book, FMV, appraisal, other)
		EUROPE	DEMOCRACY	25,000	ELECTRONIC			
		(INCLUDING	BUILDING/SUPPORT		FUND			
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
		GREENLAND) -						
		(INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	ŕ	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

01111 330 30	iieaaie i	· a···································	ts of Endices out		Jiiitea States			
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	i ini i	(1) Method of valuation (book, FMV, appraisal, other)
		EUROPE	DEMOCRACY	15,000	ELECTRONIC			
		(INCLUDING	BUILDING/SUPPORT		FUND			
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
		GREENLAND)-						
		(INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	ŕ	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	i ini	(ı) Method of valuatıon (book, FMV, appraisal, other)
			DEMOCRACY	, ,	ELECTRONIC			
		(INCLUDING	BUILDING/SUPPORT		FUND			
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
		GREENLAND) -						
		EUROPE	DEMOCRACY	24,900	ELECTRONIC			
		(INCLUDING	BUILDING/SUPPORT		FUND			
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
		GREENLAND) -						
		(INCLUDING ICELAND &	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	, ,	ELECTRONIC FUND TRANSFER			
		GREENLAND) -						

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(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(1) Method of valuation (book, FMV, appraisal, other)
		EUROPE	DEMOCRACY	24,806	ELECTRONIC			
		(INCLUDING	BUILDING/SUPPORT		FUND			
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
		GREENLAND)-						
		(INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	ŕ	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	i (n) i	(ı) Method of valuatıon (book, FMV, appraisal, other)
			DEMOCRACY	,	ELECTRONIC			
		1,	BUILDING/SUPPORT		FUND			
			FOR CIVIL SOCIETY		TRANSFER			
		GREENLAND) -						
		EUROPE	DEMOCRACY	25,000	ELECTRONIC			
		(INCLUDING	BUILDING/SUPPORT		FUND			
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
		GREENLAND) -						
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

01111 330 30	iieaaie i	i di Cili	ts of Endices out		Jiiitea States			
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	i ini i	(1) Method of valuation (book, FMV, appraisal, other)
		EUROPE	DEMOCRACY	8,000	ELECTRONIC			
		(INCLUDING	BUILDING/SUPPORT		FUND			
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
		GREENLAND) -						
		(INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	ŕ	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

			to or Endices out.					
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	i ini i	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE	DEMOCRACY	24,728	ELECTRONIC			
		(INCLUDING	BUILDING/SUPPORT		FUND			
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
		GREENLAND) -						
		(INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	ŕ	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	, ,	ELECTRONIC FUND TRANSFER			

		turtii Ciur	to or Endices out.		Jiiiteu States			
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	i ini	(1) Method of valuation (book, FMV, appraisal, other)
		EUROPE	DEMOCRACY	23,394	ELECTRONIC			
		(INCLUDING	BUILDING/SUPPORT		FUND			
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
		GREENLAND) -						
		(INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	ŕ	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

		turtii Ciur	to or Endices out.		Jiiiteu States			
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	i ini	(1) Method of valuation (book, FMV, appraisal, other)
		EUROPE	DEMOCRACY	23,861	ELECTRONIC			
		(INCLUDING	BUILDING/SUPPORT		FUND			
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
		GREENLAND) -						
		(INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	ŕ	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

			to or Entitles out				
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE	DEMOCRACY	26,369	ELECTRONIC		
		(INCLUDING	BUILDING/SUPPORT		FUND		
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER		
		GREENLAND) -					
		(INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER		
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER		

			to or Entitles out					
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	i (n) i	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE	DEMOCRACY	24,047	ELECTRONIC			
		(INCLUDING	BUILDING/SUPPORT		FUND			
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
		GREENLAND) -						
		(INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

			to or Endices out.				
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	(1) Method of valuation (book, FMV, appraisal, other)
		EUROPE	DEMOCRACY	24,108	ELECTRONIC		
		(INCLUDING	BUILDING/SUPPORT		FUND		
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER		
		GREENLAND) -					
		(INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	ŕ	ELECTRONIC FUND TRANSFER		
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	, ,	ELECTRONIC FUND TRANSFER		

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(a) Name of organization	(b) IRS code section and EIN(if applicable)		(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	i ini	(1) Method of valuation (book, FMV, appraisal, other)
		EUROPE	DEMOCRACY	24,047	ELECTRONIC			
		(INCLUDING	BUILDING/SUPPORT	·	FUND			
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
		GREENLAND) -						
		(INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

01111 330 30		i di Cili	ts of Endices out		Jiiitea States			
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	i ini i	(1) Method of valuation (book, FMV, appraisal, other)
		EUROPE	DEMOCRACY	17,891	ELECTRONIC			
		(INCLUDING	BUILDING/SUPPORT		FUND			
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
		GREENLAND)-						
		(INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	ŕ	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

01111 330 30		i di Cili	ts of Endices out		Jiiitea States			
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	i ini i	(1) Method of valuation (book, FMV, appraisal, other)
		EUROPE	DEMOCRACY	12,350	ELECTRONIC			
		(INCLUDING	BUILDING/SUPPORT		FUND			
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
		GREENLAND)-						
		(INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	ŕ	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

			to or Entitles out					
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	i ini i	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE	DEMOCRACY	34,700	ELECTRONIC			
		(INCLUDING	BUILDING/SUPPORT		FUND			
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
		GREENLAND) -						
		(INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	i (n) i	(ı) Method of valuatıon (book, FMV, appraısal, other)
			,				
	(INCLUDING	BUILDING/SUPPORT		FUND			
	ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
	GREENLAND) -						
	EUROPE	DEMOCRACY	19,000	ELECTRONIC			
	(INCLUDING	BUILDING/SUPPORT		FUND			
	ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
	GREENLAND) -						
	(INCLUDING ICELAND &	BUILDING/SUPPORT	,	FUND			
	code section and EIN(if applicable)	code section and EIN(if applicable) EUROPE (INCLUDING ICELAND & GREENLAND) - EUROPE (INCLUDING ICELAND & GREENLAND) - EUROPE (INCLUDING ICELAND & GREENLAND) -	code section and EIN(if applicable) EUROPE (INCLUDING ICELAND & FOR CIVIL SOCIETY GREENLAND) - EUROPE (INCLUDING BUILDING/SUPPORT FOR CIVIL SOCIETY GREENLAND) - EUROPE (INCLUDING ICELAND & FOR CIVIL SOCIETY GREENLAND) - EUROPE (INCLUDING ICELAND & FOR CIVIL SOCIETY GREENLAND) - EUROPE (INCLUDING ICELAND & FOR CIVIL SOCIETY FOR CIVIL SOCIETY	code section and EIN(if applicable) EUROPE (INCLUDING ICELAND & GREENLAND) - EUROPE (INCLUDING ICELAND & FOR CIVIL SOCIETY ICELAND & FOR CIVIL SOCIETY ICELAND & FOR CIVIL SOCIETY	code section and EIN(if applicable) EUROPE (INCLUDING ICELAND & GREENLAND) - EUROPE (INCLUDING ICELAND & FOR CIVIL SOCIETY GREENLAND) - EUROPE (INCLUDING ICELAND & FOR CIVIL SOCIETY GREENLAND) - EUROPE (INCLUDING ICELAND & FOR CIVIL SOCIETY GREENLAND) - EUROPE (INCLUDING ICELAND & FOR CIVIL SOCIETY GREENLAND) - EUROPE (INCLUDING ICELAND & FOR CIVIL SOCIETY GREENLAND) - TRANSFER TRANSFER	code section and EIN(if applicable) EUROPE (INCLUDING ICELAND & FOR CIVIL SOCIETY GREENLAND) - EUROPE (INCLUDING ICELAND & GREENLAND) - EUROPE (INCLUDING ICELAND & FOR CIVIL SOCIETY GREENLAND) - EUROPE (INCLUDING ICELAND & FOR CIVIL SOCIETY GREENLAND) - EUROPE (INCLUDING BUILDING/SUPPORT ICELAND & FOR CIVIL SOCIETY GREENLAND) - EUROPE (INCLUDING BUILDING/SUPPORT ICELAND & FOR CIVIL SOCIETY GREENLAND) - EUROPE (INCLUDING BUILDING/SUPPORT ICELAND & FOR CIVIL SOCIETY GREENLAND) - EUROPE (INCLUDING BUILDING/SUPPORT ICELAND & FOR CIVIL SOCIETY TRANSFER EUROPE (INCLUDING BUILDING/SUPPORT ICELAND & FOR CIVIL SOCIETY TRANSFER	code section and EIN(if applicable) EUROPE (INCLUDING ICELAND & GREENLAND) - EUROPE (INCLUDING ICELAND & FOR CIVIL SOCIETY GREENLAND) - EUROPE (INCLUDING ICELAND & FOR CIVIL SOCIETY GREENLAND) - EUROPE (INCLUDING ICELAND & FOR CIVIL SOCIETY GREENLAND) - EUROPE (INCLUDING ICELAND & FOR CIVIL SOCIETY GREENLAND) - EUROPE (INCLUDING ICELAND & FOR CIVIL SOCIETY GREENLAND) - EUROPE (INCLUDING ICELAND & FOR CIVIL SOCIETY GREENLAND) - TRANSFER (a) Amount (f) Manner of Cash disbursement disbu

		turtii Ciur	to or Endices out.		Jiiiteu States			
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	i ini	(1) Method of valuation (book, FMV, appraisal, other)
		EUROPE	DEMOCRACY	24,975	ELECTRONIC			
		(INCLUDING	BUILDING/SUPPORT		FUND			
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
		GREENLAND) -						
		(INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	ŕ	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

		turtii Ciur	to or Endices out.		Jiiiteu States			
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	i ini	(1) Method of valuation (book, FMV, appraisal, other)
		EUROPE	DEMOCRACY	24,900	ELECTRONIC			
		(INCLUDING	BUILDING/SUPPORT		FUND			
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
		GREENLAND) -						
		(INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	ŕ	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

		turtii Ciur	to or Endices out.		Jiiiteu States			
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	i ini	(1) Method of valuation (book, FMV, appraisal, other)
		EUROPE	DEMOCRACY	24,864	ELECTRONIC			
		(INCLUDING	BUILDING/SUPPORT		FUND			
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
		GREENLAND) -						
		(INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	ŕ	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

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(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	i ini i	(1) Method of valuation (book, FMV, appraisal, other)
		EUROPE	DEMOCRACY	74,998	ELECTRONIC			
		(INCLUDING	BUILDING/SUPPORT		FUND			
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
		GREENLAND)-						
		(INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	ŕ	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

			to or Entitles out					
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	i ini i	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE	DEMOCRACY	43,792	ELECTRONIC			
		(INCLUDING	BUILDING/SUPPORT		FUND			
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
		GREENLAND) -						
		(INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	i ini	(ı) Method of valuatıon (book, FMV, appraisal, other)
			DEMOCRACY	, ,	ELECTRONIC			
		l'	BUILDING/SUPPORT FOR CIVIL SOCIETY		FUND TRANSFER			
		GREENLAND) -	FOR CIVIL SOCIETY		RANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	, '	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

			its of Effectios out.					
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	i ini i	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE	DEMOCRACY	7,900	ELECTRONIC			
		(INCLUDING	BUILDING/SUPPORT	•	FUND			
		ICELAND &	FOR CIVIL SOCIETY		TRANSFER			
		GREENLAND) -						
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		(INCLUDING	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

of in 990 Schedule 1 Part II - Grants of Endities Outside The Office States									
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)	
			CHARITABLE,	25,000	ELECTRONIC				
		(INCLUDING	SCIENTIFIC,		FUND				
		ICELAND &	LITERARY, AND		TRANSFER				
		GREENLAND) -	EDUCATION						
		(INCLUDING ICELAND & GREENLAND) -	TRANSATLANTIC DIALOGUE	,	ELECTRONIC FUND TRANSFER				
			TRANSATLANTIC DIALOGUE	•	ELECTRONIC FUND TRANSFER				

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			CHARITABLE, SCIENTIFIC,	25,000	ELECTRONIC FUND			
		ÎCELAND &	LITERARY, AND EDUCATION		TRANSFER			
		EUROPE (INCLUDING ICELAND &	CHARITABLE, SCIENTIFIC, LITERARY, AND EDUCATION	,	ELECTRONIC FUND TRANSFER			
			ECONOMIC POLICY	•	ELECTRONIC FUND TRANSFER			

(a) Name of organization	(b) IRS code section and EIN(if		(d) Purpose of grant	(e) A mount	(f) Manner of cash disbursement	- I	of non-cash	(i) Method of valuation (book, FMV, appraisal,
	applicable)	FURORE	TRANCATIANTIC				assistance	other)
			TRANSATLANTIC DIALOGUE	, ,	ELECTRONIC FUND			
		ICELAND & GREENLAND) -			TRANSFER			
			TRANSATLANTIC DIALOGUE	· '	ELECTRONIC FUND TRANSFER			
			TRANSATLANTIC DIALOGUE	,	ELECTRONIC FUND TRANSFER			

(a) Name of organization	(b) IRS code section and EIN(if applicable)		(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			CHARITABLE,	, ,	ELECTRONIC			
		1,	SCIENTIFIC,		FUND			
		ICELAND &	LITERARY, AND		TRANSFER			
		GREENLAND) -	EDUCATION					
		EUROPE	CHARITABLE,	15,000	ELECTRONIC			
		(INCLUDING	SCIENTIFIC,		FUND			
		ICELAND &	LITERARY, AND		TRANSFER			
		GREENLAND) -	EDUCATION					
		EUROPE	CHARITABLE,	20,000	ELECTRONIC			
		(INCLUDING	SCIENTIFIC,	1	FUND			
		ICELAND &	LITERARY, AND		TRANSFER			
		GREENLAND) -	FDUCATION		1			

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(a) Name of organization	(b) IRS code section and EIN(if applicable)		(d) Purpose of grant	(e) A mount of cash grant		(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(1) Method of valuation (book, FMV, appraisal, other)
			DEMOCRACY	, ,	ELECTRONIC			
		NEWLY	BUILDING/SUPPORT		FUND			
		INDEPENDENT	FOR CIVIL SOCIETY		TRANSFER			
		STATES -						
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	ŕ	ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

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(a) Name of organization	(b) IRS code section and EIN(if applicable)		(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	i (n)	(1) Method of valuation (book, FMV, appraisal, other)
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY		ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

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(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	i (n)	(i) Method of valuation (book, FMV, appraisal, other)
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	'	ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	, , , , , , ,	ELECTRONIC FUND TRANSFER			

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(a) Name of organization	(b) IRS code section and EIN(if applicable)		(d) Purpose of grant	(e) A mount of cash grant		(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	'	ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

01111 330 30	ileadie i	rait II Graii	ts of Ellitities outs	ide ille e	micea States			
(a) Name of organization	(b) IRS code section and EIN(if applicable)		(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	i (n)	(ı) Method of valuatıon (book, FMV, appraısal, other)
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

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(a) Name of organization	(b) IRS code section and EIN(if applicable)		(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	I (D)	(ı) Method of valuatıon (book, FMV, appraısal, other)
			DEMOCRACY	, ,	ELECTRONIC			
		NEWLY	BUILDING/SUPPORT		FUND			
		INDEPENDENT	FOR CIVIL SOCIETY		TRANSFER			
		STATES -						
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	'	ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

01111 550 50	ilicadic i	rait II Grain	ts of Entitles outs	ide ille e	micea States			
(a) Name of organization	(b) IRS code section and EIN(if applicable)		(d) Purpose of grant	(e) A mount of cash grant		(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

(a) Name of organization	(b) IRS code section and EIN(if applicable)		(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	I (D)	(i) Method of valuation (book, FMV, appraisal, other)
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

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(a) Name of organization	(b) IRS code section and EIN(if applicable)		(d) Purpose of grant	(e) A mount of cash grant		(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(1) Method of valuation (book, FMV, appraisal, other)
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

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(a) Name of organization	(b) IRS code section and EIN(if applicable)		(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	i (n)	(1) Method of valuation (book, FMV, appraisal, other)
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY		ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

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(a) Name of organization	(b) IRS code section and EIN(if applicable)		(d) Purpose of grant	(e) A mount of cash grant		(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	'	ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

of in 990 Schedule 1 Fait II - Grants of Littles Odiside The Officed States									
(a) Name of organization	(b) IRS code section and EIN(if applicable)		(d) Purpose of grant	(e) A mount of cash grant		(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraisal, other)	
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER				
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER				
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER				

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(a) Name of organization	(b) IRS code section and EIN(if applicable)		(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(1) Method of valuation (book, FMV, appraisal, other)
			DEMOCRACY BUILDING/SUPPORT	,	ELECTRONIC FUND			
			FOR CIVIL SOCIETY		TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY		ELECTRONIC FUND TRANSFER			
			DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

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(a) Name of organization	(b) IRS code section and EIN(if applicable)		(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	I (D)	(i) Method of valuation (book, FMV, appraisal, other)
			DEMOCRACY	, ,	ELECTRONIC			
		NEWLY	BUILDING/SUPPORT		FUND			
		INDEPENDENT	FOR CIVIL SOCIETY		TRANSFER			
		STATES -						
		NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	ŕ	ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

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(a) Name of organization	(b) IRS code section and EIN(if applicable)		(d) Purpose of grant	(e) A mount of cash grant		(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(1) Method of valuation (book, FMV, appraisal, other)
			DEMOCRACY	,	ELECTRONIC			
			BUILDING/SUPPORT		FUND			
		INDEPENDENT	FOR CIVIL SOCIETY		TRANSFER			
		STATES -						
		RUSSIA & THE	DEMOCRACY	24,999	ELECTRONIC			
		NEWLY	BUILDING/SUPPORT		FUND			
		INDEPENDENT	FOR CIVIL SOCIETY		TRANSFER			
		STATES -						
		RUSSIA & THE	DEMOCRACY	18,535	ELECTRONIC			
		NEWLY	BUILDING/SUPPORT		FUND			
		INDEPENDENT	FOR CIVIL SOCIETY		TRANSFER			
		STATES -						

of in 330 Schedule 1 Fart 11 Grants of Entitles Outside The Office States									
(a) Name of organization	(b) IRS code section and EIN(if applicable)		(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	I (D)	(i) Method of valuation (book, FMV, appraisal, other)	
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	'	ELECTRONIC FUND TRANSFER				
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	'	ELECTRONIC FUND TRANSFER				
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	, , , , , ,	ELECTRONIC FUND TRANSFER				

of in 330 Schedule 1 Fart 11 Grants of Entitles Outside The Office States									
(a) Name of organization	(b) IRS code section and EIN(if applicable)		(d) Purpose of grant	(e) A mount of cash grant		(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)	
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER				
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER				
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY		ELECTRONIC FUND TRANSFER				

of in 990 Schedule 1 Part 11 - Grants of Entitles Odiside The Officed States										
(a) Name of organization	(b) IRS code section and EIN(if applicable)		(d) Purpose of grant	(e) A mount of cash grant		(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)		
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	'	ELECTRONIC FUND TRANSFER					
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	'	ELECTRONIC FUND TRANSFER					
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER					

of in 990 Schedule 1 Fait II - Grants of Littles Outside The Office States									
(a) Name of organization	(b) IRS code section and EIN(if applicable)		(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)	
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER				
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	·	ELECTRONIC FUND TRANSFER				
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER				

of in 550 Schedule 1 Fart 11 Grants of Entitles Odiside The Officed States										
(a) Name of organization	(b) IRS code section and EIN(if applicable)		(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	i (n)	(1) Method of valuation (book, FMV, appraisal, other)		
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	<u>'</u>	ELECTRONIC FUND TRANSFER					
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER					
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER					

of in 990 Schedule 1 Fait II - Grants of Littles Outside The Office States									
(a) Name of organization	(b) IRS code section and EIN(if applicable)		(d) Purpose of grant	(e) A mount of cash grant		(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)	
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER				
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER				
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER				

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(a) Name of organization	(b) IRS code section and EIN(if applicable)		(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	I (D)	(ı) Method of valuatıon (book, FMV, appraısal, other)
			DEMOCRACY	, ,	ELECTRONIC			
		NEWLY	BUILDING/SUPPORT		FUND			
		INDEPENDENT	FOR CIVIL SOCIETY		TRANSFER			
		STATES -						
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

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(a) Name of organization	(b) IRS code section and EIN(if applicable)		(d) Purpose of grant	(e) A mount of cash grant		(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(1) Method of valuation (book, FMV, appraisal, other)
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

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(a) Name of organization	(b) IRS code section and EIN(if applicable)		(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	I (D)	(ı) Method of valuatıon (book, FMV, appraısal, other)
			DEMOCRACY		ELECTRONIC			
		NEWLY	BUILDING/SUPPORT		FUND			
		INDEPENDENT	FOR CIVIL SOCIETY		TRANSFER			
		STATES -						
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	'	ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

of in 990 Schedule 1 Fait II - Grants of Littles Outside The Officed States										
(a) Name of organization	(b) IRS code section and EIN(if applicable)		(d) Purpose of grant	(e) A mount of cash grant		(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)		
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	'	ELECTRONIC FUND TRANSFER					
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER					
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER					

of in 990 Schedule 1 Fait 11 - Grants of Littles Outside The Officed States										
(a) Name of organization	(b) IRS code section and EIN(if applicable)		(d) Purpose of grant	(e) A mount of cash grant		(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)		
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	'	ELECTRONIC FUND TRANSFER					
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	'	ELECTRONIC FUND TRANSFER					
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER					

orm 550 Schedule 1 Fait II Grants of Endies outside the omited States										
(a) Name of organization	(b) IRS code section and EIN(if applicable)		(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	I (D)	(ı) Method of valuatıon (book, FMV, appraısal, other)		
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	'	ELECTRONIC FUND TRANSFER					
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER					
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY		ELECTRONIC FUND TRANSFER					

orm 550 Schedule Francis of Endies Outside The Office States											
(a) Name of organization	(b) IRS code section and EIN(if applicable)		(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	I (D)	(ı) Method of valuatıon (book, FMV, appraısal, other)			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER						
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER						
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER						

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(a) Name of organization	(b) IRS code section and EIN(if applicable)		(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	I (D)	(ı) Method of valuatıon (book, FMV, appraısal, other)
			DEMOCRACY		ELECTRONIC			
		NEWLY	BUILDING/SUPPORT		FUND			
		INDEPENDENT	FOR CIVIL SOCIETY		TRANSFER			
		STATES -						
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	'	ELECTRONIC FUND TRANSFER			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER			

orm 550 Schedule 1 Fait II Grants of Littles outside the office States											
(a) Name of organization	(b) IRS code section and EIN(if applicable)		(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	i (n)	(ı) Method of valuatıon (book, FMV, appraısal, other)			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	<u>'</u>	ELECTRONIC FUND TRANSFER						
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER						
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER						

orm 550 Schedule Francis of Endies Outside The Office States											
(a) Name of organization	(b) IRS code section and EIN(if applicable)		(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	i (n)	(ı) Method of valuatıon (book, FMV, appraısal, other)			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER						
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER						
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER						

orm 550 Schedule Francis Grands of Endices Subside The Sinted States										
(a) Name of organization	(b) IRS code section and EIN(if applicable)		(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance		(ı) Method of valuatıon (book, FMV, appraısal, other)		
			DEMOCRACY		ELECTRONIC					
		NEWLY	BUILDING/SUPPORT		FUND					
		INDEPENDENT	FOR CIVIL SOCIETY		TRANSFER					
		STATES -								
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER					
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER					

orm 550 Schedule Francis of Endies outside The Office States											
(a) Name of organization	(b) IRS code section and EIN(if applicable)		(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	i (n)	(ı) Method of valuatıon (book, FMV, appraısal, other)			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER						
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER						
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER						

orm 550 Schedule Francis of Endies Outside The Office States											
(a) Name of organization	(b) IRS code section and EIN(if applicable)		(d) Purpose of grant	(e) A mount of cash grant	cash	(g) A mount of non-cash assistance	i (n)	(1) Method of valuation (book, FMV, appraisal, other)			
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY		ELECTRONIC FUND TRANSFER						
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER						
		NEWLY	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	,	ELECTRONIC FUND TRANSFER						

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			ECONOMIC POLICY	,	ELECTRONIC FUND TRANSFER		

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Schedule I (Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

OMB No 1545-0047

DLN: 93493056004183

Department of the Treasury Internal Revenue Service Name of the organization

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Attach to Form 990

Employer identification number

HE GERMAN MARSHALL FUNI						52-0954751	
	nation on Grants				ha Carabba ann an ha ann a		
Does the organization mai the selection criteria used							✓ Yes
Describe in Part IV the or							
Form 990, Part IV	V, line 21 for any r	Governments and recipient that received 0) if additional space	d more than \$5,000.	. Check this box if no	o one recipient red	ceived more than \$5,	000. Use
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) AMERICAN COUNCIL ON GERMANY14 EAST 60TH STREET NEW YORK, NY 10022	13-1889074	501 (C)(3)	50,000				TRANSATLANTIC DIALOGUE
(2) AMERICAN INSTITUTE FOR CONTEMPORARY GERMAN STUDIES1755 MASSACHUSETTS AVE NW WASHINGTON, DC 20036	52-1309525	501 (C)(3)	50,000				TRANSATLANTIC DIALOGUE
(3) AMERICAN POLITICAL SCIENCE ASSOCIATION 1527 NEW HAMPSHIRE AVENUE NW WASHINGTON, DC 20036	53-0200001	501 (C)(3)	95,550				TRANSATLANTIC DIALOGUE
(4) US ASSOCIATION OF FORMER MEMBERS OF CONGRESS1401 K STREET NW WASHINGTON, DC 20005	54-0883744	501 (C)(3)	135,000				TRANSATLANTIC DIALOGUE
(5) PROJECT ON TRANSITIONAL DEMOCRACIES3312 ROWLAND PL NW WASHINGTON, DC 20008	03-0426277	501 (C)(3)	75,000				TRANSATLANTIC DIALOGUE
(6) CENTER FOR NEW AMERICAN SECURITY INC 1301 PENNSYLVANIA AVENUE NW WASHINGTON, DC 20004	26-5354430	501 (C)(3)	140,000				AID EFFECTIVENESS
2 Enter total number of sect	ıon 501(c)(3) and go	vernment organizations	isted in the line 1 table	e			

Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 99	0, Part IV, line 22.
	Use Schedule I-1 (Form 990) if additional space is needed.	,

(a)Type of grant or assistance	(b)Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
PROCEDURE FOR	PART I, LINE 2	SCHEDULE I, PART I, LINE 2 REVIEW OF APPLICATION PROCESS OF FUTURE GRANTEES IS AN IMPORTANT
MONITORING GRANTS		ADVANCE PART OF THE MONITORING OF GRANT FUNDS AND SUPPORTS THE FURTHER MONITORING PROCESS
IN THE U S		THE RESPONSIBLE STAFF PERSON REVIEWS THE INTERIM WRITTEN REPORTS RECEIVED FROM THE GRANTEE THE
		GRANTEE IS UNDER OBLIGATION TO FOLLOW THE GRANT BUDGET LINES ALLOCATED FOR SPECIFIC SPENDING
		AND STAFF ROUTINELY CHECK SPENDING FINALLY, THE GRANTEE IS OBLIGATED TO SEND A DETAILED
		NARRATIVE AND FINANCIAL REPORT ON HOW GRANT FUNDS WERE SPENT

DLN: 93493056004183

OMB No 1545-0047

Schedule J

(Form 990)

Department of the Treasury Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

Compensation Information

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the	e organization
THE GERMAN	MARSHALL FUND OF US UNITED STATES

Employer identification number

52-0954751

Pa	rt I Questions Regarding Compensation			
			Yes	No
1a	Check the appropiate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax idemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement orprovision of all the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply			
	Compensation committee Written employment contract			
	☐ Independent compensation consultant ☐ Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization			
а	Receive a severance payment or change-of-control payment?	4a		No
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Νo
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
_	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of			
а	The organization?	5a		No
b	Any related organization?	5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a		No
b	Any related organization?	6b		No
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		No
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III			N -
		8		No
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

(A) Name		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
(1) R CRAIG KENNEDY	(ı) (ıı)	525,000 0	0 0	0	29,840 0	17,118 0	571,958 0	
(2) KENNETH M CROGNALE	(ı) (ıı)	181,086 0	0 0	0	23,289 0	5,877 0	210,252	
(3) NEIL SUMILAS	(ı) (ıı)	143,084 0	0 0	0	19,743 0	11,736 0	174,563 0	
(4) IVAN VEJVODA	(ı) (ıı)	310,882 0	0 0	0	25,923 0	12,110 0	348,915 0	
(5) THOMAS KLEINE- BROCKHOFF	(ı) (ıı)	197,406 0	0	0	25,217 0	14,914 0	237,537 0	
(6) IAN LESSER	(ı) (ıı)	204,880 0	0	0	23,932	20,795 0	249,607 0	
(7) HEIKE MACKERRON	(ı) (ıı)	195,536 0	0 0	0	0	0	195,536 0	
(8) STEPHEN SZABO	(ı) (ıı)	202,338 0	0 0	0	25,464 0	14,684 0	242,486 0	
(9) CONSTANZE STELZENMUELLER	(ı) (ıı)	184,105 0	0 0	0	0	0	184,105 0	
(10) MARK FISCHER	(ı) (ıı)	176,465 0	0 0	0	964 0	1,383 0	178,812 0	
(11) ANDREW MICHTA	(ı) (ıı)	154,013 0	0 0	0	19,938 0	13,367 0	187,318 0	
(12) BRUCE STOKES	(ı) (ıı)	148,418 0	0 0	0	7,500 0	11,798 0	167,716 0	

Schedule J (Form 990) 2011 Page **3**

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

	Identifier	Return Reference	Explanation
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Schedule J (Form 990) 2011

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Schedule K (Form 990)

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990). ► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

DLN: 93493056004183

Open to Public

Internal Revenue Service

Department of the Treasury

	al Revenue Service of the organization									- 1-	mpleue	idontifi	Inspe		
	GERMAN MARSHALL FUND O	F US UNITED STAT	ΓES										cation nu	nbei	
	-						5	2-095	4751						
Pa	rt I Bond Issues	T		1						1					
										(g) De	fassad		On alf of		Pool
	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	(e) Issue P	rice	(f) [Description	of Purpose	(9) 50	casca		uer	fina	incing
										Yes	No	Yes	No	Yes	No
A	DISTRICT OF COLUMBIA	53-6001131	25483VDJ0	04-21-2011	12,000	o,000 s	SEE P.	ART V FOR	DETAILS		Х		x		x
Par	TIII Proceeds					•									
						4		E	3		С			D	
1	Amount of bonds retired														
2	A mount of bonds defeased														
3	Total proceeds of issue					12,000,0	000								
4	Gross proceeds in reserve fu	nds													
5	Capitalized interest from prod	ceeds													
6	Proceeds in refunding escrow	V													
7	Issuance costs from proceed	ls				261,	785								
8	Credit enhancement from pro	ceeds													
9	Working capital expenditures	from proceeds													
10	Capital expenditures from pro	oceeds													
11	O ther spent proceeds														
12	Other unspent proceeds														
13	Year of substantial completion	on											•		
					Yes	No		Yes	No	Yes		No	Yes		No
14	Were the bonds issued as pa	rt of a current refund	ding issue?			×									
15	Were the bonds issued as pa	rt of an advance refu	ındıng ıssue?			Х									
16	Has the final allocation of proceeds been made?				Х										
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?				Х										
Par	t IIII Private Business I	Use													
						4		E	3		C			D	
					Yes	No		Yes	No	Yes	\perp	No	Yes		No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?					X									

financed property?

Are there any lease arrangements that may result in private business use of bond-

Par	Private Business Use (Continued)										
				A		В		С	D		
		i	Yes	No	Yes	No	Yes	No	Yes	No	
3a	Are there any management or service contracts that may result in private use?	business		×							
b	If 'Yes' to line 3a, does the organization routinely engage bond counsel or counsel to review any management or service contracts relating to the fin property?										
С	Are there any research agreements that may result in private business us financed property?	e of bond-		х							
d	If 'Yes' to line 3c, does the organization routinely engage bond counsel or counsel to review any research agreements relating to the financed proper										
4	Enter the percentage of financed property used in a private business use to other than a section 501(c)(3) organization or a state or local government.					-		1			
5	Enter the percentage of financed property used in a private business use a unrelated trade or business activity carried on by your organization, anoth 501(c)(3) organization, or a state or local government										
6	Total of lines 4 and 5										
7	Has the organization adopted management practices and procedures to er post-issuance compliance of its tax-exempt bond liabilities?	nsure the		Х							
Pai	rt IV Arbitrage					•	•		•	•	
		Α			В		С		D		
		Yes	No	Yes	N	0	Yes	No	Yes	No	
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		x								
2	Is the bond issue a variable rate issue?	X									
3a	Has the organization or the governmental issuer entered into a hedge with respect to the bond issue?		x								
ь	Name of provider				I		L		ı		
С	Term of hedge										
d	Was the hedge superintegrated?										
е	Was a hedge terminated?										
4a	Were gross proceeds invested in a GIC?		X								
	Name of provider				•		•		•		
	Term of GIC	1									
d	Was the regulatory safe harbor for establishing the fair market										

Part V Procedures To Undertake Corrective Action

Did the bond issue qualify for an exception to rebate?

Were any gross proceeds invested beyond an available temporary

Χ

Part VI Supplemental Information

5

Complete this part to provide additional information for responses to questions on Schedule K (see instructions)

Identifier	Return Reference	Explanation
SCHEDULE K,	PURPOSE OF	THE DISTRICT OF COLUMBIA ISSUED ITS \$12,000,000 AGGREGATE PRINCIPAL AMOUNT VARIABLE RATE DEMAND REVENUE BONDS (THE GERMAN
PART I,	BONDS	MARSHALL FUND OF THE UNITED STATES ISSUE) SERIES 2011 (THE BONDS), AND LOANED THE PROCEEDS TO GMF TO FINANCE CERTAIN COSTS
COLUMN (F)		OF THE RENOVATION, IMPROVING, REMODELING AND EQUIPPING OF ITS OFFICE BUILDINGS LOCATED AT 1700 18TH STREET NW, AND 1744 R
		ST NW, WASHINGTON D C

Χ

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DLN: 93493056004183

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No 1545-0047

Open to Public Inspection

Name of the organization THE GERMAN MARSHALL FUND OF US UNITED STATES Employer identification number

52-0954751

ldentifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 11	PRIOR TO FILING THE 990 WITH THE IRS, THE GERMAN MARSHALL FUND'S REVIEW OF THE 990 IS CONDUCTED BY THE OFFICERS OF THE ORGANIZATION (PRESIDENT, MANAGING DIRECTOR OF EXECUTIVE OFFICE, AND CHIEF FINANCIAL OFFICER), AND BOARD OF TRUSTEES
	FORM 990, PART VI, SECTION B, LINE 12C	GERMAN MARSHALL FUND HAS A WRITTEN CONFLICT OF INTEREST POLICY AND ALL TRUSTEES, OFFICERS, AND EMPLOYEES ARE REQUIRED TO READ AND SIGN THE POLICY THIS POLICY IS INTENDED TO HELP IDENTIFY SITUATIONS THAT PRESENT POTENTIAL CONFLICT OF INTERESTS AND TO PROVIDE PROCEDURES TO ADDRESS ANY POTENTIAL CONFLICTS ADDITIONALLY, EACH TRUSTEE, OFFICER, AND EMPLOYEE IS REQUIRED TO ANNUALLY SIGN A STATEMENT AFFIRMING THE (1) RECEIPT OF THE CONFLICT OF INTEREST POLICY, (2) HAS READ AND UNDERSTANDS THE POLICY, AND (3) AGREES TO COMPLY WITH THE POLICY ALL DECISIONS ARE PROPERLY DOCUMENTED
	FORM 990, PART VI, SECTION B, LINE 15	GERMAN MARSHALL FUND USES BOTH A COMPENSATION SYSTEM AND COMPARABILITY DATA TO DETERMINE COMPENSATION FOR OFFICERS AND EMPLOYEES THIS SYSTEM EVALUATES RELATIVE MARKETPLACE JOB WORTH OF THE POSITION COMPARABLE TO SIMILAR POSITIONS OF OTHER LOCAL ORGANIZATIONS THE SYSTEM ALSO EVALUATES THE RELATIVE WORTH OF EACH POSITION WHEN COMPARING THE REQUIRED LEVEL OF JOB COMPETENCIES AND FORMAL TRAINING AND EXPERIENCE SENIOR MANAGEMENT AND HUMAN RESOURCES PERFORMS AN ANNUAL REVIEW OF ALL COMPENSATION ADDITIONALLY, THE COMPENSATION COMMITTEE OF THE BOARD OF TRUSTEES, REVIEWS AND APPROVES COMPENSATION FOR THE OFFICERS OF THE ORGANIZATION
	FORM 990, PART VI, SECTION C, LINE 19	GERMAN MARSHALL FUNDS MAKES AVAILABLE ITS GOVERNING DOCUMENTS, AUDITED FINANCIAL STATEMENTS, AND CONFLICT OF INTEREST POLICY AVAILABLE TO THE GENERAL PUBLIC UPON REQUEST
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 5	NET UNREALIZED LOSSES ON INVESTMENTS -15,022,031 PRIOR PERIOD ADJUSTMENTS -1,289 FOREIGN CURRENCY EXCHANGE GAIN -618,920 TOTAL TO FORM 990, PART XI, LINE 5 -15,642,240
	FORM 990, PART XII, LINE 2C	THE PROCESS FOR OVERSEEING THE AUDIT OF THE FINANCIAL STATEMENTS AND SELECTION OF AN INDEPENDENT ACCOUNTANT THAT AUDITED THE FINANCIAL STATEMENTS HAS BEEN CONSISTENT WITH PRIOR YEARS

efile GRAPHIC print - DO NOT PROCESS | As Filed Data SCHEDULE R Related Or

DLN: 93493056004183

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

2011

OMB No 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service

(Form 990)

Internal Revenue Service							1115	pecció	<u> </u>	
Name of the organization THE GERMAN MARSHALL FUND OF US UNITED STATES					Employ6 52-095		ification number			
Part I Identification of Disregarded Entities (Con	nplete if the organizati	on answered "Yes'	' on Form 990	, Part I						
(a) Name, address, and EIN of disregarded entity	(b) Primary activity Legal domicile (state or foreign country) (d) Total income End-				(e) vear assets		(f) Direct controlling entity			
(1) 1700 18TH STREET LLC - SINGLE MEMBER LLC 1744 R STREET NW WASHINGTON, DC 20009 52-0954751	REAL ESTATE	DC	0		5,969,552		RMAN MARSHALL FUND OF STATES	:		
Part II Identification of Related Tax-Exempt Orga or more related tax-exempt organizations during		ıf the organizatior	n answered "Y	es" on	Form 990	, Part	IV, line 34 because	e it had	one	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code s	(e) Public charity (if section 50			(f) Direct controlling entity		g) 512(b)(13 trolled nization	
								Yes	No	
(1) THE TRANSATLANTIC FOUNDATION RUE DE LA LOI 155 BRUSSELS 1040 BE	PROMOTE GREATER COOPERATION AND UNDERSTANDING BETWEEN THE U S AND EUROPE	BE	NGO				THE GERMAN MARSHALL FUND OF THE UNITED STATES	Yes		
For Privacy Act and Paperwork Reduction Act Notice, see the Instru	ctions for Form 990.	Cat No 50	0135Y				Schedule R (Fe	orm 990)	2011	

Part III	Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990,	Part IV,	line 34
	because it had one or more related organizations treated as a partnership during the tax year.)		

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of-year assets	(h) Percentage ownership

Part N	Transactions With Related Organizations (Complete if the organization answered "Yote. Complete line 1 if any entity is listed in Parts II, III or IV				Yes	No
	ng the tax year, did the orgranization engage in any of the following transactions with one or more related org	ianizations listed in Part	s II-IV?			
	eceipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity	amzacions nacea m r are	3 11 10	1a		No
	Gift, grant, or capital contribution to related organization(s)			1b		No
	ift, grant, or capital contribution from related organization(s)			1c		No
	oans or loan guarantees to or for related organization(s)			1d		No
	oans or loan guarantees by related organization(s)			1e		No
• •				1f		No
	ale of assets to related organization(s)			1g		No
	urchase of assets from related organization(s)			19 1h		No
	xchange of assets with related organization(s)			1i		
I Le	ease of facilities, equipment, or other assets to related organization(s)			111		No
j L	ease of facilities, equipment, or other assets from related organization(s)			1j		No
k P	erformance of services or membership or fundraising solicitations for related organization(s)			1k		No
I P	erformance of services or membership or fundraising solicitations by related organization(s)			11		No
m S	haring of facilities, equipment, mailing lists, or other assets with related organization(s)			1m	•	No
n S	haring of paid employees with related organization(s)			<u>1n</u>		No
o R	eimbursement paid to related organization(s) for expenses			10		No
p R	eimbursement paid by related organization(s) for expenses			<u>1p</u>		No
q C	ther transfer of cash or property to related organization(s)			1 q		No
r 0	ther transfer of cash or property from related organization(s)			1r		No
	the answer to any of the above is "Yes," see the instructions for information on who must complete this line,	, including covered relat	onships and transact	tion thresholds		
	(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount involved	(d) Method of determing involved		ount
L) !)						
2)						
3)						
1)						
5)						
5)						

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income(related, unrelated, excluded from tax under sections 512- 514)		(e) Are all partners section 501(c)(3) anizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate alloc	Disproprtionate allocations?		c allocations? (i) Code V—UBI amount in box 20 of Schedule K- (Form 1065)		(j) General or managing 1 partner?		(k) Percentage ownership
] 311/	Yes	No			Yes	No		Yes	No	1		

Schedule R (Form 990) 2011

Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier Return Reference Explanation

Schedule R (Form 990) 2011

DLN: 93493056004183

OMB No 1545-0172

Form **4562**

Depreciation and Amortization (Including Information on Listed Property)

 $A\, ttachment$

Department of the Treasury Internal Revenue Service (99)

► See separate instructions.

► Attach to your tax return.

Sequence No 179

Name(s) shown on return THE GERMAN MARSHALL	. FUND OF US U	JNITED	Business	or activity to w	hich th	ıs forn	n relates	Id	lentifying number
STATES			FORM 99	0 PAGE 10				5.	2-0954751
	To Expense (ou have any li					u con	nplete Part I.		
1 Maximum amount (see								1	500,000
2 Total cost of section 1	•	ced in service	(see instruc	ctions) -	_	_		2	,
3 Threshold cost of sect					uctions	:)		3	2,000,000
		•		•	actions	•			2,000,000
4 Reduction in limitation						•		4	
5 Dollar limitation for tax	•	line 4 from line	e 1 Ifzero d	or less, enter - ()- Ifm	arried	filing		
separately, see instruc	tions					•		5	
6 (a)	Description of pi	roperty		(b) Cost (bu		use	(c) Elected o	ost	
7 Listed property Enter	the amount from	ılıne 29 🔒			•	7			
8 Total elected cost of s	ection 179 prop	erty Add amo	unts ın colu	mn (c), lines 6	and 7			8	
9 Tentative deduction E	nter the smaller	of line 5 or lin	e8					. 9	
10 Carryover of disallowed	d deduction from	n line 13 of voi	ur 2010 Fori	m 4562 .				10	
11 Business income limitation					ee instrud	ctions)		11	
			,	,					
12 Section 179 expense of					_			12	
13 Carryover of disallowed					<u>. • </u>	13			
Note: Do not use Part									
									y) (See instructions)
14 Special depreciation al tax year (see instruction		lified property	(other than	listed property) place	d in se	ervice during the	14	
15 Property subject to see	ction 168(f)(1) e	election .				•		15	
16 Other depreciation (inc	luding ACRS)							16	733,046
Part IIII MACRS De	preciation (I	Do not inclu	de listed p	roperty.) (Se	e ınst	ructio	ns.)	•	•
			Se	ction A					
17 MACRS deductions for	assets placed ı	n service in ta	ıx years beg	ınnıng before 2	011			17	
18 If you are electing t	o group any a	ssets placed	l in service	during the ta	ax yea	r into	one or more		
general asset accou	ints, check hei	re					▶□		
Section B—Asse			uring 201	1 Tax Year	Using	the			tion System
		(c) Bas					-		•
(a) Classification of property	(b) Month and year placed in service	deprecial deprec	vestment	(d) Recovery period	(e) C	onvent	tion (f) Meth	od	(g)Depreciation deduction
19a 3-year property		Jin, Jee ins	. ar actions /					$\overline{}$	
b 5-year property									
c 7-year property									
d 10-year property									
e 15-year property									
f 20-year property									
g 25-year property	1			25 yrs			S/L		
h Residential rental				27 5 yrs		1 M	S/L		
property				27 5 yrs	<u> </u>	1 M	S/L		
i Nonresidential real				39 yrs	<u> </u>	1 M	S/L		
property				•		1 M	S/L		
Sectio	n C—Assets Pla	ced in Service	During 2011	Tax Year Using	the A	lterna	tive Depreciatio	n Syste	em
20a Class life				•			S/L	Ī	
b 12-year	1			12 yrs			S/L		
c 40-year				40 yrs	ı	ΜМ	S/L		
	y (see instruc	ctions)							
21 Listed property Enter	-							21	
22 Total. Add amounts fro and on the appropriate								22	733,046
23 For assets shown abov	•		-	-			Ι	1	
portion of the basis att						23			

Part V
Listed Property (Include automobiles, certain other vehicles, certain computers, and property used for entertainment, recreation, or amusement.)

Note: For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete **only** 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable.

Section A—Depre	ciation a	nd Other I	nforma	ition (C	Caution	: See t	he ii	nstruct	ions fo	r <i>limits</i>	for pa	sseng	<u>ier au</u>	<u>tomot</u>	iles.
24a Do you have evider	nce to support	the business/in	v estment ι	use claime	d? ┌ Yes	Г _{Nо}		24	b If "Yes	," is the e	v idence	written?	,	s L)
(a) Type of property (list vehicles first)	(b) Date placed in service	(c) Business/ investment use percentage	Cost o	d) r other sıs	(busines	(e) r deprecia ss/investn se only)		(f) Recovery period	(g) Metho Conver	od/	(h Deprec deduc	iation/		(i) Electe section : cost	179
25Special depreciation allo			erty placed	ın service	during the	tax year	and u	sed more		25					
6 Property used more			business	use					<u> </u>						
		%													
		%													
7 Property used 50%	orlossina	%	SIDOSS IIS		1								—		—
Froperty used 50 %	or less ill a	%	siliess us		1				S/L -				\top		
		%							S/L -						
		%			<u> </u>				S/L -				—		
28 Add amounts in co						ne 21, p	age	1.	28						
29 Add amounts in co	olumn (ı), lın						•		• •		29				
omplete this section	for volucios		ction B							' or rola	tad nar	con			
you provided vehicles to													se vehic	les	
30 Total business/inv	estment mi	les driven du	rına the		a)	(b	•		(c)		d)		e)		f)
year (do not includ			• •	Veh	icle 1	Vehic	cle 2	Ve	hicle 3	Veh	ıcle 4	Vehi	cle 5	Vehi	cle
31 Total commuting r	miles driven	during the ve	a s r											+	
32 Total other persor		,								-				+-	
33 Total miles driven	•									-				+	
through 32 .	· · ·	· · · ·													
34 Was the vehicle a	vailable for p	ersonal use		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
during off-duty ho	urs? .														T
35 Was the vehicle us owner or related p		by a more t	han 5%												
36 Is another vehicle		r personal us	se? .												
Section	on C—Oue	stions for	Emplo	vers W	ho Pro	vide V	/ehi	cles fo	or Use	by Th	eir Er	nplov	ees		Ь
nswer these questioi % owners or related				eption to	comple	ting Sec	ction	B for ve	hicles u	ised by	employ	ees wh	o are	not mo	re th
37 Do you maintain a employees?				nibits all	personal	l use of	vehic	les, inc	luding c	ommuti	ng, by	your •	Y	'es	No
													<u> </u>	$-\!$	
38 Do you maintain a employees? See tl													i		
39 Do you treat all us	e of vehicles	s by employe	es as pe	rsonal us	ie? .										
10 Do you provide movehicles, and retain				oyees, o	btaın ınfo	ormation	n fror	n your e	mploye	es abou	t the us	e of th	e		
11 Do you meet the re				automob	ıle demoi	nstratio	n use	e? (See	ınstruct	ions)			\vdash	-+	
Note: If your answ	•		•					•		,	·s			\dashv	
	rtization	, , , , , , , , , , , , , , , , , , , ,		-, 40											
Aille	razution	(b)							T	(e)					
(a) Description of c	osts	Date amortizatio begins	n	A mort	c) :izable ount		C	(d) Code ection	pe	rtizatior riod or centage	1		(f) rtızatı hıs ye		
12 A mortization of co	sts that beg	ııns durıng yo	ur 2011	tax year	(see ins	truction	ıs)		•						
	T	3,1		•					\top						
13 A mortization of co	sts that beg	an before yo	ur 2011 1	tax year						43				1	7,01
14 Total Add amount	=	•		•	are to ro	nort				44	1				7.01

Software ID: Software Version:

EIN: 52-0954751

Name: THE GERMAN MARSHALL FUND OF US UNITED STATES

Form 990, Special Condition Description:

Special Condition Description

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and (A)	(B)			C)				(D)	(E)	(F)
Name and Title	A verage hours per		ition that a	(che	/)			Reportable compensation from the	Reportable compensation from related	Estimated amount of other compensation
	week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations
MICHAEL AHEARN TRUSTEE	1 00	Х						0	0	0
ROBERT BENNETT TRUSTEE	1 00	Х						0	0	0
MARGARET CARLSON TRUSTEE	1 00	Х						0	0	0
GREGORY CRAIG TRUSTEE	1 00	Х						0	0	0
GUIDO GOLDMAN TRUSTEE	1 00	Х						0	0	0
LINDA GRIEGO TRUSTEE	1 00	Х						0	0	0
JOHN HARRIS TRUSTEE	1 00	Х						0	0	0
DAVID IGNATIUS TRUSTEE	1 00	Х						0	0	0
NIKE IRVIN TRUSTEE	1 00	Х						0	0	0
MARC LELAND TRUSTEE	1 00	Х						0	0	0
ROMAN MARTINEZ TRUSTEE	1 00	Х						0	0	0
RICHARD POWERS TRUSTEE	1 00	Х						0	0	0
JIM QUIGLEY TRUSTEE	1 00	Х						0	0	0
ANN RONDEAU TRUSTEE	1 00	Х						0	0	0
PAUL STAFFORD TRUSTEE	1 00	Х						0	0	0
J ROBINSON WEST TRUSTEE	1 00	Х						0	0	0
ROBERT WEXLER TRUSTEE	1 00	Х						0	0	0
R CRAIG KENNEDY PRESIDENT	40 00	Х		х				525,000	0	46,958
KENNETH M CROGNALE CHIEF FINANCIAL OFFICER	40 00			х				181,086	0	29,166
NEIL SUMILAS MANAGING DIRECTOR, EXECUTI	40 00			×				143,084	0	31,479
IVAN VEJVODA EXECUTIVE VICE PRESIDENT	40 00				х			310,882	0	38,033
THOMAS KLEINE-BROCKHOFF SR DIRECTOR, POLICY PROGR	40 00				х			197,406	0	40,131
IAN LESSER EXECUTIVE DIRECTOR, BRUSSE	40 00				х			204,880	0	44,727
HEIKE MACKERRON SR DIRECTOR FOR EUROPE	40 00				х			195,536	0	0
STEPHEN SZABO EXECUTIVE DIRECTOR, TRANSA	40 00					х		202,338	0	40,148

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week	오호	ition that a		y)			(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and
		Individual trustae or director	Institutional Trustee	Officei	y employee	Highest compensated employee	Former		MISC)	related organizations
CONSTANZE STELZENMUELLER SR TRANSATLANTIC FELLOW,	40 00					Х		184,105	0	0
MARK FISCHER SR PROGRAM OFFICER	40 00					Х		176,465	0	2,347
ANDREW MICHTA DIRECTOR, WARSAW OFFICE	40 00					Х		154,013	0	33,305
BRUCE STOKES SENIOR TRANSATLANTIC FELLOW	40 00					х		148,418	0	19,298